



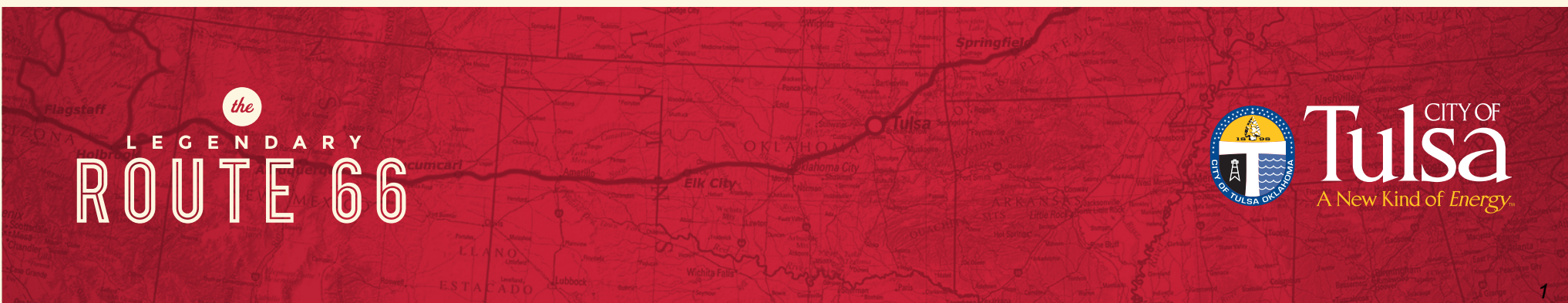
TULSA

ROUTE 66

- City of Tulsa, Oklahoma -

ANNUAL BUDGET AND CAPITAL PLAN

FISCAL YEAR 2014-2015



the LEGENDARY ROUTE 66



CITY OF Tulsa A New Kind of Energy.



– *About the Theme* –

Route 66 was designated an official federal highway in 1926, stretching 2,448 miles from Chicago to Los Angeles, through eight states and three time zones. Four hundred miles of Route 66 pass through Oklahoma – more than any other state – and 23 of those miles pass through the city of Tulsa.

Tulsa was home to Cyrus Stevens Avery, the “Father of Route 66.” As Oklahoma Highway Commissioner, Avery influenced the U.S. Bureau of Public Roads to create Route 66 and bring its alignment through Tulsa, especially on the 11th Street bridge across the Arkansas River.

This bridge, renamed in 2004 the Cyrus Avery Route 66 Memorial Bridge, serves as a focal point of Tulsa’s recent enhancements and promotion of the national highway known as the “Mother Road.” The Cyrus Avery Route 66 Centennial Plaza at the northeast end of the bridge features a \$1 million, 20,000-pound bronze sculpture, “East Meets West,” and flags from the eight states through which Route 66 passes.

Over the past decade, Tulsa has allocated \$20 million for projects to celebrate the importance of “America’s Main Street” and to encourage economic development and tourism on Route 66. Photos in this book highlight Route 66 roadside landmarks and attractions.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

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**City of Tulsa
Oklahoma**

For the Fiscal Year Beginning

July 1, 2013

Executive Director

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CYRUS AVERY PLAZA

- *Section One* -
POLICIES

This section includes the Mayor's budget message; the Mayor's budget transmittal letter to the City Council; a brief explanation of the strategic planning effort, including the City Council's FY15 Strategic Priorities; the long-range Financial Policies; and the ordinances adopting the Budget and Capital Plan.

the
LEGENDARY
ROUTE 66



The past year has been a long and enduring process for our budget team, our employees, department heads, and this administration, but we have managed our way through an \$8 million Fiscal Year 2014 budget shortfall in our general operating fund. At the same time, we tackled Fiscal Year 2015 expenses to present a balanced budget tonight, and we laid the foundation for the FY 2016 general fund budget.

From the first day of this fiscal year, we began managing expenses in order to address the immediate shortfall of the adopted budget. The effort became more focused as sales tax revenues continued to under-perform month after month.

I am very proud of our employees. They understood our financial shortfall, and did more with less. Now, we are on track to finish the current fiscal year, and begin the new fiscal year, with balanced budgets.

The balanced budget I propose to you for Fiscal Year 2015 eliminates a potential \$17 million budget gap in the general fund. It is a sustainable budget that dedicates funding to core services while creating permanent savings. We did not rely on the use of temporary or one-time revenues such as grants or fund balance, to cover ongoing expenses.

This budget I am proposing has minimal impact on public safety. Unfortunately, we were not able to apply more efficient management techniques in the fire and police departments due to the constraints of the union contracts with the police and fire unions. So, the balance of our city departments shouldered a majority of the financial stress. I applaud their willingness to identify financial solutions.

Our proposed financial reductions are strategic to avoid unnecessary cuts in services and programs. We wanted to avoid an across the board percentage cut to all departments.

I'd like to take a moment to thank all of the department heads, along with the Finance budget team members.

I want to also acknowledge and thank all of the City workforce for patience and perseverance. I received some great suggestions for consideration. We have a workforce that is committed to our citizens and I am very proud to be associated with such a fine group of people.

By implementing the hiring freeze early in FY 2014, we minimized the impact on filled positions and employees for next year. This budget proposal abolishes 188 vacant positions. By restructuring within departments, another 27 filled positions will be abolished. Human Resources is working through the process with each employee who is affected.

This year, our citizens have experienced an impact in services as a result of the staffing shortages, and you can expect to see it continue in the coming fiscal year. As an example, when we collected storm debris after the last summer's wind storm, it was not being done at the desired pace, but we did it safely and efficiently using in-house staff. We got the job done. We lived within our means then, and because of that, we were able to appropriately deal with the recent winter storms.

Public Safety

Collectively, we continually say public safety is our top priority, as it should be. However, we missed the opportunity last year to dedicate funding to grow our public safety workforce without increasing taxes. By a vote of seven to two, this Council voted down that opportunity.

This year we are experiencing the consequences of that vote. There will be no police and fire academies next year. If we had taken advantage of the opportunity to utilize the 0.167 percent of the existing sales tax for a dedicated public safety funding source, things would look differently today. We would have been able to have more police officers and firefighters than we've ever had.

We have to look for a new plan for funding public safety. Tulsa citizens deserve no less. We must stop funding our sworn officers on the backs of other departments and at the expense of other general operations – services that contribute to our safety, our economy and our quality of life such as: Neighborhood code enforcement, Street and traffic maintenance, Transit routes and hours, Park recreational programs and park equipment; small area plans, and Development Services that help small business and the real estate community.

Accordingly, I will be proposing a similar public safety reallocation of the Vision 2025 sales tax set to expire at the end of 2016.



I am advocating taking a vote to the public to approve two-tenths of one cent of the expiring sales tax to reallocate towards police, fire and the 911 Center. The city's portion is \$14.2 million dollars annually.

General fund spending dedicated to police and fire has gone from 56, to 59 to 61 percent over the last three years, making it clear that we need to do more for public safety and it can't always be at the expense of other departments. We need to introduce new revenues into the picture.

As with the last proposal, this reallocation of funds accomplishes our needs without raising taxes. This type of funding is tried and true. It works in Oklahoma City. It works in Norman as well. It will work here. We can become the safest metropolitan city, increase boots on the ground and decrease our overtime expense.

Through this reallocation, we can accomplish our needs without raising taxes, and give the citizens what they deserve within our existing tax structure.

Any Vision proposal that does not include at the least the public safety plan that I just outlined, is not addressing our most important need and it will not receive my support. In my opinion, the extension of this expiring tax should be limited to public safety and other very necessary activities such as water in the river, and economic development.

It is not my desire to include a large number of projects in a package, no matter how well they are presented. May I remind you that recently we've had significant infrastructure projects supported by the voters. In my view, that takes care of most of our anticipated capital needs for the next several years for those particular items. With the next package, if there is one, we have the opportunity to be very strategic.

Parks

In the absence of a public safety plan, our general fund continues to be more and more devoted to our public safety budget which leaves less and less for the rest of necessary functions we provide through City government. One of the biggest sacrifices in the general fund we've seen over the years has been the continual cuts to our Parks Department.

The Improve Our Tulsa capital program will provide repairs and equipment for our parks, but it does nothing to address our needs to fund operations that are continually cut to take care of public safety needs. We found a way to improve these facilities through capital planning and funding. Now we must put equal effort into funding operational expenses and maintaining our existing and future facilities.



It will take a communitywide effort that requires big, bold decisions. I have authorized the formation of a citizens committee to examine and make a recommendation for the consolidation of our city of Tulsa and Tulsa County park systems. I am announcing today it is chaired by the President and CEO of Arvest Bank, Don Walker. We will have more to announce on that effort in the coming weeks.

We will find solutions to successfully strengthen programs through consolidation and partnership. We can point to our successes – the Gilcrease Museum partnership with the University of Tulsa; the actions we took to save the Tulsa Zoo accreditation by partnering with TZMI to provide management; the reopening of the Owen Park Recreation Center as the Tulsa Children’s Museum, as well as the demonstrated success of the City/County Health Department and City/County Library system.

Budget Highlights

Other significant highlights of this budget are included in your book and will be posted online next week.

Last week, I decided to maintain \$300,000 in funding for the Tulsa Transit nightline service, making MTTA reductions less severe than originally proposed. Our citizens need to be able to get to and from work using public transportation, especially those employed in the hotel-motel, restaurant and health industries.

Additionally, our Street crews and Stormwater crews will be directed to collaborate their work projects with each other. That will leverage financial resources to maintain and repair streets at the existing level or better, and to perform small drainage projects with in-house resources, rather than using more expensive contractors. As a result of this approach, a portion of the stormwater fee will be directed to street drainage maintenance.

The school crossing guard program was reduced to a stipend for school districts in this budget. However, I believe we need more time to consider this reduction, so I will make it a priority to work with you to restore this program for one more year. For the long- term, I do not believe this is a core function for the City of Tulsa, and we will find a solution.

Rates

This proposed budget also includes requests for rate adjustments for water, sewer, and storm water in order to continue to maintain the systems and make necessary infrastructure improvements. EMSA rates also are proposed to increase to cover first response emergency medical services provided by both EMSA and the Tulsa Fire Department. These rate increases will be widely publicized and thoroughly explained in the coming weeks.

This general fund budget also includes an increase for spending on the jail, dependent and subject to the negotiation of a renewal of the agreement between the City of Tulsa, the County of Tulsa and the Tulsa County Criminal Justice Authority to house municipal inmates. A joint task force has been meeting to determine what efficiencies and changes may be necessary to be appropriate for that new agreement. Our desire is to have specific recommendations in place in the fall of this year to be presented to the Jail Authority.

Economic Development

We look forward to the opening of the first and only Costco store in Oklahoma. We worked hard to keep it in the Tulsa city limits.

Councilor Cue, southwest Tulsa is no longer Tulsa’s best kept secret. It is booming. We expect to add new retail shops and restaurants at the Walk at Tulsa Hills Shopping Center next spring. Those two major retail developments and the Macy’s Distribution Warehouse will be also great job creators for our community.



We continue to see redevelopment of downtown and more people choosing to live downtown. We have small markets, new retail stores, numerous attractions and we are proud of the success of our partners on the Gathering Place and the Guthrie Green.

Our recent successes in economic development, tourism attractions and events in Tulsa bring up another important discussion we must resolve this year. That is the allocation of the resources that will be made available as a result of the debt retirement associated with the convention center renovation bonds. With that debt retiring, we have our first opportunity to eliminate the general fund subsidy to the convention center, which is exactly what this budget proposes.

This budget also proposes additional financial resources to the Convention and Visitors Bureau for continued growth in our tourism efforts.

After a thorough analysis of the historical growth rate of the past three years, which is 6.5 percent, coupled with the additional funding for Visit Tulsa marketing, we agree that a 7.2 growth rate is an appropriate expectation for hotel / motel tax receipts.

Therefore, we will direct \$1.2 million to the Convention and Visitor's Bureau for marketing our attractions and assets. Additional marketing coupled with current growth trends should lead us to expect higher levels of hotel/motel tax receipts. We plan to enter a performance-based agreement with the Convention and Visitor's Bureau so we both share in the revenues as they exceed expectations, but also protect this budget if any shortfalls occur. I know there is an item on this same topic on the agenda tonight. I think this is worth additional discussion. I would ask that you defer it so we can make sure the hotel/motel taxes are appropriately defined and distributed.

Closing

Members of my staff and the Management Review Office continue to dig deeper into KPMG efficiency recommendations, as well as other projects and ideas presented to my administration. However, we are all short staffed and our ability to review new projects may be more limited in the coming year.

Meanwhile, fiscal pressures on local government are intensifying. Federal legislators continue to shift responsibility for services to the state and local level without funding. Consumer-buying patterns are changing. Suburban cities are increasing retail choices. More citizens seeking competitive pricing and convenience are buying more and more untaxed merchandise online. Internet sales are expected to double annually. We are working to influence our federal delegation to create law in our favor, but it is impossible to predict the outcome at this time.

As such, the revenue outlook for cities and states funded by retail sales taxes remains uncertain and inconsistent. The City of Tulsa has been operating on the same two cents since 1984. Over the last 12 years, the sales tax revenues have fluctuated annually, but have averaged only a 1 percent annual growth.

Without changes in our funding structure or the establishment of more stable revenue sources, we must adjust the way we do business at the municipal government level. That means considering and implementing the ideas I have presented today. These will be well discussed and vetted while we listen to our citizens during City Hall in Your Neighborhood meetings this summer.

As you evaluate this proposed budget, please consider and ask about the consequences of any proposed changes. The financial integrity of our city government is our sworn responsibility and we must be diligent to protect it.

Thank you.

DATE: May 1, 2014

TO: Councilor Jack Henderson Councilor Blake Ewing Councilor Arianna Moore
Councilor Jeannie Cue Councilor Karen Gilbert Councilor Phil Lakin, Jr.
Councilor David Patrick Councilor Byron "Skip" Steele Councilor G.T. Bynum

FROM: Mayor Dewey F. Bartlett, Jr.



SUBJECT: FY 2014-2015 Budget and Capital Improvement Plan

The budget presented to you today has been developed with careful consideration of today's economic conditions, the City's revenues and the goal to maintain sound financial policies and reserves. Information from a citizen survey, City Hall in your neighborhood meetings, our jointly developed goals and objectives and a number of Council Committee meetings have also guided the development of this proposed budget.

The total budget is \$ 673 million. This is a decrease of \$ 28.8 million or 4.1%. The operating budget is \$ 593.2 million, a \$.6 million decrease, or .1%. The Capital Budget is \$ 79.8 million, a \$ 28.2 million decrease, or 26.1%. In addition, some \$ 15.3 of the new capital will go to related entities and capital equipment for projects in the 2014 Improve Our Tulsa program.

The budget that is proposed will focus on FY 2015, but for the first time a two year budget is shown. The addition of the second year will help to judge the future position, not for just the upcoming year, but for the longer term.

The budget for the first time includes HUD grant funds which previously were budgeted based on the federal government's fiscal year resulting in amendments to the City's adopted budget and are now being aligned with Tulsa's fiscal year. This change which is largely for contracted programs will add \$ 6.6 million to the budget, primarily in Finance which oversees the grant programs and in the Working in Neighborhoods Department. The budget also reflects a change for the Airports, where all operations and capital is being conducted by the Tulsa Airport

Improvement Trust which is not included in the budget. Previously the Tulsa Airport Authority operated Tulsa International Airport and the R. L. Jones, Jr. /Riverside Airport.

Reorganizations have also occurred which should be considered comparing information with previous financial information. Two major ones are outlined, but other smaller ones have occurred. The 9-1-1 Public Safety Communications Department has been merged as a division of the Police Department. An Asset Management Department has been created which includes all of the Equipment Management Department and portions of Planning and Development Department and the Streets and Stormwater Department.

Development of the budget begins with a review of the economy. A significant global recession began in 2008. While the recession arrival was delayed in Tulsa, it did impact the local economy significantly. Tulsa has steadily improved since the low point. The unemployment rate in March of 2010 was 7.5%. Last March it was 5.6% and it currently stands at 5.3%. Over the last year employment has increase by more than 2% and construction has been good. Real Estate sales have improved and foreclosures have fallen to less than the national levels. Last year at the end of March the sales tax for the fiscal year was growing at a rate of 2.8%. Despite the overall good condition of the economy the City has seen a near leveling of its sales tax revenues.

Several items are likely contributing to the lack of growth. They include increased used of internet purchases where no tax is collected, increases in the social security tax rate reduced disposable income, altered consumption patterns following the great recession, and growth in suburban shopping opportunities. Sales Tax receipts for the current fiscal year will be lower than the original budget expectation and are now expect to be just .8%. The forecast for FY 2015 is a 1% growth with a similar rate in the following fiscal year.

One change in legislation that was anticipated for FY 2014 was a lowering of the state charge for collecting the City of Tulsa's sales and use taxes from 1% to .5%. The City is legally required to use the state for this service and the legislation would have lowered Tulsa's expense to the costs that the state incurs for the collection effort. The earliest the change could now take place is in FY 2016. The legislation was in a conference committee of the legislature to work out final

details at this time last year. It remains in conference committee and until the law is changed Tulsa and all other local governments in Oklahoma will continue to pay twice the states actual cost.

The General Fund is the principal operating fund of the City. The original FY 2013-14 resources for the fund totaled \$264.7 million, but are now expected to total \$ 259.6 million. The budget also used \$ 2.9 million in unassigned fund balance to support expenses. When the prior fiscal year was closed the unassigned fund balance was not available if established reserves were maintained. The beginning position along with flattening revenues was recognized early in the year. The Council began gathering information last September. Steps were taken to begin reducing expenses and to look at both the current year and the upcoming FY 2015. The original budget for FY 2014 was \$ 267.6 million. It is currently expected that the expenditures will total \$ 260.1 million

The FY 2015 budget is balanced with revenues covering all of the budgeted expenses. Revenues for FY 2014-15 are expected to be \$260.5 million or approximately .3% more than the estimate for FY 2014. While sales and uses tax will be up slightly most revenues are expected to be flat. Airport support service revenues will decline by \$.8 million, fines will decline by \$.7 million and the one-time revenue for changing radio frequencies will be eliminated.

The Emergency Operating Reserve continues at a level of 6.16% of the budget. The exact results of the current year will be needed to determine if the estimate is met. The plan to build the reserve towards the 10% goal in the ordinance would be from a combination of allocating any over collection of revenues or under expenditure of the budget to the reserve. The goal of a 10% reserve would be reached in five years. No deposit into the City Charter established Economic Stabilization Reserve is required and the \$ 2 million that was reserved last year would be available under the charter provision to offset revenue declines.

The budget for the General Fund is \$260.4 million, a decrease of \$5.4 million or 2.7% from last year's original budget. Public safety receives the largest allocation of resources at 61% of the budget, up from FY 2013's 56% and this year's 59%. No new fire or police academies are

planned. The City continues to transition sworn employees from grants obtained during the economic downturn.

The largest category of expenditure is for payroll, which represents 74% of the budget. The budget includes a 7.8% increase in health insurance premiums. A 1% increase in the contribution rates to the fire pension plan that began in November is funded for the full year. Non-sworn pension contributions will increase from 10% to 11.5%

The City is negotiating with all bargaining units on terms for both the current fiscal year and next year. Police and Fire terms for the current year are headed through the arbitration process. As the contract items are being negotiated, the Council should review the specifics of the City's proposals in executive session. The financial position of the General Fund will limit the City's position in negotiations and no provision for general salary changes is included for non-bargaining positions. The City has contracted for a compensation study of all non-sworn positions and the results will be used to guide any future salary actions.

In order to establish a General Fund budget several departments will experience reductions in FY 2014-15. Some 215 positions will be eliminated and almost all are vacant. The City will work with the individuals in filled positions to try and transition them to other jobs that will be retained next year. The budget reflects a range of changes with a hand full of departments receiving small increases, but most experiencing reductions with several in the double digit range.

The Hotel/Motel tax is distributed to three funds. The General Fund receives 2% of the tax to cover administrative costs. The balance is distributed between the Convention Fund and the Economic Development Commission Fund. An expansion of the Convention Center (Cox Business Center) began in 1980 and the bonds issued will be retired on July 1, 2014. The \$ 1.7 million debt service payments will no longer be required. Two major objectives for FY 2015 were set and those are to increase this year's original budget for marketing by \$1.2 million and to eliminate the General Fund subsidy of the convention center relying only on the Convention

Fund for that support. The budget will accomplish the objectives but changes to the ordinance distributing the tax between the various funds are needed.

Utility authorities have reviewed utility revenues and the funding needed to support operations, maintenance, capital, and debt service costs. They have carefully looked at maintenance of water and sewer plants, and the need for line replacement. A water rate increase of 7% and sewer rate increase of 9.75% are included to address capital needs and debt service of the systems. The stormwater utility reflects a 9% increase; the first in five years to address capital needs and operation costs.

The Tulsa Authority for Recovery of Energy (TARE) has transitioned to a volume-based system, which encourages voluntary recycling. TARE has a new rate structure that now has been in operation for more than a year. Some operational challenges from the change remain, but no change in the rate structure is proposed.

The current transfer rate from the utility funds to the General Fund is currently 6.5%. The rate, which had increased from a long established rate of 5.5% to 7.5% during the recessions of the last decade, is expected to return to the lower rate over the next few years. The tight financial condition of the General Fund caused a pause in the reduction in FY 2014 that will continue in FY 2015. The FY 2016 budget reflects a rate of 6.0%.

The City of Tulsa established an EMSA enterprise fund in 2007 with an optional program that charged \$3.64 per month to a household to assure that no out of pocket costs or personal liability would occur if ambulance services were used. The fee supported some Fire Department costs related to first responder to medical situations where both Fire and EMSA work together to provide care. In recent years the City's General Fund received between \$ 600,000 and \$ 1.2 million towards the cost of the Fire Department and an additional allocation of \$ 350,000 for related equipment and supplies. In order to provide the equipment and supplies, and provide \$ 650,000 to the General Fund for Fire Department costs a change in the monthly rate is needed. A rate of \$5.45 per month is proposed, so that the costs for emergency medical response of the

Fire Department and EMSA can be covered. It is anticipated that no further change would be needed for the next five years.

The Capital Budget includes \$ 10 million from the last collections of the 2008 Sales Tax program which supports street projects. It also includes the initial collections of \$ 70.3 million in sales tax from the 2014 Improve Our Tulsa program. The two programs total \$ 80.3 million. This is \$ 8.3 million less than FY 2014, as the result of the flat performance of the sales tax and the lower tax rate that is in effect beginning July 1, 2014. It includes a wide variety of projects from streets to information technology. The Library, Zoo, Gilcrease Museum and Planning all have allocations. Initial work on Lacy Park and the replacement of the Fire Departments self-contained breathing apparatus are scheduled.

The Capital Budget includes higher levels of direct funding for water capital projects from utility funds. It provides \$12.3 million for water treatment plant work, flowline pumping and storage facility repairs projects will be funded. Additionally, \$2.7 million will be used primarily for sewer treatment plant and other system work. Stormwater will receive \$3 million for urgent neighborhood projects and grant matching funds.

During the upcoming fiscal year, the City anticipates undertaking a \$70 million issuance of general obligation bonds. All funds will go towards streets with the final \$ 15 million in projects authorized in the 2008 Streets Program included and \$55 million in projects authorized in the 2014 Improve Our Tulsa program making up the balance. Funds will be appropriated by budget amendment upon completion of the sale.

The Capital Plan for FY 15 reflects bond issuances of \$12.6 million for water projects, primarily line replacement and tank rehabilitation. Some \$42 million in bonds will finance sewer projects that include work at three wastewater treatment plants and \$19.1 million for sewer rehabilitation and replacement. The budget will be amended when the bond sales are complete and the funds have been received.

The City has an inventory of capital projects totaling \$2.9 billion that are needed over the next 20 years. The projects have been sorted into four tiers of prioritization. The Capital Plan focuses on those projects that should be considered for funding in the next 5 years totaling \$.5 billion. Most of the plan is for utility projects. The current authorization for both the sales tax capital improvements program and the general obligation bond program was extended in a November 2013 voter approved package totaling \$.9 billion. The resources are now obligated for the next 5 to 7 years.

An effort to develop joint goals of the Mayor and City Council continued for a third year. We worked to develop and pass an Improve Our Tulsa capital package that was well received by the citizens. The early identification and action to the revenue challenges of the General Fund by all has been cooperative and lessened the dramatic changes that could have happened. We need to examine our revenue sources and challenges for the longer term to assure that we can meet the essential services that we agree on. We have additional opportunities regarding the Arkansas River to build our economy and quality of life. These are items we need to pursue for the future.

In the mean time I welcome the Council's review of the proposed budget. I thank the Council for your suggestions and advice in developing the proposed budget. We all should thank the employees of this City who have demonstrated willingness to preserve, pick up the slack and serve our citizens. I look forward to agreeing on a budget as we strive deliver the citizens the high level of service that they expect and deserve.



TULSA CITY COUNCIL

June 26, 2014

Dear Citizens of Tulsa:

On behalf of the entire City Council, we are pleased to present the Fiscal Year 2014-15 Budget and Capital Plan for the City of Tulsa.

The Council has carefully scrutinized revenues and expenditures to provide funding for citizens' priorities of school safety, public transportation, community development, and the arts.

The adopted budget restores funding for 57 school crossing guards, Tulsa Transit service hours and routes, Tulsa Performing Arts Center operations, the Henthorne PAC, and Tulsa's Main Streets programs. We have also taken steps to help ensure more stable funding for the arts and Main Street programs in the future.

The Council added nearly \$150,000 to the projected unassigned General Fund balance, and maintained a conservative one percent sales tax growth projection – even more conservative than the 1.2% growth experienced in FY2013-14. Based on the most recent sales tax receipts, there is reason to be optimistic that actual sales tax revenues in FY2014-15 will be higher than estimated.

The Mayor and Council will review revenues quarterly to determine if additional priorities can be funded during the fiscal year, such as honoring satisfactory performance increases for all City employees and funding a Police academy.

We have worked very hard to maintain the difficult balance of addressing important community needs, while being responsible stewards of the People's money.

Your elected representatives strongly encourage your input, as we continue to address Tulsa's challenges and opportunities throughout the coming year.

Sincerely,

A handwritten signature in black ink, appearing to read "Karen Gilbert".


Karen Gilbert
District 5, Council Chair

A handwritten signature in blue ink, appearing to read "Phil Lakin, Jr.".

Phil Lakin, Jr.
District 8, Council Vice-Chair

STRATEGIC PLAN REPORT

On March 8, 2012, Mayor Dewey F. Bartlett, Jr. and the Tulsa City Council adopted shared goals, objectives, outcomes and priorities for the City of Tulsa. Goals and desirable outcomes were identified and agreed upon for five shared priorities:

-  **Develop the Economy**
-  **Make local government efficient and reliable**
-  **Develop transportation plans for future needs**
-  **Beautify Tulsa**
-  **Improve Public Safety**

These priorities published in *2012 Goals and Objectives: The Vision and Agenda of the Mayor and Council of the City of Tulsa* are a follow-up to the strategic planning effort launched by Mayor Bartlett in November 2010 designed to:

- Improve municipal program effectiveness, efficiency and accountability by focusing on results, service quality and customer satisfaction;
- Improve the confidence of citizens of Tulsa in the capability of the municipal government by systematically holding each municipal program manager accountable for achieving program results and reporting publicly on their progress; and
- Promote continuous improvement of municipal government.

Mayor Bartlett and the City Council meet annually to revise and update the status of their shared goals and objectives. The City's strategic planning effort is also guided by comprehensive citizen surveys completed in February 2011 and July 2013. The primary objective of both surveys was to measure the opinions and attitudes regarding City services of residents in the City of Tulsa. The results of the survey have been reviewed to assist City officials in allocating limited resources to services that are most beneficial to residents.

-  **Citizen Survey Priority**

The FY2015 City of Tulsa Annual Budget incorporates Mayor, Council and Citizen Survey priorities within the Budget by delineating City department goals to the five shared elected officials' priorities and Citizen Survey priorities. Each priority is color-coded and illustrated by a corresponding symbol, as shown above. Key department level goals, objectives, performance indicators and performance targets are reported in the department budget summaries (Section Four). Goals supporting a Mayor and Council priority and/or Citizen Survey priority are identified by the corresponding priority symbol. Additionally, a Budget Strategy Overview section has been added to each Department Budget Summary to highlight how budget resources are being dedicated to achieve performance goals. Beginning in FY2014, the Constrained Capital Projects Inventory also incorporates Mayor and Council and Citizen Survey priorities by utilizing corresponding symbols.

In July 2011, the administration began tracking departments' performance indicators to measure progress in achieving Citizen Survey and elected officials' priorities. Performance indicators are published monthly on the City of Tulsa intranet site so employees can view each Department's progress in meeting these objectives.

The *FY2014 Key Performance Measures Report* will be published on the City of Tulsa website in FY2015. The FY2013 Key Performance Measures Report and the 2011 and 2013 City of Tulsa Citizen Surveys are available on the City of Tulsa website as well.

CITY OF TULSA

FINANCIAL POLICIES

1. STRATEGIC PLANNING

- a. All planning activities, strategies and studies should be comprehensive and integrated on a City-wide basis.
- b. Plans, strategies and studies shall encompass multi-year time frames and be updated annually.

2. OPERATING BUDGET

- a. The City of Tulsa shall comply with the provisions of the *Oklahoma Municipal Budget Act, 11 O.S. Supp. 1979, Sections 17-201 through 17-216*. It shall be the responsibility of the Mayor through the Department of Finance to ensure compliance and the timely preparation of the City of Tulsa's annual budget.
- b. The budget will provide for adequate maintenance of the capital plant and equipment and for their orderly replacement.
- c. The City will maintain a budgetary control system to help it adhere to the budget.
- d. The City administration will prepare regular reports comparing actual revenues and expenditures to budgeted amounts.
- e. Each year the City will update revenue and expenditure projections for the next five years. Projections will include estimated operating costs of future capital improvements that are included in the capital budget.
- f. The City will integrate key performance measurement and productivity indicators within the budget.
- g. The City will project its equipment replacement and maintenance needs for the next several years and will update this projection each year. From this projection a maintenance and replacement schedule will be developed and followed.
- h. It shall be the goal of the City that current operating revenues will be sufficient to support current operating expenses and in no case shall more than five percent (5%) of the operating budget be supported by the use of prior year's fund balances.
- i. Adjustments to Water, Sewer, Stormwater and Solid Waste Disposal service rates and fees shall be examined on an annual basis as an integral part of the City's budgetary process.

3. RISK MANAGEMENT

- a. The City will operate a risk management program to provide for protection against loss and a reduction in exposure to liability. Such program shall include an employee safety training program to minimize financial losses to the City.
- b. The City will establish a self-insurance program to provide for protection against major losses and will purchase excess coverage insurance to cover catastrophic losses where appropriate.

4. PROCUREMENT AND PURCHASING

- a. The City of Tulsa shall operate a consolidated purchasing and procurement system.
- b. The City's Purchasing and Procurement System shall encourage full and open competition on all purchases and sales.
- c. The operation of the City's Purchasing and Procurement System and Surplus Property Disposal System shall be based upon competitive bidding whenever possible.

5. REVENUES

- a. The City will estimate its annual revenues by an objective and analytical process.
- b. It shall be the goal of the City that all Enterprise Funds shall be self-supporting.
- c. The City will establish all user charges and fees at a level related to the cost of providing the services.
- d. Credit and Collection
 - 1. The City of Tulsa will neither begin business activity nor continue to engage in business activity with an entity that owes the City funds from a delinquent debt.
 - 2. Extended credit may be granted by the City for certain obligations. If payment is not timely, the City reserves the right to refuse future credit as well as take necessary legal action to obtain payment of the debt and collection costs.
- e. The City will try to maintain a diversified and stable revenue system to shelter it from short-run fluctuations in any one revenue source.
- f. Categorical federal and state grant revenues shall only be used to finance limited-time-period operations and/or one-time capital.
- g. Five and one-half percent (5½%) of Enterprise Fund revenues will be transferred annually to the General Fund for in-lieu tax payments (policy exception has been in place since 2003).

6. CAPITAL BUDGET AND IMPROVEMENTS

- a. The City of Tulsa's Capital Improvements Program shall be a five-year program and shall be updated annually. All departments' needs shall be considered in the plan.
- b. The City shall maintain a balanced mix of financing for funding capital projects, including pay-as-you-go, grants and debt, without excessive reliance on any one source.
- c. No capital project shall be funded which does not comply with the provisions of and is not contained in the currently approved Capital Improvements Program.
- d. The City will coordinate development of the capital improvement budget with development of the operating budget. Future operating costs associated with new capital improvements will be projected and included in operating budget forecasts.
- e. Capital projects will be scheduled based on the following criteria:
 - 1. The project has been certified by the Planning Commission as being in accordance with City plans.
 - 2. The project will alleviate a service deficiency or replace a deteriorated and/or non-functioning facility.
 - 3. Federal or state law requires it to be done.
 - 4. Federal or state matching funds are available for the project.
 - 5. A Federal or state agency will construct the facility at no cost to the City.
 - 6. The project will encourage economic development.
 - 7. The project is needed to solve an emergency situation.
 - 8. The project will improve the quality of life in the City's neighborhoods.
- f. Public hearings will be held before deciding what projects to include in any multi-year capital program which requires approval by the electorate.

7. LONG-TERM BORROWING

- a. General Obligation and Revenue Bonds shall only be issued for capital improvements and maintenance or expenditures related thereto. Revenue bonds shall be used to finance capital improvements wherever possible. No operating expenses shall be funded using any form of long-term financing.

- b. Bond borrowing shall be planned and the details of the plan shall be incorporated into the five-year Capital Improvements Program.
- c. The outstanding indebtedness of the City of Tulsa shall in total not exceed such levels as to cause the City's credit rating to be impaired and in all cases the City shall take such actions and adopt such policies and procedures as are necessary to maintain a rating equal to at least AA for general obligation debt. In no event shall the Net General Obligation Debt of Tulsa exceed twenty-five percent (25%) of the net assessed market valuation of the taxable property of the City of Tulsa as established by the County Assessor.
- d. Projects financed through the issuance of debt shall not be financed for a period that exceeds the expected useful life of the project and in no event shall the term of any debt exceed twenty-five (25) years.
- e. Refunding of outstanding debt shall only be considered when present value savings of at least four percent (4%) of the principal amount of the refunded bonds are produced, unless a restructuring or bond covenant revisions are necessary in order to facilitate the ability to provide services or issue additional debt in accordance with established debt policy and limitations.
- f. Bond sales shall be structured to achieve level debt service payments to the extent possible taking into consideration the costs of such financings. Either variable or fixed rate financing may be used, subject to applicable laws, depending on the cost benefit to the City of each option.
- g. Interest earnings from general obligation bond proceeds shall be deposited in the General Fund.
- h. Competitive sale shall be used for all general obligation debt issuances of the City of Tulsa. Negotiated or competitive sale may be used for revenue bonds.

8. INVESTMENTS AND DEPOSITS

- a. It shall be the objective of the City of Tulsa to pool and invest public funds in accordance with current legislation and the Charter of the City of Tulsa. Criteria for investing shall adhere to the following order of priority: (1) Safety, (2) Liquidity, (3) Yield.
- b. Responsibility for the investment program of the City shall be vested with the Director of Finance who shall establish an investment program consistent with an adopted investment policy.
- c. The City will establish a cash flow management system which includes the preparation of a cash flow analysis of all funds on a regular basis. Disbursement, collections and deposit of all funds will be scheduled to ensure maximum investment return and cash availability subject to the City's investment policies. The cash flow management system shall ensure the City can offset significant downturns in revenues which could not have been reasonably foreseen and provide sufficient working capital and cash for daily financial needs.
- d. The City will make arrangements with banks on a contractual basis for a specified period of time with specified fees for each service rendered.

9. RESERVES

- a. The City shall establish and maintain an operating reserve in the General Fund to provide for unanticipated expenditures of a non-recurring nature or to meet unexpected increases in service delivery costs. The reserve will be budgeted at approximately six and sixteen (6.16) percent of the General Fund expenditures estimated for the fiscal year. Prior to allocating funds from this reserve, the Mayor shall prepare an analysis of the proposed expenditure and present it to the City Council.
- b. The City may establish and maintain operating reserves in its enterprise funds to pay for expenses caused by unforeseen emergencies or shortfalls caused by revenue declines.

10. ACCOUNTING

- a. The City of Tulsa's accounting systems shall be operated and maintained in accordance with generally accepted principles and standards as promulgated by the Governmental Accounting Standards Board.

- b. The City's accounting and financial transactions shall be audited annually by a recognized independent certified public accounting firm and such audit results shall include a management letter detailing areas where improvement is needed. A firm to perform such audit shall be chosen not more than once every five (5) years.
- c. The City shall prepare and issue an official Comprehensive Annual Financial Report no later than six (6) months following the fiscal year-end in accordance with Government Finance Officer's Association and Governmental Accounting Standards Board principles and standards.
- d. The City of Tulsa shall establish and maintain an accounting control environment to help ensure proper authorization for financial transactions and proper procedures for safeguarding assets.
- e. The City will comply with bonded debt covenants requiring yield restrictions on certain investments and accounts in compliance with *Internal Revenue Code, Section 148 - Arbitrage*.

11. TRUSTS AND AUTHORITIES

Unless otherwise provided by the operation of law, all Trusts and Public Authorities which receive funding from the City of Tulsa shall conform to the City's Financial Policies and procedures where applicable.

12. PENSION FUNDS

- a. The pension funds of the Municipal Employees' Retirement Plan shall be managed by the Pension Board as set forth in City Ordinance and Oklahoma Statute.
- b. The City's annual budget will provide for adequate funding for the Municipal Employees' Retirement System.
- c. Investments shall be made in conformance with an investment policy adopted by the Municipal Employees' Pension Board.

(Published in the Tulsa Business
and Legal News
July 1, 2014)

ORDINANCE NO. 23126

AN ORDINANCE ADOPTING THE ANNUAL BUDGET OF THE CITY OF TULSA FOR THE FISCAL YEAR 2014-2015; ORDERING THE TRANSFER OF ENTERPRISE INCOME TO THE GENERAL FUND; APPROPRIATING UNEXPENDED BALANCES FOR GRANT FUNDS AND CAPITAL PROJECT FUNDS FOR FISCAL YEAR 2013-2014; ORDERING AND DIRECTING THE COMPUTATION AND FILING OF LEVY REQUIREMENTS FOR THE 2014-2015 SINKING FUND OF THE CITY OF TULSA, OKLAHOMA; RESERVING FUND BALANCE OF SIX AND SIXTEEN PERCENT (6.16%) AS AN EMERGENCY OPERATING CONGTINGENCY IN THE GENERAL FUND; APPROVING AN EMERGENCY TELEPHONE FEE OF FIVE PERCENT (5%) FOR CALENDAR YEAR 2015; ORDERING THE FILING OF THE CITY OF TULSA BUDGET, FISCAL YEAR 2014-2015 WITH THE STATE AUDITOR AND INSPECTOR OF THE STATE OF OKLAHOMA; AND ORDERING THIS ORDINANCE TO TAKE EFFECT IMMEDIATELY FROM AND AFTER ITS ADOPTION AND APPROVAL.

BE IT ORDAINED BY THE CITY OF TULSA:

Section 1. That the annual budget of the City of Tulsa, Oklahoma, for Fiscal Year 2014-2015 be and is hereby adopted under the Municipal Budget Act, 11 O.S. 2001, §§ 17-201, *et seq.*, as amended.

Section 2. That the transfer of six and a half percent (6.5%) of Water, Sewer, Stormwater, and TARE/Solid Waste rate income to the General Fund of the City of Tulsa, Oklahoma, be and is hereby approved and ordered.

Section 3. That the unexpended appropriation balances and encumbrances for grant funds and capital project funds for Fiscal Year 2013-2014 be and the same are hereby

7A
14-377-3

appropriated to the same funds, accounts and for the same purposes for Fiscal Year 2014-2015 unless the project is designated to be closed.

Section 4. That the Mayor shall compute the levy requirements for the 2014-2015 Sinking Fund of the City of Tulsa, Oklahoma, utilizing a reserve of ten percent (10%) for delinquent taxes and cause the same to be filed with the Excise Board of Tulsa County, Oklahoma.

Section 5. That the Mayor and City Council shall reserve fund balance for Fiscal Year 2014-2015 in an amount equivalent to six and sixteen percent (6.16%) of projected revenues as an emergency operating contingency in the General Fund that can only be spent with Council approval.

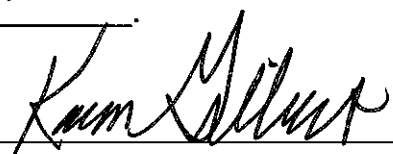
Section 6. That an Emergency Telephone Fee (E-911) of five percent (5%) of the tariff rate be and the same is hereby approved and ordered for calendar year 2015, in the City of Tulsa, Oklahoma.

Section 7. That three (3) copies of the adopted budget, being marked and designated as "City of Tulsa Budget, Fiscal Year 2014-2015" be and the same are herewith ordered to be filed in the Office of the City Clerk of the City of Tulsa, Oklahoma, on the ____ day of June, 2014, and one (1) copy with the State Auditor and Inspector of the State of Oklahoma.

Section 8. That this ordinance shall take effect immediately after its adoption and approval.

ADOPTED by the Council _____
Date

JUN 19 2014


Chairman of the Council

OFFICE OF THE MAYOR

Received by the Mayor: _____ at _____
Date Time

Dewey F. Bartlett, Jr., Mayor

By:

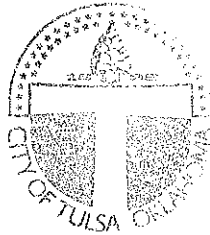
Secretary

APPROVED by the Mayor of the City of Tulsa, Oklahoma: JUN 23 2014
Date

at _____
Time

Dewey F. Bartlett, Jr.
Mayor

(Seal)
ATTEST:



Annell Kill
Deputy City Clerk

APPROVED:

Lawrence M. ...
City Attorney

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14-377-4

(Published in the Tulsa Business
and Legal News
July 1, 2014)

ORDINANCE NO. 23127

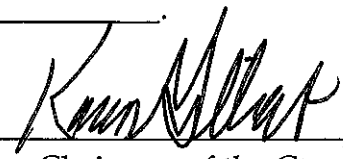
AN ORDINANCE APPROVING AND ADOPTING THE CAPITAL IMPROVEMENTS PLAN OF THE CITY OF TULSA, OKLAHOMA, FOR THE FISCAL YEARS 2015-2019; ORDERING THE FILING OF DOCUMENTS WITH THE CITY CLERK; AND DECLARING AN EMERGENCY.

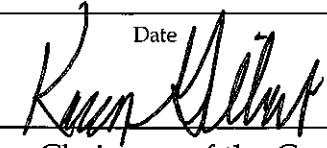
BE IT ORDAINED BY THE CITY OF TULSA:

Section 1. That the Capital Improvements Plan of the City of Tulsa, Oklahoma, for Fiscal Years 2015-2019 be and is hereby approved and adopted in accordance with Title 4, Chapter 4, City of Tulsa, Oklahoma, Revised Ordinances.

Section 2. That three (3) copies of the approved and adopted capital plan, being marked and designated as "City of Tulsa Capital Improvements Plan, Fiscal Years 2015-2019," be and the same are herewith ordered to be filed in the Office of the City Clerk of the City of Tulsa, Oklahoma, on the _____ day of June, 2014.

Section 3. That an emergency is hereby declared to exist for the preservation of the public peace, health, and safety, by reason whereof this Ordinance shall take effect immediately upon its adoption and approval.

ADOPTED by the Council _____
Date **JUN 19 2014**

Chairman of the Council

ADOPTED as an emergency measure _____
Date **JUN 19 2014**

Chairman of the Council

OFFICE OF THE MAYOR

Received by the Mayor: _____, at _____.
Date Time

Dewey F. Bartlett, Jr., Mayor

By:

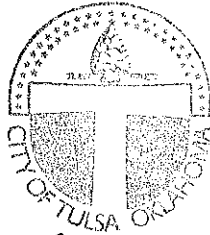
Secretary

APPROVED by the Mayor of the City of Tulsa, Oklahoma: JUN 23 2014
Date

at _____.
Time

Dewey F. Bartlett, Jr.
Mayor

(Seal)
ATTEST:



Annell Kild
Deputy City Clerk

APPROVED:
Lawrence M. ...
City Attorney



MEADOW GOLD

This section includes the Executive Summary, the Budget Planning Process, the Five-Year Financial Forecast Summary, the Community Profile, and a map showing the Corporate Boundaries and City Council Districts.

This section is for information only and is not part of the ordinances adopted by the City Council.

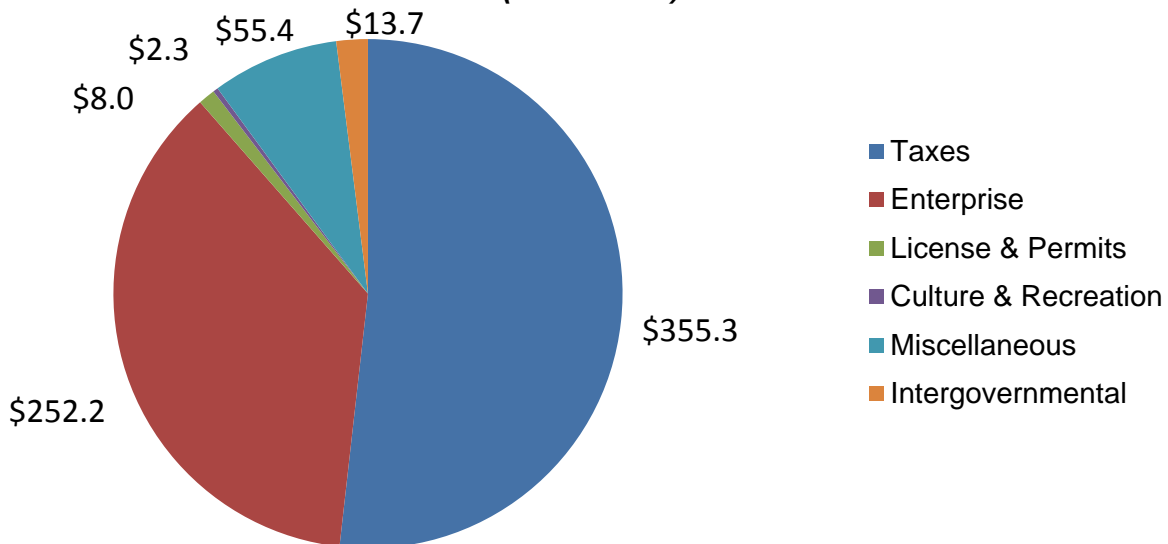
the
LEGENDARY
ROUTE 66

City of Tulsa 2014-2015 Budget and Capital Plan Executive Summary

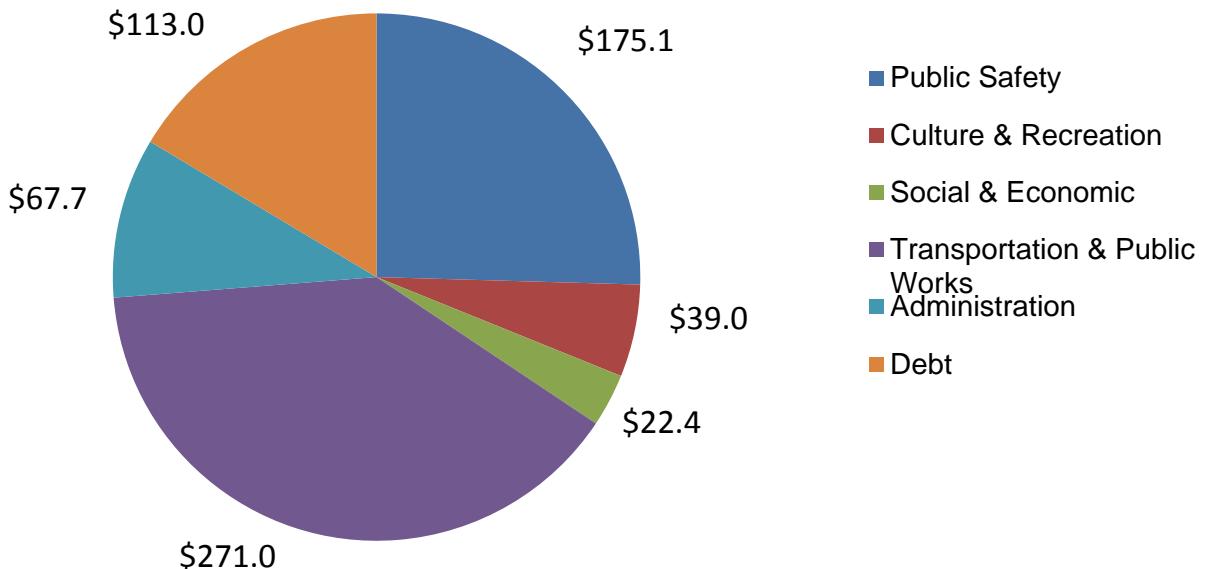
The FY15 total budget is \$688,143,000 – a 2.0 percent decrease from the original FY14 amount. The operating budget is \$597,667,000 and the Capital Improvements budget totals \$90,476,000. The operating budget is increasing by 0.6 percent and the capital budget is down 16.2 percent from FY14. FY15 revenue projections total \$687,031,000 and Figure 1 shows amounts by the major categories.

Total expenditure by major program categories are shown on Figure 2. Public Safety consumes 26 percent of total appropriations. Public Works and Transportation make up 39 percent of the proposed budget and includes the bus system, street maintenance, the water, sanitary sewer systems, storm water management, and the trash pickup and disposal functions. Cultural and Recreational programs consume 6 percent of the budget, Social and Economic Development programs make up 3 percent, and Administration 10 percent. Debt service is 16 percent of the budget.

**Figure 1 Major Revenue Categories
(in millions)**



**Figure 2 Major Expenditure Categories
(in millions)**



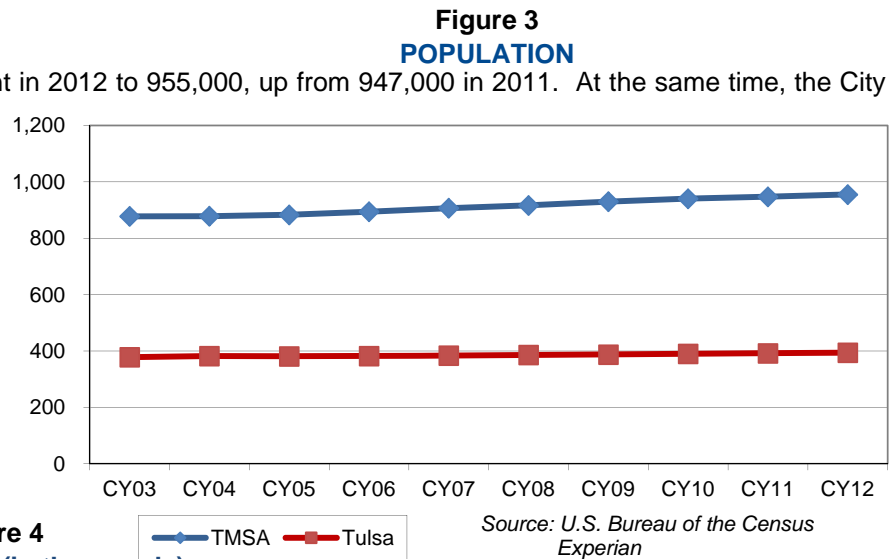
ECONOMIC CONDITION

Most indicators continued to improve in the Tulsa Metropolitan Statistical Area in CY13. The area population continued its modest growth, increasing 0.8 percent in CY13. The annual metro labor force grew by 7,700 in CY13 (1.7 percent), ending the current calendar year with 452,200 job seekers. Labor force has now regained all losses sustained in the previous recession, and is now at a historic high. Wage & Salary employment reported its third consecutive year of growth, increasing 2.5 percent over CY12, and ended the fiscal year at a seasonally adjusted total of 429,700. The greatest growth was sustained in the Service sector, which increased 4.3 percent over the previous fiscal year. As Wage & Salary employment grew faster than the labor force, the metro jobless rate fell in CY13 to 5.4 percent, a decrease of 0.2 points from CY12 (5.6 percent). Retail sales in the TMSA rose by an estimated 3.9 percent to \$9.88 billion in CY13. The Oklahoma State University Center for Applied Economic Research has forecast retail sales to grow at an annualized rate of 4.4 percent, employment at 2.3 percent, and per capita personal income at 4.7 percent over the coming two years.

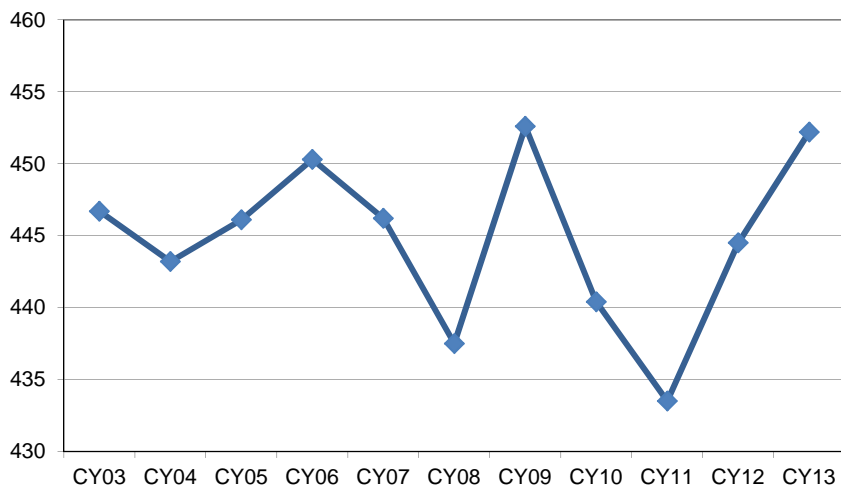
Gross Metro Product (GMP) for the area was estimated to have increased 3 percent over the previous year; and is forecast to continue to grow at an annualized rate of 3.8 percent through CY17. Meanwhile, barge freight reported its 2nd best shipping year in CY13, and air freight continues its modest annual gains. As demonstrated by the growth in employment, retail sales, GMP, and various energy related indicators; the local economy continues to improve and regain most of the losses sustained in the previous recession.

POPULATION

The TMSA population grew 0.8 percent in 2012 to 955,000, up from 947,000 in 2011. At the same time, the City of Tulsa's population grew by 0.5 percent to total 394,000. The median age in Tulsa is 34.7 years old, although the fastest growing demographic is the 55-64 age group, which increased 39.1 percent between 2000 and 2010. The City may expect increasing service demands related to an aging population; such as transit, targeted recreation, and ADA infrastructure.



**Figure 4
LABOR FORCE (in thousands)**



Source: Oklahoma Department of Commerce

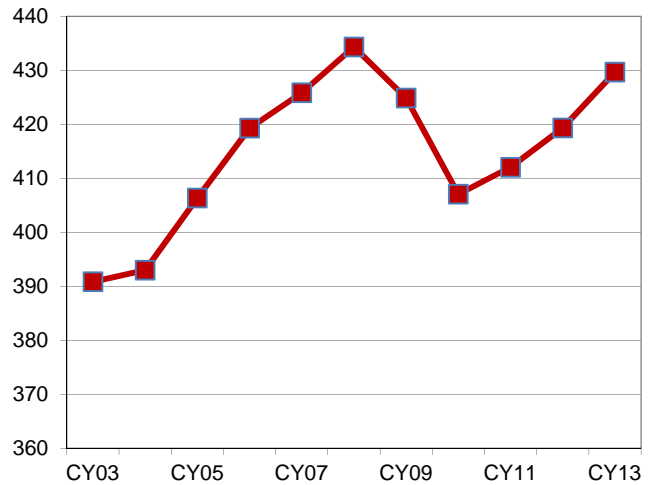
LABOR FORCE

The TMSA labor force resumed growth in 2012, and continued this trend in 2013, indicating that the local economy continues to improve. Job seekers in the TMSA grew from 444,500 in 2012 to 452,200 in 2013, a 1.7 percent increase and a return to the highs not seen since 2006. Over the previous year, Tulsa had a net in-migration of 2,921 potential job seekers. As in previous years, most (7.9 percent) migrated from Oklahoma City.

WAGE AND SALARY EMPLOYMENT

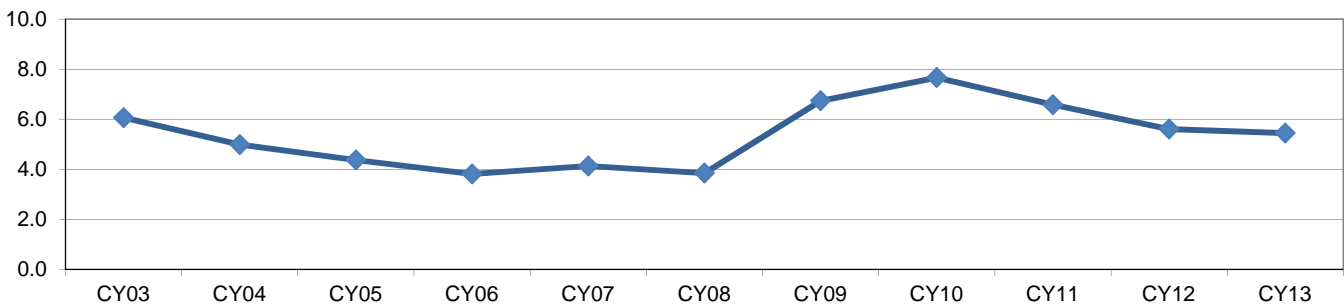
Monthly TMSA Wage and Salary employment continued the growth which began in mid - CY11. By the end of the CY13, the twelve month moving average increased by 10,300 jobs from a year earlier. The service sector reported the greatest gains, growing 4.3 percent in CY13, adding 8,700 jobs over the year. Current trends indicate it may be possible that service will continue to report the strongest growth in the coming year, as its growth outpaced all other sectors 8 out of the past 12 months. Moody's Analytics forecasts total wage and salary employment growth of 1.3 percent in CY14 and 1.2 percent in CY15. With hiring occurring primarily in the largest subsector, Service, wage and salary employment should continue its recovery in the upcoming year. Wage and Salary is a useful benchmark in forecasting revenue growth in future years.

Figure 5
WAGE AND SALARY EMPLOYMENT
(in thousands)



Source: Oklahoma Department of Commerce

Figure 6
UNEMPLOYMENT RATE (percent)

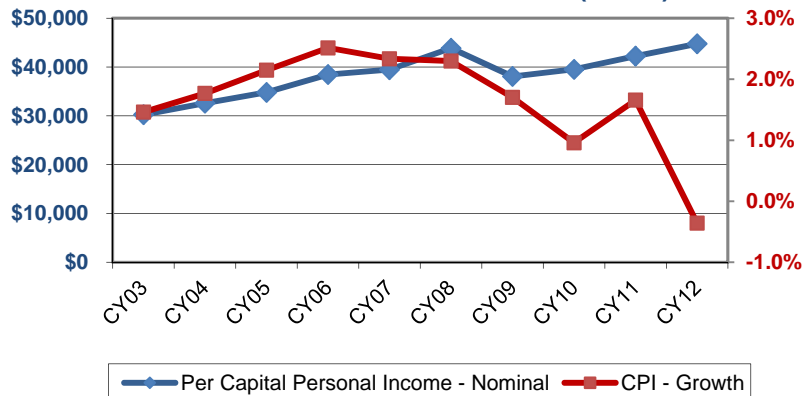


Source: Oklahoma Department of Commerce

PERSONAL INCOME

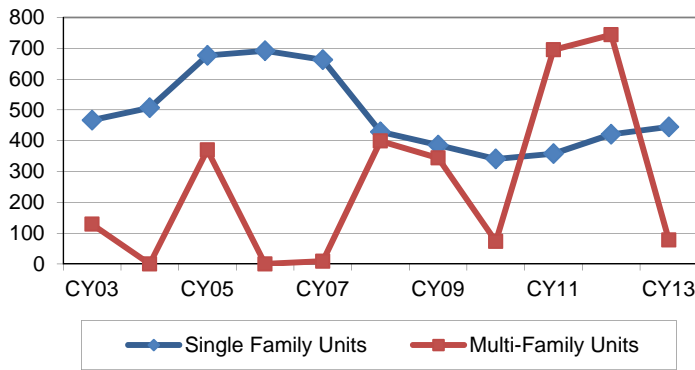
After dropping 13.2 percent in late 2009, per capita personal income appears to be regaining lost ground. Per Capita Personal Income grew by 3.8 percent in 2010, an even stronger 6.8 percent in 2011, and 6.0 percent in 2012. As energy prices continue to rebound and the local job market improves, area economists continue to be optimistic that area personal income growth will continue. Moody's Analytics forecasts that per capita personal income will increase in calendar years 2013 and 2014 with annual increases of; 3.2 percent and 5.4 percent respectively, before settling at an average 4.0 percent annual growth thereafter. This would increase per capita personal income to approximately \$46,000 by the end of 2013. Annual growth in per capita personal income has averaged 5 percent over the previous 13 years, with the median annual gain being 7 percent. Reaching \$46,000 in current dollars by the end of 2012 would be reasonable when weighed against the metro area's previous 20 year growth trend. Assuming stable savings rate trends in the future and annual growth of 4 percent or more, the City should expect to see greater activity in sales tax collections in the future, although recently this relationship has been unstable.

Figure 7
PER CAPITA PERSONAL INCOME (TMSA)



Source: Bureau of Economic Analysis

Figure 8
HOUSING UNIT BUILDING PERMITS



Source: City of Tulsa

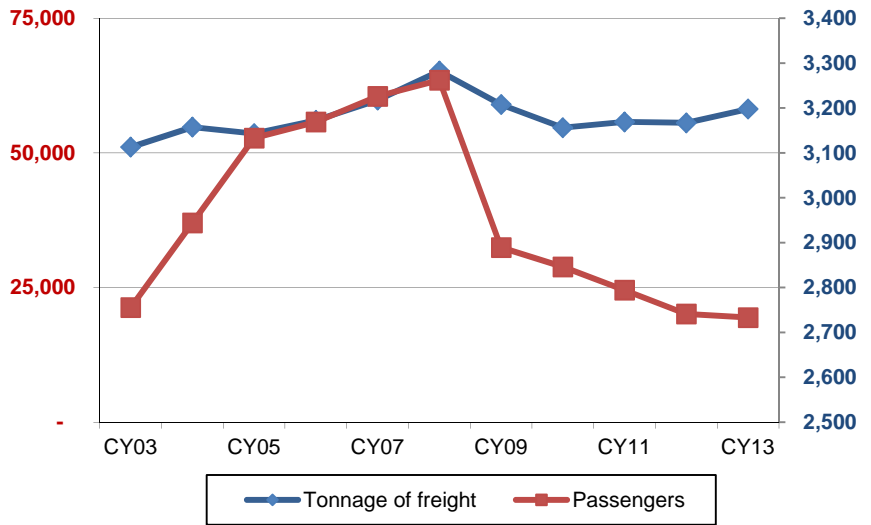
BUILDING PERMITS

Local construction continued to improve in 2013. The year ended with 445 single family units built. This is an increase of 5.7 percent from 2012. During the downturn in private sector activity in 2009 and 2010, publicly funded infrastructure continued to be a large contributor to local construction activity. However, private investment began to overtake publicly funded investment in 2011, and has continued through 2013. Positive growth in both residential and commercial activity has continued through the first few months of 2014.

AIRPORT

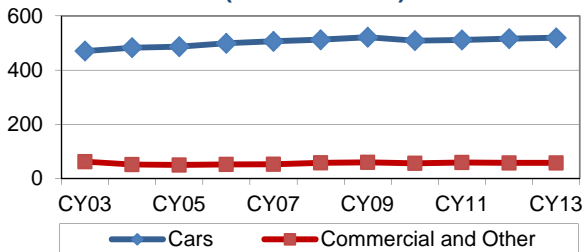
Freight tonnage at the Airport increased by 4.6 percent in 2013. However, passenger traffic remained essentially flat – declining by 8,000 passengers over 2012. After bankruptcy proceedings in 2012, American Airlines (a predominant client at the airport) has since merged with US Airways improving both service and stabilizing employment. Additionally, the Airport has implemented several marketing enhancements to draw more non-stop destination flights. Airport officials are optimistic traffic counts will resume growth in 2014, due to these improvements..

Figure 9
AIRPORT FREIGHT (in tons)
& PASSENGERS (in thousands)



Source: Tulsa Airport Authority

Figure 10
MOTOR VEHICLE REGISTRATION
(in thousands)



Source: Oklahoma Tax Commission

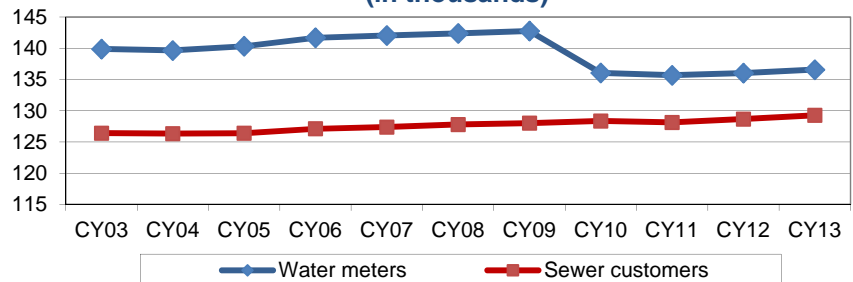
MOTOR VEHICLE REGISTRATION

Vehicle registration in Tulsa county stabilized in early CY11 and resumed growth through CY13; ending the period with an annual increase of 0.7 percent in car registrations; and 0.1 percent in all other categories. There were 519,000 cars and 57,000 commercial trucks and other vehicles registered in CY13.

UTILITIES

The combined water and sewer customer counts grew somewhat in CY13, increasing approximately 0.4 percent over the previous year. Water meters increased 0.4 percent ending CY13 with 136,600 active meters. Sewer customers increased 0.5 percent to a total of 129,300.

Figure 11
ACTIVE WATER METER AND SEWER CUSTOMERS
(in thousands)



Source: City of Tulsa

REVENUES

WHERE THE MONEY COMES FROM

The Operating and Capital Budgets are financed by the revenue sources identified in the following figures. Total projected revenue for FY15 is \$687,031,000, an 0.8 percent increase from the FY14 original budget. There are three reasons for the modest growth forecast. The sales tax rate is decreasing from 3.167 to 3.1%. Tulsa's municipal history includes strategic water infrastructure investment to serve the entire Metropolitan Area which enabled the growth and transformation of rural communities. Decades later, significant area economic development has occurred in them. The Tulsa Metropolitan Statistical Area (TMSA) which includes these cities and towns is more economically vital with faster population growth and retail sales than the City of Tulsa itself. Consumer shopping and the essential sales tax that funds municipal services usually is described by economic impacts: employment, wages and salaries, and household debt. Now the consequence of internet versus local store ("bricks and mortar") buying is accelerating. Suburban population growth, retail development, and internet sales are effecting Tulsa's results.

Several methods are used to project the individual revenue sources used to finance Tulsa's government. The sources producing the most revenue are modeled using time series statistical programs. The results are modified based on current and projected economic trends, and views of various experts as conveyed in local, state, and national publications. When projecting the secondary sources, extrapolation of trends is used, and in the case of stable sources, the current fiscal year estimate is carried over into the next fiscal year. A final method is the "Delphi" approach. Experts (oracles if you will, hence the name "Delphi"), in most cases the City staff responsible for managing a program and/or facility that generates revenue, are asked their opinion of revenue growth rates. Often times the initial amounts are modified after discussions with the Budget and Planning staff.

LOCAL TAXES

The City has five major tax categories and collectively they will provide 52 percent of the projected revenue in FY15.

Sales Tax

The largest source of revenue for the City is sales tax and it accounts for 33 percent of the FY15 resources. Tulsa sales tax will change from 3.167 to 3.1 percent of the amount on goods and services which are subject to this tax under State Statutes. The General Fund receives 2 cents for operations and the remaining 1.1 cents are placed in capital funds. Receipts of \$226,668,000 are projected in FY15, a 1 percent decrease from the FY14 estimate due to the change in tax rate.

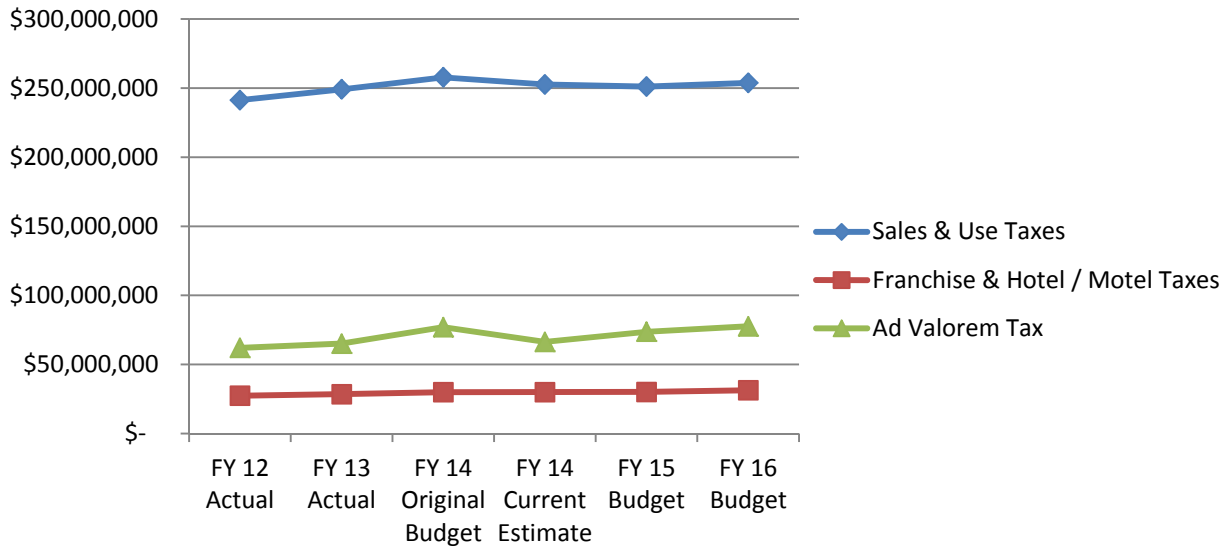
Use Tax

Personal property purchased outside the state and used within the City is also taxed at 3.1 percent. The FY15 original budget Use Tax projection is \$24,400,000, a 1.7 percent increase from the FY14 estimate of \$24,000,000. Both the FY14 estimate and the FY15 budget are reflective of improved business activity.

Franchise Tax/Right of Way User Fees

Franchise Tax/Right of Way (ROW) User fees are collected from Oklahoma Natural Gas (ONG), Public Service Company of Oklahoma (PSO), Cox Communications, AT&T, Valor, Trigen, and other miscellaneous users of City ROW. Collectively, ONG and PSO generate 56 percent of this category's revenue. Natural gas prices are less than half of what they were in 2008, and are expected to remain at current levels. In FY15, ONG and PSO fees are projected to produce \$13,000,000. Although revenue has been affected by lower natural gas prices, the FY15 budget is 1 percent higher than the FY14 estimate due to a PSO rate increase to recapture capital costs. Cable TV sales were unchanged during FY14. FY15 revenue from all Franchise Tax/Right of Way User fees is projected to be \$23,247,000.

Figure 12
TAXES



Source: City of Tulsa Finance Department

Hotel/Motel Tax

In addition to sales tax, the use of hotel and motel rooms within the City is taxed at 5 percent. Projected FY15 receipts of \$7,341,000 are a 11.2 percent increase from the FY14 original budget. The current economic environment is positive as evidenced by the announcement of new and upgraded properties, reflecting growth in business and personal travel.

Ad Valorem Tax

The State Constitution requires Tulsa make an annual Ad Valorem tax levy sufficient to pay for the principal and interest on bonded indebtedness and any court judgments against the City. The tax levy is approved by the County Excise Board. The tax is projected to generate \$73,675 ,000 in FY15.

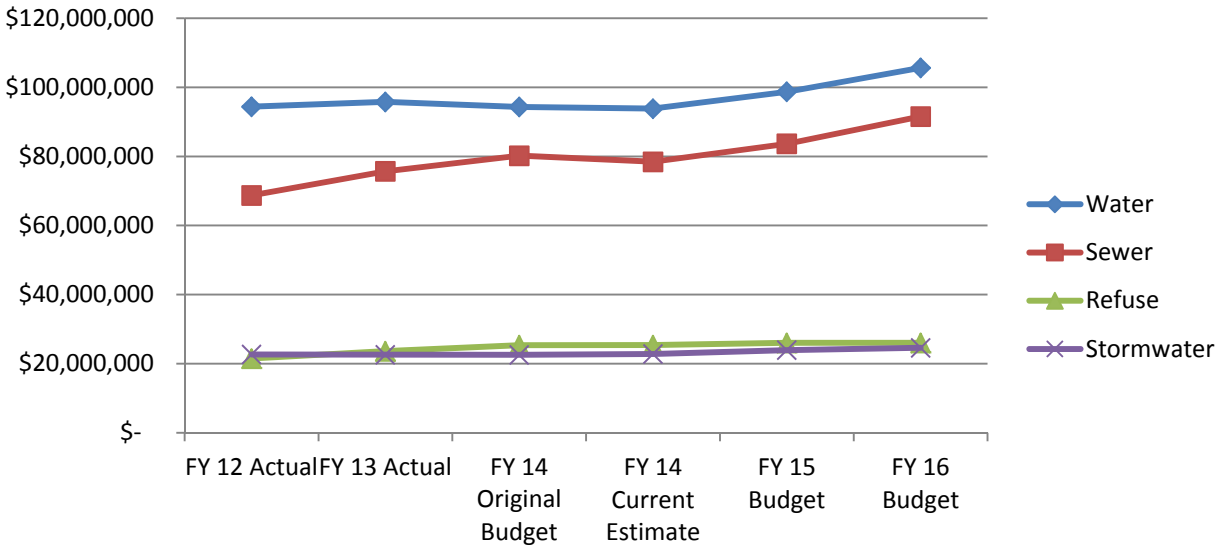
ENTERPRISE REVENUES

Charges for using utility services, emergency medical services, and golf courses are sources of revenue for the enterprise funds. Utility charges include revenues generated by the water system, the sanitary sewer system, the solid waste disposal service, and the storm water management program. The Emergency Medical Services Authority (EMSA) fees are collected and used to help fund the operations of emergency medical services. Golf course revenue is generated from the operations of Page Belcher and Mohawk Golf Courses.

Golf Fees

The City began contracting with Billy Casper Golf, LLC of Virginia to operate Page Belcher and Mohawk Golf Courses in January 2008. All golf revenue is retained by Billy Casper Golf and used to operate the courses. Projected revenue is estimated to remain nearly the same in FY15 at \$2,700,000.

**Figure 13
MAJOR ENTERPRISE REVENUES**



Source: City of Tulsa Finance Department

Water

The sale of treated water is expected to generate \$98,702,000 in FY15, 5 percent higher than the FY14 original budget. Demand is expected to be lower because of the assumption that growth in the customer base will be modest and that the excessively hot dry weather experienced over the last two summers will return to a more normal pattern. Additional revenue growth is assumed based on a 7 percent rate increase effective October 1.

Sewer

The treatment and disposal of wastewater is charged to both commercial and residential sewer customers. Little or no growth in the customer base is anticipated. FY15 revenue is projected to be \$83,661,000, 4 percent higher than the FY14 original budget. Revenue estimate improvement is based on a 9.75 percent rate increase effective October 1.

Refuse

The Tulsa Authority for the Recovery of Energy (TARE) is responsible for overseeing the collection and disposal of solid waste within the City. Revenue is generated from charges on trash collection and disposal. FY15 revenue is projected to be \$25,998,000. The customer base is projected to be stable. FY14 rates will be restored for the first three months of the new fiscal year which results in the 3 percent variance between the FY15 and FY 14 budgets.

Stormwater

City of Tulsa landowners pay for the operation and maintenance of the City's storm drainage facilities. The FY15 revenue projection is \$23,887,000, reflecting a 9 percent rate increase effective October 1, 2015.

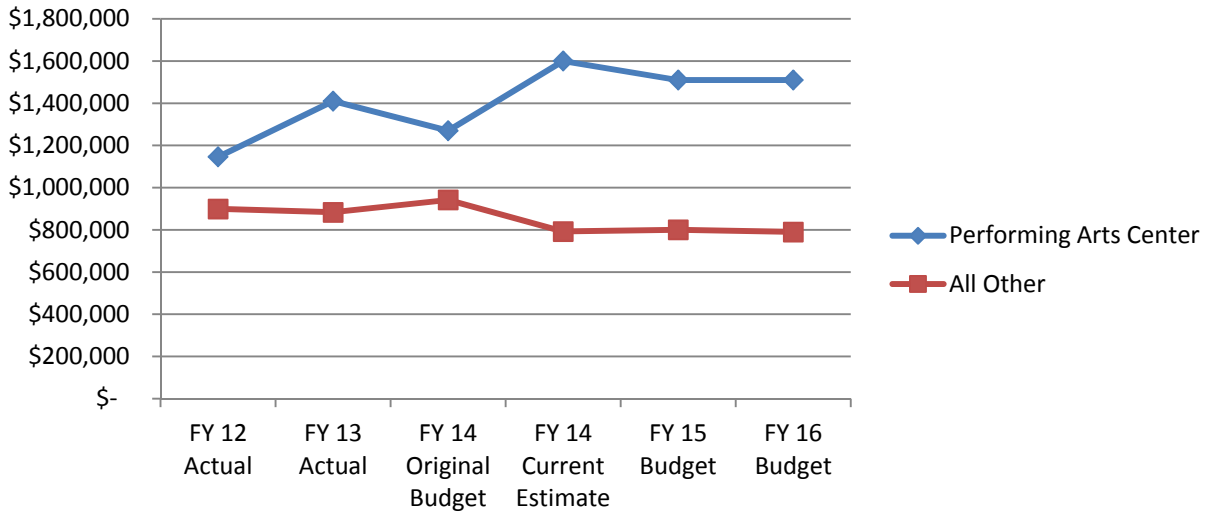
CULTURE AND RECREATION

Fees and admission charges related to the City's cultural and recreational facilities are expected to generate \$2,310,000 in FY15, 4 percent more than the FY14 original amount.

Performing Arts Center

The Performing Arts Center (PAC) is host to many stage events in the Chapman Music Hall, John H. Williams Theatre, Liddy Doenges Theatre, Charles E. Norman Theatre, Robert J. LaFortune Studio, and Kathleen P. Westby Pavilion. FY15 revenue is projected to be \$1,510,000, 6 percent less than the FY14 estimate. The projected use of the facility is unchanged in FY15.

**Figure 14
CULTURE AND RECREATION**

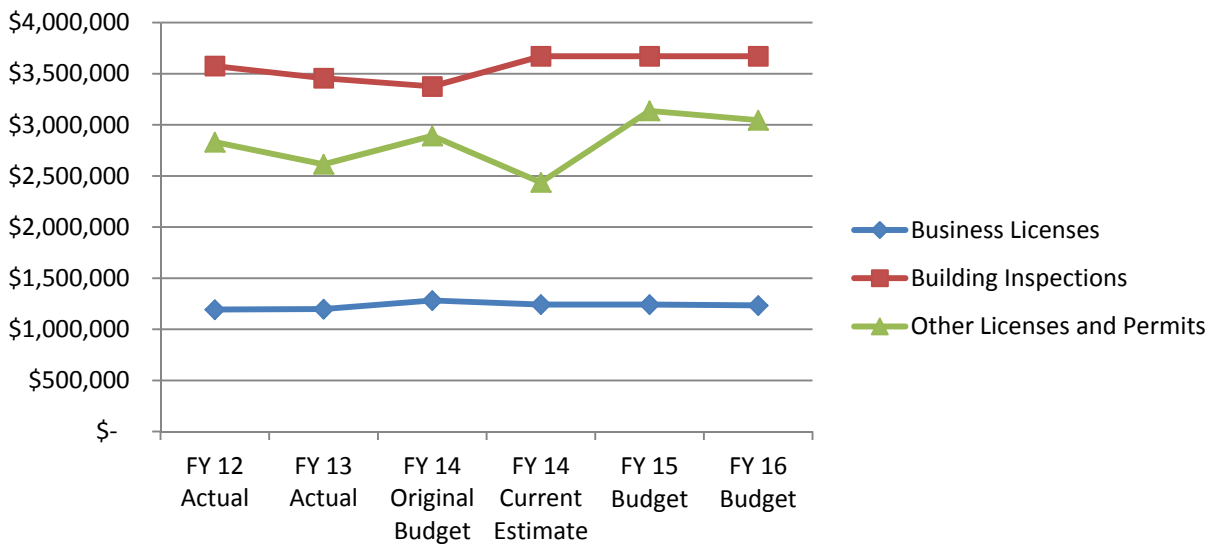


Source: City of Tulsa Finance Department

Miscellaneous Park Revenue

Park participation fees account for 58 percent of the \$792,000 FY15 miscellaneous park revenue. Other revenue sources include shelter and property rentals, reimbursements, concessions, and fees from special events held at the parks. Revenues are expected to reflect the level of fee-based program offerings. Zoo revenue is now collected and used to operate the facility by the City's contracted Zoo manager, Tulsa Zoo Management Inc.

**Figure 15
LICENSES AND PERMITS**



Source: City of Tulsa Finance Department

LICENSES AND PERMITS

Business licenses, non-business licenses, building inspections, and permits are projected to be \$8,049,000, a 10% increase from the FY14 estimate. The base number of businesses requiring these licenses is stable. FY15 projected construction activity continues to improve. Alarm fee increases account for the majority of the projected increase. However, the City does not expect the same level of large construction projects that were undertaken in FY14.

Business Licenses

Occupational, taxicabs, amusement/recreation, restaurant, liquor occupation, retail liquor, and beer make up the business license categories. The FY15 projection of \$1,242,000 is unchanged from FY14 estimated collections.

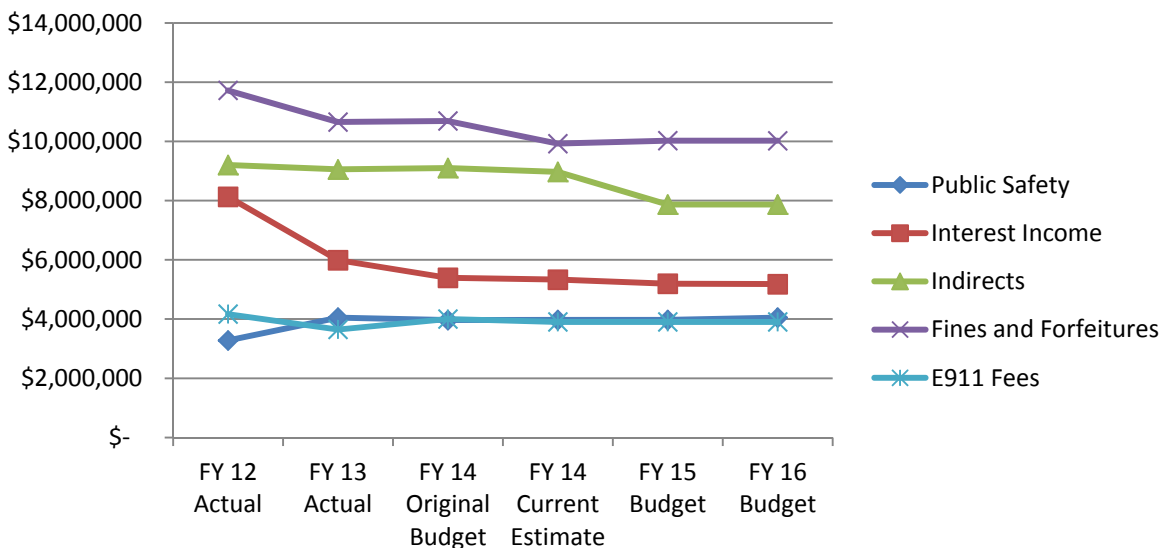
Building Inspections

Building Inspection revenue for FY15 is projected to be \$3,670,000, unchanged from the FY14 estimate. The residential building market in the area has stabilized and is starting to improve. Commercial and industrial development fees are increasing based on improved cost recapture of individual inspections.

Other Licenses and Permits

Infrastructure Development Permit (IDP), Permit and Licensing System fees (PALS), records retention fees, and annual permits for industrial, plumbing, building sprinklers, sewer, water, watershed, security alarm, elevator inspections, dog licenses, fishing licenses, and several other miscellaneous sources are projected to generate \$3,137,000 in FY15. This is a 9 percent increase from the FY14 original budget.

Figure 16
MISCELLANEOUS REVENUE



Source: City of Tulsa Finance Department

MISCELLANEOUS REVENUE

The City receives revenue from numerous miscellaneous sources. Public safety, E-911 fees, direct cost for support services, street repairs, fines and forfeitures, interest, Regional Metropolitan Utility Authority shared revenue, service charges, planning and zoning fees, parking meters, and water and sewer systems are the primary sources of miscellaneous revenue.

Public Safety

Public safety revenue includes charges for airport fire protection, the animal shelter, weed mowing, fire protection outside the City, police special events, and hazardous material clean up charges. FY15 public safety related revenue is projected at \$3,968,000, unchanged from the FY14 estimate. Code enforcement funding is unchanged in FY15.

E-911

Charges for the Emergency 911 system include a fixed telephone user charge and a 50 cent per month charge on cell phones. The FY15 projection of \$3,900,000 is the same as FY14 estimated collections. Cell phone charges have outpaced land line revenue, as land line usage continues to drop.

Direct Cost for Support Services

The enterprise and grant funds pay a cost recovery charge to the General Fund for their allocated portion of incurred common central expenses. Also included are service charges, document sales, processing fees, and planning and zoning, and radio users' fees. FY15 direct costs for support service charges are projected to generate \$7,867,000. The amount is 14% less than the FY14 original budget, and reflects the new lease arrangement with the airport, as well as an indirect expense transfer rate of 6.5%.

Streets and Highways

Revenue is received from both parking meters and street cut permits which are required to repair streets and highways after the pavement is broken to fix utility lines or installing new lines. The revenue projected in FY15 is \$6,776,000, unchanged from FY14 original budget.

Fines and Forfeitures

Municipal Court Fines generates 95 percent of the fine and forfeiture revenue. Other sources of revenue are probationary fees, court penalty assessment fees, and the sale of stolen and confiscated property. The City is projected to receive \$10,024,000 in FY15 from these sources, which is a 1% increase from FY14 estimated collections. Increase fees have been approved.

Interest

FY15 interest earnings are projected to be \$5,192,000. This is 3.7 percent less than the same amount projected in the FY14 original budget. Interest rates remain low and spreads between agency and treasury bonds continue to be compressed. The average length of maturity has declined as short-term investments have increased.

INTERGOVERNMENTAL REVENUE

The City receives revenue from the Federal, State, and County governments for charges for services, and the taxes on vehicle licenses, liquor, gasoline, and tobacco.

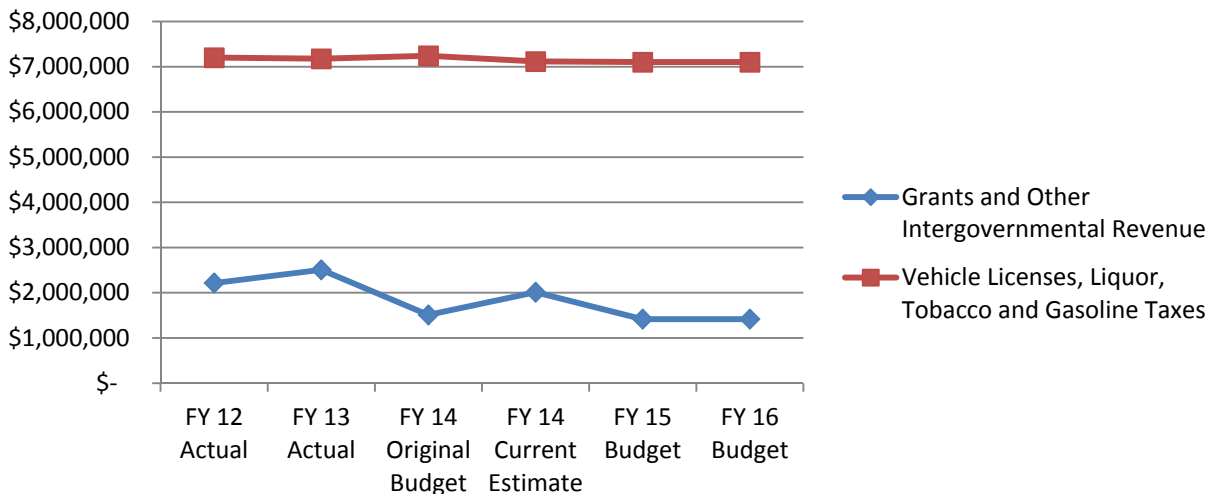
Vehicle Licenses, Gasoline Tax, Cigarette Tax and Liquor Tax

In FY15, revenue from the State is projected to be \$7,100,000. This is 2 percent less the FY14 original budget of \$7,240,000. These revenue sources have been stable over the years.

Reimbursements

The City receives reimbursement from Tulsa County for the E911 operation and police lab work, and from the Federal and State governments for various reasons. County reimbursement for 911 operations is expected to remain the same in FY15. Total reimbursements in FY15 are projected to be \$1,415,000.

Figure 17
INTERGOVERNMENTAL



Source: City of Tulsa Finance Department

EXPENDITURES

WHERE THE MONEY GOES

The FY15 GF budget is \$261.1 million. The allocations between Personal Services, Materials and Supplies, and Other Services and Charges remain close to historical values. They make up 74 percent, 2 percent, and 24 percent of the FY15 GF budget, respectively.

There will be no major service level increases in FY15. Policy makers are constrained by several factors. Federal grants supporting police personnel continue to expire in FY15 requiring the GF to absorb \$1.0 million in salaries. In addition, a 7.8 percent health insurance premium increase will require additional GF resources in FY15. Retirement contributions are also increasing by 1.5 percent requiring the GF to absorb an additional \$700,000. Operational costs of newly completed capital projects continue to impact the general fund adding an additional \$200,000 in annual expense.

Many of these same issues will impact the FY16 budget as well. Expiring public safety grants will shift an additional \$1.2 million to the GF in FY16.

The Public Safety program's appropriations supporting the Police, Fire, Municipal Courts, and Emergency Management, account for 61 percent of the FY15 budget. The Administrative and Support Services category represents approximately 13 percent of the FY15 budget. Public Works and Transportation will receive the third largest allocation - 12 percent of the budget. Cultural and Recreational activities will be allocated 8 percent of FY15 resources. The City's Economic Development and Neighborhood Services functions will consume 4 percent of the FY15 budget and the remaining 2 percent will be transferred to other funds.

The Police and Fire Departments' total allocations are increasing in FY15. As mentioned above, Federal grants are expiring and the GF will absorb the cost of the effected positions' salaries. Additional dollars are also needed for civilian pension and health care adjustments. There are no planned police or fire academies in FY15.

The Cultural and Recreational program has been reduced by 5.4 percent from the original FY14 budget. The Parks and Recreation Department will abolish 23 positions in FY15 and review all program activities for efficiencies. The Gilcrease Museum allocation is up slightly based on contract provisions with the University of Tulsa.

The Social and Economic Development program allocations from the GF are decreasing by 5.1 percent in FY15. The Working In Neighborhoods Department will abolish 9 positions and the Planning and Development Department will abolish 15 positions in FY 15. Non-essential services will be reviewed and resources will be directed toward core services.

Public Works and Transportation will be reduced by 7.2 percent in FY15. To maintain service levels, the City will rely on resources from the Fix Our Street and Improve Our Tulsa programs to provide contractual street repairs. Tulsa Transit is evaluating its route network and polling customers to help determine how its resources should be effectively allocated.

The Administrative and Support Services program's budget is decreasing by 5.9 percent. Core services are being reviewed throughout this category. Reorganizations across departments will be considered to achieve efficiencies. The Asset Management Department has been created to better manage the City's real estate, parking, and vehicle assets. The creation of the Asset Management Department is one of the first steps in an across the board evaluation of the City's core services which will likely result in further reorganizations. Information Technology Department will abolish 21 positions in FY15, two of those positions supported operations at the Tulsa International Airport and are now funded by the Tulsa Airport Authority. The department will refocus its resources with the goal of maintaining core service levels.

As reported, transfers are decreasing 23 percent in FY15. The majority of this decrease is related to the elimination of the transfer to the Convention Center operating fund and Golf Course Operating Fund in FY15.

REVENUE ESTIMATE
(amounts expressed in thousands)

RESOURCES	FY 16 PLANNED BUDGET	FY 15 ADOPTED BUDGET	FY 14 CURRENT ESTIMATE	FY 14 ORIGINAL BUDGET	FY 14 ORIG. VS. FY 15	
					DIFFERENCE	
					AMOUNT	PERCENT
TAXES						
Sales Tax	\$ 229,055	\$ 226,668	\$ 228,657	\$ 235,138	\$ (8,470)	-3.6%
Use Tax	24,723	24,400	24,000	22,660	1,740	7.7%
Franchise Taxes	23,744	23,247	23,104	23,305	(58)	-0.2%
Hotel/Motel Tax	7,575	7,341	6,850	6,600	741	11.2%
Ad Valorem	77,559	73,675	66,331	77,000	(3,325)	-4.3%
TOTAL	362,656	355,331	348,942	364,703	(9,372)	-2.6%
ENTERPRISE REVENUE						
Golf	2,700	2,700	2,764	2,800	(100)	-3.6%
Water	105,623	98,702	93,826	94,300	4,402	4.7%
Sewer	91,548	83,661	78,449	80,191	3,470	4.3%
Refuse	25,998	25,998	25,355	25,343	655	2.6%
Stormwater	24,575	23,887	22,776	22,535	1,352	6.0%
Emergency Medical Fee	7,486	7,486	5,014	5,009	2,477	49.5%
OTC Rental Income	9,808	9,750	9,868	10,437	(687)	-6.6%
TOTAL	267,738	252,184	238,052	240,615	11,569	4.8%
CULTURAL AND RECREATION						
Performing Arts Center	1,510	1,510	1,600	1,270	240	18.9%
Zoo Admissions	0	0	0	0	0	0%
Other	790	800	792	942	(142)	-15.1%
TOTAL	2,300	2,310	2,392	2,212	98	4.4%
LICENSES AND PERMITS						
Business Licenses	1,233	1,242	1,242	1,282	(40)	-3.1%
Building Inspections	3,670	3,670	3,670	3,375	295	8.7%
Other Licenses and Permits	3,045	3,137	2,437	2,892	245	8.5%
TOTAL	7,948	8,049	7,349	7,549	500	6.6%
MISCELLANEOUS REVENUE						
Public Safety	4,047	3,968	3,968	3,962	6	0.2%
E911 Fees	3,900	3,900	3,900	4,000	(100)	-2.5%
General Government - Indirects	7,867	7,867	8,971	9,100	(1,233)	-13.5%
Streets and Highways	6,868	6,776	6,687	6,761	15	0.2%
Fines and Forfeitures	10,022	10,024	9,924	10,688	(664)	-6.2%
Interest Income	5,179	5,192	5,331	5,393	(201)	-3.7%
Loan Proceeds	0	0	1,315	0	0	0%
Other Miscellaneous	17,518	17,710	17,128	17,864	(154)	-0.9%
TOTAL	55,401	55,437	57,224	57,768	(2,331)	-4.0%
INTERGOVERNMENTAL REVENUE						
Grants	5,205	5,205	0	0	5,205	0%
Vehicle License, Liquor, Tobacco and Gasoline Taxes	7,100	7,100	7,115	7,240	(140)	-1.9%
Other Intergovernmental Rev	1,415	1,415	2,012	1,509	(94)	-6.2%
TOTAL	13,720	13,720	9,127	8,749	4,971	56.8%
GRAND TOTAL	\$ 709,764	\$ 687,031	\$ 663,086	\$ 681,596	\$ 5,435	0.8%

*Charges from Internal Service Funds are excluded.

Note: Internal Transfers In are excluded from this analysis.

Historical Information has been restated. The Tulsa Airport Authority is no longer reported as City of Tulsa entity.

REVENUE ESTIMATE
(amounts expressed in thousands)

	FY 13 ACTUAL REVENUES	FY 12 ACTUAL REVENUES	FY 11 ACTUAL REVENUES	FY 10 ACTUAL REVENUES
RESOURCES				
TAXES				
Sales Tax	\$ 227,137	\$ 219,783	\$ 199,306	\$ 193,505
Use Tax	21,979	21,522	17,713	15,622
Franchise Taxes	21,806	21,306	22,935	21,594
Hotel/Motel Tax	6,666	6,024	5,682	6,030
Ad Valorem	65,069	62,006	52,268	42,966
TOTAL	342,657	330,641	297,904	279,717
ENTERPRISE REVENUE				
Golf	2,515	2,574	2,027	2,742
Water	95,757	94,376	83,350	73,548
Sewer	75,688	68,714	64,818	57,548
Refuse	23,596	21,476	21,556	21,337
Stormwater	22,583	22,656	22,291	21,998
Emergency Medical Fee	4,996	5,172	5,197	5,168
OTC Rental Income	10,611	9,361	9,698	8,573
TOTAL	235,746	224,329	208,937	190,914
CULTURAL AND RECREATION				
Performing Arts Center	1,410	1,146	1,189	1,311
Zoo Admissions	0	0	823	1,208
Other	883	899	876	1,095
TOTAL	2,293	2,045	2,888	3,614
LICENSES AND PERMITS				
Business Licenses	1,197	1,193	1,223	1,229
Building Inspections	3,456	3,575	3,112	2,427
Other Licenses and Permits	2,614	2,831	2,247	2,112
TOTAL	7,267	7,599	6,582	5,768
MISCELLANEOUS REVENUE				
Public Safety	4,046	3,276	2,085	2,490
E911 Fees	3,648	4,165	3,988	4,542
General Government - Indirects	9,053	9,204	9,936	8,930
Streets and Highways	5,957	5,715	4,509	4,491
Fines and Forfeitures	10,653	11,721	10,982	8,245
Interest Income	5,989	8,130	8,574	10,307
Loan Proceeds	40,135	12,181	32,827	48,476
Other Miscellaneous	24,897	17,530	17,798	14,342
TOTAL	104,378	71,922	90,699	101,823
INTERGOVERNMENTAL REVENUE				
Grants	0	0	0	0
Vehicle License, Liquor, Tobacco and Gasoline Taxes	7,174	7,199	7,059	6,893
Other Intergovernmental Rev	2,507	2,215	2,704	2,186
TOTAL	9,681	9,414	9,763	9,079
GRAND TOTAL	\$ 702,022	\$ 645,950	\$ 616,773	\$ 590,915

*Charges from Internal Service Funds are excluded.

Note: Internal Transfers In are excluded from this analysis.

Historical Information has been restated. The Tulsa Airport Authority is no longer reported as City of Tulsa entity.

OPERATING BUDGET
by Programs and Departments
(amounts expressed in thousands)

	FY 16 PLANNED BUDGET	FY 15 ADOPTED BUDGET	FY 14 ORIGINAL BUDGET	FY 14 VS FY 15 DIFFERENCE	
				AMOUNT	PERCENT
PROGRAMS AND DEPARTMENTS					
Public Safety and Protection	\$ 174,182	\$ 172,529	\$ 171,589	\$ 940	0.5%
Municipal Court	2,235	2,181	2,443	(262)	-10.7%
Police	97,067	95,502	95,812	(310)	-0.3%
Fire	68,518	67,985	66,936	1,049	1.6%
Emergency Medical Services Authority	6,225	6,725	6,242	483	7.7%
Tulsa Area Emergency Mgmt.	137	136	156	(20)	-12.8%
Cultural Development And Recreation	24,681	25,006	26,524	(1,518)	-5.7%
Park and Recreation	18,175	18,154	19,777	(1,623)	-8.2%
Gilcrease Museum	3,001	3,037	2,921	116	4.0%
Performing Arts Center	2,931	3,199	3,089	110	3.6%
River Parks Authority	574	616	737	(121)	-16.4%
Social and Economic Development	17,998	17,967	14,869	3,098	20.8%
Mayor's Office of Economic Development	4,802	4,680	2,649	2,031	76.7%
Working in Neighborhoods	6,957	7,001	4,909	2,092	42.6%
Planning & Development	6,239	6,286	7,311	(1,025)	-14.0%
Transportation and Public Works	206,253	208,593	216,494	(7,901)	-3.6%
Engineering Services	14,279	14,756	15,157	(401)	-2.6%
Streets and Stormwater	66,485	66,659	71,851	(5,192)	-7.2%
Water and Sewer	117,978	119,637	121,497	(1,860)	-1.5%
Tulsa Transit	7,511	7,541	7,989	(448)	-5.6%
Administration	111,132	111,660	102,458	9,202	9.0%
Mayor	967	963	980	(17)	-1.7%
City Auditor	986	1,019	1,062	(43)	-4.0%
City Council	1,147	1,154	1,107	47	4.2%
Human Rights	575	571	631	(60)	-9.5%
Legal	3,353	3,340	3,294	46	1.4%
Human Resources	4,183	4,299	4,365	(66)	-1.5%
Workers' Compensation	5,700	5,700	5,700	0	0.0%
Employees Insurance Administration	27,586	26,363	27,459	(1,096)	-4.0%
General Government	2,306	2,331	2,486	(155)	-6.2%
INCOG	987	987	1,057	(70)	-6.6%
Finance	17,679	17,725	13,713	4,012	29.3%
Information Technology	22,262	22,245	21,634	611	2.8%
Customer Care	1,924	1,877	1,754	123	7.0%
Communications	574	613	686	(73)	-10.6%
Asset Management	20,903	22,473	16,530	5,943	36.0%
TRANSFERS AND DEBT	169,501	156,825	159,564	(2,739)	-1.7%
Transfers	51,353	43,858	46,214	(2,356)	-5.1%
Debt Service	118,148	112,967	113,350	(383)	-0.3%
Total All Funds	703,747	692,580	691,498	1,082	0.2%
Less:					
Transfers	51,353	43,858	46,214	(2,356)	-5.1%
Internal Service Funds	51,973	51,055	51,427	(372)	-0.7%
OPERATING BUDGET	\$ 600,421	\$ 597,667	\$ 593,857	\$ 3,810	0.6%

Note: Historical data has been restated to reflect reorganizations and discontinued grant programs. The Tulsa Airport Authority is no longer reported as a City of Tulsa entity.

OPERATING BUDGET
by Programs and Departments
(amounts expressed in thousands)

	FY 13 ACTUAL <u>EXPENDITURES</u>	FY 12 ACTUAL <u>EXPENDITURES</u>	FY 11 ACTUAL <u>EXPENDITURES</u>	FY 10 ACTUAL <u>EXPENDITURES</u>
PROGRAMS AND DEPARTMENTS				
Public Safety and Protection	\$ 166,388	\$ 153,461	\$ 146,744	\$ 146,894
Municipal Court	2,949	2,868	2,648	2,591
Police	93,197	84,042	81,543	83,350
Fire	64,903	63,787	59,403	57,696
Emergency Medical Services Authority	5,182	2,610	3,036	3,135
Tulsa Area Emergency Mgmt.	157	154	114	122
Cultural Development And Recreation	25,763	19,462	17,178	15,691
Park and Recreation	19,218	13,214	11,493	9,642
Gilcrease Museum	2,866	2,791	2,779	2,745
Performing Arts Center	2,867	2,791	2,349	2,702
River Parks Authority	812	666	557	602
Social and Economic Development	14,862	14,136	12,501	13,106
Mayor's Office of Economic Development	2,734	2,134	2,011	2,281
Working in Neighborhoods	4,973	4,702	4,045	4,289
Planning & Development	7,155	7,300	6,445	6,536
Transportation and Public Works	197,525	201,417	184,310	174,727
Engineering Services	14,208	18,702	16,541	17,684
Streets and Stormwater	69,184	65,807	63,048	57,643
Water and Sewer	106,109	109,329	98,820	93,528
Tulsa Transit	8,024	7,579	5,901	5,872
Administration	99,445	100,206	89,775	91,448
Mayor	1,006	856	1,011	1,042
City Auditor	1,048	981	819	934
City Council	1,058	1,109	1,175	1,234
Human Rights	623	697	581	517
Legal	3,666	3,067	2,659	2,837
Human Resources	4,392	3,799	3,482	3,511
Workers' Compensation	7,307	9,496	8,650	9,259
Employees Insurance Administration	23,144	21,862	20,976	21,893
General Government	2,278	2,168	1,758	2,161
INCOG	1,089	948	879	860
Finance	13,876	12,671	11,685	11,485
Information Technology	22,534	24,160	21,267	21,805
Customer Care	1,694	1,382	1,350	1,363
Communications	653	576	523	568
Asset Management	15,077	16,434	12,960	11,979
TRANSFERS AND DEBT	193,605	134,942	129,948	132,563
Transfers	63,030	38,169	31,736	19,477
Debt Service	130,575	96,773	98,212	113,086
Total All Funds	697,588	623,624	580,456	574,429
Less:				
Transfers	63,030	38,316	31,736	19,477
Internal Service Funds	47,741	49,475	44,341	44,740
OPERATING BUDGET	\$ 586,817	\$ 535,833	\$ 504,379	\$ 510,212

Note: Historical data has been restated to reflect reorganizations and discontinued grant programs. The Tulsa Airport Authority is no longer reported as a City of Tulsa entity.

OPERATING BUDGET
by Fund
(amounts expressed in thousands)

FUND NAME	FY 16	FY 15	FY 14	FY 14 VS FY 15	
	PLANNED BUDGET	ADOPTED BUDGET	ORIGINAL BUDGET	DIFFERENCE AMOUNT	PERCENT
OPERATING FUNDS					
1080 General Fund	\$ 263,650	\$ 261,139	\$ 267,560	\$ (6,421)	-2.4%
2240 Airforce Plant 3 Fund	72	1,183	1,055	128	12.1%
2320 P.A. Law Enforcement	124	129	129	0	0.0%
2330 Juvenile Curfew Fines	24	24	24	0	0.0%
2420 E911 Fee Operating	3,899	3,962	5,056	(1,094)	-21.6%
2710 Economic Development	81	80	2,679	(2,599)	-97.0%
2720 Convention & Visitors Fund	3,825	3,707	0	3,707	N/A
2730 Tulsa's Future Fund	265	257	0	257	N/A
2810 Convention Fund	5,466	6,542	5,902	640	10.8%
2910 Short Term Capital	9,290	10,202	7,422	2,780	37.5%
3000 Municipal Employee Pension	249	247	268	(21)	-7.8%
3450 One Technology Center Fund	11,084	11,046	11,590	(544)	-4.7%
3623 TARE	26,461	25,902	26,417	(515)	-1.9%
4102 Tulsa Stadium Improvement	3,452	3,719	3,312	407	12.3%
4122 Whittier Square Improvement	20	20	20	0	0.0%
4306 Debt Service (Sinking Fund)	77,629	74,546	76,706	(2,160)	-2.8%
5501 Housing Opportunities for Persons w/ AIDS	353	353	0	353	N/A
5520 Emergencies Solutions Grant	273	273	0	273	N/A
5521 Home Investment Partnership Program	1,359	1,373	0	1,373	N/A
5535 Community Development Block Grant	4,220	4,629	0	4,629	N/A
5761 Federal Drug Forfeiture Awards	75	75	50	25	50.0%
7010 Stormwater	24,502	25,001	22,696	2,305	10.2%
7020 Water Operating	110,245	106,482	112,040	(5,558)	-5.0%
7030 Sewer Operating	94,682	89,661	86,668	2,993	3.5%
7050 Golf Course Operations	2,983	2,983	3,449	(466)	-13.5%
7060 EMSA Enterprise Fund	7,491	7,990	7,028	962	13.7%
8011 Office Services	2,600	2,600	2,710	(110)	-4.1%
8020 Employees' Insurance Service	33,286	32,063	33,219	(1,156)	-3.5%
8030 Equipment Management	16,087	16,392	15,498	894	5.8%
Total Operating Funds	703,747	692,580	691,498	1,082	0.2%
Less:					
Transfers	51,353	43,858	46,214	(2,356)	-5.1%
Internal Service Funds	51,973	51,055	51,427	(372)	-0.7%
OPERATING BUDGET	\$ 600,421	\$ 597,667	\$ 593,857	\$ 3,810	0.6%

Note: Historical data has been restated to reflect reorganizations and discontinued grant programs. The Tulsa Airport Authority is no longer reported as a City of Tulsa entity.

OPERATING BUDGET
by Fund
(amounts expressed in thousands)

FUND NAME	FY 13	FY 12	FY 11	FY 10
	ACTUAL	ACTUAL	ACTUAL	ACTUAL
	<u>EXPENDITURES</u>	<u>EXPENDITURES</u>	<u>EXPENDITURES</u>	<u>EXPENDITURES</u>
OPERATING FUNDS				
1080 General Fund	\$ 270,365	\$ 250,688	\$ 233,199	\$ 229,110
2240 Airforce Plant 3 Fund	7	36	355	22
2320 P.A. Law Enforcement	125	115	97	65
2330 Juvenile Curfew Fines	26	29	27	26
2420 E911 Fee Operating	5,144	4,802	7,035	4,436
2710 Economic Development	2,760	2,156	2,011	2,281
2720 Convention & Visitors Fund	0	0	0	0
2730 Tulsa's Future Fund	0	0	0	0
2810 Convention Fund	5,786	6,033	4,835	5,235
2910 Short Term Capital	8,002	8,774	8,663	7,612
3000 Municipal Employee Pension	254	198	214	168
3450 One Technology Center Fund	9,982	8,657	8,094	8,288
3623 TARE	24,280	25,576	21,172	21,318
4102 Tulsa Stadium Improvement	3,477	3,093	2,770	3,036
4122 Whittier Square Improvement	50	20	11	8
4306 Debt Service (Sinking Fund)	97,909	71,249	74,022	88,588
5501 Housing Opportunities for Persons w/ AIDS	0	0	0	0
5520 Emergencies Solutions Grant	0	0	0	0
5521 Home Investment Partnership Program	0	0	0	0
5535 Community Development Block Grant	0	0	0	0
5761 Federal Drug Forfeiture Awards	69	111	71	91
7010 Stormwater	25,655	22,777	21,427	21,422
7020 Water Operating	109,432	87,618	78,452	75,801
7030 Sewer Operating	77,437	74,995	65,569	53,842
7050 Golf Course Operations	3,188	3,890	3,291	3,443
7060 EMSA Enterprise Fund	5,899	3,332	4,800	4,897
8011 Office Services	2,076	1,719	1,646	1,631
8020 Employees' Insurance Service	30,451	31,358	29,626	31,152
8030 Equipment Management	15,214	16,398	13,069	11,957
Total Operating Funds	<u>697,588</u>	<u>623,624</u>	<u>580,456</u>	<u>574,429</u>
Less:				
Transfers	63,030	38,316	31,736	19,477
Internal Service Funds	<u>47,741</u>	<u>49,475</u>	<u>44,341</u>	<u>44,740</u>
OPERATING BUDGET	<u>\$ 586,817</u>	<u>\$ 535,833</u>	<u>\$ 504,379</u>	<u>\$ 510,212</u>

Note: Historical data has been restated to reflect reorganizations and discontinued grant programs. The Tulsa Airport Authority is no longer reported as a City of Tulsa entity..

PUBLIC SAFETY

Police Department

The FY15 budget provides funding for the transition of multiple positions to the general fund as their respective grant funding is exhausted. Funding has been included for the impact of 23 officers whose COPS grant funding was exhausted mid FY14, one officer transitioning from the Encourage Arrest Policies and Enforcement of Protection Orders Program, 2 Crime Analysts, and 2 Forensic Scientists. Additional funding is included to accommodate an increase in the City's Jail contract with Tulsa County. Lastly, in FY14, the 911 Public Safety Communications (PSC) Department was restructured to be included within the Police Department. Funding has been moved to the Police Department's budget to accommodate this reorganization. There will be no academies in FY15 and 21 non-sworn positions will be abolished.

Fire Department

In FY15, additional funding has been included for the Fire Department's new Fire Training Center which will begin operation in FY15. The department will abolish 2 non-sworn positions in FY15. Additional operating dollars have been included to address anticipated utilities and maintenance expenses. Also, money is provided for the replacement of capital equipment, such as antenna boosters, thermal imaging cameras, and portable radios.

CULTURAL AND RECREATION

Park and Recreation

The Parks' FY15 budget includes funds to accommodate a contractual increase with Tulsa Zoo Management Incorporated. (TZMI) for their management of the Tulsa Zoo. Reductions in the Parks' budget include the abolishment of 20 vacant positions, as well as 3 additional positions resulting from the City ceasing operation of the Chamberlain Recreation Center. This center will continue to be operated privately through a public/private partnership. Utilities for the golf courses will be paid through the management service contracts with Billy Casper Golf.

Gilcrease Museum

Management of the Gilcrease Museum was contracted to the University of Tulsa in July, 2008. The FY15 Gilcrease contract is slightly higher as a result of the contractual CPI adjustment. The equipment budget will include funds for the replacement of computers; purchase of a van, digital scan back light, carpet extractor and a floor burnisher.

Performing Arts Center

The goal for the PAC is to continue to provide a first class facility and high quality services. The FY15 budget will increase 6% while General Fund resources will decrease by 7.8%. To maintain quality services, some scheduled capital projects will be deferred to support personnel and other operating cost. No positions will be eliminated in FY15.

River Parks

The City will be providing short-term capital funds to River Parks in order to purchase a van, as well as miscellaneous upgrades to existing vehicles. The FY15 River Parks operating budget has been decreased 16.4 percent from FY14. Reductions include reduced; park patrol hours, tree maintenance and mowing cycles, and the closure of selected restrooms across various locations.

SOCIAL AND ECONOMIC DEVELOPMENT

Mayor's Office of Economic Development

This department was newly created in late FY14 from the reorganization of portions of the Mayor's Office, Finance, and Planning Development's Economic Development Division. Eight positions have been transferred from these departments to create the Mayor's Office of Economic Development. Additionally, money has been included in FY15 for the mid-year addition of a position for the Tulsa Stadium Improvement District. The mission of this department is to prioritize economic development and streamline efforts including film and music initiatives. Services include management of Brownfields Program grant funds to assist in redevelopment of brownfield sites,

retail marketing, impact analysis for economic development incentive applications and staffing for the Economic Development Commission.

Working In Neighborhoods

This department is responsible for operating the City's animal shelter and neighborhood inspections program among other tasks. Funding has been included in the FY15 budget for the transfer of an Administrative Assistant from the Finance Department to support Animal Welfare as well as for the impact of the FY14 addition of a Neighborhood Inspector to serve as a community representative for EMSA's Total Care Program. Beginning in FY15, as part of the adopted budget, the Working In Neighborhoods Department will recognize dollars from HUD grant funding within the Home Investment Partnership Program (HOME) and Community Development Block Grant (CDBG) programs as part of its departmental budget.

Planning and Development

As part of the creation of the Mayor's Office of Economic Development Department and the Asset Management Department, 12 positions were transferred out of Planning and Development. Five positions related to Economic Development were transferred to the Mayor's Office of Economic Development Department. Seven positions related to parking meter inspection and enforcement were transferred to Asset Management. In addition to the reorganization, the Planning and Development Department's FY15 budget was further reduced through the abolishment of 5 Planners, a Plan Reviewer, 6 Inspectors, and 3 Development Services support staff members.

PUBLIC WORKS AND TRANSPORTATION

Engineering Services

The Engineering Services Department plans, designs, and field-inspects public improvements and capital projects for the City of Tulsa. The FY15 budget has increased funding for operating capital by 31.6 percent. Additional money was included to fund; the Arkansas River Master Drainage Plan and Dam Failure Action Plan, the Master Drainage Plan update, and the Hydrologic and Hydraulic models for the creeks and channel maintenance database.

Streets and Stormwater

The Streets and Stormwater Department's primary responsibilities involve Stormwater and land management, street maintenance, traffic control, facility maintenance, and refuse and recycling through the Tulsa Authority for the Recovery of Energy (TARE). Increased funding is provided in FY15 for the reinstatement of salt from FY14, and restoration of salt and sand provisions. Additionally, the new Traffic Operations facility will begin operations in FY15. Therefore, additional operating dollars have been included to accommodate for increased utilities and maintenance which will result from its utilization. Six security positions will be transferred to Asset Management. Lastly, additional funding has been included to fund various equipment needs including; pickup, 2 bucket trucks, 2 snow plows, a milling attachment and asphalt roller for street maintenance, and a multi-terrain loader among other short-term capital equipment.

Water and Sewer

The Water and Sewer Department's primary responsibilities involve managing and operating the City's water and wastewater systems. This includes 2 water treatment plants and 4 wastewater treatment plants. In FY15, funding has been increased to allow for parts replacement of the City's various aerators, lift stations, and pumps. Additionally, the City's contribution to the Haikey Creek Waste Water Treatment Plant (RMUA) will increase in FY15. An electrician position will be added for increased coverage of the wastewater treatment facilities. One Sewer Investigations position will be added to the Sewer Division, additional dollars will be included for the increased costs of activated carbon replacement at the City's Water Treatment Plants. Lastly, additional funding has been included to permit Water Distribution to contract out more water line repairs and tree removal services.

MTTA

Tulsa Transit will continue to focus on its core mission of meeting local transportation needs and commitment to safe, efficient, and reliable service. Overall, Tulsa Transit operating budget will increase by 1%, however resources from the City's General Fund will decrease by 5.2%. To reduce the effect of funding reductions on service levels, passenger rates will be increased in FY15. Additional funds will be made available to provide for the replacement of several Lift Bus engines, and passenger shelter upgrades.

ADMINISTRATIVE AND SUPPORT SERVICES

Elected Officials

The Mayor's Office will have one position transferred to the Mayor's Office of Economic Development Department. The Auditor's Office will defer funding 2 Staff Auditors, Auditor's Assistant, and the partial funding of an Information Systems Auditor in FY15. The Councils' budget will increase by 4.2 percent in FY15 due to the voter approval of a ballot title in late FY14 which increased the salary compensation of Councilors. The Council will partially offset this increase with the deferment of funding for its City Attorney and Policy Analyst positions in FY15.

Asset Management

This department was newly created in late FY14 from the reorganization of the Equipment Management Department, Streets and Stormwater Department's Security Section, Planning and Development's Parking Meter Inspection and Enforcement, and Engineering Services' Right of Way Section. Additionally, money has been included in FY15 for the addition of 10 part-time temporary positions for handicap parking and parking meter enforcement. The mission of this department is to organize various general governmental functions related to major assets of the City, provide for the security of the City's property/facilities, manage acquisitions, analysis of return on investment and disposition, and be responsible for City of Tulsa fleet management and maintenance, parking meter repair and installation, parking enforcement, parking garage oversight, and security.

Other Administrative Departments

Resources have been allocated to the Administrative Departments in accordance with the Mayor, Tulsa City Council, and Citizen Survey priorities including efficient government and public safety. Due to budget reductions realized in the General Fund in FY15, these departments will be challenged to reduce costs and enhance efficiencies in order to meet current service levels and key performance indicators. Performance Measures will be reevaluated and adjusted as necessary for FY16. Beginning in FY15, the Finance and WIN Departments will begin recognizing operational dollars from HUD grants within the City's Annually Adopted Operating Budget. Lastly, additional funding will be included in the Information Technology's Department's FY15 budget for continued maintenance and hosting expenses of the City's time and attendance (Kronos) software.

Figure 18
CHANGES BY MAJOR EXPENDITURE CATEGORY
ALL OPERATING FUNDS
 (amounts expressed in thousands)

Expenditure Category	Fiscal Year				
	FY16 Planned	FY15 Adopted	FY14 Original	FY14 vs FY15 \$ Change	FY14 vs FY15 % Change
Personal Services	\$267,443	\$264,311	\$ 261,528	\$2,783	1.1%
Materials & Supplies	34,481	33,590	34,022	(432)	-1.3%
Other Charges	248,153	200,949	196,296	4,653	2.4%
Operating Capital	22,154	30,180	33,846	(3,666)	-10.8%
Debt Service	131,516	126,422	128,763	(2,341)	-1.8%
Transfers Out	-	37,128	37,043	85	0.2%
	703,747	692,580	691,498	1,082	0.2%
Less Transfers and Internal Services	103,326	94,913	97,641	(2,728)	-2.8%
Total Operating Budget	\$600,421	\$597,667	\$593,857	\$3,810	0.6%

CHANGES IN CAPITAL IMPROVEMENT FUNDS

The proposed FY15 capital budget totals \$90,476,000 - a \$17,507,000 decrease, 16.2 percent, from FY14. In FY 09 voters approved a streets improvement initiative totaling \$451,628,000 of which \$285,000,000 is provided by General Obligation Bonds. To date \$270,000,000 has been issued and it is anticipated that the City will issue its final \$15,000,000 in General Obligation bonds in FY15. In FY14 voters approved a new capital improvement program to begin at the conclusion of the Fix Our Streets program in FY15. This program will provide \$918,700,000 of which \$355,000,000 is provided by General Obligation Bonds. This initiative was designed primarily to address streets and transportation needs, however notable funds have been directed towards citywide and departmental capital needs as well. Lastly in FY15, authorities are scheduled to finance projects totaling \$69,628,000 with revenue bonds and loans.

Public Safety and Protection

FY15 appropriations in this category total \$12,605,000. The Police Department will be spending \$3.2 million of this on the replacement of capital equipment. The Fire Department will spend \$2.6 million on replacing their Self Contained Breathing Apparatus (SCBA) which has reached the end of its useful life. Lastly, Information Technology (IT) will receive \$6.5 million in FY15 to spend on the purchase and implementation of a new Law Enforcement Record Management System. Although this project will be fully funded in FY15, it will most likely take several years before it is fully operational for the City.

Cultural Development and Recreation

FY15 appropriations in this category total \$10,855,000. The Parks and Recreation Department will receive \$4.1 million on various projects. Five hundred thousand will be spent on the design of the McClure Pool reconstruction, while the remaining \$3.6 million will be spent on the implementation of the first phase of Lacy Park improvements. These upgrades were outlined in the 2010 Parks' Master Plan, in order to establish Lacy Park as one of four regional attraction parks in Tulsa. The Tulsa Zoo will receive \$3.7 million to begin construction on the Tiger & Snow Leopard Exhibit, as part of the Tulsa Zoo Master Plan. Riverparks will be receiving \$1 million, to be used for rehabilitation of the pedestrian bridge in conjunction with the creation of The Gathering Place located on Riverside Drive. Lastly, the Performing Arts Center will receive \$75,000 to address interior renovations.

Public Works, Transportation, and Infrastructure

FY15 total "pay as you go" appropriations in this category total \$55,021,000. This total does not include \$123,262,000 in general obligation and revenue bond funded capital dollars, which are off-cycle appropriations and not included in the annual adopted budget. Water system improvements are primarily targeted to the City's treatment and distribution systems. However, recently the City has begun directing more funding towards the rehabilitation of water related facilities and roofs. These projects will receive a combined total of \$24,920,000 in FY15. Sanitary sewer projects will receive a combined allocation of \$44,708,000 in FY15. These funds will be used for improvements at the R.L. Jones lift station and capacity expansion at the Southside WWTP 71st Street lift station. Stormwater improvements consist of small neighborhood drainage projects and will receive \$3,000,000 in FY15 allocations. There will also be \$35,655,000 in allocations from the 2008 Sales Tax Fund and 2014 Sales Tax Fund, as well as \$70,000,000 in allocations from the last issue of the 2008 Fix Our Streets Bond Program and second issue of the 2014 Improve Our Tulsa Bond Program. Of these dollars, Street and Expressways will receive total appropriations of \$105,655,000 for improvements including major street rehabilitation and road widenings, bridge replacement and repair, and various traffic control projects. Additionally, \$2,340,000 will be allocated to address facility repairs at the Gilcrease Museum, the Animal Shelter, and One Technology Center. Included in this is allocation is also funding to address roofing needs citywide, and \$100,000 to address infrastructure identified by the City's Americans With Disabilities Act (ADA) Self Evaluation

Social and Economic Development

The Planning and Development Department will receive allocations of \$8,050,000 in FY15. These funds will be directed towards various small area plans, Retail and Residential Development Opportunities, the Eugene Field Redevelopment, and \$50,000 will be spent towards constructing restrooms and short-term parking for the Route 66 Station located near Southwest Boulevard.

Administrative and Support Services

The Asset Management Department (AMD) will receive allocations of \$540,000 in FY15. Two hundred thousand dollars of these appropriations will be used to purchase two new emergency generators for use at the 56th and Garnett and 1790 West Newblock shops.

Conclusion

As noted above, the City's voters approved a new program of \$918,700,000 to address the City's street maintenance backlog, as well as the City's aging facilities infrastructure and departmental capital needs. This program will continue through FY21, or until all projects are complete, depending on which circumstance occurs first. Additionally, the City is proposing loans and revenue bonds to finance water and wastewater treatment plant improvements to address plant maintenance backlogs. Under current policy, all enterprise capital needs will continue to be financed through user charges and revenue bonds, as they are self-supporting.

IMPACT OF FY14 CAPITAL IMPROVEMENTS ON THE OPERATING BUDGETS

The City of Tulsa's capital budget has a direct impact on the City's operating budget. Some improvements may reduce financial obligations on the General Fund by creating cost-saving opportunities. However, most improvements funded in the capital budget will increase the City's operating expenses. These obligations may include increased maintenance costs, janitorial services, utilities, and personnel. Therefore, as part of preparing the Capital Improvements Plan (CIP), estimates are submitted by sponsoring departments regarding future operating costs that these projects may incur. A listing of these projects is included in the Approved Capital Programs Summary in Section 6 of the Budget and Capital Plan.

The anticipated General Fund impact of recently completed capital projects is not expected to be extraordinary in FY15, however it is possible this impact may grow in future years as more projects are completed in the new Improve Our Tulsa Capital Program. The City continues its focus on renovation and rehab of existing infrastructure, began in the 2005 Capital Improvement Bond Program, and as evidenced by the 2014 Sales Tax Funded Program. Therefore, construction or expansion projects will be minimal in the immediate future, as most expansionary projects were schedule for funding in the later years within the program. In FY15, several recently completed projects will impact the operating budget.

The Park and Recreation Department budget will be impacted by the completion of two water playgrounds located at Manion and Clark Parks. It will be necessary to provide the Park's budget with an additional \$52,000 per park, for a total of \$104,000 in FY15. This funding will go towards the costs of water and light maintenance. However as detailed in the Park's Master Plan, it is anticipated migrating towards water parks will reduce costs in the operating budget over time as splash pads are far less expensive to run and maintain than traditional pools. Additionally, the Hilti Baseball Park restrooms will come online in FY15. Maintenance of this facility is expected to be near \$20,000 annually. This would include; utilities, janitorial service, and facility repair. Public restrooms are often subject to vandalism. Regarding other facilities, the City has budgeted in FY15 an additional \$72,000 to address the general fund impact of the newly constructed Traffic Engineering Maintenance Facility, the Homeland Security Equipment Facility, and the Fire Safety Training Center; which all will be completed in FY15. This funding will go towards utilities and fuel, maintenance and supplies, and security. Concerning the Traffic Engineering Facility, some operating expense will be offset from the Traffic Engineering Facility, as the facility they are currently utilizing will be vacated and staff relocated to the new facility. It is anticipated, over the longer term, utilities and maintenance costs will be reduced as the new facilities were constructed to higher environmental and utility standards than their previous facilities. Finally, as in prior years, considerable funding will be appropriated for the rehab of streets and expressways. In FY15, streets improvements will receive \$105.7 million in capital allocations. As more arterial and non-arterial streets are improved, the annual maintenance costs on existing roads should come down as the aggregate useful life of streets rises across the city.

TOTAL BUDGET

(amounts expressed in thousands)

Fiscal Year	Operating Budget	Capital Budget	Total
Original 2013-2014	\$ 593,857	\$ 107,983	\$ 701,840
Adopted 2014-2015	\$ 597,667	\$ 90,476	\$ 688,143
Dollar Amount Change	\$ 3,810	\$ (17,507)	\$ (13,697)
Percentage Difference (%)	0.6%	-16.2%	-2.0%
Planned 2015-2016	\$ 600,421	\$ 99,297	\$ 699,718

FISCAL YEAR 2015

ALL FUNDS COMPARISON OF REVENUE AND EXPENDITURES

(amounts expressed in thousands)

	1080 General Fund	2000 Special Revenue	4000 Special Assessment	4306 Debt Service	5000 Grants
BEGINNING BALANCE	\$ 20,605	\$ 3,589	\$ 372	\$ 67,989	\$ 376
<u>RESOURCES</u>					
Taxes	\$ 193,638	\$ 7,194	\$ 0	\$ 73,675	\$ 0
Enterprise Revenue	0	0	0	0	0
Cultural & Recreation	2,310	0	0	0	0
Licenses and Permits	7,995	0	0	0	0
Miscellaneous Revenue	32,919	6,151	3,444	0	1,338
Intergovernmental Revenue	8,515	0	0	0	5,205
GRAND TOTAL	245,377	13,345	3,444	73,675	6,543
Transfers In	15,973	9,295	10	3,197	88
Internal Service Charges	0	0	0	0	0
TOTAL REVENUE AND TRANSFERS IN	\$ 261,350	\$ 22,640	\$ 3,454	\$ 76,872	\$ 6,631
<u>EXPENDITURES/EXPENSES</u>					
Public Safety and Protection	\$ 158,330	\$ 7,049	\$ 0	\$ 0	\$ 75
Cultural Development and Recreation	20,270	1,568	0	0	0
Social and Economic Development	11,561	4,199	127	0	2,006
Public Works and Transportation	30,816	1,598	1,337	0	0
Administrative and Support Services	34,590	5,418	97	0	4,622
Transfers to Other Funds	5,572	6,254	2,178	0	0
Debt Service	0	0	0	74,546	0
Total	\$ 261,139	\$ 26,086	\$ 3,739	\$ 74,546	\$ 6,703
RESOURCES LESS OUTLAYS	\$ 211	\$ (3,446)	\$ (285)	\$ 2,326	\$ (72)
BALANCE	\$ 20,816	\$ 143	\$ 87	\$ 70,315	\$ 304
Less Operating and Other Reserves					
Operating and Other Reserves	20,617	0	0	56,000	0
END OF YEAR BALANCE	\$ 199	\$ 143	\$ 87	\$ 14,315	\$ 304

* - Trust and Agency Enterprise financial data within the 3000 Fund category have been included.

FISCAL YEAR 2015

ALL FUNDS COMPARISON OF REVENUE AND EXPENDITURES

(amounts expressed in thousands)

	6000 Capital Projects	7000* Trust and Enterprise	8000 Internal Service	TOTAL
BEGINNING BALANCE	\$ 10,647	\$ 31,937	\$ 5,427	\$ 140,942
RESOURCES				
Taxes	\$ 80,824	\$ 0	\$ 0	\$ 355,331
Enterprise Revenue	0	252,184	0	252,184
Cultural & Recreation	0	0	0	2,310
Licenses and Permits	0	54	0	8,049
Miscellaneous Revenue	2,519	8,915	151	55,437
Intergovernmental Revenue	0	0	0	13,720
GRAND TOTAL	83,343	261,153	151	687,031
Transfers In	19,366	334	795	49,058
Internal Service Charges	0	0	49,385	49,385
TOTAL REVENUE AND TRANSFERS IN	\$ 102,709	\$ 261,487	\$ 50,482	\$ 785,474
EXPENDITURES/EXPENSES				
Public Safety and Protection	\$ 2,600	\$ 7,075	\$ 0	\$ 175,129
Cultural Development and Recreation	13,995	3,168	0	39,001
Social and Economic Development	4,400	74	0	22,367
Public Works and Transportation	62,411	174,842	0	271,004
Administrative and Support Services	7,070	15,878	51,055	118,730
Transfers to Other Funds	9,295	29,854	0	53,153
Debt Service	0	38,421	0	112,967
Total	\$ 99,771	\$ 269,312	\$ 51,055	\$ 792,351
RESOURCES LESS OUTLAYS	\$ 2,938	\$ (7,825)	\$ (573)	\$ (6,877)
BALANCE	\$ 13,585	\$ 24,112	\$ 4,854	\$ 134,065
Less Operating and Other Reserves	2,134	12,306	120	91,177
END OF YEAR BALANCE	\$ 11,451	\$ 11,806	\$ 4,734	\$ 42,888

* - Trust and Agency Enterprise financial data within the 3000 Fund category have been included.

CAPITAL BUDGET

by Fund

(amounts expressed in thousands)

FUND NAME	FY 16	FY 15	FY 14	FY 14 VS FY 15		FY 13
	PLANNED	ADOPTED	ORIGINAL	DIFFERENCE		
	BUDGET	BUDGET	BUDGET	AMOUNT	PERCENT	
CAPITAL FUNDS						
6001 Misc. Capital Projects	\$ 0	\$ 0	\$ 0	\$ 0	N/A	\$ 3,332
6008 2001 Sales Tax	0	75	325	(250)	-76.9%	1,000
6009 2006 Special Extended Sales Tax	0	0	380	(380)	-100.0%	46,863
6011 2008 Special Temporary Streets Fund	0	10,000	86,637	(76,637)	-88.5%	41,881
6012 1985 Sales Tax Economic Dev. Fund	0	0	298	(298)	-100.0%	0
6014 2014 Sales Tax Fund	80,609	70,330	0	70,330	N/A	0
6021 TMUA Water Capital Projects	20,495	12,320	15,425	(3,105)	-20.1%	12,550
6031 TMUA Sewer Capital Projects	4,793	4,046	2,918	1,128	38.7%	3,410
6041 Stormwater Capital Projects	3,000	3,000	2,000	1,000	50.0%	5,500
Total Capital Funds	108,897	99,771	107,983	(8,212)	-7.6%	114,536
Less: Transfers	9,600	9,295	0	9,295	N/A	1,152
CAPITAL BUDGET	\$ 99,297	\$ 90,476	\$ 107,983	\$ (17,507)	-16.2%	\$ 113,384

CAPITAL BUDGET

by Department

DEPARTMENT	FY 16	FY 15	FY 14	FY 14 VS FY 15		FY 13
	PLANNED	ADOPTED	ORIGINAL	DIFFERENCE		
	BUDGET	BUDGET	BUDGET	AMOUNT	PERCENT	
Police Department	\$ 0	\$ 0	\$ 0	\$ 0	N/A	\$ 1,000
Fire Department	0	2,600	0	2,600	N/A	6,128
Park and Recreation	7,735	7,850	248	7,602	>500%	1,510
Performing Arts Center	460	75	0	75	N/A	250
River Parks Authority	4,855	1,070	0	1,070	N/A	11,400
Tulsa City/County Library	5,000	5,000	0	5,000	N/A	0
Planning and Development	2,900	400	50	350	>500%	3,352
Tulsa Development Authority	0	4,000	0	4,000	N/A	0
Engineering Services	62,523	49,841	103,190	(53,349)	-51.7%	79,064
Streets and Stormwater	2,000	10,450	2,600	7,850	301.9%	3,350
Water and Sewer	1,260	1,220	1,190	30	2.5%	0
Tulsa Transit	3,994	900	0	900	N/A	0
City Council	0	0	0	0	N/A	450
Finance	0	0	325	(325)	-100.0%	0
Information Technology	6,930	6,530	380	6,150	>500%	6,635
Asset Management	1,640	540	0	540	N/A	245
TRANSFERS TO OTHER FUNDS	9,600	9,295	0	9,295	N/A	1,152
Total Capital Funds	108,897	99,771	107,983	(8,212)	-7.6%	114,536
Less: Transfers	9,600	9,295	0	9,295	N/A	1,152
CAPITAL BUDGET	\$ 99,297	\$ 90,476	\$ 107,983	\$ (17,507)	-16.2%	\$ 113,384



**DEVELOPMENT OF THE FISCAL YEAR 2014-2015
OPERATING AND CAPITAL BUDGET**

September 2013	Early September: Department Directors debriefing on FY15 Budget Process.
September 2013	Mid-September: City Council debriefing on Budget. General discussion of changes and /or improvements. Discuss with Council the timing of the FY15 Compendium of Needs process.
October 2013	The Finance Department Budget and Planning Division notifies all departments that new capital requests and any revisions to previous submissions are due in November. A list of non-funded capital requests is provided to ensure they are all reviewed and updated.
October 2013	Late October: Mayor releases Five Year Financial Forecast to City Council and discusses the results with the Council.
November 2013	Departments review previous capital requests to ensure all information is still current and prepares new capital requests.
November 2013	Late November: Mayor sends special budget instructions to department directors. A list of his priorities for FY14 budget are included.
December 2013 – February 2014	Budget and Planning Division reviews all new capital requests. Projects are forwarded to the Indian Nations Council of Governments (INCOG) for review and comment and for presentation to the Tulsa Metropolitan Area Planning Commission (TMAPC).
December 2013	Budget and Planning Division distributes Budget Manual revisions and other operating budget preparation material to departments. Meetings are held with departments' staff responsible for completing budget requests. City Council completes Compendium of Needs process and transmits results to the Major.
January 2014	Deadline for departments to submit operating budget requests and related supporting material.
February 2014	Proposed new capital projects are presented to TMAPC for review. TMAPC finds that the projects are in conformance with the City's comprehensive plan.
February 2014	Budget and Planning Division reviews budget requests, and prepares summary reports. The Mayor and Management Team review the reports, preliminary revenue estimates and significant issues. Mayor briefs Council on Budget requests and preliminary revenue estimates.
February - March 2014	Budget and Planning Division, in close collaboration with departments, develops a proposed five-year capital improvements schedule - the first year of which will be the upcoming fiscal year's proposed capital budget.
March - April 2014	Mayor and Management Team are briefed on departments' requests. They make the policy decisions necessary to prepare a balanced budget for City Council consideration.
March 31, 2014	Submit Energy, Security, and Vehicle Policies to City Council as required by Ordinance.
May 1, 2014	Mayor presents proposed Budget and CIP to City Council.
May and June 2014	City Council reviews proposed Budget and CIP. As part of the process, the City Council holds hearings, one official as required by State Law, and interviews the Mayor and various department directors, as part of the deliberations.
June 19, 2014	Adoption of Budget and Capital Improvements Plan, and approval of resolutions related to trusts and their debt.

FIVE YEAR FINANCIAL FORECAST FOR FISCAL YEARS 2015-2019

INTRODUCTION

This is the twentieth annual update of the City of Tulsa's Five Year Financial Forecast. It covers major funds for Fiscal Years (FY) 2015 through 2019, and includes each fund's Original FY14 budget as adopted by the City Council and approved by the Mayor. The annual report is prepared to provide policy makers with the most current information needed to make judgments about the major financial policy issues facing the City of Tulsa. It is not a detailed line-item spending plan, service delivery plan, or budget for the next five years, but an examination of how issues will affect Tulsa's financial condition. It has been designed to meet the following objectives:

- provide the Mayor and City Council with information about potential financial changes;
- provide an updated financial base by which different financing options can be judged; and
- provide elected officials information about the long-term impacts of current and anticipated financial policies.

As with any multi-year analysis, it is based on assumptions about the future. Of particular importance to a study of this type is the performance of the national and local economies, since tax revenues and demands for services are directly related to private economic activity. As assumptions become less reliable the further out in time they are applied, it is important this type of analysis be updated annually as new data are available and new issues arise.

It begins with a review of the projected economic indicators and assumptions. This is followed by sections about the General Fund and enterprise funds.

EXECUTIVE SUMMARY

LOCAL ECONOMY

Most indicators continued to improve in the Tulsa Metropolitan Statistical Area in FY13. The area population continued its modest growth, increasing 0.8% in FY13. The annual metro labor force grew by 11,500 in FY13 (2.6%), ending the current fiscal year with 449,300 job seekers, ending the year at near historic highs. While labor force continued its growth, Wage & Salary employment reported its third consecutive year of growth, increasing 2.1% over FY12, and ended the fiscal year at seasonally adjusted total of 424,500. As employment has grown at a faster pace than labor force, the metro jobless rate fell again in FY13 to a seasonally adjusted 5.4%, an improvement of 0.7 points from FY12 (6.1%). As there is some correlation between Wage & Salary employment and retail sales, it is not surprising to see that total retail sales in the City of Tulsa rose 5.3% to \$529.5 million in FY13. The Tulsa Chamber of Commerce has forecast retail sales to grow at an annualized rate of 4.4% in the coming two years, so it may be reasonable to assume sales tax revenue may increase.

Gross Metro Product (GMP) for the area increased 3% over the previous year; and is forecast to continue to grow at an annualized rate of 3.8% through FY18. Meanwhile, both air and barge freight continued to report strong annual totals in CY13, with the Port of Catoosa reporting its 2nd highest shipping year ever, and air freight increasing 4.6% growth over the previous year.

As demonstrated by the growth in employment, retail sales, GMP, and various energy related indicators; the local economy continues to improve and continues to regain most of the losses which occurred in the previous recession.

GENERAL FUND

Recent economic indicators have been stable with several demonstrating upward trends, but overall it appears that the City will likely experience little growth over the next fiscal year. As a result of the limited growth prospects, budgeted revenues will be virtually unchanged from FY14. Sales tax is forecast to grow less than 0.5% in FY15, but it is anticipated that this rate will increase to 3% by FY19. The FY14 Budget was reduced by \$7.0 million to offset declining revenues. The City will assume no service level increases in the FY15 budget. In FY15, there will be no compensation increases, staffing levels will likely

be reduced, and service levels will see a resulting decrease. Police and Fire FY15 SPI's and new contract provisions will be accommodated if they are awarded as a result of arbitration. Annual Health Care premiums are anticipated to increase 10% in FY15 and 3% annually over the remaining forecast period. Additionally, various public safety grants will end in FY14, leaving the General Fund to absorb these additional salary costs. Considering this and other cost increases, stress in the General Fund is expected in FY15 and beyond. Lastly, it is assumed that all other increases in materials, supplies, and other services and charges will not exceed inflation in FY15.

SOLID WASTE

The City's new volume based refuse collection system has now been in effect for over full year. It is modeled after other utilities such as water, electricity, or gas; in that the more that is used, the more one pays. Recycling disposal is also provided, though not mandatory. The Tulsa Public Facilities Authority issued Revenue Bonds worth \$10,900,000, in order to purchase trash carts which TARE then provided to customers for use. Debt service for carts, as well as operations, is financed through a Council approved service rate structure. No rate increases are assumed in this forecast. Revenues are adequate to maintain a 10% cash reserve throughout the forecast period.

WATER

The Tulsa Metropolitan Utility Authority contracted with the Infrastructure Management Group (IMG) Team to complete a new comprehensive assessment of the City's water and sewer system. The 2012 Comprehensive Water System Study (CWSS) is now complete. This study reviewed and built on the previous comprehensive plans prepared in 2001 and updated in 2008. The study reviewed the current operation and capital needs of the water system and made recommendations for future short-term and long-term capital improvements. Current projections recommend annual 7 percent rate increases in FY's 14 through 18. However, substantial rate increases will be required to support the IMG recommendations should the study be implemented in its current form.

SEWER

The Tulsa Metropolitan Utility Authority contracted with the Infrastructure Management Group (IMG) Team to complete a new comprehensive assessment of the City's water and sewer system. The 2012 Comprehensive Water System Study (CWSS) is now complete. This study reviewed and built on the previous comprehensive plans prepared in 2001 and updated in 2008. The study reviewed the current operation and capital needs of the wastewater system, in addition to addressing consent and administrative orders received by the Environmental Protection Agency and the Oklahoma Department of Environmental Quality. The updated CWSS will make recommendations for future short-term and long-term capital improvements. Current projections recommend annual rate increases of 9 percent thru FY18. However, substantial rate increases will be required to support the IMG recommendations should the study be implemented in its current form.

STORMWATER

The storm water program has been successful, but some physical components of the system are aging and will need renovation. New facilities are also being built and need to be maintained. A rate increase of 9 percent in FY15 will provide additional funds capital projects and growing capital maintenance needs. Ideally, new capital projects and major renovations to existing facilities will be financed with "fee-in-lieu" funds and more substantial rate increases in the future.

CITY OF TULSA FISCAL YEARS 2015 - 2018 FIVE-YEAR FINANCIAL FORECAST SUMMARY

Actual Operating Results for FY 2013, Original Budget for FY 2014, and Forecasted Budgets for FY's 2015-2018
(amounts expressed in thousands)

	Actual 2013	Original Budget 2014	Forecast 2015	Forecast 2016	Forecast 2017	Forecast 2018
General Fund						
Revenue	\$ 257,659	\$ 264,675	\$ 257,366	\$ 262,754	\$ 269,447	\$ 277,530
Expenditures	\$ 268,385	\$ 267,560	\$ 276,362	\$ 282,974	\$ 289,435	\$ 295,250
Revenue and Expenditures	\$ (10,726)	\$ (2,885)	\$ (18,996)	\$ (20,220)	\$ (19,988)	\$ (17,720)
Water Fund						
Revenue	\$ 102,288	\$ 99,202	\$ 106,179	\$ 113,654	\$ 121,682	\$ 130,308
Expenditures	\$ 109,556	\$ 111,430	\$ 106,138	\$ 113,439	\$ 121,562	\$ 130,118
Revenue and Expenditures	\$ (7,268)	\$ (12,228)	\$ 41	\$ 215	\$ 120	\$ 190
Sewer Fund						
Revenue	\$ 77,858	\$ 83,587	\$ 90,812	\$ 98,690	\$ 107,272	\$ 116,629
Expenditures	\$ 77,839	\$ 87,000	\$ 90,640	\$ 98,488	\$ 107,256	\$ 116,433
Revenue and Expenditures	\$ 19	\$ (3,413)	\$ 172	\$ 202	\$ 16	\$ 196
Stormwater Fund						
Revenue	\$ 22,746	\$ 22,805	\$ 22,816	\$ 22,828	\$ 22,839	\$ 23,452
Expenditures	\$ 26,464	\$ 22,750	\$ 22,304	\$ 22,757	\$ 23,147	\$ 23,728
Revenue and Expenditures	\$ (3,718)	\$ 55	\$ 512	\$ 71	\$ (308)	\$ (276)
TARE						
Revenue	\$ 26,605	\$ 25,638	\$ 25,638	\$ 25,638	\$ 25,638	\$ 25,638
Expenditures	\$ 26,737	\$ 26,417	\$ 26,822	\$ 27,127	\$ 27,573	\$ 28,019
Revenue and Expenditures	\$ (132)	\$ (779)	\$ (1,184)	\$ (1,489)	\$ (1,935)	\$ (2,381)

CITY OF TULSA 2014 – 2015 BUDGET COMMUNITY PROFILE

GREATER TULSA

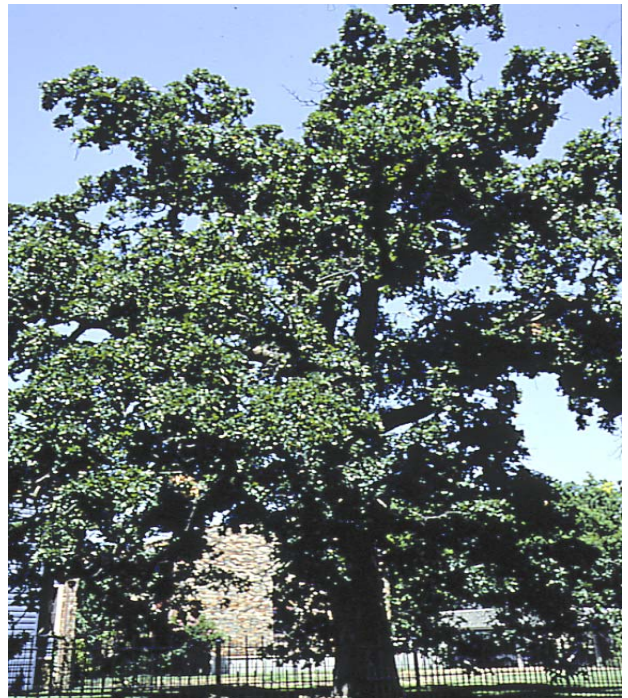
Tulsa's first "town council" meeting in 1836, under an oak tree which still stands on a hill near the downtown area, was presided over by Archie Yahola, a full-blooded Creek Indian and chief of the Tulsa Lochapolas. The name Tulsa was derived from "tallasi", a contraction of the Creek "Tallahassee" or "Tallahassee", meaning "old town".

The town's initial growth came as a center for ranchers, farmers, and traders. When the post office was established in 1879, the name Tulsa became official. Cattle ranching became a major business in the area and led to the extension of the Frisco Railroad into the city in 1882.

Tulsa was incorporated as a municipality on January 8, 1898. With the discovery of oil in nearby Red Fork in 1901, the city grew quickly, reaching a population of 7,298 by the time of Oklahoma statehood in 1907. By 1920, the population had reached 72,075 and Tulsa soon earned the title, "Oil Capital of the World".

Although oil-related businesses remain an important part of the city's economy, Tulsa has developed a widely diversified business base which includes nationally prominent companies in; aviation and aerospace, telecommunications, data processing, manufacturing, and distribution. The community's employment base is diverse and balanced among several job sectors including; manufacturing, construction, services, high technology, health care, education, and transportation.

Today, Tulsa has grown to become a thriving community with a well-earned reputation as simply a great place to live. The original Council Oak tree spreads its branches overlooking a city park against a backdrop of high-rise buildings and expressways. It is reminder that, while the city has branched out in many directions, its roots have remained strong.



A BEAUTIFUL SITE

Tulsa is located in the northeastern quadrant of Oklahoma which is often called "green country" due to its wooded terrain in the rolling Ozark foothills. The city, which lies at an elevation of 700 feet above sea level, has a temperate climate. The average daily temperature is 61 degrees, the average rainfall is approximately 40 inches, and the city experiences continually changing conditions throughout all four seasons.

EDUCATION

The Tulsa Public School district, the largest school district in Oklahoma, provides traditional educational settings and curricula as well as magnet and special emphasis schools that offer instruction in subjects such as languages, international studies, and health care. Tulsa Technology Center, with seven campuses, also plays a key role in the city's public secondary education portfolio. A number of excellent private schools are also available for students at both the primary and secondary levels.

In the arena of higher education, Tulsa offers a variety of options from community college and vocational studies to undergraduate, graduate, and professional degree programs at both public and private universities. These institutions include; Tulsa Community College, Oral Roberts University, University of Oklahoma, Langston University, University of Tulsa, Oklahoma State University, Spartan School of Aeronautics, Northeastern State University, the University of Phoenix, OSU Center for Health

Sciences and the OU Health Sciences Center. As of the 2014 Spring Semester, 34,672 students were enrolled in institutions of higher learning.

BUSINESS AND INDUSTRY

Tulsa has undergone a gradual metamorphosis from a cow town/rail center, to oil and gas capital, to a multi-faceted cosmopolitan business environment with international connections. Having survived the economic roller coaster of oil booms and busts, the city now enjoys a diversified business base that includes employers in; health care, aerospace, telecommunications, data processing, higher education, aircraft maintenance, manufacturing, and professional services. Tulsa is home to regional headquarters for a number of Fortune 500 companies.

As noted in the Executive Summary, wage and salary employment growth is often positively related to sales tax revenues; the largest source of revenue for the city. The health of regional companies is vital to city services.

Leading employers in the metro area include; AAON, AEP PSO, American Airlines, AT&T, Baker Hughes, Bank of Oklahoma, Broken Arrow Public Schools, Cherokee Hard Rock Hotel and Casino, City Of Tulsa, Direct TV, Hillcrest Healthcare System, IC of Oklahoma, Jenks Public Schools, Mazzio's Corp., NORDAM Group, ONEOK, Oral Roberts University, OSU Medical Center, Owasso Public Schools, QuickTrip Corp, Reasor's Foods, River Spirit Casino, Saint Francis Healthcare System, St. John Medical Center, State Farm Insurance, Tulsa County, Tulsa Community College, Tulsa Public Schools, Tulsa Technology Center, US Postal Service, Union Public Schools, University of Tulsa, Verizon, Wal-Mart, and Williams Companies.

SHIPPING

Tulsa offers a wide range of shipping options including rail, water, highway, and air. One unique attribute is Tulsa's Port of Catoosa, created by the completion of the McClellan-Kerr Arkansas River Navigation System. The Port of Catoosa is the westernmost port on the Inland Waterway System. Another important contributor to economic growth in Tulsa and northeast Oklahoma is the Tulsa International Airport.

PUBLIC TRANSPORTATION

The City of Tulsa provides safe and well designed streets and expressways throughout the city. The Metropolitan Tulsa Transit Authority, which constructed a new downtown terminal in 1998 and more recently, a new midtown station; serves passengers throughout the metropolitan area with efficient and low-cost transportation.

1,000+ EMPLOYERS IN THE TULSA AREA

AAON	OSU Medical Center
AEP PSO	Owasso Public Schools
American Airlines, Inc.	QuickTrip Corp.
AT&T	Reasor's Foods
Baker Hughes	River Spirit Casino
Bank of Oklahoma	St. Francis Health System
Broken Arrow Public Schools	Spirit Aero Systems
Cherokee Hard Rock Hotel and Casino	St. John Medical Center
City of Tulsa	State Farm Insurance
Direct TV	Tulsa County
Hillcrest Healthcare System	Tulsa Community College
IC of Oklahoma	Tulsa Public Schools Tulsa
Jenks Public Schools	Tulsa Technology Center
Mazzio's Corp.	US Postal Service
NORDAM Group	Union Public Schools
ONEOK, Inc.	University of Tulsa
Oral Roberts University	Verizon Business
	Wal-Mart/Sam's Club
	Williams Companies, Inc

Source: Tulsa Metro Chamber

INSTITUTION OF HIGHER LEARNING

	Fall '13 Enrollment	Spring '14 Enrollment
Langston, Tulsa Campus	381	357
NSU, Broken Arrow	2,932	2,932
ORU	3,473	3,185
OSU, Center for Health Sciences	475	343
OSU, Tulsa	2,842	2,842
OU, Tulsa, Health Sciences Center	707	776
TCC	18,640	17,066
University of Phoenix-Tulsa	1,434	1,434
University of Tulsa	4,612	4,429

*Includes students enrolled in non-credit courses.

Source: Oklahoma State Regents for Higher Education

HEALTHCARE

Tulsa has a long history of outstanding health care provided by nationally recognized medical facilities. The city is home to two medical schools that offer not only state-of-the-art techniques and knowledge but also attract outstanding medical students and physicians. Beyond providing leading edge health care, the Tulsa medical community is also a major employer.

UTILITIES

Through a combination of public and private enterprises, Tulsa offers first-rate utility services. The City of Tulsa maintains an aggressive capital program to improve and maintain its facilities. Natural gas in Tulsa is provided for most residents by Oklahoma Natural Gas, and the primary provider of electricity is AEP PSO. Local telephone service is provided by 15 different providers with Southwestern Bell being the major provider. Due to the presence of Verizon, Level 3, and Williams; Tulsa has become a major telecommunications hub with an extensive network of digital and fiber optic links.

NEIGHBORHOODS

Tulsa's unique charm and character comes from the many different neighborhood communities which make up the metroplex. In a time when many cities are dominated by tract housing projects, Tulsans appreciate the diversity. Outlying communities include: Bixby, Broken Arrow, Catoosa, Jenks, Glenpool, Owasso, Sand Springs, Sapulpa, and Skiatook.

Importantly, Tulsa is experiencing growth in all directions. This growth is due in part to the high quality of affordability of housing, along with low interest rates for home loans. The National Association of Home Builders recently reported that nearly 75 percent of homes in Tulsa are considered affordable for the area's median income. In addition to current growth through new construction, Tulsa is committed to redevelopment of older neighborhoods to enhance both livability and property values.



By Daniel Kleefeld

GOVERNMENT

From 1909 to 1990, Tulsa was governed by a commission form of government. In 1990, the government changed to a mayor-council form under a voter-approved amended Charter. The Mayor, elected every four years, serves as the chief executive of the City and is responsible for preparing and submitting annual budgets to the City Council. The Council consists of nine members, elected every two years by geographic districts, and serves as the legislative branch under the direction of a chairman. The City Auditor, also elected biennially, and the Mayor are the only two officials elected at large by the citizens of the city.

SERVICE INFORMATION AND STATISTICS

Below are several statistics related to services provided by the city; Information and statistics on police and fire protection, streets and expressways, water, sewer, flood control, and solid water service systems are included. Parks, library, and public transit information is listed as well. Except where otherwise noted, information is for the calendar year 2013.

POLICE PROTECTION

Stations:	Headquarters Three uniformed divisions Three support divisions The Police Academy	Traffic Accidents: 14,031 Citations: 96,026 (criminal, traffic and parking)
Employees:	Sworn – 778 Non-Sworn – 92	Total Calls for Police Service: 378,419



FIRE PROTECTION

Stations – 30
 Employees: Sworn – 676
 Non-Sworn – 20
 Fire Calls – 2,006
 False Alarms – 3,998
 Emergency Medical Calls – 31,699
 Total Responses – 55,934
 Average Response Time – less than 6
 minutes, 86.3% of the time
 Fire Investigations – 402
 Fire Hydrants – 17,150

STREETS AND EXPRESSWAYS

Expressways – 478 lane miles
 Arterial Streets – 1,273 lane miles
 Residential Streets – 3,057 lane miles
 Central Business District – 93 lane miles
 Signalized Intersections – 515

WATER SYSTEM

Connections – 136,570 (December 2013)
 Average Daily Consumption – 98.2 MGD*
 Treatment Capacity – 220 MGD*
 Water Lines – 2,300 miles
 *Million gallons per day

SEWER SYSTEM

Plants serving four major drainage basins
 Nominal Treatment Capacity for all four plants
 – 104.6 MGD (including LBC 4.0)
 FY 13 Average daily Flow – 52.8 MGD

FLOOD CONTROL

Detention Facilities – 119
 Improved Channels Maintained: (miles)
 32.1 concrete
 31.5 grass lined

SOLID WASTE

As of January 2014
 Customers Served:
 Commercial – 8,277
 Residential – 116,879
 Collections Disposed at (in tons):
 Covanta's WBH Facility – 114,671
 Landfills – 486 Tons

MUNICIPAL PARKS

Parks – 141
 Specialty Centers – 3
 Largest – Mohawk (3,183 acres)
 Playgrounds – 93
 Sports Fields – 134
 Tennis Courts – 117
 Swimming Pools – 5
 Water Playgrounds – 33
 18-Hole Golf Courses – 4
 Skate Parks – 2
 The Tulsa Zoo – 1
 Picnic Shelters – 66
 Community Centers – 10 (in operation)

LIBRARY

Locations – 29
 Bookmobile – 2
 Elf Bookmobile
 Reading Roadshow
 Outreach Services
 Adult Literacy Classes

PUBLIC TRANSIT

Routes - 26
 Transit buses – 63
 Lift Program Vans – 43
 Ambulatory Vans - 8

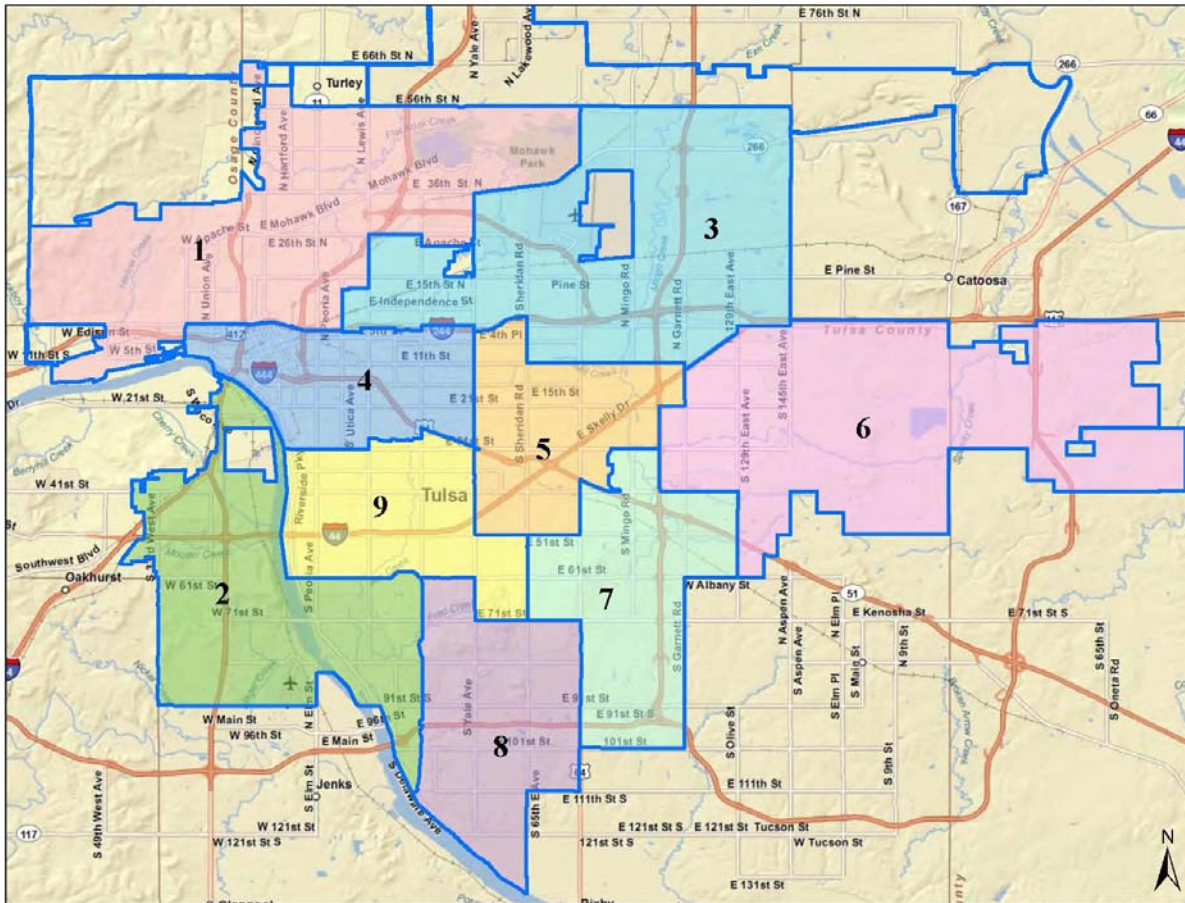


Gilcrease Museum Entrance



CITY OF
Tulsa
A New Kind of Energy.[®]

2011 Election District Map



CORPORATE BOUNDARIES WITH COUNCIL DISTRICTS

Districts per the City of Tulsa 2011 Election District Commission based on 2010 Census Data. Adopted June 10, 2011.



TALLY'S CAFE

This section of the document contains the appropriations by funds, departments and expenditure classifications for operating and capital funds. It also contains the revenues projected to be received by each fund in the upcoming fiscal year.

This section is part of the ordinances adopted by the City Council.

the
LEGENDARY
ROUTE 66

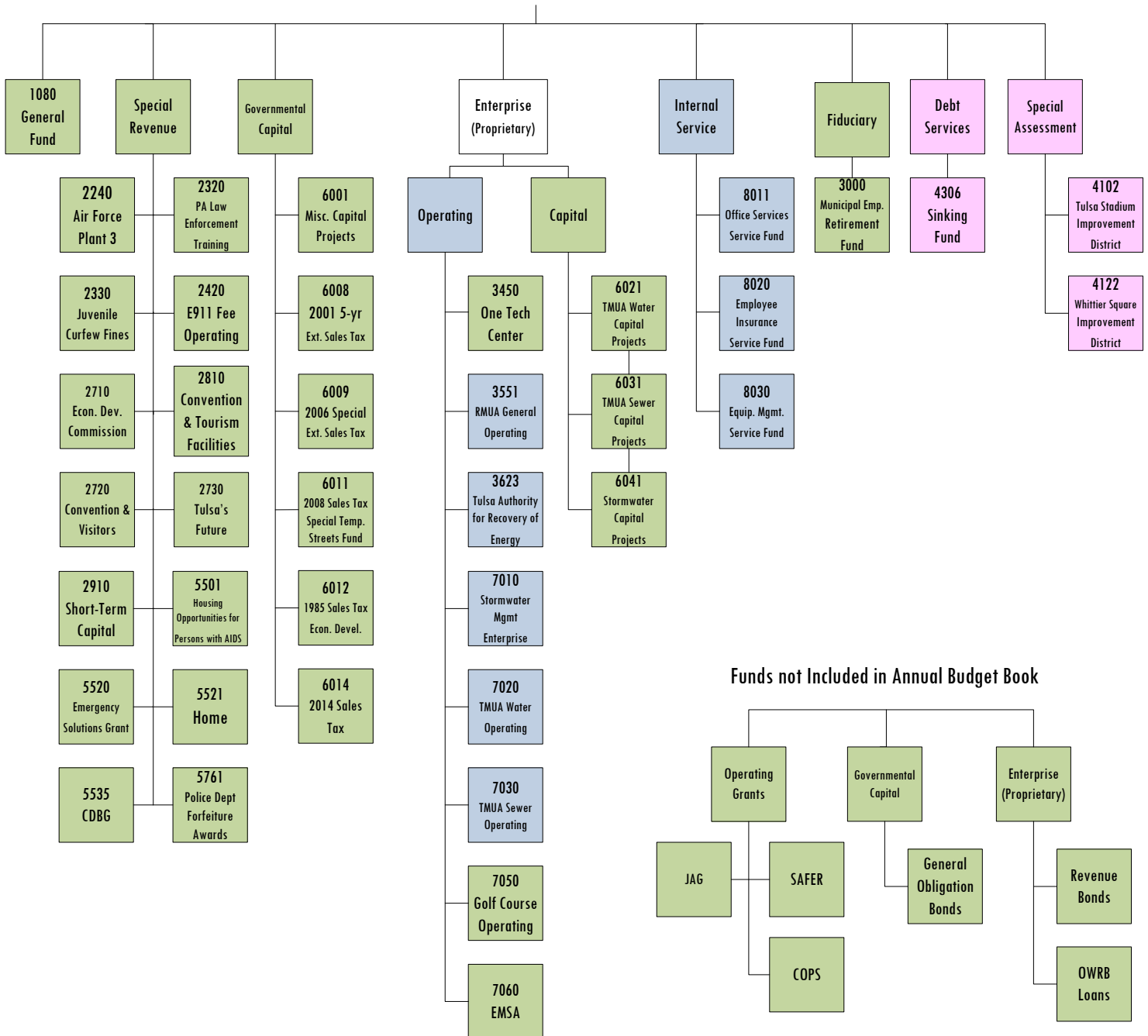
City of Tulsa

Fund Structure

By Budgetary Basis



Funds Included in Annual Budget Book



- Accrual Basis
 - Cash Basis
 - Modified Accrual Basis
- (See explanation on next page)

WHAT IS "BUDGETARY BASIS"?

Budgetary Basis refers to the basis of accounting used to estimate financing sources and uses in the budget.

Cash Basis indicates transactions are recognized only when cash is increased or decreased;

Accrual Basis indicates revenues are recorded when they are earned (whether or not cash is received at the time) and expenditures are recorded when goods and services are received (whether cash disbursements are made at the time);

Modified Accrual Basis indicates expenditures, other than accrued interest on general long-term debt, are recorded at the time liabilities are incurred, and revenues are recorded when received in cash except for material and/or available revenues, which should be accrued to reflect properly the taxes levied and revenue earned.

 Cash Basis Accrual Basis Modified Accrual Basis

Refers to chart colors on the previous page.

BUDGET METHODS

The budgets of general government type funds (General Fund, Special Revenue Funds, Governmental and Enterprise Capital Funds, Fiduciary Funds, and three enterprise funds) are prepared on a cash basis. This indicates transactions are recognized only when cash is increased or decreased. Revenue estimates and expenditures are made based on actual cash to be received and expended in the upcoming fiscal year. Encumbrances are used when calculating fund balance and cash is reserved to ensure revenue for future payments.

Most Operating Enterprise Funds and Internal Service Funds are budgeted on an accrual basis. Revenues are recorded when they are earned, whether or not cash is received at the time. Expenditures are recorded when goods and services are received, whether cash disbursements are made at the time or not. The Capital Enterprise Funds are budgeted on a cash basis as noted above.

Budgets for the Debt Service and Special Assessments funds are prepared on a modified accrual basis. Expenditures other than accrued interest on general long-term debt are recorded at the time liabilities are incurred. Revenues are accrued to reflect the taxes levied and revenue earned.

None of the Funds' budgets include appropriations for vested compensated absences or depreciation. Some appropriations related to debt service reflect money being transferred to trustee banks on a monthly basis to meet semi-annual and/or annual principal and interest payments. As the actual principal and interest payment dates are not related to the city's fiscal year, there will be a difference in debt service expense in the budget and what is reported on annual financial statements. Also in some instances, bond reserves and interest earnings at the trustee bank will be used to meet debt obligations and these resources are not reflected in the budget.

ACCOUNTING METHODS

The Comprehensive Annual Financial Report (CAFR) shows the status of the city's finances on the basis of "generally accepted accounting principles" (GAAP).

Principal payments on long-term debt within the Enterprise Funds are applied to the outstanding liability on a GAAP basis as opposed to being expended on a Budget basis. In other words it is a "balance sheet" entry and is not reflected as expenditure in the CAFR.

General staff and administrative charges are recognized as direct expenses of the Enterprise Funds on a GAAP basis as opposed to being recognized as operating transfers into the General Fund from the Enterprise Funds on the Budget basis.

Compensated absences liabilities that are expected to be liquidated with expendable available financial resources are accrued as earned by employees (GAAP basis) as opposed to being expended when paid (Budget basis).

Depreciation expenses are recorded on a GAAP basis. They are not budgeted in any governmental or proprietary fund.

Capital outlays within the Enterprise Funds are recorded as assets on a GAAP basis and expenditures on a Budget basis.

MUNICIPAL BUDGET ACT FUNDS NOT INCLUDED IN THE ANNUAL BUDGET DOCUMENT

The City of Tulsa does not include all of the funds subject to the Municipal Budget Act in its Annual Budget document. Some revenues, such as General Obligation and Revenue Bonds, Community Development and Local Law Enforcement Block Grants, Homeland Security Grants, and State Loans are received in the middle months of the fiscal year and not enough information is available to estimate appropriations in a reasonable manner. The appropriation of these monies is managed by budget amendment during the year after bonds are closed or grant agreements signed. The operating funds not included in the Annual Budget Book are equal to about two percent of the City's annual operating budget.

GENERAL FUND

FY 2014-2015 & FY 2015-2016



OVERVIEW

The General Fund (GF) serves as the primary operating fund for the City of Tulsa. It is the largest City fund in terms of revenues and expenditures. GF resources may be used to pay for any service the City has legal authority to provide under its charter and state laws.

BUDGET SUMMARY and FUND BALANCE

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard had no effect on the total amount reported as fund balance, it did fundamentally alter the categories and terminology used to present that amount on a governmental fund balance sheet. The unassigned fund balance is the net resources available in the GF after reserving for appropriations and encumbrances. The committed fund balance is a self-imposed limitation on funds, therefore, the emergency operating reserve is now designated as committed fund balance. With the adoption of this budget the City Council is officially committing these monies to the emergency operating reserve. It is also committing resources for a trust fund to address the City's Other Post Employment Benefits liability (OPEB). Additionally, a \$2 million allocation to the City's Economic Stabilization Reserve made in FY13 is reserved by a charter provision.

In FY13 revenues did not meet expectations. The GF started FY14 with \$2.9 million less in unassigned fund balance than anticipated. This is largely attributable to sales tax revenue declines in the last three months of the fiscal year and expenditures that came in higher than estimates. The underperformance of the City's sales tax continued thru the first eight months of FY14 requiring the Mayor and City Council to make mid-year budget adjustments. These adjustments along with cost saving measures will save approximately \$7.0 million dollars thru the end of the fiscal year. The emergency operating reserve is at 6.1 percent in FY15.

REVENUE

FY15 GF revenues are projected to be \$261.4 million. This is 0.7 percent higher than the current FY14 estimate and based on limited economic growth. Sixty-five percent of the total GF revenue comes from sales and use taxes. In total, taxes generate 74 percent of this Fund's revenues. Eight percent of the Fund's revenue is generated by user charges, and virtually the entire remaining 18 percent comes from licenses and permits, intergovernmental transfers, traffic fines, and interest earnings. FY15 revenues are projected to be 1.6 percent less than the original FY14 budget and 0.3 percent more than the FY14 projected actual collections. FY15 GF sales and use tax collections are estimated to be 1.1 percent more than the FY14 estimate.

EXPENDITURES

The FY15 GF budget is \$261.1 million. The allocations between Personal Services, Materials and Supplies, and Other Services and Charges remain close to historical values. They make up 74 percent, 2 percent, and 24 percent of the FY15 GF budget, respectively.

There will be no major service level increases in FY15. Policy makers are constrained by several factors. Federal grants supporting police personnel continue to expire in FY15 requiring the GF to absorb \$1.0 million in salaries. In addition, a 7.8 percent health insurance premium increase will require additional GF resources in FY15. Retirement contributions are also increasing by 1.5 percent requiring the GF to absorb an additional \$700,000. Operational costs of newly completed capital projects continue to impact the general fund adding an additional \$200,000 in annual expense.

Many of these same issues will impact the FY16 budget as well. Expiring public safety grants will shift an additional \$1.2 million to the GF in FY16.

The Public Safety program's appropriations supporting the Police, Fire, Municipal Courts, and Emergency Management, account for 61 percent of the FY15 budget. The Administrative and Support Services category represents approximately 13 percent of the FY15 budget. Public Works and Transportation will receive the third largest allocation - 12 percent of the budget. Cultural and Recreational activities will be allocated 8 percent of FY15 resources. The City's Economic Development and Neighborhood Services functions will consume 4 percent of the FY15 budget and the remaining 2 percent will be transferred to other funds.

The Police and Fire Departments' total allocations are increasing in FY15. As mentioned above, Federal grants are expiring and the GF will absorb the cost of the effected positions' salaries. Additional dollars are also needed for civilian pension and health care adjustments. There are no planned police or fire academies in FY15.

The Cultural and Recreational program has been reduced by 5.4 percent from the original FY14 budget. The Parks and Recreation Department will abolish 26 positions in FY15 and review all program activities for efficiencies. The Gilcrease Museum allocation is up slightly based on contract provisions with the University of Tulsa.

The Social and Economic Development program allocations from the GF are decreasing by 5.1 percent in FY15. The Working In Neighborhoods Department will abolish 9 positions and the Planning and Development Department will abolish 15 positions in FY 15. Non-essential services will be reviewed and resources will be directed toward core services.

Public Works and Transportation will be reduced by 7.2 percent in FY15. To maintain service levels, the City will rely on resources from the Fix Our Street and Improve Our Tulsa programs to provide contractual street repairs. Tulsa Transit is evaluating its route network and polling customers to help determine how its resources should be effectively allocated.

The Administrative and Support Services program's budget is decreasing by 5.9 percent. Core services are being reviewed throughout this category. Reorganizations across departments will be considered to achieve efficiencies. The Asset Management Department has been created to better manage the City's real estate, parking, and vehicle assets.

As reported, transfers are decreasing 23 percent in FY15. The majority of this decrease is related to the elimination of the transfer to the Convention Center operating fund and Golf Course Operating Fund in FY15.

CITY COUNCIL PRIORITIES

The Mayor and Council will review revenue estimates quarterly to determine if additional priorities may be funded during the fiscal year. As of the adoption of this budget, the City Council determines these additional priorities to be in order: honoring satisfactory performance increases for all City employees; funding a new Police academy; and restoring retiree health insurance subsidy.

The City agrees to fund Main Street programs in Fiscal Year 2015 provided that those programs receiving funding agree to work with the City in amending or establishing a Business Improvement District in the respective service area for the purpose of funding the program in the future.

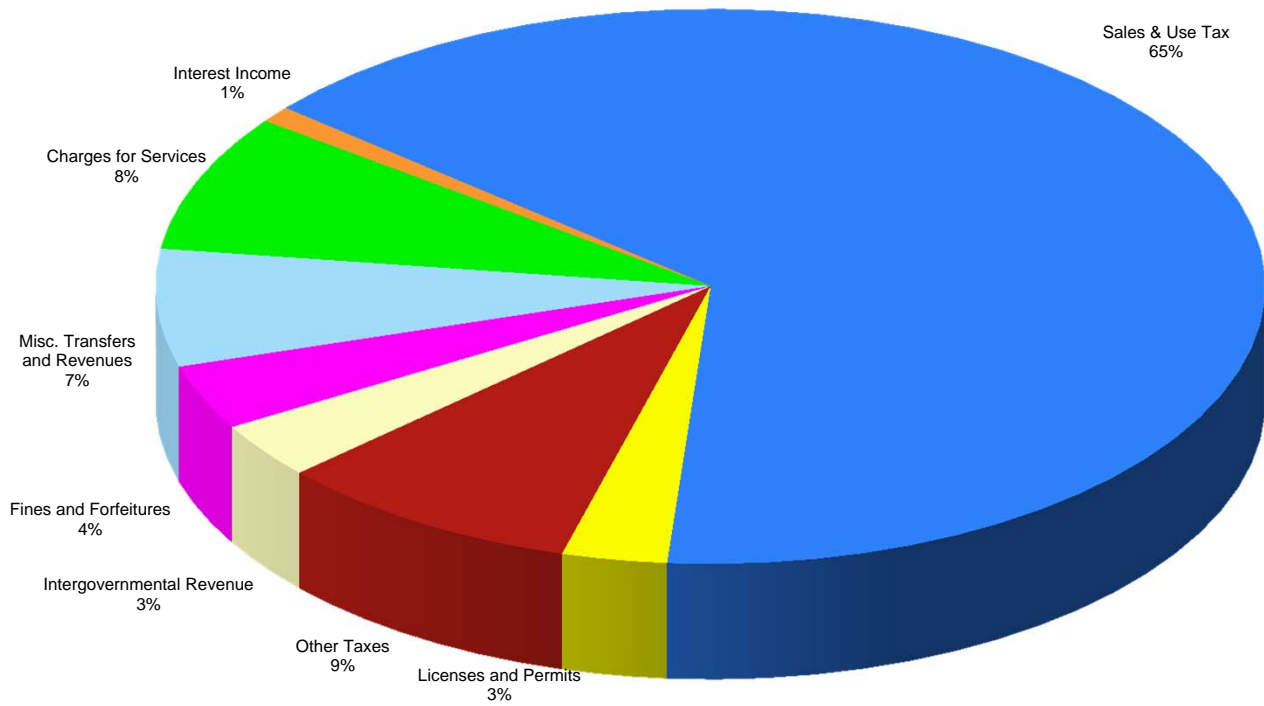
The City agrees to fund the Tulsa Performing Arts Center, the Henthorne Performing Arts Center, and other arts-related programs in Fiscal Year 2015 provided that a Council task force investigate and report findings to the Council (no later than April 1, 2015) of alternative funding models such as public-private partnerships and cooperative fundraising associations. Funding provided in Fiscal Year 2015 should not be viewed as an indication of future funding commitments.

ANNUAL RESOURCES AND OUTLAYS

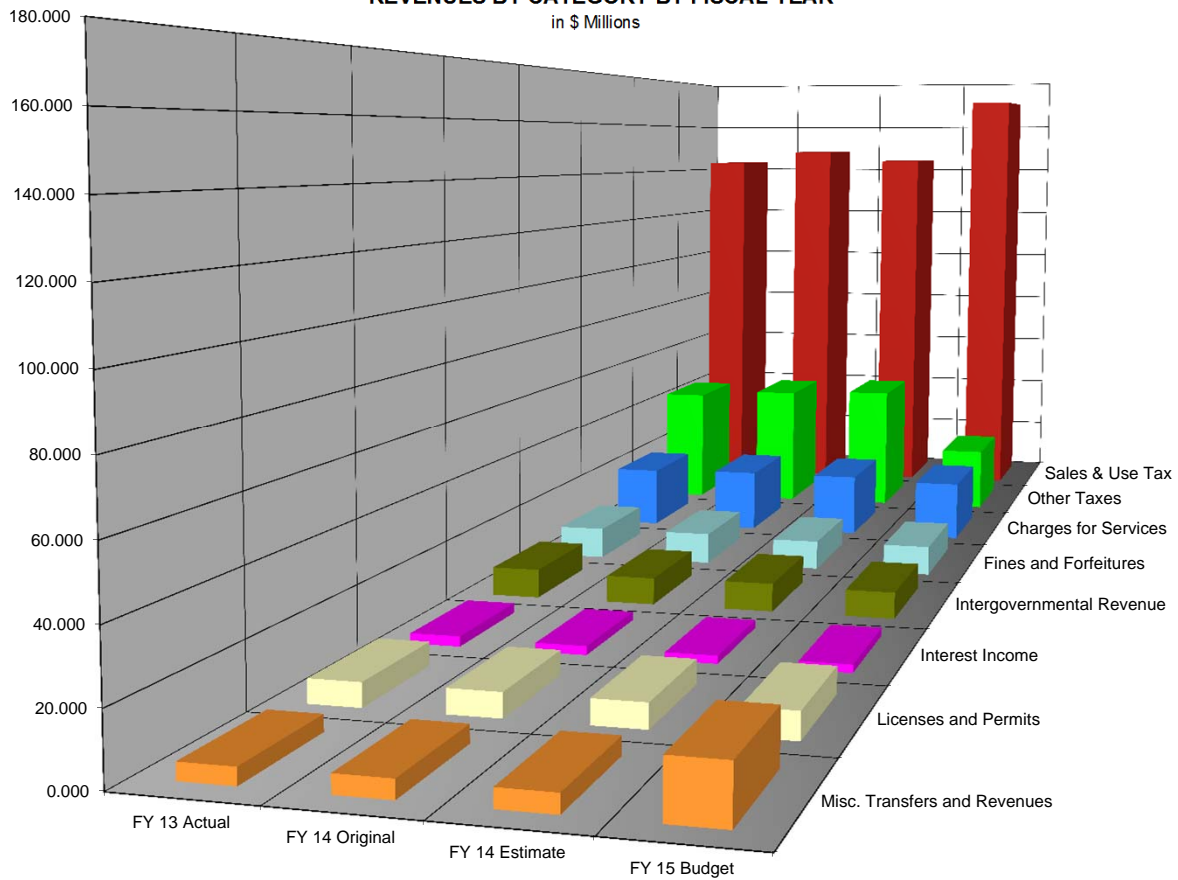
(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
Annual Resources						
Revenue	\$ 242,149	\$ 249,059	\$ 244,619	\$ 245,377	0.3%	\$ 248,422
Transfers In	15,506	15,616	14,985	15,973	6.6%	15,741
Total Resources	257,655	264,675	259,604	261,350	0.7%	264,163
Annual Outlays						
Budget	258,190	260,323	252,823	255,567	1.1%	258,083
Transfers Out	12,175	7,237	7,237	5,572	-23.0%	5,567
Total Outlays	270,365	267,560	260,060	261,139	0.4%	263,650
Annual Resources Less Annual Outlays	(12,710)	(2,885)	(456)	211		513
Fund Balance						
Beginning Unassigned Fund Balance	33,771	23,939	21,061	20,605		20,816
Addition to/(Use of)	(12,710)	(2,885)	(456)	211		513
Total	21,061	21,054	20,605	20,816		21,329
Economic Stabilization Reserve	2,000	2,000	2,000	2,000		2,000
Committed Fund Balance For OPEB	2,560	2,560	2,560	2,560		2,560
Committed Fund Balance (6.14 percent Operating Reserve)	16,494	16,494	16,031	16,057		16,284
Ending Unassigned Fund Balance	\$ 7	\$ 0	\$ 14	\$ 199		\$ 712

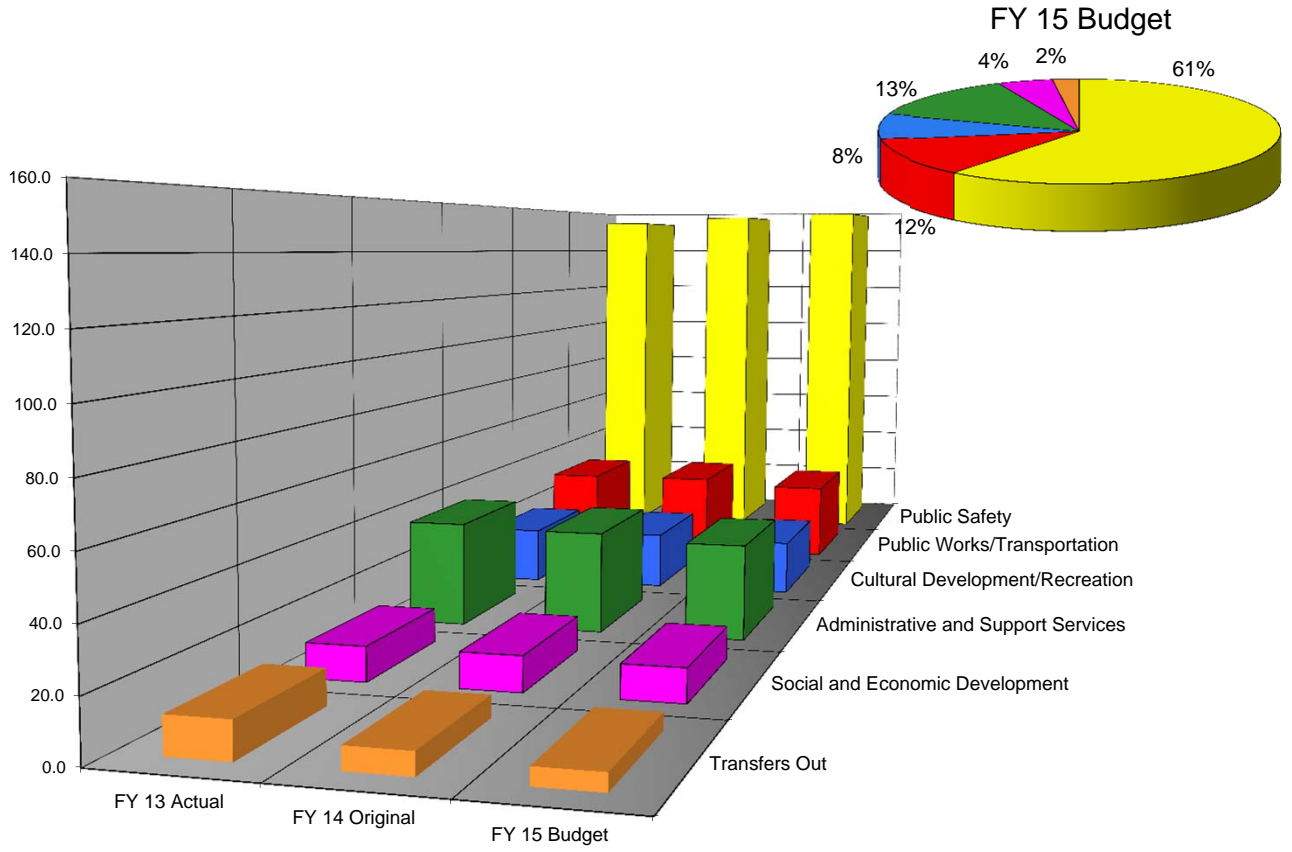
REVENUE ESTIMATES BY CATEGORY FY 15



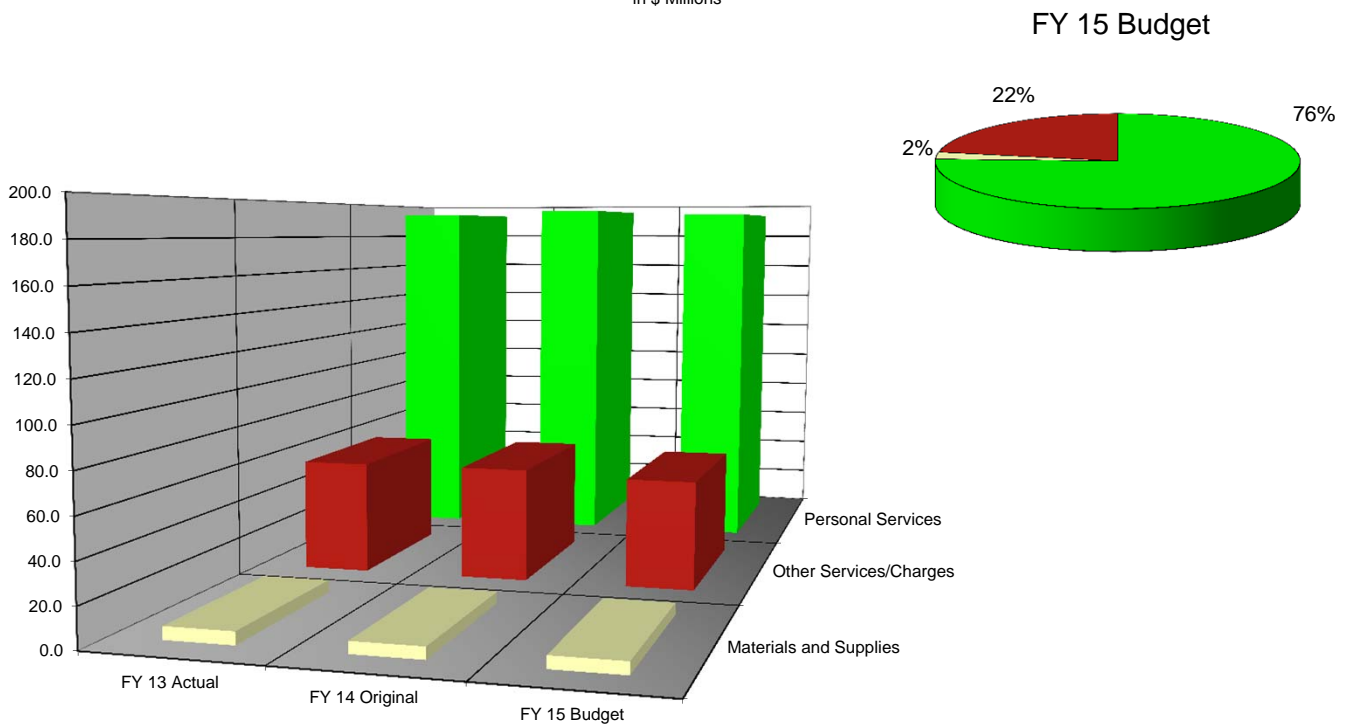
REVENUES BY CATEGORY BY FISCAL YEAR



EXPENDITURES/BUDGET BY CATEGORY BY FISCAL YEAR
in \$ Millions



EXPENDITURES/BUDGET BY ACCOUNT GROUP BY FISCAL YEAR
in \$ Millions



ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
■ TAXES						
SALES	\$143,268	\$148,338	\$144,400	\$145,844	1.0%	\$148,039
USE	21,979	22,660	24,000	24,400	1.7%	24,723
FRANCHISE FEES						
Oklahoma Natural Gas	4,028	4,300	4,300	4,343	1.0%	4,430
Public Service	7,725	8,600	8,600	8,600	0.0%	8,600
Cox Communications	5,433	5,700	5,400	5,400	0.0%	5,700
Right of Way Occupancy Fee	4,620	4,705	4,804	4,904	2.1%	5,014
TOTAL FRANCHISE	21,806	23,305	23,104	23,247	0.6%	23,744
HOTEL/MOTEL TAXES	133	132	137	147	7.3%	152
TOTAL ALL TAXES	187,186	194,435	191,641	193,638	1.0%	196,658
■ LICENSES AND PERMITS						
BUSINESS LICENSES	1,197	1,282	1,242	1,242	0.0%	1,233
NON-BUSINESS LICENSES AND PERMITS						
Bldg Inspections-Residential	756	660	820	820	0.0%	820
Bldg Inspections-Commercial	1,539	1,600	1,750	1,750	0.0%	1,750
Electrical Inspections	534	550	535	535	0.0%	535
Mechanical Inspections	627	565	565	565	0.0%	565
Other Non-Business	2,483	2,581	2,391	3,083	28.9%	2,988
Total Non-Business	5,939	5,956	6,061	6,753		6,658
TOTAL ALL LICENSES/PERMITS	7,136	7,238	7,303	7,995	9.5%	7,891
■ INTRGVRNMNTL REVENUE						
GRANTS AND REIMBURSEMENTS	2,252	1,486	2,004	1,415	-29.4%	1,415
SHARED REVENUE						
Liquor Tax Apportionment	660	690	690	675	-2.2%	675
Gasoline Tax	731	750	725	725	0.0%	725
Tobacco Tax	2,804	2,800	3,100	3,100	0.0%	3,100
Vehicle License	2,979	3,000	2,600	2,600	0.0%	2,600
Total Shared Revenue	7,174	7,240	7,115	7,100	-0.2%	7,100
TOTAL ALL INTRGVRNMNTL	9,426	8,726	9,119	8,515	-6.6%	8,515
■ CHARGES FOR SERVICES						
GENERAL GOVERNMENT						
Airport Direct Cost for Support Services	1,219	915	915	100	-89.1%	100
TARE Direct Cost for Support Services	696	799	690	637	-7.7%	637
Water Direct Cost for Support Services	3,125	3,251	3,251	3,203	-1.5%	3,203
Sewer Direct Cost for Support Services	2,483	2,464	2,464	2,542	3.2%	2,542
Stormwater Direct Cost for Support Services	1,100	1,218	1,218	952	-21.9%	952
Grant Funds Direct Cost for Support Services	0	0	0	0	0.0%	0
Other General Government	430	452	433	433	0.0%	433
TOTAL GENERAL GOVERNMENT	9,053	9,099	8,971	7,867	-12.3%	7,867

REVENUE ACCOUNT	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
PUBLIC SAFETY						
Code Enforcement	\$1,618	\$1,600	\$1,600	\$1,600	0.0%	\$1,700
Airport Fire Reimbursement	1,698	1,800	1,800	1,800	0.0%	1,800
Other Public Safety	730	562	568	568	0.0%	547
TOTAL PUBLIC SAFETY	4,046	3,962	3,968	3,968	0.0%	4,047
CULTURE AND RECREATION						
Performing Arts Center	1,410	1,270	1,600	1,510	-5.6%	1,510
Miscellaneous Park Revenue	883	942	792	800	1.0%	790
TOTAL CULTURE/RECREATION	2,293	2,212	2,392	2,310	-3.4%	2,300
STREETS AND HIGHWAYS						
Paving Cut Repair	5,717	6,520	6,497	6,496	0.0%	6,493
Parking Meters	240	241	190	280	47.4%	375
TOTAL STREETS/ HIGHWAYS	5,957	6,761	6,687	6,776	1.3%	6,868
TOTAL ALL SERVICES	21,349	22,035	22,018	20,921	-5.0%	21,082
■ FINES AND FORFEITURES	10,511	10,551	9,800	9,900	1.0%	9,900
■ MISCELLANEOUS REVENUE	3,373	3,341	2,259	1,929	-14.6%	1,897
■ INTEREST INCOME	3,168	2,733	2,479	2,479	0.0%	2,479
TOTAL REVENUE	242,149	249,059	244,619	245,377	0.3%	248,422
■ TRANSFERS IN						
Long Range Capital Projects	0	0	50	0	0.0%	0
Stormwater Enterprise	714	250	250	0	-100.0%	0
EMSA	600	600	0	650	0.0%	650
TPACT	90	75	75	75	0.0%	75
TPA General Operating Fund	200	200	150	150	0.0%	150
Employees' Insurance Service Fund	0	60	60	0	-100.0%	0
TARE Fund	1,494	1,624	1,624	1,691	4.1%	1,561
Stormwater Fund	1,462	1,465	1,465	1,553	6.0%	1,475
Water Fund	6,140	6,130	6,099	6,416	5.2%	6,337
Sewer Fund	4,806	5,212	5,212	5,438	4.3%	5,493
TOTAL TRANSFERS IN	15,506	15,616	14,985	15,973	6.6%	15,741
TOTAL ANNUAL RESOURCES	\$ 257,655	\$ 264,675	\$ 259,604	\$ 261,350	0.7%	\$ 264,163

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 ORIG.	FY 16 BUDGET
BUDGET (Expenditures or appropriations)					
■ PUBLIC SAFETY AND PROTECTION					
<u>Municipal Court</u>					
Personal Services	\$ 2,633	\$ 2,239	\$ 1,978	-11.7%	\$ 1,990
Materials and Supplies	21	28	28	0.0%	28
Other Services/Charges	265	140	144	2.9%	144
Total	2,919	2,407	2,150	-10.7%	2,162
<u>Police</u>					
Personal Services	77,131	78,096	79,667	2.0%	81,298
Materials and Supplies	1,603	1,485	1,397	-5.9%	1,397
Other Services/Charges	7,575	8,095	7,780	-3.9%	7,923
Total	86,309	87,676	88,844	1.3%	90,618
<u>Fire</u>					
Personal Services	59,865	61,866	62,536	1.1%	62,999
Materials and Supplies	1,052	1,025	978	-4.6%	965
Other Services/Charges	3,618	3,614	3,686	2.0%	3,706
Total	64,535	66,505	67,200	1.0%	67,670
<u>Emergency Management</u>					
Other Services/Charges	157	156	136	-12.8%	137
Total	157	156	136	-12.8%	137
TOTAL PUBLIC SAFETY	153,920	156,744	158,330	1.0%	160,587
■ CULTURAL DEVELOPMENT AND RECREATION					
<u>Park and Recreation</u>					
Personal Services	6,234	6,281	5,527	-12.0%	5,718
Materials and Supplies	868	888	815	-8.2%	815
Other Services/Charges	8,312	8,497	8,369	-1.5%	8,474
Total	15,414	15,666	14,711	-6.1%	15,007
<u>Gilcrease Museum</u>					
Other Services/Charges	2,866	2,915	2,959	1.5%	3,001
Total	2,866	2,915	2,959	1.5%	3,001
<u>Performing Arts Center</u>					
Personal Services	1,583	1,522	1,357	-10.8%	1,365
Materials and Supplies	47	62	61	-1.6%	61
Other Services/Charges	551	614	608	-1.0%	608
Total	2,181	2,198	2,026	-7.8%	2,034
<u>River Parks</u>					
Other Services/Charges	663	649	574	-11.6%	574
Total	663	649	574	-11.6%	574
TOTAL CULTURAL DEV/REC	21,124	21,428	20,270	-5.4%	20,616
■ SOCIAL AND ECONOMIC DEVELOPMENT					
<u>Mayor's Office of Economic Development</u>					
Personal Services	0	0	497	N/A	499
Materials and Supplies	0	0	6	N/A	2
Other Services/Charges	0	0	6	N/A	2
Total	0	0	509	N/A	503
<u>Working in Neighborhoods</u>					
Personal Services	3,234	3,213	3,090	-3.8%	3,120
Materials and Supplies	305	301	275	-8.6%	275
Other Services/Charges	1,401	1,395	1,401	0.4%	1,401
Total	4,940	4,909	4,766	-2.9%	4,796
<u>Planning & Development</u>					
Personal Services	6,614	6,765	5,907	-12.7%	5,937
Materials and Supplies	55	85	60	-29.4%	61
Other Services/Charges	457	423	319	-24.6%	241
Total	7,126	7,273	6,286	-13.6%	6,239
TOTAL SOCIAL & ECONOMIC DEV.	\$ 12,066	\$ 12,182	\$ 11,561	-5.1%	\$ 11,538

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	PERCENT DIFF FROM FY 14 ORIG	FY 16 BUDGET
■ PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
Personal Services	\$ 2,929	\$ 3,086	\$ 2,940	-4.7%	\$ 2,962
Materials and Supplies	22	75	35	-53.3%	29
Other Services/Charges	414	353	269	-23.8%	269
Total	3,365	3,514	3,244	-7.7%	3,260
<u>Streets and Stormwater</u>					
Personal Services	7,207	7,366	6,321	-14.2%	6,373
Materials and Supplies	1,265	1,160	1,549	33.5%	1,083
Other Services/Charges	13,271	13,302	12,253	-7.9%	12,319
Total	21,743	21,828	20,123	-7.8%	19,775
<u>Tulsa Transit</u>					
Other Services/Charges	7,892	7,855	7,449	-5.2%	7,419
Total	7,892	7,855	7,449	-5.2%	7,419
TOTAL PW/TRANSPORTATION	33,000	33,197	30,816	-7.2%	30,454
■ ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Mayor's Office</u>					
Personal Services	916	861	844	-2.0%	848
Materials and Supplies	8	19	19	0.0%	19
Other Services/Charges	82	100	100	0.0%	100
Total	1,006	980	963	-1.7%	967
<u>City Auditor</u>					
Personal Services	939	949	890	-6.2%	894
Materials and Supplies	23	10	11	10.0%	11
Other Services/Charges	36	98	118	20.4%	81
Total	998	1,057	1,019	-3.6%	986
<u>City Council</u>					
Personal Services	932	960	1,050	9.4%	1,057
Materials and Supplies	10	15	12	-20.0%	12
Other Services/Charges	105	104	78	-25.0%	78
Total	1,047	1,079	1,140	5.7%	1,147
<u>Human Rights</u>					
Personal Services	597	598	538	-10.0%	542
Materials and Supplies	7	6	6	0.0%	6
Other Services/Charges	19	27	27	0.0%	27
Total	623	631	571	-9.5%	575
<u>Legal</u>					
Personal Services	3,201	3,037	3,070	1.1%	3,083
Materials and Supplies	52	67	64	-4.5%	64
Other Services/Charges	411	188	192	2.1%	192
Total	3,664	3,292	3,326	1.0%	3,339
<u>Human Resources</u>					
Personal Services	3,079	2,858	2,720	-4.8%	2,741
Materials and Supplies	91	108	108	0.0%	108
Other Services/Charges	905	931	1,089	17.0%	1,085
Total	4,075	3,897	3,917	0.5%	3,934
<u>General Government</u>					
Other Services/Charges	2,278	2,486	2,331	-6.2%	2,306
Total	2,278	2,486	2,331	-6.2%	2,306
<u>INCOG</u>					
Other Services/Charges	1,089	1,057	987	-6.6%	987
Total	\$ 1,089	\$ 1,057	\$ 987	-6.6%	\$ 987

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	PERCENT DIFF FROM FY 14 ORIG	FY 16 BUDGET
Finance					
Personal Services	\$ 6,580	\$ 6,468	\$ 5,770	-10.8%	\$ 5,889
Materials and Supplies	47	72	84	16.7%	99
Other Services/Charges	1,938	1,602	1,285	-19.8%	1,450
Total	8,565	8,142	7,139	-12.3%	7,438
Information Technology					
Personal Services	8,838	8,698	7,135	-18.0%	7,177
Materials and Supplies	952	491	418	-14.9%	418
Other Services/Charges	3,955	4,002	3,481	-13.0%	3,474
Total	13,745	13,191	11,034	-16.4%	11,069
Customer Care					
Personal Services	297	263	241	-8.4%	243
Materials and Supplies	2	4	4	0.0%	4
Other Services/Charges	41	7	7	0.0%	16
Total	340	274	252	-8.0%	263
Communications					
Personal Services	615	623	572	-8.2%	533
Materials and Supplies	11	12	15	25.0%	15
Other Services/Charges	24	51	26	-49.0%	26
Total	650	686	613	-10.6%	574
Asset Management					
Personal Services	0	0	713	N/A	717
Materials and Supplies	0	0	99	N/A	100
Other Services/Charges	0	0	486	N/A	486
Total	0	0	1,298	N/A	1,303
TOTAL ADMIN. & SUPPORT SERVICES	38,080	36,772	34,590	-5.9%	34,888
TOTAL BUDGET (Expenditures or appropriations)	\$ 258,190	\$ 260,323	\$ 255,567	-1.8%	\$ 258,083

	FY 13 ACTUAL	FY 14 BUDGET	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 ORIG.	FY 16 BUDGET
TRANSFERS OUT					
Fund # Name					
2710 Economic Development Commission Fund	\$ 100	\$ 19	\$ 0	-100.0%	\$ 0
3001 Municipal Employees' Pension Trust Fund	1,589	244	0	-100.0%	0
3003 SMG Convention Center Operating Fund	1,225	961	0	-100.0%	0
3450 One Technology Building	5,455	4,968	5,011	0.9%	5,069
4122 Whittier Square Improvement District	10	10	10	0.0%	10
5317 Community Oriented Policing Services	0	100	120	20.0%	145
5521 HOME	494	0	0	N/A	0
5535 CDBG	92	435	431	-0.9%	343
6001 Miscellaneous Capital Projects	2,560	0	0	N/A	0
7050 Golf Course Operating Fund	650	500	0	-100.0%	0
TOTAL TRANSFERS OUT	\$ 12,175	\$ 7,237	\$ 5,572	-23.0%	\$ 5,567
TOTAL ANNUAL OUTLAYS	\$ 270,365	\$ 267,560	\$ 261,139	-2.4%	\$ 263,650

SUMMARY BY PROGRAM CATEGORY

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 ORIG.	FY 16 BUDGET
PUBLIC SAFETY AND PROTECTION					
Personal Services	\$ 139,629	\$ 142,201	\$ 144,181	1.4%	\$ 146,287
Materials and Supplies	2,676	2,538	2,403	-5.3%	2,390
Other Services/Charges	11,615	12,005	11,746	-2.2%	11,910
Total	153,920	156,744	158,330	1.0%	160,587
CULTURAL DEVELOPMENT AND RECREATION					
Personal Services	7,817	7,803	6,884	-11.8%	7,083
Materials and Supplies	915	950	876	-7.8%	876
Other Services/Charges	12,392	12,675	12,510	-1.3%	12,657
Total	21,124	21,428	20,270	-5.4%	20,616
SOCIAL AND ECONOMIC DEVELOPMENT					
Personal Services	9,848	9,978	9,494	-4.9%	9,556
Materials and Supplies	360	386	341	-11.7%	338
Other Services/Charges	1,858	1,818	1,726	-5.1%	1,644
Total	12,066	12,182	11,561	-5.1%	11,538
PUBLIC WORKS AND TRANSPORTATION					
Personal Services	10,136	10,452	9,261	-11.4%	9,335
Materials and Supplies	1,287	1,235	1,584	28.3%	1,112
Other Services/Charges	21,577	21,510	19,971	-7.2%	20,007
Total	33,000	33,197	30,816	-7.2%	30,454
ADMINISTRATIVE AND SUPPORT SERVICES					
Personal Services	25,994	25,315	23,543	-7.0%	23,724
Materials and Supplies	1,203	804	840	4.5%	856
Other Services/Charges	10,883	10,653	10,207	-4.2%	10,308
Total	38,080	36,772	34,590	-5.9%	34,888
TRANSFERS	12,175	7,237	5,572	-23.0%	5,567
TOTAL OUTLAYS	\$ 270,365	\$ 267,560	\$ 261,139	-2.4%	\$ 263,650

SUMMARY BY ACCOUNT CLASSIFICATION

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 ORIG.	FY 16 BUDGET
PERSONAL SERVICES	\$ 193,424	\$ 195,749	\$ 193,363	-1.2%	\$ 195,985
MATERIALS AND SUPPLIES	6,441	5,913	6,044	2.2%	5,572
OTHER SERVICES/CHARGES	58,325	58,661	56,160	-4.3%	56,526
TRANSFERS	12,175	7,237	5,572	-23.0%	5,567
TOTAL OUTLAYS	\$ 270,365	\$ 267,560	\$ 261,139	-2.4%	\$ 263,650

AIR FORCE PLANT 3 FUND

FY 2014-2015 & FY 2015-2016

OPERATING FUND 2240
SPECIAL REVENUE FUND BUDGETED ON A CASH BASIS

OVERVIEW

In December 1993, McDonnell-Douglas announced the cessation of operations at the Air Force facility known as Air Force Plant 3 (AFP 3), whereupon the City of Tulsa proceeded to have the United States Air Force convey AFP 3 back to the City as intended when the City deeded the 338 acres to the U. S. Government in 1941. In addition to the land and improvements, the United States gave the City \$10 million to address environmental problems and make improvements to the facilities.

The Mayor's Office, the Chamber of Commerce, PSO, ONG, Public Works, Legal, Airports and other agencies have worked together to make the property suitable for continued commercial use. The land and improved facilities have been leased to Spirit AeroSystems, Inc., (formerly Boeing Aircraft) and Navistar.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this Fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
Annual Resources						
Revenue	\$ 77	\$ 100	\$ 50	\$ 72	44.0%	\$ 72
Transfers In	0	0	0	0	N/A	0
Total Resources	77	100	50	72	44.0%	72
Annual Outlays						
Budget (Expenditures or appropriations)	7	1,055	6	1,183	>500%	72
Transfers Out	0	0	0	0	N/A	0
Total Outlays	7	1,055	6	1,183	>500%	72
Resources less Outlays	70	(955)	44	(1,111)		0
Assigned Fund Balance						
Beginning of Year	997	980	1,067	1,111		0
Addition to/(Use of)	70	(955)	44	(1,111)		0
End of Year	\$ 1,067	\$ 25	\$ 1,111	\$ 0		\$ 0

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
■ CHARGES FOR SERVICES	\$ 66	\$ 90	\$ 40	\$ 64	60.0%	\$ 64
■ INTEREST INCOME	11	10	10	8	-20.0%	8
TOTAL ANNUAL RESOURCES	\$ 77	\$ 100	\$ 50	\$ 72	44.0%	\$ 72

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 ORIG.	FY 16 BUDGET
■ PUBLIC WORKS AND TRANSPORTATION					
<u>Tulsa Airport Authority</u>					
Other Services/Charges	\$ 7	\$ 6	\$ 0	-100.0%	\$ 0
Capital Outlay	0	1,049	0	-100.0%	0
TOTAL BUDGET	7	1,055	0	-100.0%	0
(Expenditures or appropriations)					
■ ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Asset Management</u>					
Other Services/Charges	\$ 0	\$ 0	\$ 6	N/A	\$ 6
Capital Outlay	0	0	1,177	N/A	66
TOTAL BUDGET	0	0	1,183	N/A	72
TOTAL ANNUAL OUTLAYS	\$ 7	\$ 1,055	\$ 1,183	12.1%	\$ 72

P.A. LAW ENFORCEMENT TRAINING FUND

FY 2014-2015 & FY 2015-2016

OPERATING FUND

2320

SPECIAL REVENUE
FUND BUDGETED
ON A CASH BASIS

OVERVIEW

The Penalty Assessment Law Enforcement Training Fund has been established to administer revenues collected under provisions contained in Oklahoma Statutes, "Title 20 -- Courts, Section 1313.2". This law allows any municipality having a basic law enforcement academy approved by the Council of Law Enforcement Education and Training (C.L.E.E.T.) to dedicate \$2.00 of each court fine over \$10.00, excluding parking or standing violations, to local law enforcement training programs. While the great majority of the money is appropriated to the Police Department, the law allows up to 7 percent of the amount collected to be used for court and prosecutor training. Appropriations to the Legal and Municipal Court Departments reflect this option.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

The FY15 budget will continue to pay for supplies and training for the Tulsa Police Department. Training for Municipal Court employees and City Prosecutors is also included.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	<u>FY 13 ACTUAL</u>	<u>FY 14 ORIGINAL</u>	<u>FY 14 ESTIMATE</u>	<u>FY 15 BUDGET</u>	<u>PERCENT DIFF. FROM FY 14 EST.</u>	<u>FY 16 BUDGET</u>
Annual Resources						
Revenue	\$ 116	\$ 112	\$ 102	\$ 102	0.0%	\$ 100
Transfers In	0	0	0	0	N/A	0
Total Resources	116	112	102	102	0.0%	100
Annual Outlays						
Budget (Expenditures or appropriations)	125	129	126	129	2.5%	124
Transfers Out	0	0	0	0	N/A	0
Total Outlays	125	129	126	129	2.5%	124
Resources less Outlays	(9)	(17)	(24)	(27)		(24)
Assigned Fund Balance						
Beginning of Year	85	70	76	52		25
Addition to/(Use of)	(9)	(17)	(24)	(27)		(24)
End of Year	\$ 76	\$ 53	\$ 52	\$ 25		\$ 1

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
■ FINES AND FORFEITURES	\$ 116	\$ 112	\$ 102	\$ 102	0.0%	\$ 100
TOTAL ANNUAL RESOURCES	\$ 116	\$ 112	\$ 102	\$ 102	0.0%	\$ 100

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 ORIG.	FY 16 BUDGET
■ PUBLIC SAFETY AND PROTECTION					
<u>Municipal Court</u>					
Other Services/Charges	\$ 5	\$ 7	\$ 7	0.0%	\$ 7
Total	5	7	7	0.0%	7
<u>Police</u>					
Other Services/Charges	118	120	120	0.0%	115
Total	118	120	120	0.0%	115
■ ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Legal</u>					
Other Services/Charges	2	2	2	0.0%	2
Total	2	2	2	0.0%	2
TOTAL BUDGET (Expenditures or appropriations)	125	129	129	0.0%	124
TOTAL ANNUAL OUTLAYS	\$ 125	\$ 129	\$ 129	0.0%	\$ 124

JUVENILE CURFEW FINES

FY 2014-2015 & FY 2015-2016

OPERATING FUND 2330
SPECIAL REVENUE FUND BUDGETED ON A CASH BASIS

OVERVIEW

The Juvenile Curfew Fines Fund was established by an agreement between the Tulsa County District Court and the City of Tulsa, under authority of Article 10 Oklahoma Statutes, Section 7303-1.2, Subsection F. This law authorizes municipalities to assume jurisdiction of juveniles guilty of certain misdemeanor violations. Subsection F mandates funds generated from "juvenile curfew fines" be used to fund local programs which address juvenile crime, costs related to prosecution and retention of juvenile offenders, and administrative costs for community intervention centers.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

Appropriations are used to finance a Probation Officer in the Municipal Court Department related to specialized counseling and referral support for juveniles. The position also monitors the progress of all juvenile court cases, facilitates work-in-lieu-of-fines, schedules classes and prepares pre-sentence investigations.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
Annual Resources						
Revenue	\$ 26	\$ 25	\$ 22	\$ 22	0.0%	\$ 22
Transfers In	0	0	0	0	N/A	0
Total Resources	26	25	22	22	0.0%	22
Annual Outlays						
Budget (Expenditures or appropriations)	25	24	24	24	1.0%	24
Transfers Out	1	0	0	0	N/A	0
Total Outlays	26	24	24	24	1.0%	24
Resources less Outlays	0	1	(2)	(2)		(2)
Assigned Fund Balance						
Beginning of Year	16	17	16	14		12
Addition to/(Use of)	0	1	(2)	(2)		(2)
End of Year	\$ 16	\$ 18	\$ 14	\$ 12		\$ 10

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
■ FINES AND FORFEITURES	\$ 26	\$ 25	\$ 22	\$ 22	0.0%	\$ 22
TOTAL ANNUAL RESOURCES	\$ 26	\$ 25	\$ 22	\$ 22	0.0%	\$ 22

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 ORIG.	FY 16 BUDGET
■ PUBLIC SAFETY AND PROTECTION					
<u>Municipal Court</u>					
Personal Services	\$ 25	\$ 24	\$ 24	0.0%	\$ 24
Total	25	24	24	0.0%	24
TRANSFERS OUT					
3001 Municipal Employees' Pension Trust Fund	1	0	0	N/A	0
Total	1	0	0	N/A	0
TOTAL ANNUAL OUTLAYS	\$ 26	\$ 24	\$ 24	0.0%	\$ 24

E911 FEE OPERATING FUND

FY 2014-2015 & FY 2015-2016

OPERATING FUND 2420
SPECIAL REVENUE FUND BUDGETED ON A CASH BASIS

OVERVIEW

In July 1987, Tulsa voters approved the development and implementation of an enhanced 911 system and a fee on phone service to cover its costs. The E911 Fee Operating Fund was established to account for the collection of the fee and to track the enhanced 911 service expenditures. Ordinance #16930, approved by the Mayor in December 1989, set a first-year emergency telephone user charge of five percent of the tariff rate, and subsequent years were set at three percent of the tariff rate. In 1994, the City Council approved raising the tariff rate back to five percent to establish an emergency communication capital equipment replacement and acquisition program estimated to cost approximately \$5,000,000. While the initial projects have been implemented, the revenues from the tariff continue to provide a significant funding source for capital improvements related to emergency dispatching. In 2006, Tulsa County voters approved a 50 cent per month user charge on cell phones. This new revenue source is helping finance E911 operations.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

Executive Order 2014-02, issued by the Mayor in March 2014, abolished the 911 Public Safety Communications Department and its functions were assigned to the Police Department. Going forward, the E911 Fee Operating Fund will continue to be used exclusively to account for the collection of the E911 fees and to track the enhanced 911 service expenditures.

The E911 Fee Operating Fund had a beginning FY14 fund balance of \$793,000 which will be reduced significantly in FY14, primarily for operations. In FY15, outlays are expected to exceed revenues due to increasing operational costs and declining revenues from the telephone line tariff. This funding gap has been largely closed in FY15 as a result of budget reductions and shifting more of the 911 costs to the General Fund. The debt on the 911 building was retired in FY13.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
Annual Resources						
Revenue	\$ 3,691	\$ 4,033	\$ 3,925	\$ 3,905	-0.5%	\$ 3,905
Transfers In	0	0	0	0	N/A	0
Total Resources	3,691	4,033	3,925	3,905	-0.5%	3,905
Annual Outlays						
Budget (Expenditures or appropriations)	4,661	5,054	4,652	3,962	-14.8%	3,899
Transfers Out	483	2	2	0	-100.0%	0
Total Outlays	5,144	5,056	4,654	3,962	-14.9%	3,899
Resources less Outlays	(1,453)	(1,023)	(729)	(57)		6
Assigned Fund Balance						
Beginning of Year	2,246	1,037	793	64		7
Addition to/(Use of)	(1,453)	(1,023)	(729)	(57)		6
End of Year	\$ 793	\$ 14	\$ 64	\$ 7		\$ 13

ANNUAL RESOURCES
(amounts expressed in thousands)

REVENUE ACCOUNT	FY 13	FY 14	FY 14	FY 15	PERCENT	FY 16
	ACTUAL	ORIGINAL	ESTIMATE	BUDGET	DIFF. FROM FY 14 EST.	BUDGET
■ INTRGVMNTL REVENUE	\$ 11	\$ 0	\$ 8	\$ 0	-100.0%	\$ 0
■ CHARGES FOR SERVICES	3,648	4,000	3,900	3,900	0.0%	3,900
CELL PHONES	1,680	2,000	1,900	1,900		1,900
LAND LINE PHONES	1,968	2,000	2,000	2,000		2,000
■ INTEREST INCOME	32	33	17	5	-70.6%	5
TOTAL ANNUAL RESOURCES	\$ 3,691	\$ 4,033	\$ 3,925	\$ 3,905	-0.5%	\$ 3,905

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 13	FY 14	FY 15	PERCENT	FY 16
	ACTUAL	ORIGINAL	BUDGET	DIFF. FROM FY 14 ORIG.	BUDGET
■ PUBLIC SAFETY AND PROTECTION					
<u>Police</u>					
Personal Services	\$ 2,521	\$ 2,361	\$ 1,317	-44.2%	\$ 1,291
Materials and Supplies	31	84	55	-34.5%	59
Other Services/Charges	437	2,101	1,782	-15.2%	1,738
Total	2,989	4,546	3,154	-30.6%	3,088
TOTAL PUBLIC SAFETY & PROTECTION	2,989	4,546	3,154	-30.6%	3,088
■ PUBLIC WORKS AND TRANSPORTATION					
<u>Streets and Stormwater</u>					
Personal Services	40	60	58	-3.3%	59
Materials and Supplies	6	12	14	16.7%	14
Other Services/Charges	210	232	235	1.3%	235
Capital Outlay	0	48	0	-100.0%	0
Total	256	352	307	-12.8%	308
TOTAL PUB. WORKS & TRANS.	256	352	307	-12.8%	308
■ ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Information Technology</u>					
Personal Services	0	0	321	N/A	323
Materials and Supplies	0	0	13	N/A	13
Other Services/Charges	1,416	156	167	7.1%	167
Total	1,416	156	501	221.2%	503
TOTAL ADMIN. AND SUPPORT SERVICES	1,416	156	501	221.2%	503
TOTAL BUDGET (Expenditures or appropriations)	4,661	5,054	3,962	-21.6%	3,899
TRANSFERS OUT					
Fund # Name					
3001 Municipal Employees' Pension Trust Fund	63	2	0	-100.0%	0
3022 E911 Promissory Note 2005 Series	420	0	0	N/A	0
TOTAL TRANSFERS OUT	483	2	0	-100.0%	0
TOTAL ANNUAL OUTLAYS	\$ 5,144	\$ 5,056	\$ 3,962	-21.6%	\$ 3,899

ECONOMIC DEVELOPMENT COMMISSION FUND

OPERATING FUND 2710
SPECIAL REVENUE FUND BUDGETED ON A CASH BASIS

FY 2014-2015 & FY 2015-2016

OVERVIEW

With approval of Ordinance 23112 the allocation of the Hotel/Motel tax was revised. This ordinance designates specific percentages of the tax for specific purposes. This fund is allocated 1.0 percent of the Hotel/Motel Tax collected by the City.

The fund is specifically used to promote economic development activities recommended by the Economic Development Commission.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

The Economic Development Commission Fund began FY14 with a fund balance available for appropriation of \$154,000. Based on current revenue and expenditure trends, the year-end balance will decrease.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
Annual Resources						
Revenue	\$ 2,564	\$ 2,534	\$ 2,420	\$ 73	-97.0%	\$ 76
Transfers In	100	19	19	0	-100.0%	0
Total Resources	2,664	2,553	2,439	73	-97.0%	76
Annual Outlays						
Budget (Expenditures or appropriations)	2,760	2,679	2,564	80	-96.9%	81
Transfers Out	0	0	0	0	N/A	0
Total Outlays	2,760	2,679	2,564	80	-96.9%	81
Resources less Outlays	(96)	(126)	(125)	(7)		(5)
Assigned Fund Balance						
Beginning of Year	250	126	154	29		22
Addition to/(Use of)	(96)	(126)	(125)	(7)		(5)
End of Year	\$ 154	\$ 0	\$ 29	\$ 22		\$ 17

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
■ HOTEL/MOTEL TAX	\$ 2,560	\$ 2,534	\$ 2,417	\$ 73	-97.0%	\$ 76
■ MISCELLANEOUS REVENUE	4	0	3	0	-100.0%	0
TOTAL REVENUE	<u>2,564</u>	<u>2,534</u>	<u>2,420</u>	<u>73</u>	-97.0%	<u>76</u>
■ TRANSFERS IN	100	19	19	0	-100.0%	0
TOTAL ANNUAL RESOURCES	<u>\$ 2,664</u>	<u>\$ 2,553</u>	<u>\$ 2,439</u>	<u>\$ 73</u>	-97.0%	<u>\$ 76</u>

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 ORIG.	FY 16 BUDGET
■ SOCIAL AND ECONOMIC DEVELOPMENT					
<u>Mayor's Office of Economic Development</u>					
Personal Services	\$ 0	\$ 0	\$ 50	N/A	\$ 51
Materials and Supplies	0	0	5	N/A	5
Other Services/Charges	2,734	2,649	25	-99.1%	25
Total	<u>2,734</u>	<u>2,649</u>	<u>80</u>	-97.0%	<u>81</u>
<u>Planning and Development Services</u>					
Materials and Supplies	0	5	0	-100.0%	0
Other Services/Charges	26	25	0	-100.0%	0
Total	<u>26</u>	<u>30</u>	<u>0</u>	-100.0%	<u>0</u>
TOTAL BUDGET (Expenditures or appropriations)	<u>2,760</u>	<u>2,679</u>	<u>80</u>	-97.0%	<u>81</u>
TOTAL ANNUAL OUTLAYS	<u>\$ 2,760</u>	<u>\$ 2,679</u>	<u>\$ 80</u>	-97.0%	<u>\$ 81</u>

CONVENTION & VISITORS FUND

FY 2014-2015 & FY 2015-2016

OPERATING FUND 2720
SPECIAL REVENUE FUND BUDGETED ON A CASH BASIS

OVERVIEW

With approval of Ordinance 23112, a fund titled Convention & Visitors Fund was created. This fund accounts for 50.5% of revenues received from Hotel/Motel taxes collected. The fund shall be used to market and promote tourism and use of convention facilities within the City of Tulsa.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
Annual Resources						
Revenue	\$ 0	\$ 0	\$ 286	\$ 3,709	>500%	\$ 3,827
Transfers In	0	0	0	0	N/A	0
Total Resources	0	0	286	3,709	>500%	3,827
Annual Outlays						
Budget (Expenditures or appropriations)	0	0	193	3,707	>500%	3,825
Transfers Out	0	0	0	0	N/A	0
Total Outlays	0	0	193	3,707	>500%	3,825
Resources less Outlays	0	0	93	2		2
Assigned Fund Balance						
Beginning of Year	0	0	0	93		95
Addition to/(Use of)	0	0	93	2		2
Less Cash Reserve for Debt	0	0	0	0		0
End of Year	\$ 0	\$ 0	\$ 93	\$ 95		\$ 97

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
■ HOTEL/MOTEL TAX	\$ 0	\$ 0	\$ 286	\$ 3,707	>500%	\$ 3,825
■ MISC REVENUE	0	0	0	2	N/A	2
TOTAL ANNUAL RESOURCES	\$ 0	\$ 0	\$ 286	\$ 3,709	>500%	\$ 3,827

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 ORIG.	FY 16 BUDGET
■ CULTURAL DEVELOPMENT AND RECREATION					
<u>Mayor's Office of Economic Development</u>					
Other Services/Charges	\$ 0	\$ 0	\$ 3,707	N/A	\$ 3,825
TOTAL BUDGET (Expenditures or appropriations)	0	0	3,707	>500%	3,825
TOTAL ANNUAL OUTLAYS	\$ 0	\$ 0	\$ 3,707	N/A	\$ 3,825

TULSA'S FUTURE FUND

FY 2014-2015 & FY 2015-2016

OPERATING FUND 2730
SPECIAL REVENUE FUND BUDGETED ON A CASH BASIS

OVERVIEW

With approval of Ordinance 23112, a fund titled Tulsa's Future Fund was created. This fund accounts for 3.5% of revenues received from Hotel/Motel taxes collected. The fund shall be used to implement strategies for long term economic growth and business diversification within the City of Tulsa.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
Annual Resources						
Revenue	\$ 0	\$ 0	\$ 20	\$ 257	>500%	\$ 265
Transfers In	0	0	0	0	N/A	0
Total Resources	0	0	20	257	>500%	265
Annual Outlays						
Budget (Expenditures or appropriations)	0	0	0	257	N/A	265
Transfers Out	0	0	0	0	N/A	0
Total Outlays	0	0	0	257	N/A	265
Resources less Outlays	0	0	20	0		0
Assigned Fund Balance						
Beginning of Year	0	0	0	20		20
Addition to/(Use of)	0	0	20	0		0
Less Cash Reserve for Debt	0	0	0	0		0
End of Year	\$ 0	\$ 0	\$ 20	\$ 20		\$ 20

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
■ HOTEL/MOTEL TAX	\$ 0	\$ 0	\$ 20	\$ 257	>500%	\$ 265
TOTAL ANNUAL RESOURCES	\$ 0	\$ 0	\$ 20	\$ 257	>500%	\$ 265

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 ORIG.	FY 16 BUDGET
■ CULTURAL DEVELOPMENT AND RECREATION					
<u>Mayor's Office of Economic Development</u>					
Other Services/Charges	\$ 0	\$ 0	\$ 257	N/A	\$ 265
TOTAL BUDGET (Expenditures or appropriations)	0	0	257	>500%	265
TOTAL ANNUAL OUTLAYS	\$ 0	\$ 0	\$ 257	N/A	\$ 265

CONVENTION & TOURISM FACILITIES FUND

FY 2014-2015 & FY 2015-2016

OPERATING FUND 2810
SPECIAL REVENUE FUND BUDGETED ON A CASH BASIS

OVERVIEW

With approval of Ordinance 23112 the allocation of the Hotel/Motel tax was revised. The Convention Fund was renamed the Convention & Tourism Facilities Fund, and will receive 43.0 percent of the Hotel/Motel Tax levied pursuant to first chapter of Title 44, together with all income derived from the investment of the tax.

This fund is used to construct, reconstruct, operate, maintain, and repair buildings and facilities to foster the development of the City as a convention and tourist destination, and to acquire land in connection therewith.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
Annual Resources						
Revenue	\$ 5,963	\$ 5,802	\$ 5,947	\$ 5,202	-12.5%	\$ 5,302
Transfers In	0	0	0	0	N/A	0
Total Resources	5,963	5,802	5,947	5,202	-12.5%	5,302
Annual Outlays						
Budget (Expenditures or appropriations)	686	891	600	1,173	95.5%	897
Transfers Out	5,100	5,011	5,011	5,369	7.1%	4,569
Total Outlays	5,786	5,902	5,611	6,542	16.6%	5,466
Resources less Outlays	177	(100)	336	(1,340)		(164)
Assigned Fund Balance						
Beginning of Year	827	784	1,004	1,340		0
Addition to/(Use of)	177	(100)	336	(1,340)		(164)
End of Year	\$ 1,004	\$ 684	\$ 1,340	\$ 0		\$ (164)

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 13	FY 14	FY 14	FY 15	PERCENT	FY 16
	ACTUAL	ORIGINAL	ESTIMATE	BUDGET	DIFF. FROM FY 14 EST.	BUDGET
■ HOTEL/MOTEL TAX	\$ 3,973	\$ 3,934	\$ 3,990	\$ 3,157	-20.9%	\$ 3,257
■ MISC REVENUE	1,963	1,840	1,934	2,026	4.8%	2,026
■ INTEREST INCOME	27	28	23	19	-17.4%	19
TOTAL ANNUAL RESOURCES	\$ 5,963	\$ 5,802	\$ 5,947	\$ 5,202	-12.5%	\$ 5,302

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 13	FY 14	FY 15	PERCENT	FY 16
	ACTUAL	ORIGINAL	BUDGET	DIFF. FROM FY 14 ORIG.	BUDGET
■ CULTURAL DEVELOPMENT AND RECREATION					
<u>Performing Arts Center</u>					
Personal Services	\$ 0	\$ 0	\$ 206	N/A	\$ 206
Materials and Supplies	28	29	29	0.0%	29
Other Services/Charges	380	411	411	0.0%	411
Capital Outlay	278	451	527	16.9%	251
TOTAL BUDGET	686	891	1,173	31.6%	897
(Expenditures or appropriations)					
TRANSFERS OUT					
Fund # Name					
3003 TPFA Convention Center Operations	1,713	1,598	2,543	59.1%	2,543
3003 TPFA Convention Center Debt Service	1,732	1,727	0	-100.0%	0
3003 TPFA BOK Arena Sponsors/Naming Rights	0	0	1,111	N/A	277
3003 TPFA BOK Arena Debt Service	1,655	1,686	1,715	1.7%	1,749
TOTAL TRANSFERS OUT	5,100	5,011	5,369	7.1%	4,569
TOTAL ANNUAL OUTLAYS	\$ 5,786	\$ 5,902	\$ 6,542	10.8%	\$ 5,466

SHORT-TERM CAPITAL FUND

FY 2014-2015 & FY 2015-2016

OPERATING FUND 2910
SPECIAL REVENUE FUND BUDGETED ON A CASH BASIS

OVERVIEW

The Short-Term Capital Fund was established to finance the City's short-term capital needs. For budget purposes, a short-term capital asset has a minimum value of \$1,000 and a useful life of more than one year but less than ten years. Revenue is provided by the 2014 Sales Tax Fund which includes provisions for "short-term" capital improvement projects.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

The Short-Term Capital Fund began FY14 with a fund balance available for appropriation of \$8,084,000. It is estimated that during FY14, the ending fund balance will decrease by just over \$7 million. The accumulated ending balance will be used for equipment in FY15.

Beginning July 2014, sales tax revenue for short-term capital will come from the Improve Our Tulsa funding package which was approved by voters in November 2013.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
Annual Resources						
Revenue	\$ 99	\$ 0	\$ 33	\$ 3	-90.9%	\$ 56
Transfers In	1,000	0	0	9,295	N/A	9,600
Total Resources	1,099	0	33	9,298	>500%	9,656
Annual Outlays						
Budget (Expenditures or appropriations)	7,885	7,225	7,001	9,317	33.1%	8,906
Transfers Out	117	197	137	885	>500%	384
Total Outlays	8,002	7,422	7,138	10,202	42.9%	9,290
Resources less Outlays	(6,903)	(7,422)	(7,105)	(904)		366
Assigned Fund Balance						
Beginning of Year	14,987	7,449	8,084	979		75
Addition to/(Use of)	(6,903)	(7,422)	(7,105)	(904)		366
End of Year	\$ 8,084	\$ 27	\$ 979	\$ 75		\$ 441

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
■ MISCELLANEOUS REVENUE	\$ 99	\$ 0	\$ 33	\$ 3	-90.9%	\$ 56
TOTAL REVENUE	99	0	33	3	-90.9%	56
■ TRANSFERS IN	1,000	0	0	9,295	N/A	9,600
TOTAL ANNUAL RESOURCES	\$ 1,099	\$ 0	\$ 33	\$ 9,298	>500%	\$ 9,656

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 ORIG.	FY 16 BUDGET
■ PUBLIC SAFETY AND PROTECTION					
Municipal Court	\$ 0	\$ 5	\$ 0	-100.0%	\$ 42
Police	3,712	3,420	3,309	-3.2%	3,171
Fire	368	431	435	0.9%	498
Total	4,080	3,856	3,744	-2.9%	3,711
■ CULTURAL DEVELOPMENT AND RECREATION					
Park & Recreation	564	449	275	-38.8%	0
Gilcrease Museum	0	6	78	>500%	0
River Parks	149	88	42	-52.3%	0
Total	713	543	395	-27.3%	0
■ SOCIAL AND ECONOMIC DEVELOPMENT					
Working In Neighborhoods	33	0	155	N/A	195
Planning & Economic Development	3	8	0	-100.0%	0
Total	36	8	155	>500%	195
■ PUBLIC WORKS AND TRANSPORTATION					
Engineering Services	85	0	76	N/A	69
Streets and Stormwater	1,464	1,334	1,123	-15.8%	1,228
Tulsa Transit	132	134	92	-31.3%	92
Total	1,681	1,468	1,291	-12.1%	1,389
■ ADMINISTRATIVE AND SUPPORT SERVICES					
City Auditor	50	5	0	-100.0%	0
City Council	11	28	14	-50.0%	0
Legal	0	0	12	N/A	12
Human Resources	69	200	135	-32.5%	0
Finance	5	59	30	-49.2%	0
Information Technology	1,237	1,058	3,249	207.1%	3,324
Communications	3	0	0	N/A	0
Asset Management	0	0	292	N/A	275
Total	1,375	1,350	3,732	176.4%	3,611
TOTAL BUDGET (Expenditures or appropriations)	7,885	7,225	9,317	29.0%	8,906
■ TRANSFERS OUT					
5311 Transfer to DOT Misc. Grants	8	0	0	N/A	0
5717 Transfer to FEMA Grants	80	0	0	N/A	0
7050 Transfers to Golf Course Fund	29	60	90	50.0%	90
8030 Transfers To Equipment Mgmt.	0	137	795	480.3%	294
Total	117	197	885	349.2%	384
TOTAL ANNUAL OUTLAYS	\$ 8,002	\$ 7,422	\$ 10,202	37.5%	\$ 9,290

MUNICIPAL EMPLOYEES' RETIREMENT FUND

FY 2014-2015 & FY 2015-2016

OPERATING FUND 3000
FIDUCIARY FUND BUDGETED ON A CASH BASIS

OVERVIEW

The Municipal Employees' Retirement Plan (MERP) Fund was established to provide special funding for expenses associated with the cost of administering the retirement benefits of employees. Most revenue is received by transfer from the Municipal Employees' Pension Trust Fund. A small amount of revenue is received from interest on investments. MERP is a defined benefit plan that pays retirees a fixed monthly income. At retirement there are a variety of monthly income options available, such as joint survivorship and level income.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

The Municipal Employees' Retirement Plan Fund began FY14 with a fund balance of \$96,000. It is expected revenues will exceed expenditures by approximately \$73,000, resulting in a FY14 ending balance of \$169,000.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
Annual Resources						
Revenue	\$ 19	\$ 0	\$ 2	\$ 6	200.0%	\$ 6
Transfers In	200	244	277	244	-11.9%	244
Total Resources	219	244	279	250	-10.4%	250
Annual Outlays						
Budget (Expenditures or appropriations)	248	268	199	247	24.1%	249
Transfers Out	6	0	7	0	-100.0%	0
Total Outlays	254	268	206	247	19.9%	249
Resources less Outlays	(35)	(24)	73	3		1
Assigned Fund Balance						
Beginning of Year	131	127	96	169		172
Addition to/(Use of)	(35)	(24)	73	3		1
End of Year	\$ 96	\$ 103	\$ 169	\$ 172		\$ 173

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
■ INTEREST INCOME	\$ 19	\$ 0	\$ 2	\$ 6	200.0%	\$ 6
TOTAL REVENUE	19	0	2	6	200.0%	6
■ TRANSFERS IN	200	244	277	244	-11.9%	244
TOTAL ANNUAL RESOURCES	\$ 219	\$ 244	\$ 279	\$ 250	-10.4%	\$ 250

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 ORIG.	FY 16 BUDGET
■ ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Human Resources</u>					
Personal Services	243	237	216	-8.9%	218
Materials and Supplies	0	3	3	0.0%	3
Other Services/Charges	5	28	28	0.0%	28
TOTAL BUDGET	248	268	247	-7.8%	249
(Expenditures or appropriations)					
TRANSFERS OUT					
3001 Municipal Employees' Pension Trust Fund	6	0	0	N/A	0
TOTAL ANNUAL OUTLAYS	\$ 254	\$ 268	\$ 247	-7.8%	\$ 249

ONE TECHNOLOGY CENTER FUND

FY 2014-2015 & FY 2015-2016

OPERATING FUND 3450
ENTERPRISE FUND BUDGETED ON A CASH BASIS

OVERVIEW

In September 2007, the Tulsa Public Facilities Authority (TPFA) purchased the 15 floor 630,000 square foot One Technology Center (OTC) from Lucedia Corporation for \$53 million. The purchase was financed by lease payment revenue bonds. TPFA leased 300,000 square feet of the building to the City of Tulsa for the relocation of the City Hall staff and the staff housed in four other City owned facilities. The remaining 330,000 square feet of the building will be leased to private sector tenants. Currently, all but one floor of the remaining space has been leased to private companies and the vacant space is being actively marketed.

The One Technology Center (OTC) Fund was established to account for the revenues and expenditures associated with the operation of the 630,000 square foot facility.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

In FY15, revenue from parking fees, rental income, interest income, a transfer from the General Fund, and other miscellaneous sources will be used to finance the operation of the facility and for increasing debt service obligations.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
Annual Resources						
Revenue	\$ 5,138	\$ 6,177	\$ 5,746	\$ 4,883	-15.0%	\$ 5,008
Transfers In	5,551	4,968	4,968	5,011	0.9%	5,069
Total Resources	10,689	11,145	10,714	9,894	-7.7%	10,077
Annual Outlays						
Budget (Expenditures or appropriations)	6,201	6,600	5,941	6,035	1.6%	6,015
Transfers Out	3,781	4,990	4,990	5,011	0.4%	5,069
Total Outlays	9,982	11,590	10,931	11,046	1.1%	11,084
Resources less Outlays	707	(445)	(217)	(1,152)		(1,007)
Assigned Fund Balance						
Beginning of Year	4,147	3,775	4,854	4,637		3,485
Addition to/(Use of)	707	(445)	(217)	(1,152)		(1,007)
Less Cash Reserve for Debt and Payment to Capital Fund	(1,900)	(1,900)	(1,900)	(1,900)		(1,900)
End of Year	\$ 2,954	\$ 1,430	\$ 2,737	\$ 1,585		\$ 578

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
■ PARKING FEES	\$ 938	\$ 1,212	\$ 900	\$ 742	-17.6%	\$ 742
■ PROPERTY RENTALS	4,122	4,257	4,000	3,997	-0.1%	3,997
■ INTEREST INCOME	49	50	37	32	-13.5%	32
■ MISCELLANEOUS REVENUE	29	658	809	112	-86.2%	237
TOTAL REVENUE	<u>5,138</u>	<u>6,177</u>	<u>5,746</u>	<u>4,883</u>	-15.0%	<u>5,008</u>
■ TRANSFERS IN	5,551	4,968	4,968	5,011	0.9%	5,069
TOTAL ANNUAL RESOURCES	<u><u>\$ 10,689</u></u>	<u><u>\$ 11,145</u></u>	<u><u>\$ 10,714</u></u>	<u><u>\$ 9,894</u></u>	-7.7%	<u><u>\$ 10,077</u></u>

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 ORIG.	FY 16 BUDGET
■ PUBLIC WORKS AND TRANSPORTATION					
<u>Streets and Stormwater</u>					
Personal Services	\$ 790	\$ 639	\$ 550	-13.9%	\$ 554
Materials and Supplies	988	201	148	-26.4%	148
Other Services/Charges	4,242	4,699	4,088	-13.0%	4,088
Capital Outlay	181	1,061	400	-62.3%	375
Total	<u>6,201</u>	<u>6,600</u>	<u>5,186</u>	-21.4%	<u>5,165</u>
<u>Asset Management</u>					
Personal Services	0	0	160	N/A	161
Materials and Supplies	0	0	41	N/A	41
Other Services/Charges	0	0	648	N/A	648
Total	<u>0</u>	<u>0</u>	<u>849</u>	N/A	<u>850</u>
TOTAL BUDGET (Expenditures or appropriations)	<u>6,201</u>	<u>6,600</u>	<u>6,035</u>	-8.6%	<u>6,015</u>
TRANSFERS OUT					
Fund # Name					
3001 Municipal Employees' Pension Trust Fund	2	22	0	-100.0%	0
TPFA Capital Reserve Requirement	276	276	276	0.0%	276
TPFA One Technology Center Debt Service	3,503	4,692	4,735	0.9%	4,793
TOTAL TRANSFERS OUT	<u>3,781</u>	<u>4,990</u>	<u>5,011</u>	0.4%	<u>5,069</u>
TOTAL ANNUAL OUTLAYS	<u><u>\$ 9,982</u></u>	<u><u>\$ 11,590</u></u>	<u><u>\$ 11,046</u></u>	-4.7%	<u><u>\$ 11,084</u></u>

RMUA-GENERAL OPERATING FUND

FY 2014-2015 & FY 2015-2016

OPERATING FUND 3551
ENTERPRISE FUND BUDGETED ON AN ACCRUAL BASIS

OVERVIEW

The Regional Metropolitan Utility Authority (RMUA) was established as a Trust by Ordinance #12644 on October 10, 1972. This fund was established in order to facilitate cooperative ventures between the City of Tulsa and surrounding legal entities acting through the Trust. The purposes of RMUA, as described in its trust indenture, are to provide water supply treatment, wastewater treatment, and pollution control facilities for governmental entities that have agreed to participate. Currently, the City of Tulsa operates a sewage treatment plant with the City of Broken Arrow. Operating costs are shared by the two cities, but the City of Tulsa actually operates the plant. Costs are determined based on the flow rates into the plant from each city. RMUA's annual budget is subject to approval by the RMUA Trustees. It is being presented here for information and disclosure only. It is not subject to City Council approval under the Oklahoma Municipal Budget Act. Revenues come from Broken Arrow and Tulsa and are determined by the actual cost of operation.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

In FY13, the RMUA Board voted to increase the operating reserve to \$1,000,000.

In FY15, revenues are expected to exceed outlays by \$398,000, contributing to the estimated year end fund balance of \$1,505,000.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
Annual Resources						
Revenue	\$ 2,242	\$ 2,843	\$ 2,516	\$ 2,991	18.9%	\$ 3,021
Transfers In	0	0	0	0	N/A	0
Total Resources	2,242	2,843	2,516	2,991	18.9%	3,021
Annual Outlays						
Budget (Expenditures or appropriations)	2,258	2,472	2,348	2,593	10.4%	2,619
Transfers Out	0	0	0	0	N/A	0
Total Outlays	2,258	2,472	2,348	2,593	10.4%	2,619
Resources less Outlays	(16)	371	168	398		402
Assigned Fund Balance						
Beginning of Year	1,955	1,785	1,939	2,107		2,505
Addition to/(Use of)	(16)	371	168	398		402
Less Cash Operating Reserve	(1,000)	(500)	(1,000)	(1,000)		(1,000)
End of Year	\$ 939	\$ 1,656	\$ 1,107	\$ 1,505		\$ 1,907

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
■ CHARGES FOR SERVICES	\$ 2,224	\$ 2,822	\$ 2,500	\$ 2,982	19.3%	\$ 3,012
■ INTEREST INCOME	17	20	15	8	-46.7%	8
■ MISCELLANEOUS REVENUE	1	1	1	1	0.0%	1
TOTAL REVENUE	<u>2,242</u>	<u>2,843</u>	<u>2,516</u>	<u>2,991</u>		<u>3,021</u>
■ TRANSFERS IN	0	0	0	0		0
TOTAL ANNUAL RESOURCES	<u><u>\$ 2,242</u></u>	<u><u>\$ 2,843</u></u>	<u><u>\$ 2,516</u></u>	<u><u>\$ 2,991</u></u>	18.9%	<u><u>\$ 3,021</u></u>

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 ORIG.	FY 16 BUDGET
■ PUBLIC WORKS AND TRANSPORTATION <u>Regional Metropolitan Utility Authority (RMUA)</u>					
Other Services/Charges	\$ 2,258	\$ 2,472	\$ 2,593	4.9%	\$ 2,619
Total	<u>2,258</u>	<u>2,472</u>	<u>2,593</u>	4.9%	<u>2,619</u>
TOTAL ANNUAL OUTLAYS	<u><u>\$ 2,258</u></u>	<u><u>\$ 2,472</u></u>	<u><u>\$ 2,593</u></u>	4.9%	<u><u>\$ 2,619</u></u>

TULSA AUTHORITY FOR RECOVERY OF ENERGY

FY 2014-2015 & FY 2015-2016

OPERATING FUND 3623 PROPRIETARY FUND BUDGETED ON AN ACCRUAL BASIS

OVERVIEW

The Tulsa Authority for the Recovery of Energy (TARE) was created November 11, 1977 as a trust of the City of Tulsa. It manages the City's solid waste pickup and disposal programs.

The TARE fund was established to account for the revenues and expenditures involved with collection and disposal of trash within the city. Revenues are derived from charges on trash collection and disposal. The solid waste service revenues are used for collection of refuse and recycling, disposal of refuse, membership in the Metropolitan Environmental Trust (Met), and the green and bulky waste program.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

The Authority re-bid the residential refuse collection contract in FY12. The new system is cart based with rates set on a "pay as you throw" basis. The contractor, NewSolutions, began providing refuse and recycling collection service in October 2012. The contract for recycling processing was awarded to American Waste which also began service in October 2012. Beginning Spring of 2014, green waste collection transitioned from City staff to contracted services. City staff provided collection service for the bulky waste and neighborhood cleanup programs.

TARE began FY14 with a fund balance of just over \$8,042,000. Revenues are expected to exceed outlays in FY14. Fund balance is being used to support operations during the refinement of the new collection system.

In FY14, TARE approved an operating reserve policy in line with Government Finance Officers Association recommendations. The policy is to maintain funds equal to two (2) months of average monthly expenditures.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	DIFF. FROM FY 14 EST.	FY 16 BUDGET
Annual Resources						
Revenue	\$ 23,885	\$ 25,533	\$ 25,539	\$ 26,437	3.5%	\$ 26,437
Transfers In	0	0	0	0	N/A	0
Total Resources	23,885	25,533	25,539	26,437	3.5%	26,437
Annual Outlays						
Budget (Expenditures or appropriations)	22,340	24,771	23,149	24,273	4.9%	24,857
Transfers Out	1,940	1,646	1,646	1,629	-1.0%	1,604
Total Outlays	24,280	26,417	24,795	25,902	4.5%	26,461
Resources less Outlays	(395)	(884)	744	535		(24)
Assigned Fund Balance						
Beginning of Year	8,437	6,337	8,042	8,786		9,321
Committed Fund Balance For OPEB	(59)	(59)	(204)	(204)		(204)
Addition to/(Use of)	(395)	(884)	744	535		(24)
Less Cash Operating Reserve	0	0	(3,762)	(3,990)		(3,998)
End of Year	\$ 7,983	\$ 5,394	\$ 4,820	\$ 5,127		\$ 5,095

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
■ CHARGES FOR SERVICES	\$ 23,596	\$ 25,343	\$ 25,355	\$ 25,998	2.5%	\$ 25,998
■ MISCELLANEOUS REVENUE	197	110	102	373	265.7%	373
■ INTEREST INCOME	92	80	82	66	-19.5%	66
TOTAL ANNUAL RESOURCES	\$ 23,885	\$ 25,533	\$ 25,539	\$ 26,437	3.5%	\$ 26,437

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 ORIG.	FY 16 BUDGET
■ PUBLIC WORKS AND TRANSPORTATION					
<u>Streets and Stormwater</u>					
Personal Services	\$ 2,783	\$ 3,378	\$ 3,383	0.1%	\$ 3,368
Materials and Supplies	17	1,239	446	-64.0%	444
Other Services/Charges	18,281	18,349	18,182	-0.9%	18,233
Capital Outlay	241	503	247	-50.9%	820
Total	21,322	23,469	22,258	-5.2%	22,865
<u>Water & Sewer</u>					
Personal Services	0	12	12	0.0%	12
Total	0	12	12	0.0%	12
TOTAL TRANS. & PUB. WORKS	21,322	23,481	22,270	-5.2%	22,877
■ ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Finance</u>					
Personal Services	317	346	330	-4.6%	333
Materials and Supplies	8	14	11	-21.4%	11
Other Services/Charges	142	163	189	16.0%	189
Capital Outlay	0	21	0	-100.0%	0
Total	467	544	530	-2.6%	533
<u>Information Technology</u>					
Personal Services	296	333	219	-34.2%	220
Materials and Supplies	42	21	13	-38.1%	13
Other Services/Charges	161	162	125	-22.8%	124
Capital Outlay	52	52	52	0.0%	52
Total	551	568	409	-28.0%	409
<u>Customer Care</u>					
Personal Services	0	174	366	110.3%	369
Materials and Supplies	0	3	2	-33.3%	2
Other Services/Charges	0	1	5	400.0%	11
Total	0	178	373	109.6%	382
<u>Asset Management</u>					
Personal Services	0	0	66	N/A	66
Materials and Supplies	0	0	58	N/A	58
Other Services/Charges	0	0	532	N/A	532
Capital Outlay	0	0	35	N/A	0
Total	0	0	691	N/A	656
TOTAL ADMIN. & SUPPORT SERV.	1,018	1,290	2,003	55.3%	1,980
TOTAL BUDGET	\$ 22,340	\$ 24,771	\$ 24,273	-2.0%	\$ 24,857
(Expenditures or appropriations)					

TRANSFERS OUT

Fund #	Name					
3001	Municipal Employees' Pension Trust Fund	90	0	0	N/A	0
3005	TPFA Debt Service	1,666	1,646	1,629	-1.0%	1,604
7020	Water Operating	184	0	0	N/A	0
TOTAL TRANSFERS OUT		1,940	1,646	1,629	-1.0%	1,604
TOTAL ANNUAL OUTLAYS		\$ 24,280	\$ 26,417	\$ 25,902	-1.9%	\$ 26,461

TULSA STADIUM IMPROVEMENT DISTRICT

SPECIAL ASSESSMENT FUND

FY 2014-2015 & FY 2015-2016

OPERATING FUND 4102
SPECIAL ASSESSMENT FUND BUDGETED ON A MODIFIED ACCRUAL BASIS

OVERVIEW

The Tulsa Stadium Improvement District No. 1 was created July 10, 2008 pursuant to Oklahoma Statutes Title 11, Sections 39-103 and 39-103.1.

Its purpose is to create a funding source for improvements and services within downtown Tulsa, including a funding mechanism for the construction of a multi-purpose public recreational facility with a primary purpose as a ballpark, together with its maintenance and other improvements and services.

The current boundary consists of all tracts and parcels of real property lying within Planning District No.1 of the Comprehensive Plan of the City of Tulsa, commonly known as the Inner Dispersal Loop (IDL).

The Tulsa City Council passed resolution #7571 in July 2008, to levy an annual special tax assessment which began July 1, 2009. The FY15 assessment rate per gross square footage has been set at \$0.067. As assessment revenues are received they are split between two components, capital (\$0.043) and services (\$0.024). District revenue also supports enhancement and redevelopment of downtown property and will increase the economic benefit derived from the downtown infrastructure and BOK Center investments.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

FY15 revenues are projected to be \$3,435,000. Of this amount, \$2,178,000 will be used to pay for the annual debt service and capital needs for the ballpark. The approximately \$1,500,000 remaining will be used to fund downtown services such as street sweeping and landscape maintenance and capital improvements, as well as administrative services.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
Annual Resources						
Revenue	\$ 3,323	\$ 3,388	\$ 3,386	\$ 3,435	1.4%	\$ 3,435
Transfers In	0	0	0	0	N/A	0
Total Resources	3,323	3,388	3,386	3,435	1.4%	3,435
Annual Outlays						
Budget (Expenditures or appropriations)	1,344	1,120	972	1,541	58.5%	1,274
Transfers Out	2,133	2,192	2,367	2,178	-8.0%	2,178
Total Outlays	3,477	3,312	3,339	3,719	11.4%	3,452
Resources less Outlays	(154)	76	47	(284)		(17)
Assigned Fund Balance						
Beginning of Year	459	436	305	352		68
Addition to/(Use of)	(154)	76	47	(284)		(17)
End of Year	\$ 305	\$ 512	\$ 352	\$ 68		\$ 51

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
■ INTEREST INCOME	\$ 12	\$ 16	\$ 10	\$ 20	100.0%	\$ 20
■ SPECIAL ASSESSMENT	3,311	3,372	3,376	3,415	1.2%	3,415
TOTAL ANNUAL RESOURCES	\$ 3,323	\$ 3,388	\$ 3,386	\$ 3,435	1.4%	\$ 3,435

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 ORIG.	FY 16 BUDGET
■ CULTURAL DEVELOPMENT AND RECREATION					
<u>Mayor's Office of Economic Development</u>					
Personal Services	\$ 0	\$ 0	\$ 126	N/A	\$ 127
Materials and Supplies	0	0	1	N/A	1
Total	0	0	127	N/A	128
■ PUBLIC WORKS AND TRANSPORTATION					
<u>Streets and Stormwater</u>					
Personal Services	0	0	63	N/A	64
Materials and Supplies	28	68	54	-20.6%	55
Other Services/Charges	855	975	930	-4.6%	949
Capital Outlay	394	0	290	N/A	0
Total	1,277	1,043	1,337	28.2%	1,068
■ ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Finance</u>					
Personal Services	61	59	61	3.4%	62
Materials and Supplies	0	8	6	-25.0%	6
Other Services/Charges	6	10	10	0.0%	10
Total	67	77	77	0.0%	78
TOTAL BUDGET (Expenditures or appropriations)	1,344	1,120	1,541	37.6%	1,274
TRANSFERS OUT					
Tulsa Stadium Trust	2,133	2,192	2,178	-0.6%	2,178
TOTAL TRANSFERS OUT	2,133	2,192	2,178	-0.6%	2,178
TOTAL ANNUAL OUTLAYS	\$ 3,477	\$ 3,312	\$ 3,719	12.3%	\$ 3,452

WHITTIER SQUARE IMPROVEMENT DISTRICT

SPECIAL ASSESSMENT FUND
FY 2014-2015 & FY 2015-2016

OPERATING FUND 4122
SPECIAL ASSESSMENT FUND BUDGETED ON A MODIFIED ACCRUAL BASIS

OVERVIEW

The Whittier Square Improvement District (WSID) was created pursuant to Oklahoma Statutes, Title 11, Article 39, Sections 101-121. The district provides enhanced street, alley and sidewalk cleaning, parking lot maintenance, and landscaping maintenance at a service level higher than normal City standards. The increased services help ensure a more pleasing and convenient business environment for customers, property owners and businesses in the area. The district is comprised of all property fronting South Lewis Avenue, from the Martin Luther King Expressway to East 11th Street South and along East Admiral Boulevard, from the east line of Zunis Avenue to a point approximately 100 feet west of South Atlanta Avenue and along East 1st Street South, from the alley approximately 150 feet west of South Lewis Avenue to the west line of South Lewis Avenue.

The City provides approximately 50 percent of the revenue required to provide these services with a transfer from the General Fund. The City has contracted with a non-profit corporation, Whittier Square Improvement District, Inc., which was formed by owners of the properties, to collectively manage the daily affairs of the district and oversee the service providers.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

The FY15 budget reflects \$20,000 in the service accounts which will provide for the management contract between the City and the Whittier Square Improvement District, Inc.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
Annual Resources						
Revenue	\$ 9	\$ 9	\$ 9	\$ 9	0.0%	\$ 9
Transfers In	10	10	10	10	0.0%	10
Total Resources	19	19	19	19	0.0%	19
Annual Outlays						
Budget (Expenditures or appropriations)	50	20	20	20	0.0%	20
Transfers Out	0	0	0	0	N/A	0
Total Outlays	50	20	20	20	0.0%	20
Resources less Outlays	(31)	(1)	(1)	(1)		(1)
Assigned Fund Balance						
Beginning of Year	52	22	21	20		19
Addition to/(Use of)	(31)	(1)	(1)	(1)		(1)
End of Year	\$ 21	\$ 21	\$ 20	\$ 19		\$ 18

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
■ SPECIAL ASSESSMENT	\$ 9	\$ 9	\$ 9	\$ 9	0.0%	\$ 9
TOTAL REVENUE	9	9	9	9	0.0%	9
■ TRANSFERS IN	10	10	10	10	0.0%	10
TOTAL ANNUAL RESOURCES	\$ 19	\$ 19	\$ 19	\$ 19	0.0%	\$ 19

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 ORIG.	FY 16 BUDGET
■ ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Finance</u>					
Other Services/Charges	\$ 50	\$ 20	\$ 20	0.0%	\$ 20
TOTAL ANNUAL OUTLAYS	\$ 50	\$ 20	\$ 20	0.0%	\$ 20

SINKING FUND

FY 2014-2015 & FY 2015-2016

OPERATING FUND 4306
DEBT SERVICE FUND BUDGETED ON A MODIFIED ACCRUAL BASIS

OVERVIEW

The Sinking Fund is not subject to the Municipal Budget Act and is not part of the adopted budget. It is included here for informational purposes only. The Sinking Fund (a Debt Service Fund) accounts for the accumulation of financial resources for the payment of interest and principal on the City's general long-term debt. Ad Valorem taxes are used for the payment of principal, interest and commissions to fiscal agents on the City's general obligation bonds and judgments which are recorded in the General Long-Term Debt Account Group.

The Oklahoma Constitution requires the City make an annual Ad Valorem tax levy for the sinking fund which, along with cash and investments in the fund, is sufficient to pay interest and principal on bonded indebtedness and judgments, as the City is by law required to pay.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

The estimated FY14 reserved ending fund balance that will carry over to FY15 is \$11,989,000. Previous judgments being paid over a multi-year period are known and included in the fund balance reserve.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
Annual Resources						
Revenue	\$ 110,422	\$ 77,000	\$ 67,646	\$ 73,675	8.9%	\$ 77,559
Transfers In	3,580	3,470	3,470	3,197	-7.9%	3,043
Total Resources	114,002	80,470	71,116	76,872	8.1%	80,602
Annual Outlays						
Budget (Expenditures or appropriations)	97,909	76,706	67,055	74,546	11.2%	77,629
Transfers Out	0	0	0	0	N/A	0
Total Outlays	97,909	76,706	67,055	74,546	11.2%	77,629
Resources less Outlays	16,093	3,764	4,061	2,326		2,973
Restricted Fund Balance						
Beginning of Year Assets	47,835	75,748	63,928	67,989		70,315
Addition to/(Use of)	16,093	3,764	4,061	2,326		2,973
Reserve for Bond Maturities, Interest, and Judgments	(47,938)	(43,457)	(56,000)	(56,000)		(56,000)
Restricted Balance	\$ 15,990	\$ 36,055	\$ 11,989	\$ 14,315		\$ 17,288

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
■ AD VALOREM TAXES	\$ 63,187	\$ 77,000	\$ 66,331	\$ 73,675	11.1%	\$ 77,559
■ REFINANCING PROCEEDS	40,135	0	1,315	0	-100.0%	0
■ MISCELLANEOUS REVENUE	7,100	0	0	0	0.0%	0
TOTAL REVENUE	<u>110,422</u>	<u>77,000</u>	<u>67,646</u>	<u>73,675</u>	8.9%	<u>77,559</u>
■ TRANSFERS IN	3,580	3,470	3,470	3,197	-7.9%	3,043
TOTAL ANNUAL RESOURCES	<u>\$ 114,002</u>	<u>\$ 80,470</u>	<u>\$ 71,116</u>	<u>\$ 76,872</u>	8.1%	<u>\$ 80,602</u>

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 ORIG.	FY 16 BUDGET
■ DEBT SERVICE	\$ 97,909	\$ 76,706	\$ 74,546	-2.8%	\$ 77,629
TOTAL ANNUAL OUTLAYS	<u>\$ 97,909</u>	<u>\$ 76,706</u>	<u>\$ 74,546</u>	-2.8%	<u>\$ 77,629</u>

HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS (HOPWA)

FY 2014-2015 & FY 2015-2016

OPERATING FUND 5501
SPECIAL REVENUE FUND BUDGETED ON A CASH BASIS

OVERVIEW

The AIDS Housing Opportunity Act was enacted in 1990, and amended in 1992, to provide States and localities with the resources and incentives to devise long-term comprehensive strategies for meeting the housing needs of persons with acquired immunodeficiency syndrome and families of such persons.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this Fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

All FY15 appropriations consist of administrative costs in the Finance Department and allocation to eligible program activities. Any unspent balance is reserved for eligible program activities.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	<u>FY 13 ACTUAL</u>	<u>FY 14 ORIGINAL</u>	<u>FY 14 ESTIMATE</u>	<u>FY 15 BUDGET</u>	<u>PERCENT DIFF. FROM FY 14 EST.</u>	<u>FY 16 BUDGET</u>
Annual Resources						
Revenue	\$ 0	\$ 0	\$ 0	\$ 353	N/A	\$ 353
Transfers In	0	0	0	0	N/A	0
Total Resources	<u>0</u>	<u>0</u>	<u>0</u>	<u>353</u>	N/A	<u>353</u>
Annual Outlays						
Budget (Expenditures or appropriations)	0	0	0	353	N/A	353
Transfers Out	0	0	0	0	N/A	0
Total Outlays	<u>0</u>	<u>0</u>	<u>0</u>	<u>353</u>	N/A	<u>353</u>
Resources less Outlays	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>		<u>0</u>
Assigned Fund Balance						
Beginning of Year	0	0	0	0		0
Addition to/(Use of)	0	0	0	0		0
End of Year	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>		<u>\$ 0</u>

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
■ GRANTS	\$ 0	\$ 0	\$ 0	\$ 353	N/A	\$ 353
TOTAL ANNUAL RESOURCES	\$ 0	\$ 0	\$ 0	\$ 353	N/A	\$ 353

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 ORIG.	FY 16 BUDGET
■ ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Finance</u>					
Personal Services	\$ 0	\$ 0	\$ 11	N/A	\$ 11
Other Services/Charges	0	0	342	N/A	342
TOTAL ANNUAL OUTLAYS	\$ 0	\$ 0	\$ 353	N/A	\$ 353

EMERGENCY SOLUTIONS GRANT

FY 2014-2015 & FY 2015-2016

OPERATING FUND
5520
SPECIAL REVENUE FUND BUDGETED

OVERVIEW

The Homeless Emergency Investment Assistance and Rapid Transition to Housing Act of 2009 (HEARTH Act) amended the McKinney-Vento Homeless Assistance Act, revising the Emergency Shelter Grants Program in significant ways and renaming it the Emergency Solutions Grants (ESG) program. The ESG Interim Rule took effect on January 4, 2012.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this Fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

All FY15 appropriations consist of administrative costs in the Finance Department and allocation to eligible program activities. Any unspent balance is reserved for eligible program activities.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
Annual Resources						
Revenue	\$ 0	\$ 0	\$ 0	\$ 273	N/A	\$ 273
Transfers In	0	0	0	0	N/A	0
Total Resources	0	0	0	273	N/A	273
Annual Outlays						
Budget (Expenditures or appropriations)	0	0	0	273	N/A	273
Transfers Out	0	0	0	0	N/A	0
Total Outlays	0	0	0	273	N/A	273
Resources less Outlays	0	0	0	0		0
Assigned Fund Balance						
Beginning of Year	0	0	0	0		0
Addition to/(Use of)	0	0	0	0		0
End of Year	\$ 0	\$ 0	\$ 0	\$ 0		\$ 0

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
■ GRANTS	\$ 0	\$ 0	\$ 0	\$ 273	N/A	\$ 273
TOTAL ANNUAL RESOURCES	\$ 0	\$ 0	\$ 0	\$ 273	N/A	\$ 273

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 ORIG.	FY 16 BUDGET
■ ADMINISTRATIVE AND SUPPORT SERVICES					
<u>FINANCE</u>					
Personal Services	\$ 0	\$ 0	\$ 21	N/A	\$ 21
Other Services/Charges	0	0	252	N/A	252
TOTAL ANNUAL OUTLAYS	\$ 0	\$ 0	\$ 273	N/A	\$ 273

HOME INVESTMENT PARTNERSHIP PROGRAM (HOME)

FY 2014-2015 & FY 2015-2016

OPERATING FUND 5521
SPECIAL REVENUE FUND BUDGETED ON A CASH BASIS

OVERVIEW

The HOME program was created by the National Affordable Housing Act of 1990 and has been amended several times by subsequent legislation, the most recent in August 2013. The objectives of the HOME program are to: 1) Provide decent affordable housing to lower-income households; 2) Expand the capacity of non-profit housing partners; 3) Strengthen the ability of state and local governments to provide housing; and 4) Leverage private-sector participation.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this Fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

All FY15 appropriations consist of administrative costs in the Finance Department and allocation to eligible program activities. Any unspent balance is reserved for eligible program activities.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
Annual Resources						
Revenue	\$ 0	\$ 0	\$ 0	\$ 1,373	N/A	\$ 1,359
Transfers In	0	0	0	0	N/A	0
Total Resources	0	0	0	1,373	N/A	1,359
Annual Outlays						
Budget (Expenditures or appropriations)	0	0	0	1,373	N/A	1,359
Transfers Out	0	0	0	0	N/A	0
Total Outlays	0	0	0	1,373		1,359
Resources less Outlays	0	0	0	0		0
Assigned Fund Balance						
Beginning of Year	0	0	0	0		0
Addition to/(Use of)	0	0	0	0		0
End of Year	\$ 0	\$ 0	\$ 0	\$ 0		\$ 0

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
■ GRANTS	\$ 0	\$ 0	\$ 0	\$ 1,359	N/A	\$ 1,359
■ INTEREST INCOME	0	0	0	14	N/A	0
TOTAL ANNUAL RESOURCES	\$ 0	\$ 0	\$ 0	\$ 1,373	N/A	\$ 1,359

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 ORIG.	FY 16 BUDGET
■ SOCIAL AND ECONOMIC DEVELOPMENT					
<u>Working in Neighborhoods</u>					
Other Services/Charges	\$ 0	\$ 0	\$ 975	N/A	\$ 961
Total	0	0	975	N/A	961
■ ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Finance</u>					
Personal Services	0	0	\$ 120	N/A	120
Materials and Supplies	0	0	2	N/A	2
Other Services/Charges	0	0	276	N/A	276
Total	0	0	398	N/A	398
TOTAL ADMIN. & SUPPORT SERV.	0	0	398		398
TOTAL ANNUAL OUTLAYS	\$ 0	\$ 0	\$ 1,373	N/A	\$ 1,359

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)

FY 2014-2015 & FY 2015-2016

OPERATING FUND 5535
SPECIAL REVENUE FUND BUDGETED ON A CASH BASIS

OVERVIEW

Title 1 of the Housing and Community Development Act of 1974 authorized the creation of the Community Development Block Grant (CDBG) program. The goals of the program are to: 1) Provide decent, safe and sanitary housing; 2) Provide a suitable living environment; and 3) Expand economic opportunities. Activities funded under CDBG must meet one of three National Objectives: 1) Provide a benefit to low and moderate income persons; or 2) Prevent or eliminate slum and blight; or 3) Meet an urgent community need that threatens the health and/or welfare of residents.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this Fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

All FY15 appropriations consist of administrative costs in the Finance Department and allocation to eligible program activities. Any unspent balance is reserved for eligible program activities.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
Annual Resources						
Revenue	\$ 0	\$ 0	\$ 0	\$ 4,629	N/A	\$ 4,220
Transfers In	0	0	0	0	N/A	0
Total Resources	0	0	0	4,629	N/A	4,220
Annual Outlays						
Budget (Expenditures or appropriations)	0	0	0	4,629	N/A	4,220
Transfers Out	0	0	0	0	N/A	0
Total Outlays	0	0	0	4,629	N/A	4,220
Resources less Outlays	0	0	0	0		0
Assigned Fund Balance						
Beginning of Year	0	0	0	0		0
Addition to/(Use of)	0	0	0	0		0
End of Year	\$ 0	\$ 0	\$ 0	\$ 0		\$ 0

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 13	FY 14	FY 14	FY 15	PERCENT	FY 16
	ACTUAL	ORIGINAL	ESTIMATE	BUDGET	DIFF. FROM FY 14 EST.	BUDGET
■ GRANTS	\$ 0	\$ 0	\$ 0	\$ 3,220	N/A	\$ 3,220
■ PROGRAM INCOME	0	0	0	307	N/A	0
■ PROGRAM INCOME - Rev Loan	0	0	0	1,014	N/A	1,000
TOTAL REVENUE	<u>0</u>	<u>0</u>	<u>0</u>	<u>4,541</u>		<u>4,220</u>
■ TRANSFER IN	0	0	0	88	N/A	0
TOTAL ANNUAL RESOURCES	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 4,629</u></u>	N/A	<u><u>\$ 4,220</u></u>

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 13	FY 14	FY 15	PERCENT	FY 16
	ACTUAL	ORIGINAL	BUDGET	DIFF. FROM FY 14 ORIG.	BUDGET
■ SOCIAL AND ECONOMIC DEVELOPMENT					
<u>Working in Neighborhoods</u>					
Personal Services	\$ 0	\$ 0	\$ 393	N/A	\$ 393
Other Services/Charges	0	0	638	N/A	538
Total	<u>0</u>	<u>0</u>	<u>1,031</u>	N/A	<u>931</u>
■ ADMINISTRATIVE AND SUPPORT SERVICES					
Other Services/Charges					
<u>Finance</u>					
Personal Services	0	0	595	N/A	595
Materials and Supplies	0	0	3	N/A	3
Other Services/Charges	0	0	3,000	N/A	2,691
Total	<u>0</u>	<u>0</u>	<u>3,598</u>	N/A	<u>3,289</u>
(Expenditures or appropriations)					
TOTAL ANNUAL OUTLAYS	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 4,629</u></u>	N/A	<u><u>\$ 4,220</u></u>

P.D. FORFEITURE AWARDS FUND

FY 2014-2015 & FY 2015-2016

OPERATING FUND 5761
SPECIAL REVENUE FUND BUDGETED ON A CASH BASIS

OVERVIEW

The Police Department Forfeiture Awards Fund, created by Ordinance #16712 in October 1986, accounts for all cash proceeds received by the City from federal law enforcement activities. The actual use of this fund is limited to law enforcement and drug education purposes. Revenue to this fund is unpredictable and seldom estimated unless official word is received from the U.S. Justice Department about money Tulsa can expect as its share of forfeited proceeds and property.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

The ending fund balance for FY13 was \$562,000 with a substantial decrease anticipated by the end of FY14. The fund balance is projected to decrease further in FY15 with the remainder available for eligible law enforcement purposes.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
Annual Resources						
Revenue	\$ 251	\$ 29	\$ 6	\$ 3	-50.0%	\$ 4
Transfers In	0	0	0	0	N/A	0
Total Resources	251	29	6	3	-50.0%	4
Annual Outlays						
Budget (Expenditures or appropriations)	69	50	403	75	-81.4%	75
Transfers Out	0	0	0	0	N/A	0
Total Outlays	69	50	403	75	-81.4%	75
Resources less Outlays	182	(21)	(397)	(72)		(71)
Assigned Fund Balance						
Beginning of Year	591	577	773	376		304
Addition to/(Use of)	182	(21)	(397)	(72)		(71)
Reserved for Carry Over						
Appropriations and Enc.	(211)	0	(100)	0		0
End of Year	\$ 562	\$ 556	\$ 276	\$ 304		\$ 233

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
■ GRANTS	\$ 244	\$ 23	\$ 0	\$ 0	N/A	\$ 0
■ INTEREST INCOME	7	6	6	3	-50.0%	4
TOTAL ANNUAL RESOURCES	\$ 251	\$ 29	\$ 6	\$ 3	-50.0%	\$ 4

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 ORIG.	FY 16 BUDGET
■ PUBLIC SAFETY AND PROTECTION					
<u>Police</u>					
Materials and Supplies	\$ 7	\$ 0	\$ 0	N/A	\$ 0
Other Services/Charges	34	50	50	0.0%	50
Capital Outlay	28	0	25	N/A	25
TOTAL ANNUAL OUTLAYS	\$ 69	\$ 50	\$ 75	50.0%	\$ 75

MISCELLANEOUS CAPITAL PROJECTS FUND

FY 2014-2015 & FY 2015-2016



OVERVIEW

This fund is used to account for miscellaneous capital projects that are not financed by previously approved sales tax or general obligation bond programs. Interest earnings are credited to the General Fund.

The revenue and appropriations in this fund reflect continued implementation of improvements to the City's permit & licensing system (PALS) programs. Equipment and systems are being installed that will allow Internet access to the building permit and licensing systems, as well as bar coding plans to allow real time tracking through the approval process. As the implementation of these and other related systems takes several years, the project has been established in a non-lapsing fund.

In 2009, the Tulsa City Council adopted ordinance 22169 which amended Title 11, Section 1220 of Chapter 12 of the municipal code regarding "Rights-Of-Way Occupancy Management" and established an educational and governmental access capital contribution fee to be assessed on video service providers utilizing the City's rights-of-way. The collected fees shall be used to support governmental public information and educational cable television broadcasts.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

In FY15 and FY16, there are no planned appropriations. Fund balance will be held for future public access television and permit and licensing system improvements.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
Annual Resources						
Revenue	\$ 1,016	\$ 967	\$ 830	\$ 830	0.0%	\$ 830
Transfers In	2,560	0	0	0	N/A	0
Total Resources	3,576	967	830	830	0.0%	830
Annual Outlays						
Budget (Expenditures or appropriations)	3,332	0	0	0	N/A	0
Transfers Out	0	0	0	0	N/A	0
Total Outlays	3,332	0	0	0	N/A	0
Resources less Outlays	244	967	830	830		830
Assigned Fund Balance						
Beginning of Year	7,022	2,923	7,266	8,096		8,926
Reserved for Multi-Year Projects	(7,236)	(2,134)	(8,066)	(8,896)		(9,726)
Addition to/(Use of)	244	967	830	830		830
End of Year	\$ 30	\$ 1,756	\$ 30	\$ 30		\$ 30

ANNUAL RESOURCES

(amounts expressed in thousands)

<u>REVENUE ACCOUNT</u>	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
■ SYSTEM DEVELOPMENT FEE	\$ 329	\$ 330	\$ 330	\$ 330	0.0%	\$ 330
■ CAPITAL CONTRIBUTION FEE	549	500	500	500	0.0%	500
■ MISCELLANEOUS REVENUE	138	137	0	0	N/A	0
■ TRANSFERS IN	2,560	0	0	0	N/A	0
TOTAL ANNUAL RESOURCES	\$ 3,576	\$ 967	\$ 830	\$ 830	0.0%	\$ 830

ANNUAL OUTLAYS

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 ORIG.	FY 16 BUDGET
BUDGET (Expenditures or appropriations)					
■ SOCIAL AND ECONOMIC DEVELOPMENT					
<u>Planning and Development</u>					
Capital Outlay	\$ 372	\$ 0	\$ 0	N/A	\$ 0
Total	372	0	0	N/A	0
Total Social and Economic Development	372	0	0	N/A	0
■ ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Information Technology</u>					
Other Services and Charges	100	0	0	N/A	0
Capital Outlay	2,410	0	0	N/A	0
Total	2,510	0	0	N/A	0
<u>City Council</u>					
Capital Outlay	450	0	0	N/A	0
Total	450	0	0	N/A	0
Total Administrative and Support Services	2,960	0	0	N/A	0
TOTAL BUDGET (Expenditures or appropriations)	3,332	0	0	N/A	0
TOTAL ANNUAL OUTLAYS	\$ 3,332	\$ 0	\$ 0	N/A	\$ 0

2001 FIVE-YEAR SALES TAX FUND

FY 2014-2015 & FY 2015-2016

CAPITAL FUND 6008 GOVERNMENTAL CAPITAL FUND BUDGETED ON A CASH BASIS
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OVERVIEW

This fund was established by City Ordinance to account for the 2001 Third Penny Sales Tax program. The sales tax under this program lasted five years, but completion of the projects is taking somewhat longer. The fund began receiving sales tax revenue in September 2001 and received its last allocation in September 2006. Budgeting is done on a cash basis for this Governmental Capital Fund.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

Original revenue estimates for the program were \$390 million but approximately \$325 million will be collected. The projects not fully funded were included in the 2006 Sales Tax Extension program. The FY15 and FY16 fund balance will be reserved for projects identified by the City Council.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
Annual Resources						
Revenue	\$ 96	\$ 114	\$ 66	\$ 49	-25.8%	\$ 50
Transfers In	0	0	0	0	N/A	0
Total Resources	96	114	66	49	-25.8%	50
Annual Outlays						
Budget (Expenditures or appropriations)	1,100	325	325	75	-76.9%	0
Transfers Out	0	0	0	0	N/A	0
Total Outlays	1,100	325	325	75	-76.9%	0
Resources less Outlays	(1,004)	(211)	(259)	(26)		50
Assigned Fund Balance						
Beginning of Year	1,407	407	403	144		118
Addition To/Use of	(1,004)	(211)	(259)	(26)		50
End of Year	\$ 403	\$ 196	\$ 144	\$ 118		\$ 168

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
■ INTEREST INCOME	\$ 79	\$ 85	\$ 60	\$ 45	-25.0%	\$ 45
■ MISCELLANEOUS REVENUE	17	29	6	4		5
TOTAL ANNUAL RESOURCES	\$ 96	\$ 114	\$ 66	\$ 49	-25.8%	\$ 50

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 ORIG.	FY 16 BUDGET
■ CULTURAL DEVELOPMENT AND RECREATION					
<u>Tulsa Performing Arts Center</u>					
Capital Outlay	0	0	75	N/A	0
Total Culture and Recreation	0	0	75	N/A	0
■ PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
Capital Outlay	1,000	0	0	N/A	0
Total	1,000	0	0	N/A	0
<u>Streets and Stormwater</u>					
Capital Outlay	100	0	0	N/A	0
Total	100	0	0	N/A	0
Total Public Works and Transportation	1,100	0	0	N/A	0
■ ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Finance</u>					
Capital Outlay	0	325	0	-100.0%	0
Total	0	325	0	-100.0%	0
Total Administrative & Support Services	0	325	0	-100.0%	0
TOTAL BUDGET (Expenditures or appropriations)	1,100	325	75	-76.9%	0
TOTAL ANNUAL OUTLAYS	\$ 1,100	\$ 325	\$ 75	-76.9%	\$ 0

PROJECT APPROPRIATIONS

(amounts expressed in thousands)

FY 2014-2015 & FY 2015-2016

	FY 15 BUDGET	FY 16 BUDGET
■ PERFORMING ARTS CENTER		
PAC Renovation & Improvement	\$ 75	\$ 0
Performing Arts Center Total	75	0
Fund Total	\$ 75	\$ 0

2006 SPECIAL EXTENDED SALES TAX FUND

FY 2014-2015 & FY 2015-2016



OVERVIEW

This fund was established by City Ordinance to account for the 2006-2012 Third Penny Sales Tax capital projects. The May 9, 2006 vote provides funding for this program. All projects total \$463.5 million. The fund began receiving sales tax revenue in September 2006. Budgeting is done on a cash basis for this Governmental Capital Fund.

A revenue bond was issued in June 2006 to finance the uncompleted projects in the 2001 Sales Tax program. Fund 6010 is being used to account for the related revenues and expenditures.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

Revenues from the Third Penny Sales Tax are normally used in the year received to fund capital and capital maintenance projects. This fund is projected to receive interest earnings in FY15.

All appropriations for the original projects outlined in title 43-F of the City of Tulsa Revised Ordinances have been made. In FY15, projects completed in FY14 will be closed. The FY15 and FY16 fund balance will be reserved for projects identified by the City Council.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
Annual Resources						
Revenue	\$ 43,380	\$ 1,072	\$ 970	\$ 773	-20.3%	\$ 773
Transfers In	0	0	0	0	N/A	0
Total Resources	43,380	1,072	970	773	-20.3%	773
Annual Outlays						
Budget (Expenditures or appropriations)	45,711	380	0	0	N/A	0
Transfers Out	1,152	0	0	0	N/A	0
Total Outlays	46,863	380	0	0	N/A	0
Resources less Outlays	(3,483)	692	970	773		773
Assigned Fund Balance						
Beginning of Year	2,569	760	(914)	56		829
Addition To/Use of	(3,483)	692	970	773		773
End of Year	\$ (914)	\$ 1,452	\$ 56	\$ 829		\$ 1,602

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
■ TAXES	\$ 42,111	\$ 0	\$ 0	\$ 0	N/A	\$ 0
■ TRANSFERS IN	0	0	0	0	N/A	0
■ INTEREST INCOME	1,269	1,072	970	773	-20.3%	773
TOTAL ANNUAL RESOURCES	\$ 43,380	\$ 1,072	\$ 970	\$ 773	-20.3%	\$ 773

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 ORIG.	FY 16 BUDGET
■ PUBLIC SAFETY AND PROTECTION					
<u>Police Department</u>					
Capital Outlay	\$ 1,000	\$ 0	\$ 0	N/A	\$ 0
Total	1,000	0	0	N/A	0
<u>Fire</u>					
Capital Outlay	6,128	0	0	N/A	0
Total	6,128	0	0	N/A	0
Total Public Safety and Protection	7,128	0	0	N/A	0
■ CULTURAL DEVELOPMENT/RECREATION					
<u>Parks and Recreation</u>					
Capital Outlay	1,510	0	0	N/A	0
Total	1,510	0	0	N/A	0
<u>Tulsa Performing Arts Center</u>					
Capital Outlay	250	0	0	N/A	0
Total	250	0	0	N/A	0
<u>River Parks Authority</u>					
Capital Outlay	11,400	0	0	N/A	0
Total	11,400	0	0	N/A	0
Total Cultural Development/Recreation	13,160	0	0	N/A	0
■ PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
<u>Streets</u>					
Capital Outlay	4,068	0	0	N/A	0
Total	4,068	0	0	N/A	0
<u>Sanitary Sewer</u>					
Capital Outlay	610	0	0	N/A	0
Total	610	0	0	N/A	0
<u>Flood Control</u>					
Capital Outlay	9,915	0	0	N/A	0
Total	9,915	0	0	N/A	0
<u>Facilities/Facilities Maintenance</u>					
Capital Outlay	3,480	0	0	N/A	0
Total	3,480	0	0	N/A	0
Total Public Works And Transportation	\$ 18,073	\$ 0	\$ 0	N/A	\$ 0

	<u>FY 13 ACTUAL</u>	<u>FY 14 ORIGINAL</u>	<u>FY 15 BUDGET</u>	<u>PERCENT DIFF. FROM FY 14 ORIG.</u>	<u>FY 16 BUDGET</u>
BUDGET (Expenditures or appropriations)					
■ SOCIAL AND ECONOMIC DEVELOPMENT					
<u>Planning and Development</u>					
Capital Outlay	\$ 2,980	\$ 0	\$ 0	N/A	\$ 0
Total	2,980	0	0	N/A	0
Total Social and Economic Development	2,980	0	0	N/A	0
■ ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Asset Management</u>					
Capital Outlay	245	0	0	N/A	0
Total	245	0	0	N/A	0
<u>Information Technology</u>					
Capital Outlay	4,125	380	0	-100.0%	0
Total	4,125	380	0	-100.0%	0
Total Administrative & Support Services	4,370	380	0	-100.0%	0
TOTAL BUDGET (Expenditures or appropriations)	\$ 45,711	\$ 380	\$ 0	-100.0%	\$ 0
 TRANSFERS OUT					
Fund # Name					
2910 Short-Term Capital Fund	1,000	0	0	N/A	0
8030 Equipment Management Fund	152	0	0	N/A	0
TOTAL TRANSFERS OUT	1,152	0	0	N/A	0
 TOTAL ANNUAL OUTLAYS	\$ 46,863	\$ 380	\$ 0	-100.0%	\$ 0

2008 SALES TAX SPECIAL TEMPORARY STREETS FUND

FY 2014-2015 & FY 2015-2016

CAPITAL FUND

6011

GOVERNMENTAL
CAPITAL FUND
BUDGETED ON A
CASH BASIS

OVERVIEW

This fund was established as part of the Fix Our Streets Program authorized by the electorate in November of 2008. This authorized temporary increase in the sales tax levy of one and two-twelfths percent (1.167%) is to be used for the repair, construction and reconstruction of streets, bridges and related infrastructure as outlined in the applicable ordinance. It will remain in effect until June 30, 2014.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

The FY 14 Budget is has been reduced by \$5.0 million to offset underperforming sales tax revenue. In FY15, the last \$10.0 in sales tax revenue pledged to this program will be appropriated for street maintenance and repair projects. There are no planned appropriations in FY16. The FY15 and FY16 fund balance will be reserved for projects identified by the City Council.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
Annual Resources						
Revenue	\$ 41,890	\$ 87,150	\$ 84,727	\$ 10,427	-87.7%	\$ 450
Transfers In	0	0	0	0	N/A	0
Total Resources	41,890	87,150	84,727	10,427	-87.7%	450
Annual Outlays						
Budget (Expenditures or appropriations)	41,881	86,637	81,637	10,000	-87.8%	0
Transfers Out	0	0	0	0	N/A	0
Total Outlays	41,881	86,637	81,637	10,000	-87.8%	0
Resources less Outlays	9	513	3,090	427		450
Assigned Fund Balance						
Beginning of Year	(1,067)	21	(1,058)	2,032		2,459
Addition to/(Use of)	9	513	3,090	427		450
End of Year	\$ (1,058)	\$ 534	\$ 2,032	\$ 2,459		\$ 2,909

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
■ SALES TAX	\$ 41,758	\$ 86,800	\$ 84,257	\$ 9,977	-88.2%	\$ 0
■ INTEREST INCOME	132	350	470	450	-4.3%	450
TOTAL ANNUAL RESOURCES	\$ 41,890	\$ 87,150	\$ 84,727	\$ 10,427	-87.7%	\$ 450

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 ORIG.	FY 16 BUDGET
■ PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
Capital Outlay	\$ 38,531	\$ 84,037	\$ 0	-100.0%	\$ 0
Total	38,531	84,037	0	-100.0%	0
<u>Streets and Stormwater Department</u>					
Capital Outlay	3,350	2,600	10,000	284.6%	0
Total	3,350	2,600	10,000	284.6%	0
TOTAL BUDGET (Expenditures or appropriations)	41,881	86,637	10,000	-88.5%	0
TOTAL ANNUAL OUTLAYS	\$ 41,881	\$ 86,637	\$ 10,000	-88.5%	\$ 0

PROJECT APPROPRIATIONS

FY 2014-2015

	FY 15 BUDGET	FY 16 BUDGET
Streets and Expressways		
Citywide - Arterial Routine and Preventative Maintenance		
Peoria Ave: 41st-51st Street (overlay)	\$ 490	\$ 0
Harvard Ave: 41st-51st Street (overlay)	300	0
Peoria Ave: 31st-39th Street (overlay)	410	0
Citywide - Non-Arterial Routine and Preventative Maintenance		
Non-Arterial Mill & Overlay 104021 Contract 8	1,300	0
Non-Arterial Mill & Overlay 104021 Contract 9	5,000	0
Non-Arterial Crack Sealing 104021 Contract 10 (silicone)	2,000	0
Non-Arterial Crack Sealing 104021 Contract 11 (hot rubber)	500	0
Fund Total	\$ 10,000	\$ 0

1985 SALES TAX ECONOMIC DEVELOPMENT FUND

FY 2014-2015 & FY 2015-2016

CAPITAL FUND 6012
GOVERNMENTAL CAPITAL FUND BUDGETED ON A CASH BASIS

OVERVIEW

This fund was established in 1991 with a \$1,500,000 transfer from the 1985 Third Penny Sales Tax program. It is used to finance economic development projects in areas designated by the City Council. Budgeting is done on a cash basis for this Governmental Capital Fund.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

The last repayments from an advance to the Blue Dome TIF District were recognized in FY11 contributing to the cash-based fund balance. In FY15 and FY16, there will be no appropriations.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
Annual Resources						
Revenue	\$ 5	\$ 4	\$ 3	\$ 3	0.0%	\$ 3
Transfers In	0	0	0	0	N/A	0
Total Resources	5	4	3	3	0.0%	3
Annual Outlays						
Budget (Expenditures or appropriations)	0	298	298	0	-100.0%	0
Transfers Out	0	0	0	0	N/A	0
Total Outlays	0	298	298	0	-100.0%	0
Resources less Outlays	5	(294)	(295)	3		3
Assigned Fund Balance						
Beginning of Year	299	294	304	9		12
Addition to/(Use of)	5	(294)	(295)	3		3
End of Year	\$ 304	\$ 0	\$ 9	\$ 12		\$ 15

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
■ INTEREST INCOME	\$ 5	\$ 4	\$ 3	\$ 3	0.0%	\$ 3
TOTAL ANNUAL RESOURCES	\$ 5	\$ 4	\$ 3	\$ 3	0.0%	\$ 3

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 ORIG.	FY 16 BUDGET
■ CULTURAL DEVELOPMENT AND RECREATION					
<u>Park and Recreation Development</u>					
Capital Outlay	\$ 0	\$ 248	\$ 0	-100.0%	\$ 0
Total	0	248	0	-100.0%	0
■ SOCIAL AND ECONOMIC DEVELOPMENT					
<u>Planning and Development Department</u>					
Capital Outlay	0	50	0	-100.0%	0
Total	0	50	0	-100.0%	0
TOTAL BUDGET (Expenditures or appropriations)	0	298	0	-100.0%	0
TOTAL ANNUAL OUTLAYS	\$ 0	\$ 298	\$ 0	-100.0%	\$ 0

2014 SALES TAX FUND

FY 2014-2015 & FY 2015-2016

CAPITAL FUND 6014
PROPRIETARY CAPITAL FUND BUDGETED ON A CASH BASIS

OVERVIEW

This fund was established by City Ordinance to account for the 2014-2021 Third Penny Sales Tax capital projects. In November 2013, the electorate approved the extension of a 1.1 percent sales tax which will provide funding for this program. The fund will begin receiving sales tax revenue in July 2014. Budgeting is done on a cash basis for this Governmental Capital Fund. The total program estimate is \$563.7 million and will include projects from across the City including roadways, parks, public safety, and economic development.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

Revenues from the Third Penny Sales Tax are normally used in the year received to fund capital and capital maintenance projects. This fund is projected to receive interest earnings in FY15. Total appropriations in FY15 total \$70.3 million and planned appropriations in FY16 total \$80.6 million. Any fund balance will be used to support current and future appropriations in accordance with the 2014 Sales Tax Ordinance.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
Annual Resources						
Revenue	\$ 0	\$ 0	\$ 0	\$ 71,261	N/A	\$ 81,430
Transfers In	0	0	0	0	N/A	0
Total Resources	0	0	0	71,261	N/A	81,430
Annual Outlays						
Budget (Expenditures or appropriations)	0	0	0	64,310	N/A	74,109
Transfers Out	0	0	0	6,020	N/A	6,500
Total Outlays	0	0	0	70,330	N/A	80,609
Resources less Outlays	0	0	0	931		821
Assigned Fund Balance						
Beginning of Year	0	0	0	0		931
Addition to/(Use of)	0	0	0	931		821
End of Year	\$ 0	\$ 0	\$ 0	\$ 931		\$ 1,752

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
■ TAXES	\$ 0	\$ 0	\$ 0	\$ 70,847	N/A	\$ 81,016
■ INTEREST INCOME	0	0	0	414	N/A	414
TOTAL ANNUAL RESOURCES	\$ 0	\$ 0	\$ 0	\$ 71,261	N/A	\$ 81,430

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 ORIG.	FY 16 BUDGET
■ PUBLIC SAFETY AND PROTECTION					
<u>Police Department</u>					
Capital Outlay	\$ 0	\$ 0	\$ 3,275	N/A	\$ 3,100
Total	0	0	3,275	N/A	3,100
<u>Fire</u>					
Capital Outlay	0	0	2,600	N/A	0
Total	0	0	2,600	N/A	0
<u>Information Technology</u>					
Capital Outlay	0	0	6,530	N/A	6,930
Total	0	0	6,530	N/A	6,930
Total Public Safety and Protection	0	0	12,405	N/A	10,030
■ CULTURAL DEVELOPMENT AND RECREATION					
<u>Parks and Recreation</u>					
Capital Outlay	0	0	7,850	N/A	7,735
Total	0	0	7,850	N/A	7,735
<u>Tulsa Performing Arts Center</u>					
Capital Outlay	0	0	0	N/A	460
Total	0	0	0	N/A	460
<u>River Parks Authority</u>					
Capital Outlay	0	0	1,070	N/A	4,855
Total	0	0	1,070	N/A	4,855
<u>Tulsa City/County Library</u>					
Capital Outlay	0	0	5,000	N/A	5,000
Total	0	0	5,000	N/A	5,000
Total Cultural Development/Recreation	\$ 0	\$ 0	\$ 13,920	N/A	\$ 18,050

	<u>FY 13 ACTUAL</u>	<u>FY 14 ORIGINAL</u>	<u>FY 15 BUDGET</u>	<u>PERCENT DIFF. FROM FY 14 ORIG.</u>	<u>FY 16 BUDGET</u>
BUDGET (Expenditures or appropriations)					
■ PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
<u>Streets</u>					
Capital Outlay	\$ 0	\$ 0	\$ 29,355	N/A	\$ 27,860
Total	0	0	29,355	N/A	27,860
<u>Facilities/Facilities Maintenance</u>					
Capital Outlay	0	0	2,340	N/A	7,635
Total	0	0	2,340	N/A	7,635
<u>Streets and Stormwater</u>					
Capital Outlay	0	0	450	N/A	2,000
Total	0	0	450	N/A	2,000
<u>Tulsa Transit</u>					
Capital Outlay	0	0	900	N/A	3,994
Total	0	0	900	N/A	3,994
Total Public Works And Transportation	0	0	33,045	N/A	41,489
■ SOCIAL AND ECONOMIC DEVELOPMENT					
<u>Planning and Development</u>					
<u>Planning and Development</u>					
Capital Outlay	0	0	400	N/A	2,900
Total	0	0	400	N/A	2,900
<u>Tulsa Development Authority</u>					
Capital Outlay	0	0	4,000	N/A	0
Total	0	0	4,000	N/A	0
Total Social and Economic Development	0	0	4,400	N/A	2,900
■ ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Asset Management</u>					
Capital Outlay	0	0	540	N/A	1,640
Total	0	0	540	N/A	1,640
Total Administrative & Support Services	0	0	540	N/A	1,640
TOTAL BUDGET (Expenditures or appropriations)	0	0	64,310	N/A	74,109
TRANSFERS OUT					
Fund #	Name				
2910	Short-Term Capital Fund				
	0	0	6,020	N/A	6,500
TOTAL TRANSFERS OUT	0	0	6,020	N/A	6,500
TOTAL ANNUAL OUTLAYS	\$ 0	\$ 0	\$ 70,330	N/A	\$ 80,609

PROJECT APPROPRIATIONS

(amounts expressed in thousands)

FY 2014-2015 & FY 2015-2016

	FY 15 BUDGET	FY 16 BUDGET
■ POLICE		
Police Academy Renovations/Police Courts/COMPSTAT Building	\$ 0	\$ 225
Police Five-Year Capital Equipment	3,275	3,100
Police Total	3,275	3,325
■ FIRE		
Self contained breathing apparatus (SCBA)	2,600	0
Fire station generators	200	1,300
Fire Total	2,800	1,300
■ INFORMATION TECHNOLOGY		
Financial system replacement	0	6,930
Law enforcement record management system	6,530	0
Information Technology Total	6,530	6,930
■ PARKS		
Lacy - Pool Reconstruction	0	300
McClure - Pool Reconstruction	500	4,225
Safety Surfaces - Lacy	0	30
Security System Upgrades - Mohawk Pro Shop	0	10
Lacy Park Master Plan - Phase 1	3,600	0
Water Playgrounds - (Penney, Lacy)	0	130
Mohawk Golf Course Club House - Flooring, Paint and HVAC Replacement	0	40
Parks Total	4,100	4,735
■ TULSA ZOO		
Master Plan - Tiger & Snow Leopard Exhibits	3,750	0
Master Plan - Carnivores Exhibits	0	3,000
Tulsa Zoo Total	3,750	3,000
■ GILCREASE		
Thomas Gilcrease House roof replacement	25	150
Closed circuit TV camera upgrade	65	485
Gilcrease Library/archival storage support	45	255
Helmerich Hall floor replacement	0	50
Kitchen grease trap and sanitary sewer replacement	165	0
Gallery lighting controls replacement	40	270
Galleries fire suppression systems upgrade from wet to dry pipe	0	100
Perimeter fence replacement	0	40
Public restrooms renovation	50	360
Roof replacement/repairs not included in 2013	1,500	0
Gilcrease Total	1,890	1,710
■ PERFORMING ARTS CENTER		
Replace existing fire alarm system	0	75
Fire sprinklers	0	200
Renovations	0	100
HVAC - Fan coil replacement	0	65
HVAC - Motor replacement	0	20
Performing Arts Center Total	0	460
■ RIVER PARKS AUTHORITY		
Park Facilities Refurbishment	200	0
Pedestrian Bridge	870	4,855
River Parks Authority Total	1,070	4,855
■ TULSA CITY-COUNTY LIBRARY		
Tulsa Central Library Project	5,000	5,000
Tulsa City-County Library Total	5,000	5,000
■ STREETS AND EXPRESSWAYS		
Arterial Street Rehabilitation and Citywide Projects		
Charles Page Blvd. - 33rd W. Ave. to 25th W. Ave.	180	0
Utica Ave. - Pine St. to Admiral Blvd.	0	375
Union Ave. - Southwest Blvd. to W. 41st St.	110	0
Union Ave. - W. 51st St. to W. 61st St	0	175
Sheridan Rd. - Apache St. to Pine St.	\$ 0	\$ 180

	FY 15 BUDGET	FY 16 BUDGET
Mingo Rd. - 46th St. N. to 36th St. N.	\$ 0	\$ 350
11th St. - 89th E. Ave. to Mingo Rd.	250	0
15th St. - Peoria Ave. to Lewis Ave.	330	0
Peoria Ave. - 11th St. to 21st St.	0	285
31st St. - Riverside Dr. to Peoria Ave.	170	1,255
Memorial Dr. - 21st St. to 31st St.	0	315
Memorial Dr. - 91st St. to Creek Tpk.	100	0
51st St. - Pittsburg Ave. to Yale Ave.	0	120
Downtown Arterial Streets	400	5,000
Pine St. & Lewis Ave. Intersection	140	0
41st St. & Union Ave. Intersection	0	145
51st St. & Union Ave. Intersection	0	65
46th St. N. & Mingo Rd. Intersection	0	35
21st St. & Memorial Dr. Intersection	0	90
61st St. & Sheridan Rd. Intersection	165	1,505
Widen Yale Avenue, 81st St. to 91st Street South	600	2,870
Widen 81st Street South, Sheridan Road to Memorial Drive	0	500
Widen Riverside Drive, 24th to 33rd Place South	19,000	0
Widen 25th W. Ave., Edison to Apache (design)	0	750
Gilcrease Expressway Local Match	2,500	500
Bridges - Replacement and Rehabilitation Programs		
Bridge No. 250 - 11200 E. 11th St.	0	10
Bridge No. 247 - 9200 E. 11th St.	15	0
Bridge No. 401 - 3800 S. Memorial Dr.	0	15
Bridge No. 403 - 4400 S. Memorial Dr.	0	15
Bridge No. 402 - 4200 S. Memorial Dr.	0	100
Bridge No. 262 - 19200 E. 21st St.	0	15
Bridge No. 210 - 5600 S. Harvard Ave.	5	0
ODOT Rehabilitation and Replacement Program	600	0
Citywide guardrail replacement	100	0
Citywide traffic signalization	0	500
Roadway, pedestrian, and decorative lighting replacement	100	400
Signing, pavement marking and delineation	75	500
Traffic calming	75	0
Traffic signal installation, modification, and safety improvements	100	600
Citywide ADA Transition Plan Implementation (High/Medium Priority Needs)	150	1,750
Citywide Matching Funds	190	0
IDL Entrance Rehab (1st, 7th, and 8th Streets; signals at 1st and Greenwood)	300	2,700
Streets and Expressways Total	25,655	21,120
■ FLOOD CONTROL		
Levee District #12 rehabilitation	300	240
Flood Control Total	300	240
■ FACILITIES MAINTENANCE		
ADA Transition Plan - Buildings	50	200
ADA Transition Plan - Parks	50	175
Public Facilities, OTC	100	475
Public Facilities, Roofing	50	500
Facilities Maintenance Total	250	1,350
■ WORKING IN NEIGHBORHOODS		
Animal Shelter Improvements - ventilation system and facility improvements	200	550
Working In Neighborhoods Total	200	550
■ PLANNING AND DEVELOPMENT		
Annual Economic Development Priority Opportunities	600	600
Strategic Mobility Plan	0	1,500
Corridor and Small Area Planning	150	400
Phase I – Northland Strategic Acquisition and Street Improvements	250	1,000
Retail and Residential Development	4,000	0
Phase I – Pearl District Flood Control and Redevelopment	2,000	0
Eugene Field Redevelopment	1,000	9,900
Route 66 Station (restrooms and short-term parking)	50	500
Planning and Economic Development Total	\$ 8,050	\$ 13,900

	<u>FY 15 BUDGET</u>	<u>FY 16 BUDGET</u>
■ TULSA TRANSIT		
Replace Aging Vehicles -33 fixed-route and 39 LIFT program busses	\$ 500	\$ 3,994
Peoria Bus Rapid Transit (BRT) Project	<u>400</u>	<u>0</u>
Tulsa Transit Total	<u>900</u>	<u>3,994</u>
■ ASSET MANAGEMENT		
Compressed natural gas (CNG) fleet fueling infrastructure expansion	200	1,100
Install two emergency generators (56th and Garnett; 1790 West Newblock)	200	0
EMD facilities maintenance	140	140
Lighting systems, driveways, sidewalks, energy upgrades, HVAC, & Plumbing	<u>0</u>	<u>400</u>
Asset Management Total	<u>540</u>	<u>1,640</u>
■ CAPITAL PLANNING AND EQUIPMENT		
Replace Capital Equipment	<u>6,020</u>	<u>6,500</u>
Capital Planning and Equipment Total	<u>6,020</u>	<u>6,500</u>
Fund Total	<u>\$ 70,330</u>	<u>\$ 80,609</u>

TMUA-WATER CAPITAL PROJECTS FUND

FY 2014-2015 & FY 2015-2016

CAPITAL FUND 6021
PROPRIETARY CAPITAL FUND BUDGETED ON A CASH BASIS

OVERVIEW

This fund allows for the separate accounting of capital projects that are financed with revenue generated within the TMUA-Water Operating Fund (Fund 7020). The fund receives a transfer from the TMUA-Water Operating Fund each fiscal year to provide financing for capital projects, and since the fund is a capital projects fund, appropriations do not lapse at the end of each fiscal year as they do in operating funds. Interest revenue is credited to the TMUA-Water Operating Fund. Most of the time, transfers are fully appropriated, but a fund balance available for appropriation can be generated when projects are constructed for less than original estimates.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

In FY15 and FY16, a transfer from the TMUA-Water Operating Fund will finance needed water system improvement projects. All of the projects are contained in the TMUA/City Council adopted Capital Improvements Plan. They are listed at the end of this fund summary.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
Annual Resources						
Revenue	\$ 0	\$ 0	\$ 0	\$ 0	N/A	\$ 0
Transfers In	12,550	15,425	14,123	12,320	-12.8%	20,495
Total Resources	12,550	15,425	14,123	12,320	-12.8%	20,495
Annual Outlays						
Budget (Expenditures or appropriations)	12,550	15,425	15,425	12,320	-20.1%	20,495
Transfers Out	0	0	0	0	N/A	0
Total Outlays	12,550	15,425	15,425	12,320	-20.1%	20,495
Resources less Outlays	0	0	(1,302)	0		0
Assigned Fund Balance						
Beginning of Year	1,334	161	1,334	32		32
Addition to/(Use of)	0	0	(1,302)	0		0
End of Year	\$ 1,334	\$ 161	\$ 32	\$ 32		\$ 32

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
■ TRANSFERS IN	\$ 12,550	\$ 15,425	\$ 14,123	\$ 12,320	-12.8%	\$ 20,495
TOTAL ANNUAL RESOURCES	\$ 12,550	\$ 15,425	\$ 14,123	\$ 12,320	-12.8%	\$ 20,495

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 ORIG.	FY 16 BUDGET
■ PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
Capital Outlay	\$ 12,550	\$ 14,235	\$ 11,100	-22.0%	\$ 19,235
Total	12,550	14,235	11,100	-22.0%	19,235
<u>Water and Sewer</u>					
Capital Outlay	0	1,190	1,220	2.5%	1,260
Total	0	1,190	1,220	2.5%	1,260
TOTAL BUDGET (Expenditures or appropriations)	12,550	15,425	12,320	-20.1%	20,495
TOTAL ANNUAL OUTLAYS	\$ 12,550	\$ 15,425	\$ 12,320	-20.1%	\$ 20,495

PROJECT APPROPRIATIONS

(amounts expressed in thousands)

FY 2014-2015 & FY 2015-2016

	FY 15 BUDGET	FY 16 BUDGET
Raw Water Flowlines Repairs Spavinaw/Oologah	\$ 0	\$ 1,000
Oologah Pump Station Rehabilitation	1,000	0
Lynn Lane & Yahola Terminal Storage Repair	350	1,000
Source Water Protection & Management Program	690	710
Eucha, Spavinaw Water Quality Court Master	530	550
Mohawk WTP Upgrade Raw Water Pumping Station	0	750
Mohawk WTP Physical Security Improvements	0	100
Mohawk WTP New Emergency Generator Equipment	0	300
Mohawk WTP Maintenance Capital Improvements	250	250
Mohawk WTP HSPS Rehabilitation and Improvements	0	1,200
AB Jewell WTP Residuals Handling, Thickening, and Dewatering Improvements	300	0
AB Jewell Maintenance & Improvements	500	500
AB Jewell New Control Room Building and Mechanical HVAC	0	765
AB Jewell WTP Replace East Clearwell West Clearwell Valves	0	800
AB Jewell WTP High Service Pumping Station Improvements	2,700	0
AB Jewell WTP Lagoon Improvements	0	1,350
AB Jewell WTP Instrumentation & Control - SCADA System	0	900
AB Jewell WTP Electrical - Upgrade TMUA-owned medium volt	300	300
AB Jewell WTP Physical Security Improvements	100	0
AB Jewell WTP New Emergency Generator Equipment	150	500
AB Jewell WTP Structural / Architectural Rehab and Repair	350	0
AB Jewell WTP Yard Piping and Valve Improvements	0	350
Waterline Relocations – Citywide	750	750
Water Mains Replacements - City Wide	2,900	3,900
Water Mains Replacements - Less than 6-inches - Citywide	0	2,500
Central Business District Water Main Replacement	0	350
Dead-End 12" Distribution Mains Connections & Extensions	350	350
Water Vault & Large Meter Upgrades	0	200
Unserved Areas	0	500
Large Water Valve Replacement - City Wide	100	100
Utility Bridges - Repaint/Rehabilitation	100	100
Bixby Master Meter Connection Improvement	900	0
Pump Station Rehabilitation (Reservoir Hill PS and SSS-PS)	0	120
Automatic Meter Reading - City Wide	0	300
Total	\$ 12,320	\$ 20,495

TMUA-SEWER CAPITAL PROJECTS FUND

FY 2014-2015 & FY 2015-2016

CAPITAL FUND

6031

PROPRIETARY
CAPITAL FUND
BUDGETED ON A
CASH BASIS

OVERVIEW

This fund allows for the separate accounting of capital projects that are financed with revenue generated within the TMUA-Sewer Operating Fund (Fund 7030). The fund receives a transfer from the TMUA-Sewer Operating Fund each fiscal year to provide financing for capital projects, and since the fund is a capital projects fund, appropriations do not lapse at the end of each fiscal year as they do in operating funds. Interest revenue is credited to the TMUA-Sewer Operating Fund. Most of the time, transfers are fully appropriated, but a fund balance available for appropriation can be generated when projects are constructed for less than original estimates.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

In FY15 and FY16, a transfer from the TMUA-Sewer Operating Fund will finance needed sanitary sewer system improvement projects. All of the projects are contained in the TMUA/City Council adopted Capital Improvements Plan. They are listed at the end of this fund summary.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
Annual Resources						
Revenue	\$ 0	\$ 0	\$ 0	\$ 0	N/A	\$ 0
Transfers In	3,410	2,918	2,918	4,046	39%	4,793
Total Resources	3,410	2,918	2,918	4,046	39%	4,793
Annual Outlays						
Budget (Expenditures or appropriations)	3,410	2,918	2,918	4,046	39%	4,793
Transfers Out	0	0	0	0	N/A	0
Total Outlays	3,410	2,918	2,918	4,046	39%	4,793
Resources less Outlays	0	0	0	0		0
Assigned Fund Balance						
Beginning of Year	198	2	198	198		198
Addition to/(Use of)	0	0	0	0		0
End of Year	\$ 198	\$ 2	\$ 198	\$ 198		\$ 198

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
■ TRANSFERS IN	\$ 3,410	\$ 2,918	\$ 2,918	\$ 4,046	38.7%	\$ 4,793
TOTAL ANNUAL RESOURCES	\$ 3,410	\$ 2,918	\$ 2,918	\$ 4,046	38.7%	\$ 4,793

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 ORIG.	FY 16 BUDGET
■ PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
Capital Outlay	\$ 3,410	\$ 2,918	\$ 4,046	38.7%	\$ 4,793
TOTAL BUDGET (Expenditures or appropriations)	3,410	2,918	4,046	38.7%	4,793
TOTAL ANNUAL OUTLAYS	\$ 3,410	\$ 2,918	\$ 4,046	38.7%	\$ 4,793

PROJECT APPROPRIATIONS

FY 2014-2015 & FY 2015-2016

	FY 15 BUDGET	FY 16 BUDGET
Demolish Trickling Filter Plant and Stormwater Improvements	\$ 500	\$ 0
Northside WWTP Flow Optimization and Process Modeling Study	0	265
Northgate LS Relief	103	106
Mill Creek 92/95-N Relief	0	440
Lafortune Park 18, 71-S Relief	194	0
Southside WWTP Concrete Protective Coatings	150	150
Southside WWTP Influent Lift Station Diversion to Cherry Crk Lift Station	0	881
Activated Sludge Diffused Aeration & Primary Sludge Handling Imp.	0	300
Haikey Creek SAMS Equipment Replacements	206	500
Spunky Creek Main Stem South Contract 1	450	250
Lift Station Replacements or Upgrades	779	863
Resurface WWTP & Lift Stations Roadways & Parking	300	318
Areawide Electrical Load/Transformer Study and Replacement	0	300
Haikey Creek WWTP Sludge Management Center	30	0
Northside WWTP Lab Building	34	0
Northside WWTP Operations Building	0	420
Haikey WWTP Security & Safety Improvements to Disinfection Facility	1,300	0
Total	\$ 4,046	\$ 4,793

STORMWATER CAPITAL PROJECTS FUND

FY 2014-2015 & FY 2015-2016

CAPITAL FUND
6041

PROPRIETARY
CAPITAL FUND
BUDGETED ON A
CASH BASIS

OVERVIEW

This fund allows for the separate accounting of capital projects that are financed with revenue generated within the Stormwater Operating Fund (Fund 7010). The fund receives a transfer from the Stormwater Operating Fund each fiscal year to provide financing for capital projects, and since the fund is a capital projects fund, appropriations do not lapse at the end of each fiscal year as they do in operating funds. Interest revenue is credited to the Stormwater Operating Fund. Most of the time, transfers are fully appropriated, but a fund balance available for appropriation can be generated when projects are constructed for less than original estimates.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

Appropriations in the FY15 and FY16 budget will be for small, but critical neighborhood flood control projects identified by the Stormwater Drainage and Hazard Mitigation Advisory Board, neighborhood groups, staff, elected officials, and the general public.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
Annual Resources						
Revenue	\$ 0	\$ 0	\$ 0	\$ 0	N/A	\$ 0
Transfers In	5,500	2,000	2,000	3,000	50.0%	3,000
Total Resources	5,500	2,000	2,000	3,000	50.0%	3,000
Annual Outlays						
Budget (Expenditures or appropriations)	5,500	2,000	2,000	3,000	50.0%	3,000
Transfers Out	0	0	0	0	N/A	0
Total Outlays	5,500	2,000	2,000	3,000	50.0%	3,000
Resources less Outlays	0	0	0	0		0
Assigned Fund Balance						
Beginning of Year	80	45	80	80		80
Addition to/(Use of)	0	0	0	0		0
End of Year	\$ 80	\$ 45	\$ 80	\$ 80		\$ 80

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
■ TRANSFERS IN	\$ 5,500	\$ 2,000	\$ 2,000	\$ 3,000	50.0%	\$ 3,000
TOTAL ANNUAL RESOURCES	\$ 5,500	\$ 2,000	\$ 2,000	\$ 3,000	50.0%	\$ 3,000

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 ORIG.	FY 15 BUDGET
■ PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
Capital Outlay	\$ 5,500	\$ 2,000	\$ 3,000	50.0%	\$ 3,000
TOTAL BUDGET (Expenditures or appropriations)	5,500	2,000	3,000	50.0%	3,000
TOTAL ANNUAL OUTLAYS	\$ 5,500	\$ 2,000	\$ 3,000	50.0%	\$ 3,000

PROJECT APPROPRIATIONS

FY 2014-2015 & FY 2015-2016

	FY 15 BUDGET	FY 16 BUDGET
Neighborhood Urgent Flood Control Projects	\$ 3,000	\$ 3,000
Fund Total	\$ 3,000	\$ 3,000

STORMWATER MANAGEMENT ENTERPRISE FUND

FY 2014-2015 & FY 2015-2016

OPERATING FUND 7010
PROPRIETARY FUND BUDGETED ON AN ACCRUAL BASIS

OVERVIEW

The Stormwater Management Enterprise Fund was established by Ordinance #17285 in January 1985. It is "for the purpose of identifying and controlling all revenues and expenses attributable to stormwater drainage services." The primary revenue source for the fund is the Stormwater Management Fee. This is a fee collected from residents and businesses within the city. The fee provides funds for "operating, constructing, equipping, maintaining, acquiring and owning within the city a stormwater drainage system." In addition to financing the development and maintenance of facilities, the fee also provides funds for studying and mapping the city's drainage system in order to identify and assess flood-prone areas.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

This fund began FY14 with a fund balance of \$2,031,000 after reserving for encumbrances. The FY14 estimated revenues are expected to exceed outlays for the fiscal year. The fund has an informal policy of maintaining an operating reserve of 5% of revenues. For FY15, the reserve would be \$1,194,000.

A 9% rate increase is projected for FY15.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
Annual Resources						
Revenue	\$ 22,945	\$ 22,805	\$ 23,201	\$ 24,107	3.9%	\$ 24,795
Transfers In	0	0	0	0	N/A	0
Total Resources	22,945	22,805	23,201	24,107	3.9%	24,795
Annual Outlays						
Budget (Expenditures or appropriations)	19,780	20,431	20,267	22,001	8.6%	21,502
Transfers Out	5,875	2,265	2,265	3,000	32.5%	3,000
Total Outlays	25,655	22,696	22,532	25,001	11.0%	24,502
Resources less Outlays	(2,710)	109	669	(894)		293
Assigned Fund Balance						
Beginning of Year	4,741	2,101	2,031	2,700		1,806
Committed Fund Balance For OPEB	(177)	(177)	(177)	(177)		(177)
Addition to/(Use of)	(2,710)	109	669	(894)		293
End of Year	\$ 1,854	\$ 2,033	\$ 2,523	\$ 1,629		\$ 1,922

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
■ CHARGES FOR SERVICES	\$ 22,583	\$ 22,535	\$ 22,776	\$ 23,887	4.9%	\$ 24,575
■ MISCELLANEOUS REVENUE	254	182	291	182	-37.5%	182
■ INTEREST INCOME	108	88	134	38	-71.6%	38
TOTAL ANNUAL RESOURCES	\$ 22,945	\$ 22,805	\$ 23,201	\$ 24,107	3.9%	\$ 24,795

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 ORIG.	FY 16 BUDGET
■ CULTURAL DEVELOPMENT AND RECREATION					
<u>Park and Recreation</u>					
Personal Services	\$ 117	\$ 124	\$ 96	-22.6%	\$ 96
Materials and Supplies	15	15	15	0.0%	15
Other Services/Charges	73	74	74	0.0%	74
TOTAL CULTURAL DEV/REC	205	213	185	-13.1%	185
■ PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
Personal Services	2,074	2,254	2,189	-2.9%	2,206
Materials and Supplies	55	54	28	-48.1%	21
Other Services/Charges	878	957	1,808	88.9%	1,533
Capital Outlay	20	0	0	N/A	0
Total	3,027	3,265	4,025	23.3%	3,760
<u>Streets and Stormwater</u>					
Personal Services	4,012	4,259	5,452	28.0%	5,536
Materials and Supplies	495	778	842	8.2%	843
Other Services/Charges	8,446	8,627	8,631	0.0%	8,558
Capital Outlay	2,174	1,734	786	-54.7%	518
Total	15,127	15,398	15,711	2.0%	15,455
<u>Water & Sewer</u>					
Personal Services	387	395	424	7.3%	427
Materials and Supplies	46	57	63	10.5%	64
Other Services/Charges	79	83	104	25.3%	103
Capital Outlay	4	0	39	N/A	90
Total	516	535	630	17.8%	684
TOTAL TRANS. & PUB. WORKS	\$ 18,670	\$ 19,198	\$ 20,366	6.1%	\$ 19,899

	<u>FY 13 ACTUAL</u>	<u>FY 14 ORIGINAL</u>	<u>FY 15 BUDGET</u>	<u>DIFF. FROM FY 14 ORIG.</u>	<u>FY 16 BUDGET</u>	
BUDGET (Expenditures or appropriations)						
■ ADMINISTRATIVE AND SUPPORT SERVICES						
<u>Finance</u>						
Personal Services	\$ 352	\$ 297	\$ 315	6.1%	\$ 317	
Materials and Supplies	20	15	16	6.7%	16	
Other Services/Charges	141	136	173	27.2%	173	
Capital Outlay	0	30	37	23.3%	0	
Total	513	478	541	13.2%	506	
<u>Information Technology</u>						
Personal Services	205	231	256	10.8%	257	
Materials and Supplies	39	15	12	-20.0%	12	
Other Services/Charges	112	112	144	28.6%	143	
Capital Outlay	36	36	36	0.0%	36	
Total	392	394	448	13.7%	448	
<u>Customer Care</u>						
Personal Services	0	145	143	-1.4%	144	
Materials and Supplies	0	2	1	-50.0%	1	
Other Services/Charges	0	1	2	100.0%	4	
Total	0	148	146	-1.4%	149	
<u>Asset Management</u>						
Personal Services	0	0	138	N/A	138	
Materials and Supplies	0	0	9	N/A	9	
Other Services/Charges	0	0	168	N/A	168	
Total	0	0	315	N/A	315	
TOTAL ADMIN. & SUPPORT SERV.	905	1,020	1,450	42.2%	1,418	
TOTAL BUDGET (Expenditures or appropriations)	19,780	20,431	22,001	7.7%	21,502	
TRANSFERS OUT						
<u>Fund #</u>	<u>Name</u>					
1080	General Fund	0	250	0	-100.0%	0
3001	Municipal Employees' Pension Trust Fund	212	15	0	-100.0%	0
3450	One Tech Building	13	0	0	N/A	0
6041	Stormwater Capital Projects	5,500	2,000	3,000	50.0%	3,000
7020	Water Operating	150	0	0	N/A	0
TOTAL TRANSFERS OUT		5,875	2,265	3,000	32.5%	3,000
TOTAL ANNUAL OUTLAYS		\$ 25,655	\$ 22,696	\$ 25,001	10.2%	\$ 24,502

TMUA-WATER OPERATING FUND

FY 2014-2015 & FY 2015-2016

OPERATING FUND 7020
PROPRIETARY FUND BUDGETED ON AN ACCRUAL BASIS

OVERVIEW

The Tulsa Metropolitan Water Authority was established as a Trust on April 5, 1957 (Ordinance #8113) for the purpose of maintaining the City's water and wastewater systems. The name was changed August 23, 1989 to the Tulsa Metropolitan Utility Authority (TMUA). A lease agreement and operation and maintenance contract dated February 1, 1984 were entered into between the City and TMUA specifying the City would lease to TMUA the water and sewer system assets, and the City would operate and maintain them. Two operating funds were established to account for these activities - one for water services and one for sanitary sewer services. Within the Water Operating Fund, the City records all revenues and expenditures generated by the water supply system's operations. Over 90 percent of the revenue in the fund is derived from the sale of treated water.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

In FY98, the TMUA Board decided to establish an operating reserve totaling 5 percent of projected revenues from annual water sales. TMUA established two other reserves in FY08, a rate stabilization reserve and a capital projects reserve. Those reserves will be funded over time as resources are available. The FY14 beginning fund balance of \$16,222,000 reflects the cash balance in the fund after reserving for encumbrances and the 5 percent operating reserve.

A seven percent rate increase is projected for FY15. The increase is needed to support operations, maintenance, and capital costs. In FY15, outlays are expected to exceed revenues and the year-end balance after reserving for the 5 percent cash operating reserve is estimated to be positive.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
Annual Resources						
Revenue	\$ 100,604	\$ 99,202	\$ 98,954	\$ 103,446	4.5%	\$ 110,367
Transfers In	334	0	0	0	N/A	0
Total Resources	100,938	99,202	98,954	103,446	4.5%	110,367
Annual Outlays						
Budget (Expenditures or appropriations)	87,705	96,505	91,726	94,162	2.7%	89,750
Transfers Out	21,727	15,535	14,123	12,320	-12.8%	20,495
Total Outlays	109,432	112,040	105,849	106,482	0.6%	110,245
Resources less Outlays	(8,494)	(12,838)	(6,895)	(3,036)		122
Assigned Fund Balance						
Beginning of Year	24,716	19,038	16,222	9,327		6,291
Committed Fund Balance For OPEB	(622)	(622)	(622)	(622)		(622)
Addition to/(Use of)	(8,494)	(12,838)	(6,895)	(3,036)		122
Less 5% Cash Operating Reserve	(4,715)	(4,715)	(4,935)	(4,935)		(5,281)
End of Year	\$ 10,885	\$ 863	\$ 3,770	\$ 734		\$ 510

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
■ LICENSES AND PERMITS	\$ 63	\$ 12	\$ 10	\$ 12	20.0%	\$ 12
■ CHARGES FOR SERVICES	95,757	94,300	93,826	98,702	5.2%	105,623
■ OTHER CHARGES	2,878	3,958	3,888	3,926	1.0%	3,941
■ MISCELLANEOUS REVENUE	1,271	432	459	306	-33.3%	291
■ INTEREST INCOME	635	500	771	500	-35.1%	500
TOTAL REVENUE	100,604	99,202	98,954	103,446	4.5%	110,367
■ TRANSFER IN	334	0	0	0	0.0%	0
TOTAL ANNUAL RESOURCES	\$ 100,938	\$ 99,202	\$ 98,954	\$ 103,446	4.5%	\$ 110,367

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 ORIG.	FY 16 BUDGET
■ PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
Personal Services	\$ 2,983	\$ 2,853	\$ 2,674	-6.3%	\$ 2,694
Materials and Supplies	56	53	25	-52.8%	17
Other Services/Charges	1,109	1,063	716	-32.6%	716
Capital Outlay	0	242	207	-14.5%	0
Total	4,148	4,211	3,622	-14.0%	3,427
<u>Streets and Stormwater</u>					
Personal Services	463	487	351	-27.9%	355
Materials and Supplies	27	53	17	-67.9%	19
Other Services/Charges	711	617	103	-83.3%	103
Capital Outlay	0	128	0	-100.0%	0
Total	1,201	1,285	471	-63.3%	477
<u>Water & Sewer</u>					
Personal Services	18,498	18,250	19,487	6.8%	19,637
Materials and Supplies	9,543	9,855	10,328	4.8%	10,781
Other Services/Charges	27,015	29,229	30,951	5.9%	31,035
Capital Outlay	5,308	11,952	7,741	-35.2%	3,597
Total	60,364	69,286	68,507	-1.1%	65,050
TOTAL TRANS. & PUB. WORKS	65,713	74,782	72,600	-2.9%	68,954
■ ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Finance</u>					
Personal Services	1,784	1,610	1,677	4.2%	1,691
Materials and Supplies	246	207	205	-1.0%	205
Other Services/Charges	531	586	736	25.6%	736
Capital Outlay	25	76	0	-100.0%	0
Total	2,586	2,479	2,618	5.6%	2,632
<u>Information Technology</u>					
Personal Services	1,292	1,438	1,288	-10.4%	1,295
Materials and Supplies	162	89	62	-30.3%	62
Other Services/Charges	736	791	662	-16.3%	605
Capital Outlay	208	208	208	0.0%	208
Total	2,398	2,526	2,220	-12.1%	2,170
<u>Customer Care</u>					
Personal Services	807	596	573	-3.9%	577
Materials and Supplies	6	9	4	-55.6%	4
Other Services/Charges	40	1	8	>500%	17
Total	\$ 853	\$ 606	\$ 585	-3.5%	\$ 598

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 ORIG.	FY 16 BUDGET
BUDGET (Expenditures or appropriations)					
■ ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Asset Management</u>					
Personal Services	\$ 0	\$ 0	\$ 240	N/A	\$ 241
Materials and Supplies	0	0	25	N/A	25
Other Services/Charges	0	0	457	N/A	457
Capital Outlay	0	0	75	N/A	0
Total	0	0	797	N/A	723
TOTAL ADMIN. & SUPPORT SERV.	5,837	5,611	6,220	10.9%	6,123
■ DEBT SERVICE	16,155	16,112	15,342	-4.8%	14,673
Total	16,155	16,112	15,342	-4.8%	14,673
TOTAL BUDGET (Expenditures or appropriations)	87,705	96,505	94,162	-2.4%	89,750
 TRANSFERS OUT					
Fund # Name					
3001 Municipal Employees' Pension Trust Fund	0	110	0	-100.0%	0
3450 One Tech Building	47	0	0	N/A	0
6021 TMUA-Water Capital Projects	21,680	15,425	12,320	-20.1%	20,495
TOTAL TRANSFERS OUT	21,727	15,535	12,320	-20.7%	20,495
 TOTAL ANNUAL OUTLAYS	\$ 109,432	\$ 112,040	\$ 106,482	-5.0%	\$ 110,245

TMUA-SEWER OPERATING FUND

FY 2014-2015 & FY 2015-2016

OPERATING FUND 7030
PROPRIETARY FUND BUDGETED ON AN ACCRUAL BASIS

OVERVIEW

The Tulsa Metropolitan Water Authority was established as a Trust on April 5, 1957 (Ordinance #8113) for the purpose of maintaining the City's water and wastewater systems. The name was changed August 23, 1989 to the Tulsa Metropolitan Utility Authority (TMUA). A lease agreement and operation and maintenance contract dated February 1, 1984 were entered into between the City and TMUA specifying the City would lease to TMUA the water and sewer system assets and the City would operate and maintain the assets. Operating funds were established to account for these activities - one for water services and one for sanitary sewer services. Within the Sanitary Sewer Operating Fund, the City records all revenues and expenditures generated by the sanitary sewer system's operations. The major portion of the revenues are generated by fees charged for disposing of wastewater.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

In FY98, the TMUA Board decided to establish an operating reserve totaling 5 percent of projected annual sanitary sewer service charges. They established two other reserves in FY08, a rate stabilization reserve and a capital projects reserve. Those reserves will be funded over time as resources are available. The FY14 beginning fund balance of \$9,508,000 reflects the cash balance in the fund after reserving for encumbrances and the 5 percent operating reserve.

A nine and three quarter percent rate increase is projected for FY15. The increase is needed to support operations, maintenance, debt service, and capital costs. In FY15, outlays are projected to exceed revenues and the year-end balance after reserving for the 5 percent cash operating reserve is estimated to be positive.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
Annual Resources						
Revenue	\$ 79,110	\$ 83,587	\$ 81,633	\$ 87,072	6.7%	\$ 94,944
Transfers In	0	0	0	0	N/A	0
Total Resources	79,110	83,587	81,633	87,072	6.7%	94,944
Less:						
Annual Outlays						
Budget (Expenditures or appropriations)	68,646	80,212	76,631	82,417	7.6%	86,845
Transfers Out	8,791	6,456	6,456	7,244	12.2%	7,837
Total Outlays	77,437	86,668	83,087	89,661	7.9%	94,682
Resources less Outlays	1,673	(3,081)	(1,454)	(2,589)		262
Assigned Fund Balance						
Beginning of Year	7,835	8,216	9,508	8,054		5,465
Committed Fund Balance For OPEB	(597)	(597)	(767)	(767)		(767)
Addition to/(Use of)	1,673	(3,081)	(1,454)	(2,589)		262
Less 5% Cash Reserve	(4,010)	(4,010)	(4,183)	(4,183)		(4,577)
End of Year	\$ 4,901	\$ 528	\$ 3,104	\$ 515		\$ 383

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
■ LICENSES AND PERMITS	\$ 68	\$ 299	\$ 36	\$ 42	16.7%	\$ 45
■ CHARGES FOR SERVICES	75,688	80,191	78,449	83,661	6.6%	91,548
■ OTHER SERVICES	2,730	2,572	2,605	2,869	10.1%	2,937
■ MISCELLANEOUS REVENUE	393	304	393	279	-29.0%	193
■ INTEREST INCOME	231	221	150	221	47.3%	221
TOTAL ANNUAL RESOURCES	\$ 79,110	\$ 83,587	\$ 81,633	\$ 87,072	6.7%	\$ 94,944

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 ORIG.	FY 16 BUDGET
■ PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
Personal Services	\$ 2,473	\$ 2,585	\$ 2,436	-5.8%	\$ 2,455
Materials and Supplies	31	53	24	-54.7%	17
Other Services/Charges	1,079	1,521	1,283	-15.6%	1,283
Capital Outlay	0	8	46	475.0%	8
Total	3,583	4,167	3,789	-9.1%	3,763
<u>Streets and Stormwater</u>					
Personal Services	147	156	73	-53.2%	74
Materials and Supplies	15	28	14	-50.0%	14
Other Services/Charges	431	358	56	-84.4%	56
Total	593	542	143	-73.6%	144
<u>Water & Sewer</u>					
Personal Services	16,186	16,003	16,665	4.1%	16,797
Materials and Supplies	3,846	4,885	4,492	-8.0%	5,269
Other Services/Charges	19,615	22,343	21,543	-3.6%	23,575
Capital Outlay	5,582	8,421	7,776	-7.7%	6,579
Total	45,229	51,652	50,476	-2.3%	52,220
TOTAL TRANS. & PUB. WORKS	\$ 49,405	\$ 56,361	\$ 54,408	-3.5%	\$ 56,127

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 ORIG.	FY 16 BUDGET	
■ ADMINISTRATIVE AND SUPPORT SERVICES						
Finance						
Personal Services	\$ 1,043	\$ 1,154	\$ 1,270	10.1%	\$ 1,280	
Materials and Supplies	40	104	116	11.5%	116	
Other Services/Charges	454	473	617	30.4%	617	
Capital Outlay	0	54	0	-100.0%	0	
Total	1,537	1,785	2,003	12.2%	2,013	
Information Technology						
Personal Services	364	410	1,089	165.6%	1,095	
Materials and Supplies	93	26	46	76.9%	46	
Other Services/Charges	198	245	585	138.8%	534	
Capital Outlay	64	350	64	-81.7%	64	
Total	719	1,031	1,784	73.0%	1,739	
Customer Care						
Personal Services	449	494	477	-3.4%	481	
Materials and Supplies	3	8	3	-62.5%	3	
Other Services/Charges	22	1	7	>500%	14	
Total	474	503	487	-3.2%	498	
Asset Management						
Personal Services	0	0	219	N/A	220	
Materials and Supplies	0	0	21	N/A	21	
Other Services/Charges	0	0	381	N/A	381	
Capital Outlay	0	0	35	N/A	0	
Total	0	0	656	N/A	622	
TOTAL ADMIN. & SUPPORT SERV.	2,730	3,319	4,930		4,872	
■ DEBT SERVICE						
Total	16,511	20,532	23,079	12.4%	25,846	
TOTAL BUDGET (Expenditures or appropriations)	68,646	80,212	82,417	2.7%	86,845	
TRANSFERS OUT						
Fund #	Name					
3001	Municipal Employees' Pension Trust Fund	0	68	0	-100.0%	0
3450	One Tech Building	36	0	0	N/A	0
4306	Sinking Fund	3,580	3,470	3,198	-7.8%	3,044
6031	TMUA-Sewer Capital Projects	5,175	2,918	4,046	38.7%	4,793
	TOTAL TRANSFERS OUT	8,791	6,456	7,244	12.2%	7,837
TOTAL ANNUAL OUTLAYS		\$ 77,437	\$ 86,668	\$ 89,661	3.5%	\$ 94,682

GOLF COURSE OPERATING FUND

FY 2014-2015 & FY 2015-2016



OVERVIEW

The Golf Course Operating Fund was created for the purpose of accounting for the operations of the City's golf courses located at Mohawk and Page Belcher Parks. To comply with the Governmental Accounting Standards Board's (GASB) Statement No. 34, the City began accounting for all golf operating revenues and expenditures in this separate fund, beginning July 1, 2000. Enterprise funds are used to report activity for which a fee is charged to users for goods or services. The Golf Course Operating Fund will not receive a transfer for operations from the General Fund in FY15, however, funds will be transferred from the Third Penny Sales Tax Fund for equipment purchases.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

On January 1, 2008, Billy Casper Golf began managing and staffing the four golf courses at Page Belcher and Mohawk Park.

FY15 outlays are projected to exceed revenues by \$192,000 resulting in an estimated year-end fund balance of \$222,000. Financial performance could improve with less severe drought conditions than those experienced in recent years and more days with playable weather conditions throughout the year. The outstanding bonds on the golf courses were retired in FY13.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

	(amounts expressed on thousands)					
	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
Annual Resources						
Revenue	\$ 2,531	\$ 2,806	\$ 2,767	\$ 2,701	-2.4%	\$ 2,701
Transfers In	679	560	560	90	-83.9%	90
Total Resources	3,210	3,366	3,327	2,791	-16.1%	2,791
Less:						
Annual Outlays						
Budget (Expenditures or appropriations)	3,035	3,449	3,060	2,983	-2.5%	2,983
Transfers Out	153	0	0	0	N/A	0
Total Outlays	3,188	3,449	3,060	2,983	-2.5%	2,983
Resources less Outlays	22	(83)	267	(192)		(192)
Assigned Fund Balance						
Beginning of Year	125	151	147	414		222
Addition to/(Use of)	22	(83)	267	(192)		(192)
End of Year	\$ 147	\$ 68	\$ 414	\$ 222		\$ 30

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
■ GOLF COURSE FEES AND CHARGES	\$ 2,515	\$ 2,800	\$ 2,764	\$ 2,700	-2.3%	\$ 2,700
■ MISCELLANEOUS REVENUE	16	0	0	0		0
■ INTEREST INCOME	0	6	3	1	-66.7%	1
TOTAL REVENUE	2,531	2,806	2,767	2,701	-2.4%	2,701
■ TRANSFERS FROM GENERAL FUND	650	500	500	0	-100.0%	0
■ TRANSFERS FROM CAPITAL FUND	29	60	60	90	50.0%	90
TOTAL TRANSFERS IN	679	560	560	90	-83.9%	90
TOTAL ANNUAL RESOURCES	\$ 3,210	\$ 3,366	\$ 3,327	\$ 2,791	-16.1%	\$ 2,791

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 ORIG.	FY 16 BUDGET
■ CULTURAL DEVELOPMENT AND RECREATION					
<u>Park and Recreation</u>					
Other Services/Charges	\$ 3,011	\$ 3,389	\$ 2,893	-14.6%	\$ 2,893
Capital Outlay	24	60	90	50.0%	90
TOTAL BUDGET	3,035	3,449	2,983	-13.5%	2,983
(Expenditures or appropriations)					
 TRANSFERS OUT					
<u>Fund # Name</u>					
Tulsa Public Fac. Auth. Park Bonds	153	0	0	0.0%	0
TOTAL TRANSFERS OUT	153	0	0	N/A	0
TOTAL ANNUAL OUTLAYS	\$ 3,188	\$ 3,449	\$ 2,983	-13.5%	\$ 2,983

EMSA ENTERPRISE FUND

FY 2014-2015 & FY 2015-2016

OPERATING FUND 7060
PROPRIETARY FUND BUDGETED ON A CASH BASIS

OVERVIEW

The Emergency Management Services Authority (EMSA) Fund was created to support the operations of EMSA. In May 2007, the City Council passed Ordinance #21571 to collect a monthly emergency medical fee of \$3.64 from residential utility bills. The collection of this fee began July 1, 2007. Most revenue is being transferred to EMSA for operations and to establish an operating reserve. However, a small amount pays EMSA's share of the City's utility billing system costs, a position to oversee certain compliance issues with the fee and an additional amount is used to defray some of the operational costs for the Fire Department's first responders. In December 2011, Ordinance #22596 was approved establishing a rate stabilization fund equal to 10 percent of EMSA's annual budget for the Eastern Division. This fund is to be retained by the City and shall be funded from revenues received from the emergency medical fee. Uses for the rate stabilization fund are limited to the provision of Medical Service Program services and related City administrative costs and services.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

This fund reflects an anticipated increase to the monthly emergency medical fee from \$3.64 to \$5.45 in FY15. Emergency medical transport revenues are budgeted to be \$7,486,000 in FY15 and most will be transferred to EMSA. A \$650,000 transfer to the General Fund to support the Fire Department's first responder program is included as well as \$350,000 for the department's purchase of supplies and equipment.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
Annual Resources						
Revenue	\$ 5,012	\$ 5,015	\$ 5,018	\$ 7,490	49.3%	\$ 7,490
Transfers In	0	0	0	0	N/A	0
Total Resources	5,012	5,015	5,018	7,490	49.3%	7,490
Less:						
Annual Outlays						
Budget (Expenditures or appropriations)	113	186	176	615	249.4%	616
Transfers Out	5,786	6,842	5,657	7,375	30.4%	6,875
Total Outlays	5,899	7,028	5,833	7,990	37.0%	7,491
Resources less Outlays	(887)	(2,013)	(815)	(500)		(1)
Assigned Fund Balance						
Beginning of Year	2,223	2,017	1,336	521		21
Addition to/(Use of)	(887)	(2,013)	(815)	(500)		(1)
End of Year	\$ 1,336	\$ 4	\$ 521	\$ 21		\$ 20

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
■ EMERGENCY MEDICAL FEE	\$ 4,996	\$ 5,009	\$ 5,014	\$ 7,486	49.3%	\$ 7,486
■ INTEREST INCOME	16	6	4	4	0.0%	4
TOTAL ANNUAL RESOURCES	\$ 5,012	\$ 5,015	\$ 5,018	\$ 7,490	49.3%	\$ 7,490

ANNUAL OUTLAYS

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 ORIG.	FY 16 BUDGET
■ PUBLIC SAFETY AND PROTECTION					
<u>Fire</u>					
Materials and Supplies	\$ 0	\$ 0	\$ 175	N/A	\$ 175
Capital Outlay	0	0	175	N/A	175
Total	0	0	350	N/A	350
■ SOCIAL AND ECONOMIC DEVELOPMENT					
<u>Working in Neighborhoods</u>					
Personal Services	0	0	74	N/A	74
Total	0	0	74	N/A	74
BUDGET (Expenditures or appropriations)					
■ PUBLIC WORKS AND TRANSPORTATION					
<u>Water & Sewer</u>					
Personal Services	0	12	12	0.0%	12
Total	0	12	12	0.0%	12
■ ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Finance</u>					
Personal Services	58	85	90	5.9%	91
Materials and Supplies	2	3	3	0.0%	3
Other Services/Charges	26	41	52	26.8%	52
Total	86	129	145	12.4%	146
<u>Customer Care</u>					
Personal Services	26	44	32	-27.3%	32
Materials and Supplies	0	1	1	0.0%	1
Other Services/Charges	1	0	1	N/A	1
Total	27	45	34	-24.4%	34
TOTAL BUDGET (Expenditures or appropriations)	113	186	615	230.6%	616
TRANSFERS OUT					
Fund # Name					
1080 General Fund	604	600	650	8.3%	650
EMSA EMSA Trust	5,182	6,242	6,725	7.7%	6,225
TOTAL TRANSFERS OUT	5,786	6,842	7,375	7.8%	6,875
TOTAL ANNUAL OUTLAYS	\$ 5,899	\$ 7,028	\$ 7,990	13.7%	\$ 7,491

OFFICE SERVICES INTERNAL SERVICE FUND

FY 2014-2015 & FY 2015-2016

OPERATING FUND 8011
INTERNAL SERVICE FUND BUDGETED ON AN ACCRUAL BASIS

OVERVIEW

The Office Services Internal Service Fund is used to manage the City's chargeback system for postage, certain office supplies, printing and reproduction expenses. This fund was established in FY01 to clearly identify these costs at the department level. After this fund was established, funding for postage, certain office supplies, printing and reproduction expenses was appropriated in the Office Services budget, and funding was increased or decreased based on departments' requests. The goal of the chargeback system is to better manage expenditures and reduce costs.

While this fund is supported primarily by the General Fund, approximately one-fourth of its services are charged to the Enterprise Funds. Some revenue is also received from other outside agencies that acquire forms and business cards from Office Services, and utilize City mail and copying services.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

Given the function of the Office Services Internal Service Fund, a large fund balance should not materialize. The FY15 budget is set at \$2,600,000 and includes charges for internal office services for all City departments. Reimbursement for these services will be made in the same manner as other charge back expenditures. Revenue received from charge backs to the user departments is based on actual expenditures for postage, forms and business cards, convenience copier rental, and printing services. The Finance Department-Accounting Section will make monthly journal entries to reduce each department's budget for actual expenses incurred, and will book revenue in the Office Services Internal Service Fund to match expenditures.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
Annual Resources						
Revenue	\$ 2,287	\$ 2,710	\$ 2,206	\$ 2,600	17.9%	\$ 2,600
Transfers In	0	0	0	0	N/A	0
Total Resources	2,287	2,710	2,206	2,600	17.9%	2,600
Annual Outlays						
Budget (Expenditures or appropriations)	2,076	2,710	2,206	2,600	17.9%	2,600
Total Outlays	2,076	2,710	2,206	2,600	17.9%	2,600
Resources less Outlays	211	0	0	0		0
Assigned Fund Balance						
Beginning of Year	(94)	0	117	117		117
Addition to/(Use of)	211	0	0	0		0
End of Year	\$ 117	\$ 0	\$ 117	\$ 117		\$ 117

ANNUAL RESOURCES

(amounts expressed in thousands)

<u>REVENUE ACCOUNT</u>	<u>FY 13 ACTUAL</u>	<u>FY 14 ORIGINAL</u>	<u>FY 14 ESTIMATE</u>	<u>FY 15 BUDGET</u>	<u>PERCENT DIFF. FROM FY 14 EST.</u>	<u>FY 16 BUDGET</u>
■ OTHER SERVICES	\$ 2,284	\$ 2,710	\$ 2,200	\$ 2,600	18.2%	\$ 2,600
■ MISCELLANEOUS REVENUE	3	0	6	0	-100.0%	0
TOTAL ANNUAL RESOURCES	\$ 2,287	\$ 2,710	\$ 2,206	\$ 2,600	17.9%	\$ 2,600

ANNUAL OUTLAYS

<u>BUDGET (Expenditures or appropriations)</u>	<u>FY 13 ACTUAL</u>	<u>FY 14 ORIGINAL</u>	<u>FY 15 BUDGET</u>	<u>PERCENT DIFF. FROM FY 14 ORIG.</u>	<u>FY 16 BUDGET</u>
■ ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Information Technology</u>					
Materials and Supplies	\$ 204	\$ 210	\$ 200	-4.8%	\$ 200
Other Services/Charges	1,872	2,500	2,400	-4.0%	2,400
Total	2,076	2,710	2,600	-4.1%	2,600
TOTAL BUDGET (Expenditures or appropriations)	2,076	2,710	2,600	-4.1%	2,600
TOTAL ANNUAL OUTLAYS	\$ 2,076	\$ 2,710	\$ 2,600	-4.1%	\$ 2,600

EMPLOYEES' INSURANCE SERVICE FUND

FY 2014-2015 & FY 2015-2016

OPERATING FUND 8020
INTERNAL SERVICE FUND BUDGETED ON AN ACCRUAL BASIS

OVERVIEW

This fund was established in FY84 as a means to account for the cost of insurance plans for City employees. Prior to the establishment of this Internal Service Fund, insurance was accounted for through a series of trust funds.

For FY15, the City will offer to its employees and various agencies insurance plans covering health, dental, life, and long-term disability. The health plan will be offered through Community Care of Oklahoma. Providing only one health provider has allowed a firmer control of escalating health insurance costs while still providing complete insurance coverage.

In FY95, the Firefighters' Union opted out of the City's dental, health, and life plans and now procures separate coverage for its members. In FY08, the Police Officers' Union opted out of the City's dental, health, and life plans and now procures separate coverage for its members.

The City will continue to pay a major portion of insurance costs for its employees. Additional resources required to finance the insurance costs are obtained through the payroll process with charges to departments' budgets and deductions from employee paychecks. City agencies with employees participating in the programs make payments directly to the Employees' Insurance Service Fund.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

The FY15 budget reflects a 7.8 percent health insurance rate increase, an increase for fees associated with the Affordable Care Act and a flat Workers' Compensation budget. The City will no longer subsidize retiree health insurance for sworn and non-sworn retirees as of June 30, 2014.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
Annual Resources						
Revenue	\$ 31,527	\$ 33,303	\$ 29,326	\$ 31,494	7.4%	\$ 33,000
Transfers In	0	0	0	0	N/A	0
Total Resources	31,527	33,303	29,326	31,494	7.4%	33,000
Annual Outlays						
Budget (Expenditures or appropriations)	30,451	33,159	29,680	32,063	8.0%	33,286
Transfers Out	0	60	60	0	-100.0%	0
Total Outlays	30,451	33,219	29,740	32,063	7.8%	33,286
Resources less Outlays	1,076	84	(414)	(569)		(286)
Assigned Fund Balance						
Beginning of Year	3,866	4,401	4,942	4,528		3,959
Reserves	0	0	0	0		0
Addition to/(Use of)	1,076	84	(414)	(569)		(286)
End of Year	\$ 4,942	\$ 4,485	\$ 4,528	\$ 3,959		\$ 3,673

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
■ MISCELLANEOUS REVENUE	\$ 29,551	\$ 33,204	\$ 29,227	\$ 31,403	7.4%	\$ 32,909
■ INTEREST INCOME	94	99	99	91	-7.8%	91
■ AD VALOREM	1,882	0	0	0	N/A	0
TOTAL ANNUAL RESOURCES	\$ 31,527	\$ 33,303	\$ 29,326	\$ 31,494	7.4%	\$ 33,000

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 ORIG.	FY 16 BUDGET
■ ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Employees' Insurance Administration</u>					
Other Services/Charges	\$ 23,144	\$ 27,459	\$ 26,363	-4.0%	\$ 27,586
Total	23,144	27,459	26,363	-4.0%	27,586
<u>Workers' Compensation</u>					
Materials and Supplies	36	33	33	0.0%	33
Other Services/Charges	5,801	5,667	5,667	0.0%	5,667
Debt Service Payments	1,470	0	0	N/A	0
Total	7,307	5,700	5,700	0.0%	5,700
TOTAL BUDGET (Expenditures or appropriations)	30,451	33,159	32,063	-3.3%	33,286
TRANSFERS OUT					
Fund # Name					
1080 General Fund	0	60	0	-100.0%	0
TOTAL TRANSFERS OUT	0	60	0	-100.0%	0
TOTAL ANNUAL OUTLAYS	\$ 30,451	\$ 33,219	\$ 32,063	-3.5%	\$ 33,286

EQUIPMENT MANAGEMENT SERVICE FUND

FY 2014-2015 & FY 2015-2016

OPERATING FUND 8030
INTERNAL SERVICE FUND BUDGETED ON AN ACCRUAL BASIS

OVERVIEW

The Equipment Management Service Fund is used to account for the centralized maintenance program for all City vehicles. Each year a rate structure is established for the specific services provided by the Equipment Management Division of the Asset Management Department. These services include vehicle repairs, regular preventive maintenance, body shop repairs, fuel for on-road and off-road vehicles, car wash, and a motor pool of vehicles available for City business. Rates are set to recover only funds needed to support operations. Monthly billing for services rendered are charged through the department's Equipment Management Information System.

While this fund is supported primarily by the General Fund, approximately forty percent of its services are charged to the Enterprise Funds. Some revenue is also received from other outside agencies that use the City's facilities for vehicle maintenance and fuel.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

Executive Order 2014-02, issued by the Mayor in March 2014, abolished the Equipment Management Department and its functions were assigned to the newly created Asset Management Department. Going forward, the Equipment Management Service Fund will continue to be used exclusively to account for the centralized maintenance program for all City vehicles under the new department name and structure.

The Equipment Management Service Fund began FY14 with a fund balance of \$451,000. The estimated year-end fund balance for FY15 will be \$658,000. This balance is maintained for cash flow needs.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
Annual Resources						
Revenue	\$ 15,062	\$ 15,410	\$ 15,593	\$ 15,593	0.0%	\$ 16,191
Transfers In	152	137	137	795	480.3%	294
Total Resources	15,214	15,547	15,730	16,388	4.2%	16,485
Annual Outlays						
Budget (Expenditures or appropriations)	15,070	15,475	15,376	16,392	6.6%	16,087
Transfers Out	144	23	23	0	-100.0%	0
Total Outlays	15,214	15,498	15,399	16,392	6.4%	16,087
Resources less Outlays	0	49	331	(4)		398
Assigned Fund Balance						
Beginning of Year	451	685	451	782		778
Committed Fund Balance For OPEB	(120)	(120)	(120)	(120)		(120)
Addition to/(Use of)	0	49	331	(4)		398
End of Year	\$ 331	\$ 614	\$ 662	\$ 658		\$ 1,056

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 13 ACTUAL	FY 14 ORIGINAL	FY 14 ESTIMATE	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 EST.	FY 16 BUDGET
■ CHARGES FOR SERVICES	\$ 14,891	\$ 15,404	\$ 15,507	\$ 15,533	0.2%	\$ 16,131
■ MISCELLANEOUS REVENUE	168	0	85	60	-29.4%	60
■ INTEREST INCOME	3	6	1	0	-100.0%	0
TOTAL REVENUE	15,062	15,410	15,593	15,593	0.0%	16,191
■ TRANSFERS IN	152	137	137	795	480.3%	294
TOTAL ANNUAL RESOURCES	\$ 15,214	\$ 15,547	\$ 15,730	\$ 16,388	4.2%	\$ 16,485

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	PERCENT DIFF. FROM FY 14 ORIG.	FY 16 BUDGET
■ ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Asset Management</u>					
Personal Services	\$ 4,235	\$ 4,274	\$ 4,540	6.2%	\$ 4,588
Materials and Supplies	9,475	9,869	9,862	-0.1%	10,010
Other Services/Charges	1,185	1,195	1,195	0.0%	1,195
Capital Outlay	175	137	795	480.3%	294
Total	15,070	15,475	16,392	5.9%	16,087
TOTAL BUDGET (Expenditures or appropriations)	15,070	15,475	16,392	5.9%	16,087
TRANSFERS OUT					
Fund # Name					
3001 Municipal Employees' Pension Trust Fund	94	23	0	-100.0%	0
5311 DOT Miscellaneous Grants	50	0	0	N/A	0
TOTAL TRANSFERS OUT	144	23	0	-100.0%	0
TOTAL ANNUAL OUTLAYS	\$ 15,214	\$ 15,498	\$ 16,392	5.8%	\$ 16,087

**Fiscal Year 2014 - 2015
Completed Grants and Projects to be Closed**

The following grants and/or projects have been reviewed by the responsible departments and have been completed or will be completed during FY 15. Completed grants and/or projects will be closed and any project appropriations closed to fund balance. If a six-digit project number is identified, only the project will be closed, not the entire fund.

Fund	Project Number	Project Name	Fund	Project Number	Project Name
5519		Entire Fund	5315	041251931113	HISTORICAL PRESERVATION
5020		Entire Fund	5315	041351931113	HISTORICAL PRESERVATION
5045		Entire Fund	5316	096011	ARRA 09 JAG/DAC GNG JR09-038
5052		Entire Fund	5316	116003	2011 JAG/DAC GANG J09-10-025
5110		Entire Fund	5316	116020	PSNN11-002 GANG UNIT OT
5805		Entire Fund	5316	126003	SURPLUS PROCEEDS-FY02 GANG
5311	014057	Creek Turnpike Trail Ext.	5316	126008	2012-JAG-TULSA-CI-024 GANG
5311	014059	RIVER PARKS WEST BANK TRAIL			
5311	014060	I-44 PEDESTRIAN TRAIL			
5311	024010	CHERRY CREEK TRAIL PROJECT			
5311	034003	21ST TRAFFIC SIGNAL COMM SYS			
5311	034007	TRAFFIC SGNL PREEMPTION SYS			
5311	040430	ROUTE 66 IMPROVEMENTS			
5311	041001	UTILITY RELOC-US75 @ 81ST			
5311	045003	UTIL REL-US169 I-44 TO I-244			
5311	045005	UTIL RELOC-US169 21ST-I44			
5311	064006	BIKEWAY SIGNALS - CITYWIDE			
5311	070001	ODOT CMAQ GRANT PROJECT COST			
5311	074005	MINGO TRAIL 11 ST S-MINGO RD			
5311	084003	SWR RELOC-I44,RVRSD-YORKTOWN			
5311	084004	WTR RELOC-I44,RVRSD-YORKTOWN			
5311	085002	JOHN HOPE FRANKLIN MEMORIAL			
5311	094002	MIDLAND VALLEY TRAIL IMPROV			
5311	094003	BIKE RACK PROJECT			
5311	120004	DOT/CNG VEHICLE CONVERSION			
5311	966119	GILCREAS EXP: US75-OSAGE EXP			
5312	086020	FSF08-005 FORNSIC SCINCE SVC			
5312	096006	2008-MC-CX-K022 ICAC			
5312	106004	FY09 BULLETPROOF VEST PRTNER			
5312	106012	10-090 VOCA SANE COORDINATOR			
5312	106013	PT-11-03-28-04 OHSO			
5312	106015	2010-DN-BX-K079 DNA BACKLOG			
5312	106022	FY10 BULLETPROOF VEST PRTNRS			
5312	106023	FSF10-005-2010 FS IMPROVEMNT			
5312	116001	VR10-035 VAWA SANE			
5312	116004	11-099 VOCA SANE COORD			
5312	116007	PT-12-03-29-05 OHSO			
5312	116008	DNA BACKLOG 2011-DN-BK-K403			
5312	116011	FSF11-002-2010 FS IMPROVEMEN			
5312	116023	FY11 VEST PARTNERSHIP			
5312	126001	V11-033 VAWA SANE			
5312	126002	VR11-034 VAWA SANE ED			
5312	126024	FY12 VEST PARTNERSHIP			

Fiscal Year 2014 – 2015

Completed Capital Improvement Projects to be Closed

The following projects have been reviewed by the responsible departments and have been completed or will be completed during FY 15. These projects will be closed. Any remaining appropriations will be closed to fund balance.

<u>Fund</u>	<u>Project #</u>	<u>Fund</u>	<u>Project #</u>
6008	<u>2001 Sales Tax Fund</u>	6318	<u>2005 GO Bond - Issue 4</u>
017130	Mohawk & Nature Ctr. Impr.	052106	Central Park/Midtown
		053301	Swan Travis Park-Swan Lake
6009	<u>2006 Special Extended Sales Tax</u>	054431	Maintenance Zone 4031
060015	Transfers to TPFA 2006	055106	Community Intervention Ctr
060100	Replace Capital Equip # 100	104028	11Th And Yale Intersection
6010	<u>2006 Extended Sales Tax Advance</u>	6319	<u>2005 GO Bond - Issue 5</u>
966116	Row Garnett Rd: 51St To 61St	053103	Fry Ditch 2/Mill Crk Prnd Chn
018100	Brady Village Plan Impl.	054004	Traffic Calming Devices
		054013	81St-Union To Elwood
6021	<u>TMUA - Water Capital Projects</u>	054037	Southwest Blvd-23Rd To Ark R
021035	Replace Wtr Lines Citywide	054171	Maintenance Zone 1071 (B)
031014	Repaint Water Storage Tanks	054225	Maintenance Zone 2125
031100	E Tulsa Wtrln Loop-Fair Oaks	054317	Maintenance Zone 3017 (A)
051003	Eucha Storage Tank	054423	Maintenance Zone 4023
071002	Eucha,Spavinaw Water Court	054950	Maintenance Zone 9050
970120	Grand River Flowline Engrng	104018	129Th E Ave, Admiral To Pine
6023	<u>2013 Water Revenue Bond</u>	6321	<u>2008 GO Bond - Issue 1</u>
021035	Replace Wtr Lines Citywide	104002	51St St S-Garnett To 129 E A
131035	Water Main Repl-City Wide	104074	Bridge 347 - 9500 E 55Th St
		104153	Maintenance Zone 1153
6024	<u>2007 Series Water Revenue Bond</u>	104170	Maintenance Zone 1070
071010	Nw Tulsa Secondary Svc Area	104179	Maintenance Zone 1079
		104232	Maintenance Zone 2132
6027	<u>TMUA Water OWRB ARRA 2010</u>	104262	Maintenance Zone 2062
101035	Arra - Water Main Replace-CW	104302	Maintenance Zone 3002
		104308	Maintenance Zone 3008
6031	<u>TMUA - Sewer Capital Projects</u>	104421	Maintenance Zone 4021
082006	Siphon Road Access	104423	Maintenance Zone 4023
		104468	Maintenance Zone 4067
6312	<u>1999 GO Bond - Issue 2</u>	104532	Maintenance Zone 5032
963108	Ext.Serv.To Unsewered Areas	104548	Maintenance Zone 5048
		104620	Maintenance Zone 6020
6313	<u>1999 GO Bond - Issue 3</u>	104643	Maintenance Zone 6142
994001	Res Rd Prj Gen Engr/Insp Svc	104757	Maintenance Zone 7057
		104758	Maintenance Zone 7058
6315	<u>2005 GO Bond - Issue 1</u>	104806	Maintenance Zone 8106
054001	Res Rd Genrl Engr/Insp Svcs	104812	Maintenance Zone 8112
055002	Facil Gen Engr Insp Svcs 2	104857	Maintenance Zone 8057
		104929	Maintenance Zone 9029
6316	<u>2005 GO Bond - Issue 2</u>	6322	<u>2008 GO Bond - Issue 2</u>
053001	Stormwater Gen Engr/Insp	104005	81St S-Yale Ave To Sheridan
054063	Bridge217A	104009	Citywide-Arterial Rehab&Cons
054066	Bridge282	104044	River Rd-121St St S To111Th
054619	Maintenance Zone 6019	104072	Bridge 300A- 100 W 71St St
055320	Gilcrease Museum Renov/Rehab	104073	Bridge 346- 10300 S 76 E Av
		104074	Bridge 347 - 9500 E 55Th St
6317	<u>2005 GO Bond - Issue 3</u>	104101	Maintenance Zone 1001 (SE)
52107	Fred Creek	104103	Maintenance Zone 1001 (NW)
54021	Admiral Place-161 E To 177 E	104153	Maintenance Zone 1153
054022	Admiral Pl-177 E To 193 E	104170	Maintenance Zone 1070
054052	81St-Mem To Mngo;Sher To Mem	104178	Maintenance Zone 1078
054225	Maintenance Zone 2125	104179	Maintenance Zone 1079
054619	Maintenance Zone 6019		

Fiscal Year 2014 – 2015

Completed Capital Improvement Projects to be Closed

The following projects have been reviewed by the responsible departments and have been completed or will be completed during FY 15. These projects will be closed. Any remaining appropriations will be closed to fund balance.

<u>Fund</u>	<u>Project #</u>
6322	<u>2008 GO Bond - Issue 2 - Continued</u>
104232	Maintenance Zone 2132
104262	Maintenance Zone 2062
104265	Maintenance Zone 2065
104268	Maintenance Zone 2065 (E)
104302	Maintenance Zone 3002
104304	Maintenance Zone 3004
104308	Maintenance Zone 3008
104373	Maintenance Zone 3073
104414	Maintenance Zone 4014
104431	Maintenance Zone 4031
104468	Maintenance Zone 4067
104532	Maintenance Zone 5032
104539	Maintenance Zone 5039
104548	Maintenance Zone 5048
104620	Maintenance Zone 6020
104643	Maintenance Zone 6142
104746	Maintenance Zone 7045 (B)
104757	Maintenance Zone 7057
104758	Maintenance Zone 7058
104806	Maintenance Zone 8106
104808	Maintenance Zone 8108
104812	Maintenance Zone 8112
104814	Maintenance Zone 8114
104857	Maintenance Zone 8057
104929	Maintenance Zone 9029
104943	Maintenance Zone 9043
104949	Maintenance Zone 9049

<u>Fund</u>	<u>Project #</u>
6323	<u>2008 GO Bond - Issue 3</u>
104044	River Rd-121St St S To111Th
104103	Maintenance Zone 1001 (NW)
104304	Maintenance Zone 3004
6324	<u>2008 GO Bond - Issue 4</u>
104005	81St S-Yale Ave To Sheridan
6325	<u>2008 GO Bond - Issue 5</u>
104016	Citywide Nonarterial Sidewlk
104938	Maintenance Zone 9038



DESERT HILLS MOTEL

This section of the document contains a brief description of each department, mission statements, objectives, key performance indicators, a budget summary, an organization chart and a staffing summary.

This section is for information only and is not part of the ordinance adopted by the City Council.

the
LEGENDARY
ROUTE 66

READER'S GUIDE TO DEPARTMENTAL HIGHLIGHTS

\$175.1 PUBLIC SAFETY AND PROTECTION

YOU ARE HERE

MUNICIPAL COURT
POLICE
FIRE
EMSA
TULSA AREA EMERGENCY MANAGEMENT AGENCY

\$39.0 CULTURAL DEVELOPMENT AND RECREATION

PARK AND RECREATION
GILCREASE MUSEUM
PERFORMING ARTS CENTER
RIVER PARKS AUTHORITY
BOK AND CONVENTION CENTERS

\$22.4 SOCIAL AND ECONOMIC DEVELOPMENT

MAYOR'S OFFICE OF ECONOMIC DEVELOPMENT
WORKING IN NEIGHBORHOODS
PLANNING AND DEVELOPMENT

\$271.0 PUBLIC WORKS AND TRANSPORTATION

ENGINEERING SERVICES
STREETS AND STORMWATER
WATER AND SEWER
TULSA TRANSIT

\$118.7 ADMINISTRATIVE AND SUPPORT SERVICES

ELECTED OFFICIALS
MAYOR'S OFFICE
CITY AUDITOR
CITY COUNCIL
HUMAN RIGHTS
LEGAL
HUMAN RESOURCES
WORKERS' COMPENSATION
EMPLOYEE INSURANCE ADMINISTRATION
GENERAL GOVERNMENT
INDIAN NATIONS COUNCIL OF GOVERNMENTS (INCOG)
FINANCE
INFORMATION TECHNOLOGY
CUSTOMER CARE
COMMUNICATIONS
ASSET MANAGEMENT

\$53.2 TRANSFERS TO OTHER FUNDS

\$113.0 DEBT SERVICE

Municipal Court

Department Budget Summary

FY 2015

Mission Statement

To provide justice to the public through fair, responsive and courteous services as defined by law.

Overview of Services

The Municipal Court of Tulsa is one of two municipal courts of record in Oklahoma. The Court adjudicates City ordinance violations, traffic cases and misdemeanor offenses. The Municipal Court is comprised of five divisions:

- Administrative Services – provides support to the Court by setting administrative policy, fiscal management, personnel management and strategic planning;
 - Court Operations – responsible for the issuance and recall of warrants, booking and releasing offenders and entering, filing, maintaining and retrieving court files and documents;
 - Public Defender – provides defense counsel to indigent persons charged with municipal ordinance violations;
 - Court Services – includes the Judicial and Probation sections which are responsible for dispensing justice to persons charged with Municipal Court violations, monitoring those sentenced to incarceration and providing an alternative to imprisonment and/or fines through performance of community service.
-

Goals

1. Enhance enforcement of Municipal Court judgments.



Objective 1.1: Increase percentage of adult offenders who successfully complete probation order within established period of time to 75%.

Objective 1.2: Increase percentage of juvenile offenders who successfully complete probation order within established period of time to 75%.

Objective 1.3: In conjunction with Tulsa Police, reduce active warrants by 10% by June 30, 2015.

Municipal Court

Key Performance Indicators	FY 12-13 Actual	FY 13-14 Target	FY 13-14 Estimate	FY 14-15 Target
1.1.1: % of adult offenders who successfully complete probation order	New Measure	70%	70%	75%
1.2.1: % of juvenile offenders who successfully complete probation order	New Measure	70%	70%	75%
1.3.1: % reduction of outstanding active warrants	New Measure	New Measure	New Measure	10%

Budget Strategy Overview

Resources allocated to Municipal Court will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including public safety. Due to budget reductions realized in the General Fund in FY15, the department is challenged to reduce costs and enhance efficiencies in order to meet current service levels and key performance indicators listed above. Performance Measures will be reevaluated and adjusted as necessary for FY16.

MUNICIPAL COURT

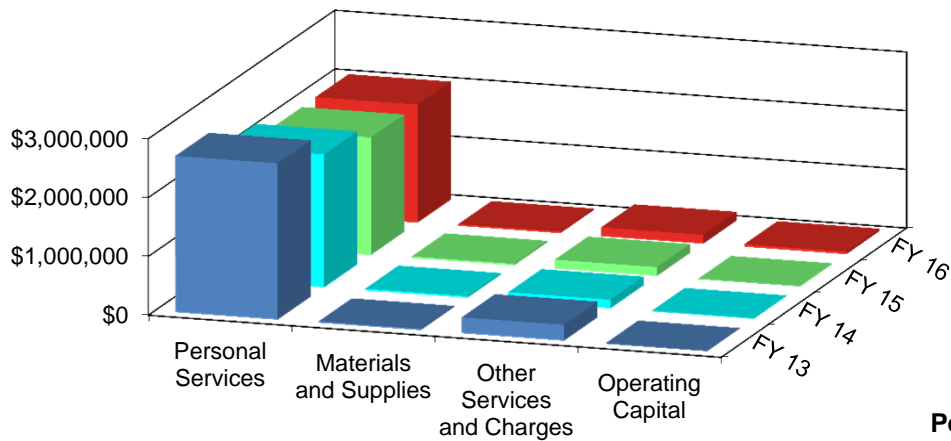
BUDGET HIGHLIGHTS

FY 2014 - 2015 & FY 2015 - 2016

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	Dollar Diff. From FY 14 Orig.	Percent Diff. From FY 14 Orig.	FY 16 BUDGET
Operating Budget						
Personal Services	\$ 2,658	\$ 2,263	\$ 2,002	\$ (261)	-11.5%	\$ 2,014
Materials and Supplies	21	28	28	0	0.0%	28
Other Services and Charges	270	147	151	4	2.7%	151
Operating Capital	0	5	0	(5)	-100.0%	42
Total Budget	\$ 2,949	\$ 2,443	\$ 2,181	\$ (262)	-10.7%	\$ 2,235

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

1080 General Fund
 2320 P.A. Law Enforcement Training Fund
 2330 Juvenile Curfew Fines
 2910 Short-Term Capital Fund

TOTAL

	FY 15 BUDGET	Percent Diff. From FY 14 Orig.	FY 16 BUDGET
	\$ 2,150	-10.7%	\$ 2,162
	7	0.0%	7
	24	0.0%	24
	0	-100.0%	42
TOTAL	\$ 2,181		\$ 2,235

Funded positions

46

41

41

FY 15 CHANGES FOR OPERATION

1. Benefit and compensation adjustments
2. Transfer Early Settlement function to outside provider
 - a. Abolish Early Settlement staff (2 positions)
 - b. Early Settlement cost of outside provider and other fees
3. Transfer Court Security function to Asset Management
4. Abolish Office Assistant (mid-year adjustment)
5. FY15 Reductions
 - a. Abolish Court Operations Supervisor, Office Admin
 - b. Reduce Chief Public Defender position to part-time
6. Capital additions/replacements:
 - a. Adjustment to eliminate previous year's capital

AMOUNT

	\$ 84
	(84)
	(120)
	36
	(32)
	(35)
	(190)
	(138)
	(52)
	(5)
TOTAL OPERATING CHANGES	\$ (262)

FY 16 CHANGES FOR OPERATION

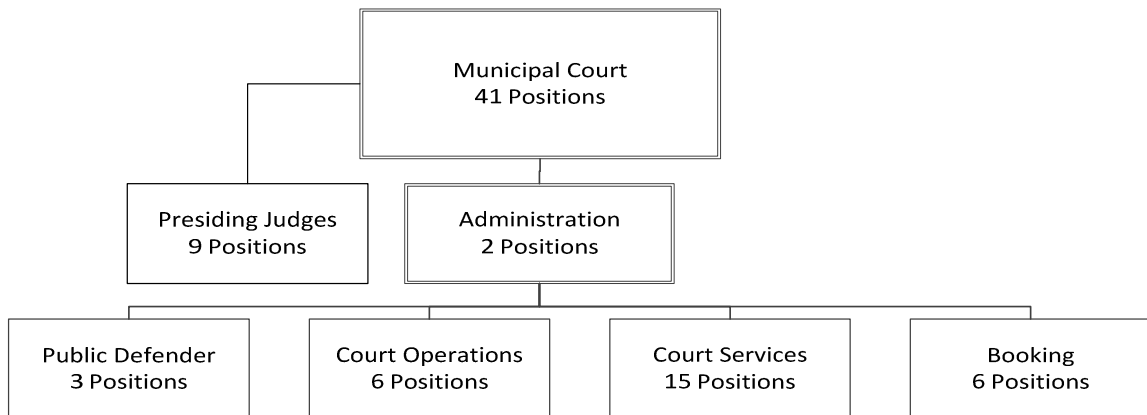
A 7% increase is anticipated for health insurance costs.

MUNICIPAL COURT

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 13	FY 14	FY 15	FY 13	FY 14	FY 15
Administration						
Exempt/Professional	1	1	1	1.0	1.0	1.0
Office & Technical	1	1	1	1.0	1.0	1.0
Total Administration	2	2	2	2.0	2.0	2.0
Court Operations						
Exempt/Professional	2	2	0	2.0	2.0	0.0
Office & Technical	15	14	6	15.0	14.0	6.0
Police Officer	3	0	0	3.0	0.0	0.0
Total Court Operations	20	16	6	20.0	16.0	6.0
Public Defender						
City Attorney	3	3	3	2.0	2.0	1.5
Total Public Defender	3	3	3	2.0	2.0	1.5
Court Services						
Administrative & Technical	2	2	2	2.0	2.0	2.0
Exempt/Professional	1	0	1	1.0	0.0	1.0
Office & Technical	12	12	12	12.0	12.0	12.0
Presiding Judge	9	9	9	3.0	3.0	3.0
Total Court Services	24	23	24	18.0	17.0	18.0
Booking						
Exempt/Professional	1	1	1	1.0	1.0	1.0
Office & Technical	1	1	5	1.0	1.0	5.0
Total Booking	2	2	6	2.0	2.0	6.0
TOTAL	51	46	41	44.0	39.0	33.5

• ORGANIZATION CHART •



Police

Mission Statement

To apply all knowledge, skills and available resources by working in partnership with our community to provide quality service, protect life and property, prevent crime and resolve problems so people can live without fear in a safe environment.

Overview of Services

The Police are granted authority primarily through state and federal statutes. The mission of the Police is to prevent crime and disorder in the City of Tulsa by the use of problem solving, citizen partnership, proactive patrol techniques and a high standard of professional courtesy and ethics. Priorities for the department include:

- Apprehending criminal offenders;
- Placing value on the preservation of human life;
- Recognizing that prevention of crime and reducing fear are operational priorities;
- Involving the community in the delivery of law enforcement services;
- Making the Department accountable to the community it serves;
- Committing to professionalism in all aspects of Department operations;
- Maintaining the highest standards of integrity; and
- Developing technology to create efficiencies of service.

In March 2014, Police began managing 911 Public Safety Communications which provides E-911 call handling and dispatching functions for the City, County and nearby jurisdictions.

Goals

1. Enhance public safety by enforcing federal, state and local laws.



Objective 1.1: Reduce Part One crimes (homicide, burglary, rape, etc.) 3% over previous year.

Objective 1.2: Reduce number of fatality/high injury collisions 3% over previous year.

Objective 1.3: Reduce number of backlogged forensic cases 10% over previous year.

Police

2. Decrease response time to priority one calls.



Objective 2.1: Increase Priority One calls responded to in three minutes or less by 5% over previous year.

3. Improve call response times and overall customer service



Objective 3.1: Achieve National Emergency Number Association (NENA) standard for answering 911 calls which states 90% of all 911 calls arriving at the Public Safety Answering Point (PSAP) shall be answered within 10 seconds and 95% of all 911 calls shall be answered within 20 seconds.

Key Performance Indicators	FY 12-13 Actual	FY 13-14 Target	FY 13-14 Estimate	FY 14-15 Target
1.1.1: % reduction in Part One crimes over previous year	6.75% decrease	3% decrease	5% decrease	3% decrease
1.2.1: % reduction in fatality/high injury collisions over previous year	15.4% decrease	3% decrease	0% decrease	3% decrease
1.3.1: % reduction in number of backlogged forensic cases over previous year	9% decrease	10% decrease	37% decrease	10% decrease
2.1.1: % increase of calls responded to in three minutes or less	3.37% decrease	5% increase	6% increase	5% increase
3.1.1: % of PSAP calls answered within 10 seconds	88%	90%	85%	90%
3.1.2: % of emergency calls answered within 20 seconds	92%	95%	89%	95%

Budget Strategy Overview:

Resources allocated to Police will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including public safety. FY15 budget allocations prioritize public safety; however, due to reductions realized in the General Fund in FY15, the department may be challenged to reduce costs and enhance efficiencies in order to meet current service levels and key performance indicators listed above. Performance measures will be reevaluated and adjusted as necessary for FY16.

POLICE

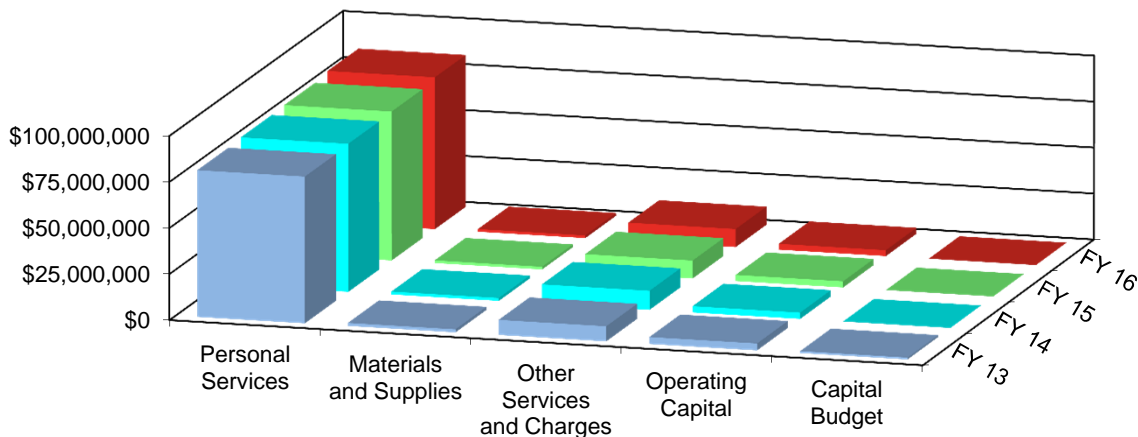
BUDGET HIGHLIGHTS

FY 2014 - 2015 & FY 2015 - 2016

(amounts expressed in thousands)

	<u>FY 13</u> <u>ACTUAL</u>	<u>FY 14</u> <u>ORIGINAL</u>	<u>FY 15</u> <u>BUDGET</u>	<u>Dollar</u> <u>Diff. From</u> <u>FY 14 Orig.</u>	<u>Percent</u> <u>Diff. From</u> <u>FY 14 Orig.</u>	<u>FY 16</u> <u>BUDGET</u>
Operating Budget						
Personal Services	\$ 79,652	\$ 80,457	\$ 80,984	\$ 527	0.7%	\$ 82,589
Materials and Supplies	1,641	1,569	1,452	(117)	-7.5%	1,456
Other Services and Charges	8,164	10,366	9,732	(634)	-6.1%	9,826
Operating Capital	3,740	3,420	3,334	(86)	-2.5%	3,196
Total Operating Budget	93,197	95,812	95,502	(310)	-0.3%	97,067
Capital Budget	1,000	0	0	0	N/A	0
Total Budget	\$ 94,197	\$ 95,812	\$ 95,502	\$ (310)	-0.3%	\$ 97,067

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET		<u>FY 15</u> <u>BUDGET</u>	<u>Percent</u> <u>Diff. From</u> <u>FY 14 Orig.</u>	<u>FY 16</u> <u>BUDGET</u>
1080	General Fund	\$ 88,844	1.3%	\$ 90,618
2320	P.A. Law Enforcement Training Fund	120	0.0%	115
2420	E911 Fee Operating Fund	3,154	-30.6%	3,088
2910	Short-Term Capital Fund	3,309	-3.2%	3,171
5761	Police Department Forfeiture Awards Fund	75	50.0%	75
TOTAL		\$ 95,502		\$ 97,067

Funded positions	997	971	971
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FY 15 CHANGES FOR OPERATION

	<u>AMOUNT</u>
1. Benefit and compensation adjustments	\$ 3,125
2. Salaries and benefits for 23 Officers transitioned from COPS Grant in FY14	755
3. Salaries and benefits for one Officer transitioning from the Grants to Encourage Arrest Policies and Enforcement of Protection Orders Program in July	71
4. Salaries and benefits for two Crime Analysts transitioning from DHS Grant in September	74
5. Salaries and benefits for two Forensic Scientists transitioned from DNA Backlog Reduction Grant in FY14	99

CHANGES FOR OPERATION (continued)	AMOUNT
6. 911 PSC Department (911 moved to the Police Department in FY14)	\$ (612)
a. Benefit and compensation adjustments	(259)
b. Miscellaneous supplies, clothing and equipment	(29)
c. Discontinue Disaster Recovery site at CityPlex Towers	(355)
d. Call recording software maintenance moved from Info Tech dept.	44
e. Travel, advertising and other miscellaneous services	(13)
7. Computers (144), laptops (16) and monitors (14)	171
8. Laboratory supplies for DNA evidence analysis	72
9. Adjustment for FY14 academy classes	(1,450)
a. Salaries and benefits	(1,103)
b. Equipment and supplies	(331)
c. Services, rentals, certifications	(16)
10. Miscellaneous hardware and software annual maintenance and support	36
11. Helicopter maintenance and repair	30
12. Internal equipment management service	178
13. Jail contract	256
14. FY15 Reductions	(3,029)
a. Estimated Police Officer vacancies (9)	(674)
b. Civilianization program vacancies (16)	(712)
1. Abolish Asset Inventory Coordinator (3)	(124)
2. Abolish Compliance Monitor	(45)
3. Abolish Crime & Intelligence Analyst (2)	(108)
4. Abolish Data Coordinator	(36)
5. Abolish Internal Webmaster	(54)
6. Abolish Inventory Control Specialist (2)	(90)
7. Abolish Office Administrator I (3)	(107)
8. Abolish Writer/Editor II (3)	(148)
c. Civilian vacancies (8)	(383)
1. Abolish Office Assistant/Admin (8)	(270)
2. Abolish 911 Public Safety Shift Supervisor (2)	(113)
d. New grant covering partial year for Crime Analyst (2)	(57)
e. Fuel, equipment management service from patrol car partnering	(284)
f. Air cards, wireless communications, miscellaneous services	(125)
g. Internal equipment management service	(178)
h. Helicopter insurance	(25)
i. Laboratory operations	(51)
j. Family Safety Center	(30)
k. Community Intervention Center	(36)
l. Crime Commission	(65)
m. Overtime	(409)
15. Capital additions/replacements:	
a. Marked police vehicles (88) (includes 10 for estimated losses)	2,596
b. Unmarked police vehicles (7)	175
c. Motorcycles (9)	41
d. DVR camera system (8)	100
e. E-Citation devices (12)	47
f. Video cameras for Police units (50)	350
g. Miscellaneous equipment	25
h. Adjustment to eliminate previous year's capital	(3,420)
TOTAL OPERATING CHANGES	\$ (310)

FY 16 CHANGES FOR OPERATION

A 7% increase is anticipated for health insurance costs
Salaries and benefits for 19 Officers transitioning from COPS Grant in FY16
Academy, July 2015, 21 cadets

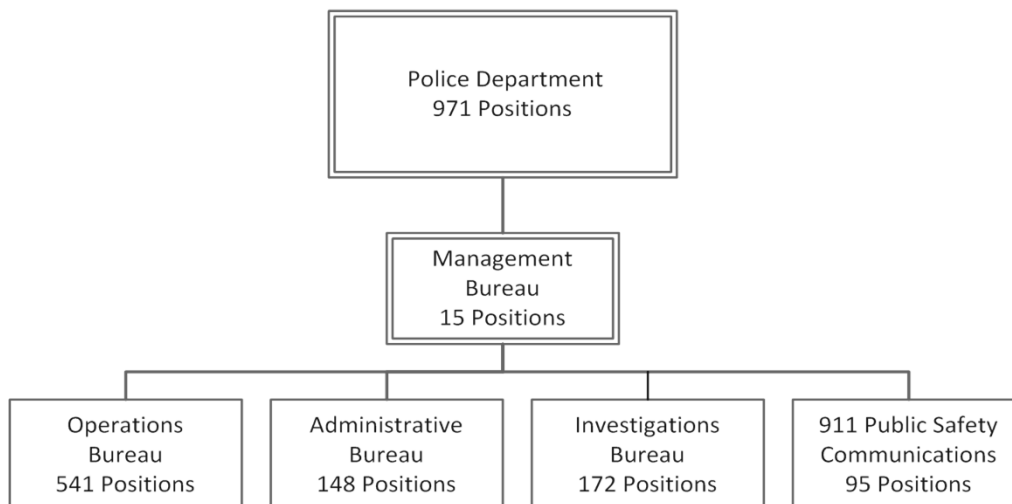
POLICE

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 13	FY 14	FY 15	FY 13	FY 14	FY 15
Administrative & Support Staff						
Administrative & Technical	10	21	10	10.0	21.0	10.0
Exempt/Professional	9	10	9	9.0	10.0	9.0
Office & Technical	57	61	49	57.0	61.0	49.0
Police Chief	1	1	1	1.0	1.0	1.0
Total Administrative & Support Staff	77	93	69	77.0	93.0	69.0
Laboratory Services						
Administrative & Technical	2	1	1	2.0	1.0	1.0
Artistic & Creative	1	1	1	1.0	1.0	1.0
Scientific & Technical	19	20	21	19.0	20.0	21.0
Office & Technical	2	2	1	2.0	2.0	1.0
Total Laboratory Services	24	24	24	24.0	24.0	24.0
911 Public Safety Communications						
Administrative and Technical	4	4	4	4.0	4.0	4.0
Emergency Communications	92	92	90	92.0	92.0	90.0
Exempt/Professional	1	1	1	1.0	1.0	1.0
Total 911 Public Safety Communications	97	97	95	97.0	97.0	95.0
Total Civilian Positions	198	214	188	198.0	214.0	188.0
Sworn Police Officers						
Police Officer	580	583	583	580.0	583.0	583.0
Police Corporal	82	82	82	82.0	82.0	82.0
Police Sergeant	83	83	83	83.0	83.0	83.0
Police Captain	23	23	23	23.0	23.0	23.0
Police Major	9	9	9	9.0	9.0	9.0
Police Deputy Chief	3	3	3	3.0	3.0	3.0
Total Sworn Police Officers	780	783	783	780.0	783.0	783.0
DEPARTMENT TOTAL	978	997	971	978	997	971

* restated for FY 14 reorganization

• ORGANIZATION CHART •



Fire

Mission Statement

The Tulsa Fire department is dedicated to the protection of life, health, property and the environment by delivering quality life and fire safety services.

Overview of Services

It is Fire's goal to emphasize fire prevention and public education of a comprehensive community fire safety program as well as provide progressive emergency medical services. Because total success in preventing all fires is unrealistic, Fire remains unwavering in operations to minimize the impact of fires when they do occur. The Department is committed to reducing, as much as possible, the impact of environmental damage from hazardous material incidents, along with meeting the needs of other calls for service from the community.

Tulsa Fire's service strategies are:

- Aggressively deliver life and fire safety education to the community;
- Aggressively work to prevent hazardous conditions;
- Respond promptly to rescues, fires, medical emergencies and natural disasters;
- Ensure actions are safe, professional and in harmony with the needs of the environment and the demands of the community; and
- Actively coordinate fire services with other agencies in the region.

Goals

1. Continue to deliver the highest quality emergency services.



Objective 1.1: Safely respond to all emergency incidents in a timely manner.

Objective 1.2: Provide a healthy work environment.

Key Performance Indicators	FY 12-13 Actual	FY 13-14 Target	FY 13-14 Estimate	FY 14-15 Target
1.1.1: % of arrival on scene within six minutes from receipt of call	87%	90%	90%	90%
1.2.1: % of reduction of firefighter injuries from previous year	11%	5%	5%	5%

Fire

Budget Strategy Overview

Resources allocated to Fire will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including public safety. FY15 budget allocations prioritize public safety; however, due to reductions realized in the General Fund in FY15, the department may be challenged to reduce costs and enhance efficiencies in order to meet current service levels and key performance indicators listed above. Performance measures will be reevaluated and adjusted as necessary for FY16.

FIRE

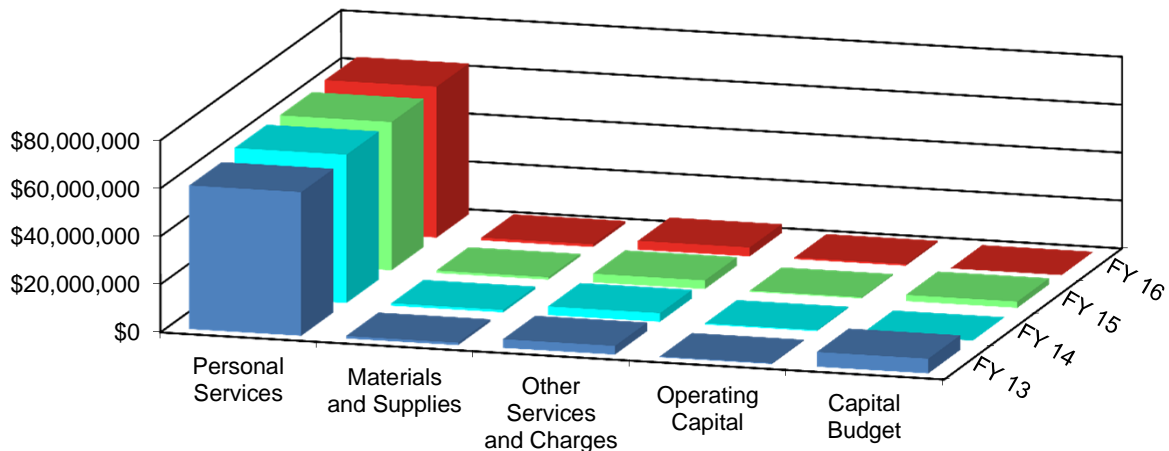
BUDGET HIGHLIGHTS

FY 2014 - 2015 & FY 2015 - 2016

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	Dollar Diff. From FY 14 Orig.	Percent Diff. From FY 14 Orig.	FY 16 BUDGET
Operating Budget						
Personal Services	\$ 59,865	\$ 61,866	\$ 62,536	\$ 670	1.1%	\$ 62,999
Materials and Supplies	1,052	1,025	1,153	128	12.5%	1,140
Other Services and Charges	3,618	3,614	3,686	72	2.0%	3,706
Operating Capital	368	431	610	179	41.5%	673
Total Operating Budget	64,903	66,936	67,985	1,049	1.6%	68,518
Capital Budget	6,128	0	2,600	2,600	N/A	0
Total Budget	\$ 71,031	\$ 66,936	\$ 70,585	\$ 3,649	5.5%	\$ 68,518

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	FY 15 BUDGET	Percent Diff. From FY 14 Orig.	FY 16 BUDGET
1080 General Fund	\$ 67,200	1.0%	\$ 67,670
2910 Short-Term Capital Fund	435	0.9%	498
6014 2014 Sales Tax Fund	2,600	N/A	0
7060 EMSA Enterprise Fund	350	N/A	350
TOTAL	\$ 70,585		\$ 68,518

Funded positions	696	694	694
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FY 15 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 2,544
2. Exercise Specialist position reduced to part time	(30)
3. Adjustment for FY14 academy classes	(304)
a. Salaries and benefits	(257)
b. Equipment and supplies	(47)

FY 15 CHANGES FOR OPERATION (Continued)	<u>AMOUNT</u>
4. Psychological services contract increase	\$ 6
5. Internal equipment management service	106
6. Air cards and other wireless communications	41
7. New Fire Training Academy operations	25
8. First responder supplies and equipment provided by EMSA	350
9. FY15 Reductions	(1,693)
a. Estimated Firefighter vacancies (15)	(900)
b. Retiree health insurance subsidy	(600)
c. Abolish Office Administrator and Office Assistant	(87)
d. Internal equipment management service	<u>(106)</u>
10. Capital additions/replacements	
a. Rocket antenna boosters for computers (125)	138
b. Thermal image cameras (13)	156
c. Replace kitchen cabinets	50
d. Dual band portable radios (10)	75
e. Insulation vacuums with accessories	16
f. Adjustment to eliminate previous year's capital	(431)
TOTAL OPERATING CHANGES	<u><u>\$ 1,049</u></u>
 CAPITAL IMPROVEMENTS PROJECTS	
1. Self contained breathing apparatus (SCBA)	<u>2,600</u>
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES	<u>2,600</u>
TOTAL CHANGES	<u><u>\$ 3,649</u></u>

FY 16 CHANGES FOR OPERATION

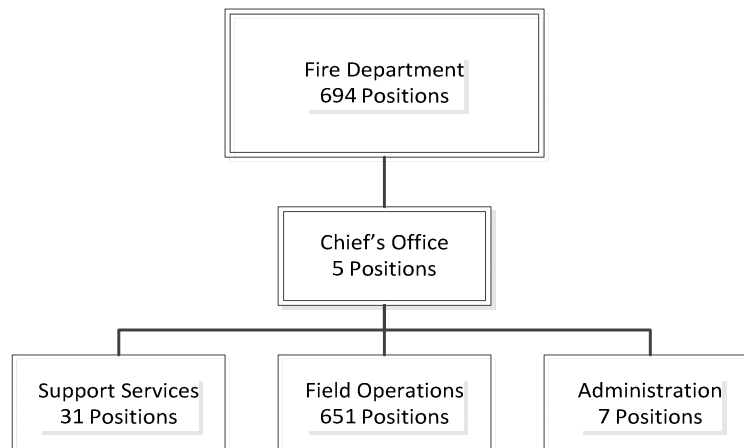
A 7% increase is anticipated for health insurance costs
Academy, July 2015, 21 cadets

FIRE

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 13	FY 14	FY 15	FY 13	FY 14	FY 15
Administrative & Support Staff						
Administrative & Technical	3	5	5	3.0	5.0	4.5
Exempt/Professional	4	4	4	4.0	4.0	4.0
Labor & Trades	3	3	3	3.0	3.0	3.0
Office & Technical	10	8	6	10.0	8.0	6.0
Total Administrative & Support Staff	20	20	18	20.0	20.0	17.5
FD Classified Positions						
Firefighter	318	318	318	318.0	318.0	318.0
Fire Equipment Operator	156	156	156	156.0	156.0	156.0
Fire Captain	136	136	136	136.0	136.0	136.0
Administrative Officer	3	3	3	3.0	3.0	3.0
EMS Officer	3	3	3	3.0	3.0	3.0
Fire Prevention Inspector	24	24	24	24.0	24.0	24.0
Director of Emergency Medical Services	1	1	1	1.0	1.0	1.0
Fire Deputy Marshall	1	1	1	1.0	1.0	1.0
Fire District Chief	19	19	19	19.0	19.0	19.0
Fire Administrative Chief	1	1	1	1.0	1.0	1.0
Fire Assistant Chief	3	3	3	3.0	3.0	3.0
Fire Deputy Chief	2	2	2	2.0	2.0	2.0
Loss Control Officer	8	8	8	8.0	8.0	8.0
Technical Rescue Coordinator	1	1	1	1.0	1.0	1.0
Total FD Classified Positions	676	676	676	676.0	676.0	676.0
TOTAL	696	696	694	696.0	696.0	693.5

• ORGANIZATION CHART •



Emergency Medical Services Authority

Mission Statement

To provide ambulance service to 1,000 square miles and meet the highest standards of pre-hospital care.

Overview of Services

A public trust of the City of Tulsa and City of Oklahoma City governments, the Emergency Medical Services Authority (EMSA) is Oklahoma’s largest provider of emergency medical services.

EMSA provides advanced life support medical care to patients who suffer injuries and illnesses and transports patients to and from the hospital by ambulance. The Authority provides oversight and ensures quality compliance of the contracted ambulance services provider, and conducts billing, accounting, purchasing and other business functions. The Medical Director provides medical oversight of the contracted provider and reports to the Medical Control Board. The contracted provider is held to a performance-based contract that includes strict service standards and financial penalties for non-compliance.

In 1977, EMSA was established in Tulsa. Today, EMSA is the exclusive ambulance provider for 16 Oklahoma cities. EMSA has two divisions, the eastern division, with Tulsa as the major city, and the western division centered around Oklahoma City.

Goals

- 1. Provide the highest quality emergency response and pre-hospital care.



Objective 1.1: Meet or exceed professionally recognized standards for emergency response.

- 2. Provide efficient and reliable services at a reasonable cost to consumers.



Objective 2.1: Meet or exceed budgeted number of transports per year.

Emergency Medical Services Authority

3. Process billing accounts in a timely fashion.



Objective 3.1: Meet or exceed budgeted patient service revenue.

Key Performance Indicators	FY 12-13 Actual	FY 13-14 Target	FY 13-14 Estimate	FY 14-15 Target
1.1.1: % of emergency responses that meet standards	92%	90%	92%	90%
2.1.1: % of budgeted transports completed	101%	100%	98%	100%
3.1.1: % of budgeted patient service revenue collected	96%	100%	97%	100%

Budget Strategy Overview

Resources allocated to Emergency Medical Services Authority will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including efficient government, public safety and quality of ambulance service. Due to budget reductions realized in the General Fund in FY15, the agency is challenged to reduce costs and enhance efficiencies in order to meet current service levels and key performance indicators listed above. Performance measures will be reevaluated and adjusted as necessary for FY16.

This budget reflects a proposed increase to the monthly emergency medical fee from \$3.64 to \$5.45 in FY15.

EMERGENCY MEDICAL SERVICES AUTHORITY

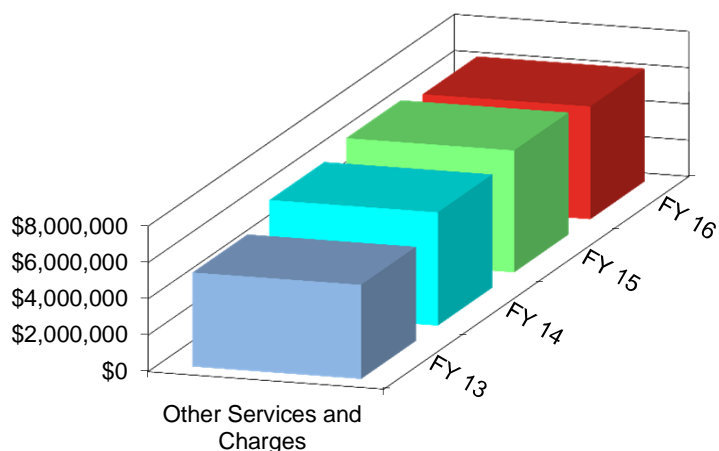
BUDGET HIGHLIGHTS

FY 2014 - 2015 & FY 2015 - 2016

(amounts expressed in thousands)

	<u>FY 13 ACTUAL</u>	<u>FY 14 ORIGINAL</u>	<u>FY 15 BUDGET</u>	<u>Dollar Diff. From FY 14 Orig.</u>	<u>Percent Diff. From FY 14 Orig.</u>	<u>FY 16 BUDGET</u>
Operating Budget						
Other Services and Charges	\$ 5,182	\$ 6,242	\$ 6,725	\$ 483	7.7%	\$ 6,225
Total Budget	\$ 5,182	\$ 6,242	\$ 6,725	\$ 483	7.7%	\$ 6,225

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

7060 EMSA Enterprise Fund

TOTAL

<u>FY 15 BUDGET</u>	<u>Percent Diff. From FY 14 Orig.</u>	<u>FY 16 BUDGET</u>
\$ 6,725	7.7%	\$ 6,225
\$ 6,725		\$ 6,225

Funded positions

N/A

N/A

N/A

FY 15 CHANGES FOR OPERATION

- Appropriations reflect anticipated increase to monthly emergency medical fee

TOTAL OPERATING CHANGES

<u>AMOUNT</u>
\$ 483
\$ 483

FY 16 CHANGES FOR OPERATION

In FY15 estimated fund balance was appropriated and use of fund balance is not expected in FY16.

Tulsa Area Emergency Management Agency

Department Budget Summary

FY 2015

Mission Statement

TAEMA is dedicated to the protection of the citizens of Tulsa and Tulsa County from all emergencies and disasters.

Overview of Services

The Tulsa Area Emergency Management Agency (TAEMA) is responsible for the coordination of preparing for, responding to, recovering from and mitigation of major emergencies and disasters. TAEMA collaborates with City and County departments and various other agencies to ensure readiness to manage response to emergencies and disasters. This includes naturally occurring events such as tornadoes, straight line winds, floods, winter storms, wild fires, drought, extreme heat, earthquakes and pandemics. Planning is also done for man-made events that may involve acts of terrorism or accidents that could include plane crashes or hazardous chemical releases. TAEMA conducts numerous disaster exercises with the response community each year to test emergency plans and enhance readiness to respond to disasters. TAEMA manages the Community Warning System consisting of 89 warning sirens covering the City and portions of the unincorporated area of Tulsa County. TAEMA coordinates with volunteer groups, including amateur radio clubs who assist during severe weather and disaster events, and other volunteer agencies active in disasters (VOADs) that perform varied and numerous activities after disasters.

TAEMA is jointly funded with the City of Tulsa and Tulsa County each contributing 40 percent and the federal government contributing 20 percent of operational revenue.

Goals

1. Manage the Community Warning System and activate the 89 warning sirens appropriately for tornado warnings, 80 mile per hour straight line winds, major floods and nuclear attacks.



Objective 1.1: TAEMA personnel will test the warning sirens at least once each week with the live test being done on Wednesdays at noon, weather permitting.

Tulsa Area Emergency Management Agency

2. Manage the Emergency Operations Center emergency communications systems and maintain system readiness by servicing radio equipment and taking part in regularly scheduled radio tests.



Objective 2.1: TAEMA personnel will take part in all Oklahoma Department of Emergency Management Op-Secure (high frequency) and 800 MHz weekly radio tests.

Objective 2.2: TAEMA, in coordination with the Oklahoma Department of Emergency Management, will conduct monthly Northeast Region radio tests for primary users of the 800 MHz 6A TAEMA talk group, along with a Northeast Regional Mutual Aid talk group (NERMA).

3. Improve preparedness measures by reaching more citizens through social media, Facebook and Twitter.



Objective 3.1: TAEMA personnel will post preparedness measures weekly to Twitter and Facebook to actively increase preparedness in citizens.

Key Performance Indicators	FY 12-13 Actual	FY 13-14 Target	FY 13-14 Estimate	FY 14-15 Target
1.1.1: # of weekly warning siren tests conducted per year	52	52	52	52
2.1.1: # of weekly OK Dept. of Emergency Management radio tests participated in per year	100	104	104	104
2.2.1: # of monthly regional radio tests conducted per year	New Measure	12	12	12
3.1.1: # of Likes on Facebook	New Measure	500	509	700
3.1.2: # of Followers on Twitter	New Measure	100	76	200

Budget Strategy Overview

Resources allocated to Tulsa Area Emergency Management Agency will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including public safety. Due to budget reductions realized in the General Fund in FY15, the agency is challenged to reduce costs and enhance efficiencies in order to meet current service levels and key performance indicators listed above. Performance Measures will be reevaluated and adjusted as necessary for FY16.

TULSA AREA EMERGENCY MANAGEMENT AGENCY

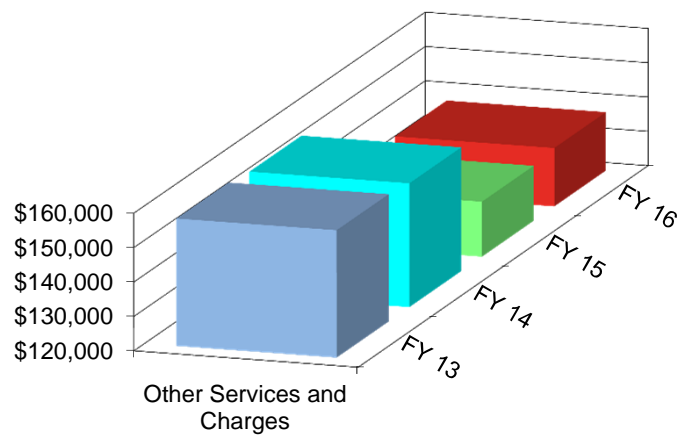
BUDGET HIGHLIGHTS

FY 2014 - 2015 & FY 2015 - 2016

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	Dollar Diff. From FY 14 Orig.	Percent Diff. From FY 14 Orig.	FY 16 BUDGET
Operating Budget						
Other Services and Charges	\$ 157	\$ 156	\$ 136	\$ (20)	-12.8%	\$ 137
Total Budget	\$ 157	\$ 156	\$ 136	\$ (20)	-12.8%	\$ 137

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

1080 General Fund

TOTAL

FY 15 BUDGET	Percent Diff. From FY 14 Orig.	FY 16 BUDGET
\$ 136	-12.8%	\$ 137
\$ 136		\$ 137

Funded positions

N/A

N/A

N/A

FY 15 CHANGES FOR OPERATION

1. FY15 Reductions

TOTAL OPERATING CHANGES

AMOUNT
\$ (20)
\$ (20)

READER'S GUIDE TO DEPARTMENTAL HIGHLIGHTS

\$175.1 PUBLIC SAFETY AND PROTECTION

MUNICIPAL COURT
POLICE
FIRE
EMSA
TULSA AREA EMERGENCY MANAGEMENT AGENCY

\$39.0 CULTURAL DEVELOPMENT AND RECREATION

YOU ARE HERE

PARK AND RECREATION
GILCREASE MUSEUM
PERFORMING ARTS CENTER
RIVER PARKS AUTHORITY
BOK AND CONVENTION CENTERS

\$22.4 SOCIAL AND ECONOMIC DEVELOPMENT

MAYOR'S OFFICE OF ECONOMIC DEVELOPMENT
WORKING IN NEIGHBORHOODS
PLANNING AND DEVELOPMENT

\$271.0 PUBLIC WORKS AND TRANSPORTATION

ENGINEERING SERVICES
STREETS AND STORMWATER
WATER AND SEWER
TULSA TRANSIT

\$118.7 ADMINISTRATIVE AND SUPPORT SERVICES

ELECTED OFFICIALS
MAYOR'S OFFICE
CITY AUDITOR
CITY COUNCIL
HUMAN RIGHTS
LEGAL
HUMAN RESOURCES
WORKERS' COMPENSATION
EMPLOYEE INSURANCE ADMINISTRATION
GENERAL GOVERNMENT
INDIAN NATIONS COUNCIL OF GOVERNMENTS (INCOG)
FINANCE
INFORMATION TECHNOLOGY
CUSTOMER CARE
COMMUNICATIONS
ASSET MANAGEMENT

\$53.2 TRANSFERS TO OTHER FUNDS

\$113.0 DEBT SERVICE

Park and Recreation

Department Budget Summary

FY 2015

Mission Statement

Offer a variety of activities, facilities and partnerships that assure the best opportunities to improve the quality of life for the citizens of Tulsa.

Overview of Services

With oversight from the Park Board, the City of Tulsa manages 141 parks covering roughly 8,278 acres. This includes two nature centers, 9 community centers with fitness facilities, gymnasiums and meeting rooms, 66 miles of walking trails, two skate parks, two dog parks and five swimming pools. In addition, there are 186 sports fields, 93 playgrounds, 111 tennis courts and 12 water playgrounds, 21 splash pads as well as 61 picnic shelters, four golf courses and 5 disc golf courses.

The Department's primary focus is to provide a variety of recreational opportunities to the public. The Park Master Plan, adopted in February 2010, guides future planning with oversight from the Master Plan Citizen's Committee.

Goals

1. Work in partnership with other City of Tulsa departments and volunteer groups to mobilize citizen engagement, human investment, neighborhood vitality, public safety and sustainability.



Objective 1.1: Create a minimum of four Master Plan citizen newsletters per year to review and communicate the effectiveness of the Master Plan strategies.

2. Develop a self-assessment report to submit proof of standards by June 30, 2015 to the National Recreation and Park Agency to become an accredited park and recreation agency.



Objective 2.1: Demonstrate proof of compliance with 128 National Accreditation Standards.

Park and Recreation

3. Advocate healthy living to the citizens of Tulsa by facilitating health, recreation and leisure opportunities that work to improve the overall quality of life.



Objective 3.1: Implement one hundred new events for all ages that promote fitness, wellness and/or healthy lifestyle with a minimum of 15 participants.

Key Performance Indicators	FY 12-13 Actual	FY 13-14 Target	FY 13-14 Estimate	FY 14-15 Target
1.1.1: # of Master Plan citizen newsletters created per year	NEW MEASURES	4	4	4
2.1.1: # of National Accreditation Standards achieved by June 30, 2015	NEW MEASURES	128	117	128
3.1.1: # of specialized wellness programs with a minimum of 15 participants implemented per year	NEW MEASURES	85	90	100

Budget Strategy Overview

Resources allocated to Park and Recreation will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including efficient government and quality of City parks and recreation. Due to budget reductions realized in the General Fund in FY15, the department is challenged to reduce costs and enhance efficiencies in order to meet current service levels and key performance indicators listed above. Performance Measures will be reevaluated and adjusted as necessary for FY16.

PARK AND RECREATION

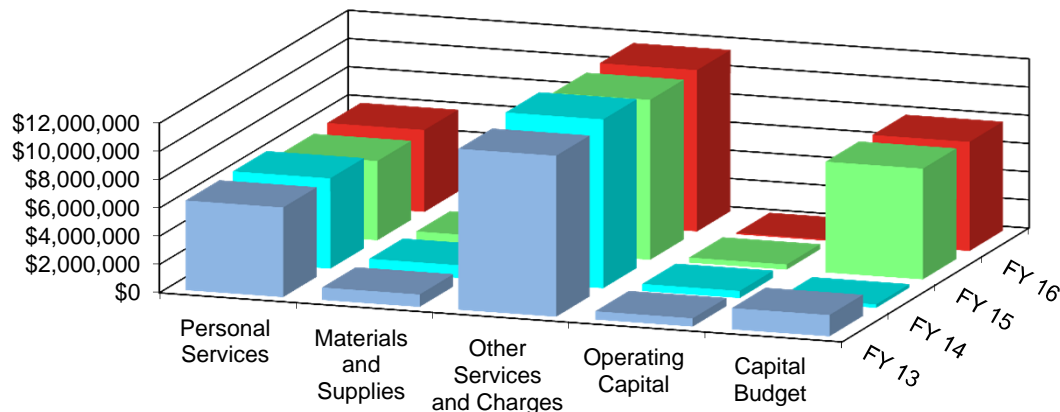
BUDGET HIGHLIGHTS

FY 2014 - 2015 & FY 2015 - 2016

(amounts expressed in thousands)

	<u>FY 13 ACTUAL</u>	<u>FY 14 ORIGINAL</u>	<u>FY 15 BUDGET</u>	<u>Dollar Diff. From FY 14 Orig.</u>	<u>Percent Diff. From FY 14 Orig.</u>	<u>FY 16 BUDGET</u>
Operating Budget						
Personal Services	\$ 6,351	\$ 6,405	\$ 5,623	\$ (782)	-12.2%	\$ 5,814
Materials and Supplies	883	903	830	(73)	-8.1%	830
Other Services and Charges	11,396	11,960	11,336	(624)	-5.2%	11,441
Operating Capital	588	509	365	(144)	-28.3%	90
Total Operating Budget	19,218	19,777	18,154	(1,623)	-8.2%	18,175
Capital Budget	1,510	248	7,850	7,602	>500%	7,735
Total Budget	\$ 20,728	\$ 20,025	\$ 26,004	\$ 5,979	29.9%	\$ 25,910

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

	<u>FY 15 BUDGET</u>	<u>Percent Diff. From FY 14 Orig.</u>	<u>FY 16 BUDGET</u>
1080 General Fund	\$ 14,711	-6.1%	\$ 15,007
2910 Short-Term Capital	275	-38.8%	0
7010 Stormwater Management Enterprise Fund	185	-13.1%	185
7050 Golf Course Operating Fund	2,983	-13.5%	2,983
6012 1985 Sales Tax Economic Development Fund	0	-100.0%	0
6014 2014 Sales Tax Fund	7,850	N/A	7,735
TOTAL	\$ 26,004		\$ 25,910

Funded positions	195	176	176
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FY 15 CHANGES FOR OPERATION

	<u>AMOUNT</u>
1. Benefit and compensation adjustments	\$ 351
2. Mid-year abolish two positions - Plumber and Mechanical Journeyman	(93)
3. Mid-year additions nine Seasonal Laborers	85
4. Oklahoma Senior Olympics	(17)
5. Park Fitness Specialty program	(22)
6. Internal equipment management service	(30)
7. Zoo management contract (contractual increase)	116

FY 15 CHANGES FOR OPERATION (continued)	<u>AMOUNT</u>
8. Repair Cryus Avery Plaza bollards	\$ 12
9. FY15 Reductions:	(1,989)
a. Abolish Accountant IV, Program Planner and two Clerical positions	(194)
b. Abolish two Maintenance Mechanics, nine P. Utility Workers	(370)
c. Abolish two Gardeners, Horticulturalist and Interpretive Naturalist	(231)
d. Abolish Equipment Operator and downgrade Equipment Operator and Horticulturalist	(56)
e. Chamberlain Recreation Center Public/Private Partnership:	
Recreation Park Manager and two Recreation Coordinators	(165)
Materials, Supplies, Services and Building maintenance	(62)
f. Close Henthorne Performing Arts Center:	
Recreation Park Manager and two Recreation Coordinators	(174)
Materials, Supplies, Services, Utilities and Building maintenance	(71)
g. Utilities paid by Billy Casper Golf management service contract	(466)
h. Utilities paid by Tulsa Zoo management service contract	<u>(200)</u>
9. Council Changes	
a. Henthorne PAC	108
9. Capital additions/replacements:	
a. Compact Floor Scrubber	5
b. Pickup Truck and Packer Truck	160
c. Tractor with boom mower	110
d. Mower and bunker rake	90
e. Adjustment to eliminate previous year's capital	<u>(509)</u>
TOTAL OPERATING CHANGES	<u>\$ (1,623)</u>
 CAPITAL IMPROVEMENTS PROJECTS	
1. McClure Pool Reconstruction	500
2. Lacy Park Master Plan - Phase 1	3,600
3. Tulsa Zoo	3,750
4. Adjustment to eliminate previous year's capital projects	<u>(248)</u>
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES	<u>7,602</u>
TOTAL CHANGES	<u>\$ 5,979</u>

FY 16 CHANGES FOR OPERATION

A 7% increase is anticipated for health insurance costs and a 2.5% contract increase for management of the Zoo.

PARK AND RECREATION

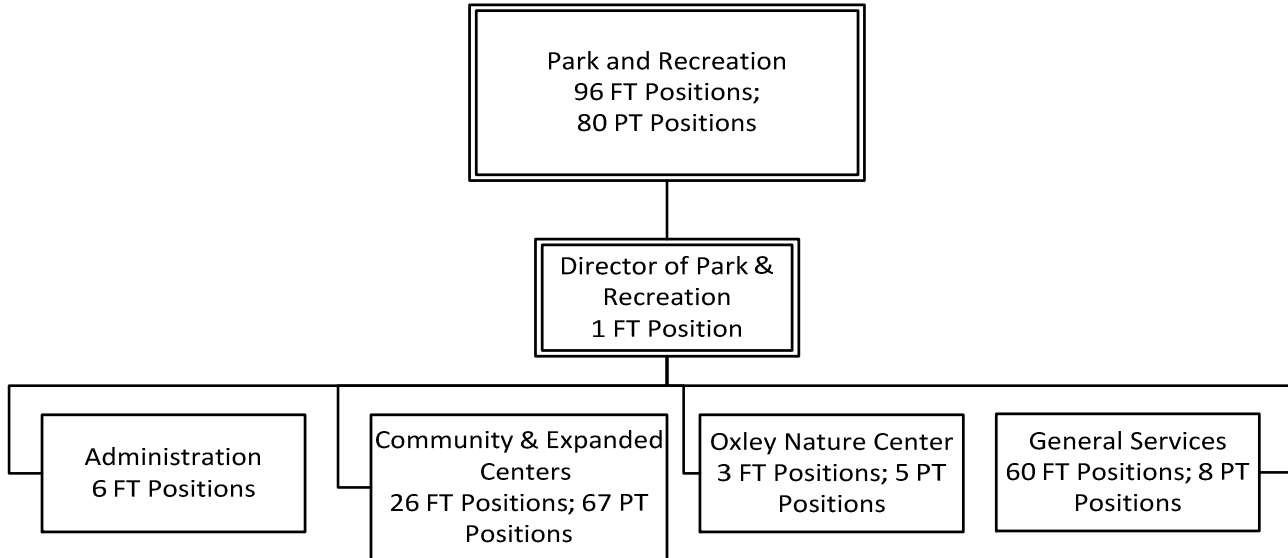
STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 13	FY 14	FY 15	FY 13	FY 14	FY 15
Administration						
Exempt/Professional	4	5	4	4.0	5.0	4.0
Office & Technical	4	4	3	4.0	4.0	3.0
Total Administration	<u>8</u>	<u>9</u>	<u>7</u>	<u>8.0</u>	<u>9.0</u>	<u>7.0</u>
Resource & Data Management						
Administrative & Technical	1	0	0	1.0	0.0	0.0
Exempt/Professional	2	0	0	2.0	0.0	0.0
Total Resource & Data Management	<u>3</u>	<u>0</u>	<u>0</u>	<u>3.0</u>	<u>0.0</u>	<u>0.0</u>
General Services						
Administrative & Technical	7	1	1	7.0	1.0	1.0
Exempt/Professional	3	8	7	3.0	8.0	7.0
Labor & Trades	67	66	50	67.0	66.0	50.0
Office & Technical	0	3	2	0.0	3.0	2.0
Seasonal Labor	0	0	8	0.0	0.0	4.0
Total	<u>77</u>	<u>78</u>	<u>68</u>	<u>77.0</u>	<u>78.0</u>	<u>64.0</u>
Community & Expanded Centers						
Administrative & Technical	20	20	15	19.0	19.0	14.0
Exempt/Professional	8	8	6	8.0	8.0	6.0
Labor & Trades	5	6	6	5.0	6.0	6.0
Seasonal Labor	66	66	66	15.0	15.0	14.0
Total Community & Expanded Centers	<u>99</u>	<u>100</u>	<u>93</u>	<u>47.0</u>	<u>48.0</u>	<u>40.0</u>
Oxley Nature Center Operations						
Administrative & Technical	3	3	2	3.0	3.0	2.0
Exempt/Professional	1	1	1	1.0	1.0	1.0
Seasonal Labor	4	4	5	1.0	1.0	1.5
Total Oxley Nature Center Operations	<u>8</u>	<u>8</u>	<u>8</u>	<u>5.0</u>	<u>5.0</u>	<u>4.5</u>
Tulsa Zoo						
Labor & Trades	1	0	0	1.0	0.0	0.0
Total	<u>1</u>	<u>0</u>	<u>0</u>	<u>1.0</u>	<u>0.0</u>	<u>0.0</u>
DEPARTMENT TOTAL	<u>196</u>	<u>195</u>	<u>176</u>	<u>141.0</u>	<u>140.0</u>	<u>115.5</u>

PARK AND RECREATION

STAFFING SUMMARY

• ORGANIZATION CHART •



Gilcrease Museum

Department Budget Summary

FY 2015

Mission Statement

Gilcrease Museum, through its collections, is dedicated to bringing art, history and people together to discover, enjoy and understand the diverse heritage of the Americas.

Overview of Services

The Thomas Gilcrease Institute of American History and Art, better known as Gilcrease Museum, was sold to the City of Tulsa in 1954 by Mr. Gilcrease with the stipulation that the City would (1) make payment on his debts; (2) preserve, protect, and display his collection of art, artifacts, documents, and books; and (3) care for his facility. The mission of the Museum is to preserve, interpret, and exhibit this collection, which includes paintings and bronzes by artists such as George Catlin, Thomas Moran, and Frederic Remington. Documents include one of the earliest extant letters from the Western Hemisphere, a letter dated 1512 from Diego Columbus (Christopher's son). Among the artifact collection is a Bedford Mound beaver pipe, dated to 200 A.D., that is considered the finest Hopewell effigy pipe known to be in existence. The collection of more than 400,000 items is one of international significance.

Based on the management agreement with City of Tulsa, The University of Tulsa (TU) assumed operation of the Gilcrease Museum as of July 1, 2008. TU began a new interdisciplinary graduate program in Museum Science and Management in January 2010, has made several capital improvements to the facility and continues to expand the collections by donations and purchases.

2013-14 has been another successful year for Gilcrease Museum on many fronts including the expansion of local arts outreach through the Henry Zarrow Center for the Art and Education downtown and the advent of a new era of archival scholarship as we move forward with the construction of the Helmerich Center for American Research.

Exhibitions for the coming fiscal year include the continuation of *On Common Ground* and *Focus on Favorites: Masterworks from the Gilcrease Collection*; new exhibitions – *Private Collections to Public Treasures: New Acquisitions at Gilcrease Museum*; *Alexandre Hogue: An American Visionary – Painting and Works on Paper*; *From Frontier to Foundry: The Making of Small Bronze Sculpture in the Gilcrease Collection*; *Joseph Henry Sharp*; *Collectors' Reserve*; and *Rendezvous* featuring Andy Thomas and Walter Matia.

Gilcrease Museum

Goals:

- 1. Expand educational outreach programs.

Objective 1.1: Provide educational services to at least 20,000 school-aged children per year.

- 2. Increase community interest and attendance to museum and exhibits.



Objective 2.1: Attract 100,000 visitors per year.

Key Performance Indicators	FY 12-13 Actual	FY 13-14 Target	FY 13-14 Estimate	FY 14-15 Target
1.1.1: # of school-aged children receiving services per year	17,695	25,000	17,000 *	20,000
2.1.1: # of visitors attracted annually	113,561	100,000	80,000 *	100,000

* Fiscal Year End Projections

Budget Strategy Overview:

The FY15 Gilcrease Museum budget is set to meet the service levels and key performance indicators outlined above. Resources allocated to this department will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including economic development.

GILCREASE MUSEUM

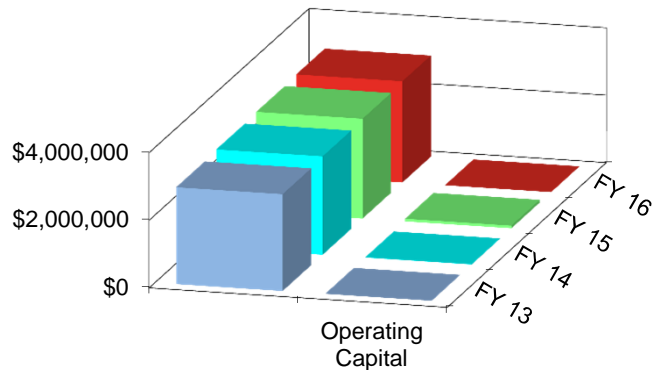
BUDGET HIGHLIGHTS

FY 2014 - 2015 & FY 2015 - 2016

(amounts expressed in thousands)

	FY 13 <u>ACTUAL</u>	FY 14 <u>ORIGINAL</u>	FY 15 <u>BUDGET</u>	Dollar Diff. From <u>FY 14 Orig.</u>	Percent Diff. From <u>FY 14 Orig.</u>	FY 16 <u>BUDGET</u>
Operating Budget						
Other Services and Charges	\$ 2,866	\$ 2,915	\$ 2,959	\$ 44	1.5%	\$ 3,001
Operating Capital	0	6	78	72	>500.0%	0
Total Budget	\$ 2,866	\$ 2,921	\$ 3,037	\$ 116	4.0%	\$ 3,001

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

1080 General Fund
2910 Short-Term Capital
TOTAL

	FY 15 <u>BUDGET</u>	Percent Diff. From <u>FY 14 Orig.</u>	FY 16 <u>BUDGET</u>
1080 General Fund	\$ 2,959	1.5%	\$ 3,001
2910 Short-Term Capital	78	>500.0%	0
TOTAL	\$ 3,037		\$ 3,001

Funded positions

N/A

N/A

N/A

FY 15 CHANGES FOR OPERATION

1. Contractual increase (FY14 budget with 1.5% CPI adjustment)
 2. Capital additions/replacements:
 - a. Computer replacement (9)
 - b. Van
 - c. Digital scan back light
 - d. Camera
 - e. Carpet extractor
 - f. Floor Burnisher
 - g. Adjustment to eliminate previous year's capital
- TOTAL OPERATING CHANGES**

<u>AMOUNT</u>
\$ 44
12
30
20
11
3
2
(6)
\$ 116

FY 16 CHANGES FOR OPERATION

Anticipated 1.4% contract increase for management of the museum with the University of Tulsa.

Performing Arts Center

Department Budget Summary

FY 2015

Mission Statement

Maintain a safe, attractive and inclusive facility that serves the public and in which can be provided a wide range of enlightening and engaging arts and entertainment in a comfortable setting, thereby contributing to the vitality of the City and its neighboring communities.

Overview of Services

Opened in 1977, the Performing Arts Center (PAC) was designed with a special emphasis on staging, lighting and acoustic conductivity. The PAC is known as the cultural apex of Tulsa. It houses five separate performance areas and one large reception hall in one building including the 2,365-seat Chapman Music Hall with seating on three levels, another proscenium theatre seating 430 and three studio theatres of varying capacities. The facility added a beautifully appointed reception hall and additional restrooms. Tulsa Symphony, Tulsa Opera, Tulsa Ballet, Choregus Productions, American Theatre Company, Theatre Tulsa, Playhouse Tulsa, Theatre North, Chamber Music Tulsa, Celebrity Attractions and Tulsa Town Hall all call the PAC home. National touring companies and other local community groups use the facilities as well.

Goals

1. Continue the Performing Art Center's commitment to a quality arts and entertainment experience.

Objective 1.1: Host a minimum of 500 performances each year.

2. Offer marketing services that make the Performing Arts Center attractive to user groups and effectively assist touring promoters.



Objective 2.1: Annually achieve a minimum of \$7 million per year in gross ticket sales at the Performing Arts Center.

Performing Arts Center

Key Performance Indicators	FY 12-13 Actual	FY 13-14 Target	FY 13-14 Estimate	FY 14-15 Target
1.1.1: # of performances per year	524	500	530	500
2.1.1: \$ amount of gross ticket sales	\$10.8M	\$7M	\$7M	\$7M

Budget Strategy Overview

Resources allocated to Performing Arts Center will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including economic development. Due to budget reductions realized in the General Fund in FY15, the department is challenged to reduce costs and enhance efficiencies in order to meet current service levels and key performance indicators listed above. Performance Measures will be reevaluated and adjusted as necessary for FY16.

PERFORMING ARTS CENTER

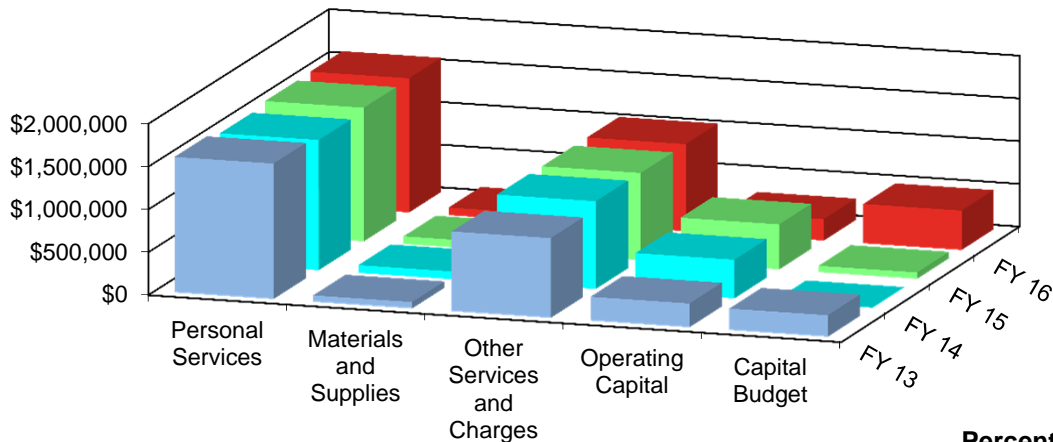
BUDGET HIGHLIGHTS

FY 2014 - 2015 & FY 2015 - 2016

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	Dollar Diff. From FY 14 Orig.	Percent Diff. From FY 14 Orig.	FY 16 BUDGET
Operating Budget						
Personal Services	\$ 1,583	\$ 1,522	\$ 1,563	\$ 41	2.7%	\$ 1,571
Materials and Supplies	75	91	90	(1)	-1.1%	90
Other Services and Charges	931	1,025	1,019	(6)	-0.6%	1,019
Operating Capital	278	451	527	76	16.9%	251
Total Operating Budget	2,867	3,089	3,199	110	3.6%	2,931
Capital Budget	250	0	75	75	N/A	460
Total Budget	\$ 3,117	\$ 3,089	\$ 3,274	\$ 185	6.0%	\$ 3,391

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

1080 General Fund
2810 Convention Fund
6008 2001 Sales Tax Fund
6014 2014 Sales Tax Fund

TOTAL

	FY 15 BUDGET	Percent Diff. From FY 14 Orig.	FY 16 BUDGET
	\$ 2,026	-7.8%	\$ 2,034
	1,173	31.6%	897
	75	N/A	0
	0	N/A	460
TOTAL	\$ 3,274		\$ 3,391

Funded positions 30 30 30

FY 15 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 37
2. FY15 Reductions	(269)
a. Abolish three PAC Trust employees	(175)
Abolish Maintenance Mechanic	(41)
Abolish two part-time positions - Writer/Editor and Cashier	(33)
b. Overtime, shift differential and other	(7)
c. Motor fuels and petty cash	(2)
d. Electrical utilities, thermal energy, printing and reproduction	(11)
3. Council Changes (Operations)	266
a. Restore abolished positions, overtime, shift differential and other	261
b. Electrical utilities, thermal energy, printing and reproduction	5

FY 15 CHANGES FOR OPERATION(Continued)	<u>AMOUNT</u>
4. Capital additions/replacements:	
a. Computers (2)	\$ 3
b. Replace door locks throughout facility	20
c. Replace Doenges Theatre seating risers	98
d. Retrofit Chapman Music Hall audio system	92
e. Retrofit facility lighting controls	48
f. Replace intercom belt packs for theatre technicians	16
g. Remove Chapman Music Hall cloud and replace with acoustic panels	90
h. Renovate employee break room, Chapman Music Hall and Williams rest rooms	60
i. Move security office	10
j. Install Wi-Fi for Chapman Music Hall and Williams lobbies	20
k. Renovate concessions room to create Norman Theatre dressing rooms (carried over from FY14)	40
l. Reconfigure Chapman Music Hall balcony lobby to add concessions room (carried over from FY14)	32
m. Add roof to loading dock area (carried over from FY14)	62
n. Renovate ticket office to include 4th window for wheelchair patrons (carried over from FY14)	35
o. Carpet lower theater lobbies and staircase (carried over from FY14)	35
p. Creston Control System and upgrade video cameras (carried over from FY14)	72
q. Adjustment to eliminate previous year's capital	(451)
5. Council Changes (Capital)	(206)
a. Defer addition of loading dock roof	(62)
b. Defer renovation of employee break room	(20)
c. Defer retrofit of Chapman Music Hall audio system	(92)
d. Defer reconfiguration of Chapman Music Hall balcony lobby to add concessions room	(32)
	<hr/>
TOTAL OPERATING CHANGES	<u>\$ 110</u>
CAPITAL IMPROVEMENTS PROJECTS	
1. 2001 Sales Tax Fund 6008	75
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES	<u>75</u>
TOTAL CHANGES	<u>\$ 185</u>

FY 16 CHANGES FOR OPERATION

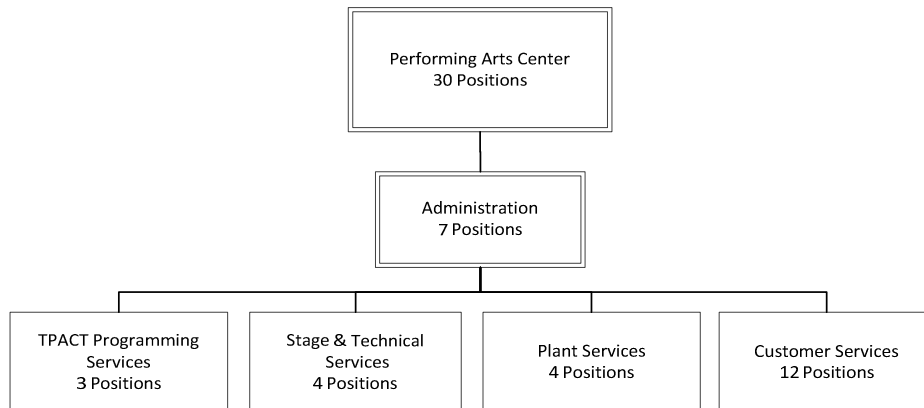
A 7% increase is anticipated for health insurance costs.

PERFORMING ARTS CENTER

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 13	FY 14	FY 15 *	FY 13	FY 14	FY 15 *
<u>Administration</u>						
Administrative & Technical	3	3	3	2.5	2.5	2.5
Exempt/Professional	4	4	4	4.0	4.0	4.0
Total Administration	<u>7</u>	<u>7</u>	<u>7</u>	<u>6.5</u>	<u>6.5</u>	<u>6.5</u>
<u>Stage & Technical Serv.</u>						
Artistic & Creative	4	4	4	4.0	4.0	4.0
Total Stage & Technical Serv.	<u>4</u>	<u>4</u>	<u>4</u>	<u>4.0</u>	<u>4.0</u>	<u>4.0</u>
<u>Customer Services</u>						
Administrative & Technical	4	4	4	4.0	4.0	4.0
Exempt/Professional	1	1	1	1.0	1.0	1.0
Office & Technical	7	7	7	3.4	3.4	3.4
Total Customer Services	<u>12</u>	<u>12</u>	<u>12</u>	<u>8.4</u>	<u>8.4</u>	<u>8.4</u>
<u>Plant Services</u>						
Administrative & Technical	4	4	4	4.0	4.0	4.0
Total Plant Services	<u>4</u>	<u>4</u>	<u>4</u>	<u>4.0</u>	<u>4.0</u>	<u>4.0</u>
<u>TPACT Programming Serv.</u>						
Administrative & Technical	2	2	2	1.0	1.0	1.6
Exempt/Professional	1	1	1	1.0	1.0	1.0
Total TPACT Programming Serv.	<u>3</u>	<u>3</u>	<u>3</u>	<u>2.0</u>	<u>2.0</u>	<u>2.6</u>
TOTAL	<u>30</u>	<u>30</u>	<u>30</u>	<u>24.9</u>	<u>24.9</u>	<u>25.5</u>

• ORGANIZATION CHART •



River Parks Authority

Mission Statement

To maintain, preserve, develop and promote the Arkansas River and adjacent land areas under the Authority’s jurisdiction within Tulsa County for the economic and cultural benefit of the community. Vision: to be the region’s premier park, recreation and entertainment destination.

Overview of Services

Guided by a seven-member Board of Trustees, River Parks Authority operates a riverfront park system that includes the Turkey Mountain Urban Wilderness Area and M. K. & T. (“Katy”) Tulsa-to-Sand Springs Trail. Notable park features are 25+ miles of asphalt-surfaced recreation trails, 41st Street Plaza, the Pedestrian Bridge, Zink Lake and Dam, River West Festival Park, the West Bank Sports Complex and play and picnic areas with associated parking and restrooms. River Parks offers fishing, rowing, kayaking, disc golf, soccer, rugby and a collection of bronze sculptures, most featuring Oklahoma wildlife. The park hosts year-round activities such as concerts, festivals, competitive cycling and running events.

Maintenance and operating funds come primarily from the City of Tulsa and Tulsa County, with private operating grants to help support some privately-funded capital improvements. The City of Sand Springs and easement fees help fund the Katy Trail. Private funds are a vital operations component; the Authority aggressively pursues private contributions to fund capital improvements and events programming. Renovation of the trail system from 11th to 71st on both banks of the river is expected to be complete in FY15. This project was funded with a \$12.4 million grant from the George Kaiser Family Foundation and \$2.9 million in 3rd Penny Sales Tax funds.

Goals

1. Provide safe, attractive, and well-maintained park facilities for public use, year-round.



Objective 1.1: River Parks trails and facilities will be open and operational year round to serve varied outdoor recreational interests of visitors.

River Parks Authority

- 2. Supplement funding subsidies from the City of Tulsa and Tulsa County with private fundraising targeted primarily for capital improvements and programming.



Objective 2.1: Raise \$1,200,000 in private contributions for capital, operating and programming improvements.

- 3. Provide useful and timely information via web-based communications about all facets of River Parks, including its schedule of outdoor events and entertainment.



Objective 3.2: Host 9 major and 75 minor public events in River Parks annually.

Key Performance Indicators	FY 12-13 Actual	FY 13-14 Target	FY 14-15 Estimate	FY 15-16 Target
1.1.1: Estimated # of annual visits to River Parks	1,149,800	1,150,000	1,150,000	1,150,000
2.1.1.: Private contributions received for capital, operating, and programming	\$1,366,900	\$1,200,000	\$1,200,000	\$1,200,000
3.1.1: # of major and minor events available to the public	14 major 75 minor	9 major 75 minor	9 major 75 minor	9 major 75 minor

Budget Strategy Overview

Resources allocated to River Parks Authority will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including efficient government, beautification and public safety. Due to budget reductions realized in the General Fund in FY15, the authority is challenged to reduce costs and enhance efficiencies in order to meet current service levels and key performance indicators listed above. Performance Measures will be reevaluated and adjusted as necessary for FY16.

RIVER PARKS AUTHORITY

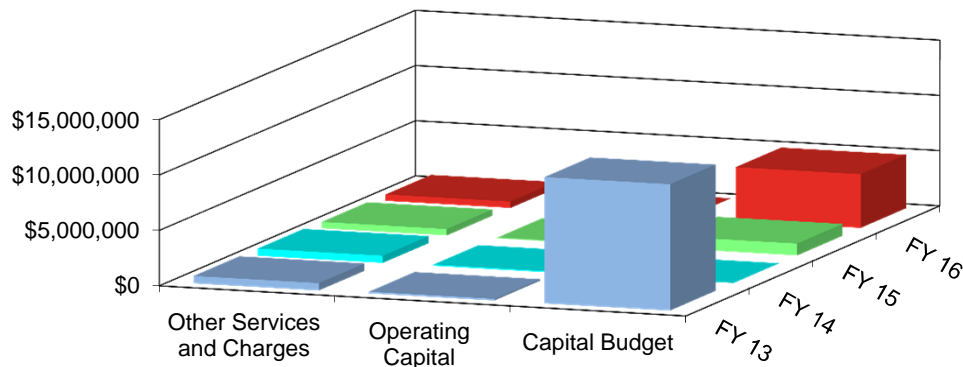
BUDGET HIGHLIGHTS

FY 2014 - 2015 & FY 2015 - 2016

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	Dollar Diff. From FY 14 Orig.	Percent Diff. From FY 14 Orig.	FY 16 BUDGET
Operating Budget						
Other Services and Charges	\$ 663	\$ 649	\$ 574	\$ (75)	-11.6%	\$ 574
Operating Capital	149	88	42	(46)	-52.3%	0
Total Operating Budget	812	737	616	(121)	-16.4%	574
Capital Budget	11,400	0	1,070	1,070	N/A	4,855
Total Budget	\$ 12,212	\$ 737	\$ 1,686	\$ 949	128.8%	\$ 5,429

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

1080 General Fund
2910 Short-Term Capital Fund
6014 2014 Sales Tax Fund
TOTAL

FY 15 BUDGET	Percent Diff. From FY 14 Orig.	FY 16 BUDGET
\$ 574	-11.6%	\$ 574
42	-52.3%	0
1,070	N/A	4,855
\$ 1,686		\$ 5,429

Funded positions

N/A

N/A

N/A

FY 15 CHANGES FOR OPERATION

1. Changes in operation
 2. FY15 Reductions:
 - a. Reduce Park Patrol hours
 - b. Tree maintenance & mowing cycles
 - c. Close selected restrooms - various locations
 - d. Reduce winter park lighting
 3. Capital replacements/additions:
 - a. Van and misc. upgrades to existing vehicles
 - b. Adjustment to eliminate previous year's capital
- TOTAL OPERATING CHANGES**

AMOUNT

7
(82)
(28)
(30)
(16)
(8)
42
(88)
\$ (121)

CAPITAL IMPROVEMENTS PROJECTS

1. Pedestrian Bridge & Park Facilities refurbishment
- TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES**
TOTAL CHANGES

1,070
1,070
\$ 949

BOK Arena & Convention Center

Department Budget Summary

FY 2015

Mission Statement

To provide professional management to administer, operate, market and maintain the Cox Business Center and BOK Arena for the presentation and enjoyment of events involving entertainment, education and cultural, sports, religion, banquets, dances and conventions.

Overview of Services

Opened in 1964, the Cox Business Center (formerly the Tulsa Convention Center) has accommodated over 25 million people and more than 20,000 events. With an impressive expansion completed in January 2010, the Tulsa Convention Center's Tulsa Ballroom is the largest in Oklahoma.

Opened in 2008, the BOK Center is Tulsa's state-of-the-art sports and entertainment venue. The 19,199 seat arena is home of the Central Hockey League's Tulsa Oilers and Tulsa's first women's professional basketball team, the Women's National Basketball Association's Tulsa Shock. The BOK Center was designed to host major concerts, family shows, ice shows and other world-class entertainment.

The 565,000 square-foot BOK Center and the 227,000 square-foot Tulsa Convention Center make a huge impact on the community and the events they attract to Tulsa.

Goals

1. Welcome patrons to City of Tulsa event centers and the downtown Tulsa area.



Objective 1.1: Welcome a minimum of 600,000 attendees to event centers per year.

2. Maintain an active schedule of performances and other events.



Objective 2.1: Gross a minimum of \$17 million in ticket sales per year.

Objective 2.2: Schedule and service a minimum of 485 event days/performances annually.

BOK Arena & Convention Center

Key Performance Indicators	FY 12-13 Actual	FY 13-14 Target	FY 13-14 Estimate	FY 14-15 Target
1.1.1: # of attendees to event centers per year	894,092	550,000	846,176	600,000
2.1.1: Gross ticket sales per year	19,601,157	\$15,000,000	18,967,548	17,000,000
2.2.1: # of attended events scheduled and serviced annually	508	476	465	485

Budget Strategy Overview

The FY15 BOK Arena and Cox Business Center budget is set to meet the service levels and key performance indicators outlined above. Resources allocated will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including economic development.

BOK & TCC

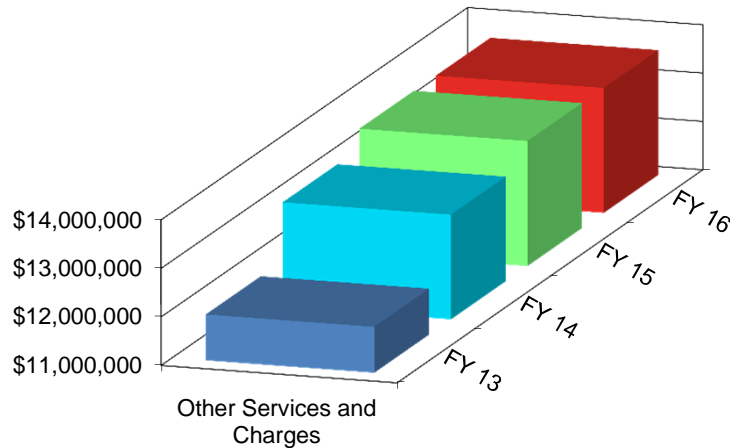
BUDGET HIGHLIGHTS

FY 2014 - 2015 & FY 2015 - 2016

(amounts expressed in thousands)

	<u>FY 13 ACTUAL</u>	<u>FY 14 ORIGINAL</u>	<u>FY 15 BUDGET</u>	<u>Dollar Diff. From FY 14 Orig.</u>	<u>Percent Diff. From FY 14 Orig.</u>	<u>FY 16 BUDGET</u>
Operating Budget						
Other Services and Charges	\$ 11,946	\$ 13,159	\$ 13,581	\$ 422	3.2%	\$ 13,581
Total Budget	\$ 11,946	\$ 13,159	\$ 13,581	\$ 422	3.2%	\$ 13,581

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	<u>FY 15 BUDGET</u>	<u>Percent Diff. From FY 14 Orig.</u>	<u>FY 16 BUDGET</u>
1080 General Fund	\$ 0	-100.0%	\$ 0
Event Income	8,334	4.2%	8,334
Other Operating Income	2,704	4.0%	2,704
2810 Convention Fund	2,543	59.1%	2,543
TOTAL	\$ 13,581		\$ 13,581

Funded positions N/A N/A N/A

FY 15 CHANGES FOR OPERATION

1. Changes in operation
 2. Net change in estimated commission due to Vision Builders
- TOTAL OPERATING CHANGES**

<u>AMOUNT</u>
\$ 512
(90)
\$ 422

READER'S GUIDE TO DEPARTMENTAL HIGHLIGHTS

\$175.1 PUBLIC SAFETY AND PROTECTION

MUNICIPAL COURT
POLICE
FIRE
EMSA
TULSA AREA EMERGENCY MANAGEMENT AGENCY

\$39.0 CULTURAL DEVELOPMENT AND RECREATION

PARK AND RECREATION
GILCREASE MUSEUM
PERFORMING ARTS CENTER
RIVER PARKS AUTHORITY
BOK AND CONVENTION CENTERS

\$22.4 SOCIAL AND ECONOMIC DEVELOPMENT

YOU ARE HERE

MAYOR'S OFFICE OF ECONOMIC DEVELOPMENT
WORKING IN NEIGHBORHOODS
PLANNING AND DEVELOPMENT

\$271.0 PUBLIC WORKS AND TRANSPORTATION

ENGINEERING SERVICES
STREETS AND STORMWATER
WATER AND SEWER
TULSA TRANSIT

\$118.7 ADMINISTRATIVE AND SUPPORT SERVICES

ELECTED OFFICIALS
MAYOR'S OFFICE
CITY AUDITOR
CITY COUNCIL
HUMAN RIGHTS
LEGAL
HUMAN RESOURCES
WORKERS' COMPENSATION
EMPLOYEE INSURANCE ADMINISTRATION
GENERAL GOVERNMENT
INDIAN NATIONS COUNCIL OF GOVERNMENTS (INCOG)
FINANCE
INFORMATION TECHNOLOGY
CUSTOMER CARE
COMMUNICATIONS
ASSET MANAGEMENT

\$53.2 TRANSFERS TO OTHER FUNDS

\$113.0 DEBT SERVICE

Economic Development

Mission Statement

To work proactively to promote, encourage and facilitate the development of responsible and properly planned business growth within the community in order to expand and strengthen the local economy and to diversify the community's tax base.

Overview of Services

The Mayor's Office of Economic Development was created in March 2014 to prioritize economic development and streamline efforts including film and music initiatives. Services include management of Brownfields Program grant funds to assist in redevelopment of brownfield sites, retail marketing, impact analysis for economic development incentive applications and staffing for the Economic Development Commission. Historically, the Economic Development Commission has had contracts with Tulsa Regional Chamber to provide coordination of economic development and tourist efforts.

Goals

1. Increase property development and business opportunities in economically distressed areas within City of Tulsa.



Objective 1.1: Loan 35% of the Brownfields Grant Revolving Loan Fund to investors for redevelopment of Brownfield sites within the City of Tulsa by June 30, 2015.

2. Proactively market Tulsa as an attractive and business friendly city for retail development.



Objective 2.1: Generate 312 Buxton Reports, including grant applications, economic development and educational information, per year.

Objective 2.2: Market City of Tulsa to twelve new retailers per year.

Objective 2.3: Market City of Tulsa to 25 new commercial broker/developers located outside of Tulsa per year.

Economic Development

- Promote City of Tulsa as a tourist center, encourage use of convention facilities and increase sales tax revenue for City.



Objective 3.1: Achieve nine percent increase in future hotel room nights over current year.

- Provide professional expertise, technical analysis and data requests related to key economic development initiatives that support the Tulsa community including incentives for business and development to strengthen the overall economic climate.



Objective 4.1: Develop at least 25 investment models, feasibility and impact analysis reports for various projects including Tax Increment Financing, Tax Abatement and other department administered incentives.

Key Indicators	Performance	FY 12-13 Actual	FY 13-14 Target	FY 13-14 Estimate	FY 14-15 Target
1.1.1: % of Brownfields Grant Revolving Loan Fund loaned		New Measure	New Measure	New Measure	35%
2.1.1: # of Buxton Reports generated per year		New Measure	New Measure	New Measure	312
2.2.1: # of new retail contacts per year		New Measure	New Measure	New Measure	12
2.3.1: # of new commercial broker/developers located outside Tulsa per year		New Measure	New Measure	New Measure	25
3.1.1: % increase in future hotel room nights		6.5%	5%	7%	9%
4.1.1: # analyses developed		New Measure	New Measure	New Measure	25

Economic Development

Budget Strategy Overview

Resources allocated to Mayor's Office of Economic Development will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including economic development and public safety. Due to budget reductions realized in the General Fund in FY15, the department is challenged to reduce costs and enhance efficiencies in order to meet current service levels and key performance indicators listed above. Performance measures will be reevaluated and adjusted as necessary for FY16.

MAYOR'S OFFICE OF ECONOMIC DEVELOPMENT

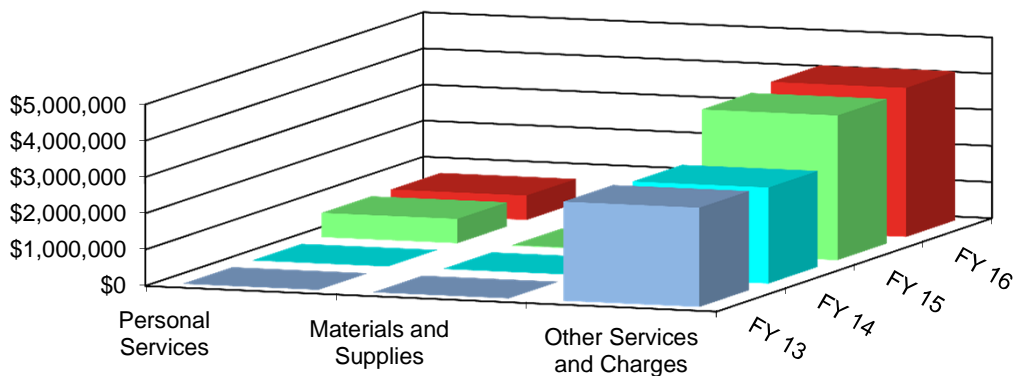
BUDGET HIGHLIGHTS

FY 2014 - 2015 & FY 2015 - 2016

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	Dollar Diff. From FY 14 Orig.	Percent Diff. From FY 14 Orig.	FY 16 BUDGET
Operating Budget						
Personal Services	\$ 0	\$ 0	\$ 673	\$ 673	N/A	\$ 677
Materials and Supplies	0	0	12	12	N/A	8
Other Services and Charges	2,734	2,649	3,995	1,346	50.8%	4,117
Total Budget	\$ 2,734	\$ 2,649	\$ 4,680	\$ 2,031	76.7%	\$ 4,802

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	FY 15 BUDGET	Percent Diff. From FY 14 Orig.	FY 16 BUDGET
1080 General Fund	\$ 509	N/A	\$ 503
2710 Economic Development Commission Fund	80	-97.0%	81
2720 Convention & Visitors Fund	3,707	N/A	3,825
2730 Tulsa's Future Fund	257	N/A	265
4102 Tulsa Stadium Improvement District	127	N/A	128
TOTAL	\$ 4,680		\$ 4,802

Funded positions	N/A	9	9
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FY 15 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 619
a. Positions (8) transferred from other departments	
1. Mayor's office (1)	70
2. Finance (1) - Sustainability Director	85
3. Planning & Development (5) - Economic Development Division	337
b. Mid-year position add for Downtown Coordinating Council	127
2. FY15 Position add	
a. Economic development & film & music coordinator	54
3. Material & supplies transferred from Planning & Development to support transfer of economic development activities	34
4. Tulsa Future's - allocation change per revised ordinance	7
5. Convention & Visitors - allocation change per revised ordinance	268

FY 15 CHANGES FOR OPERATION (Continued)	AMOUNT
6. FY15 Reductions	\$ 68
a. Computer replacement	(2)
b. Training & travel	(6)
c. Global Entrepreneurship week	(35)
d. Tulsa Global Alliance funding transferred to General Govt.	(25)
7. Computer replacement	2
8. Software update-INPLAN ZIP	4
9. Training & travel	11
10. Convention and Visitors efforts	1,195
11. Economic Development Strategic Plan update	(95)
TOTAL OPERATING CHANGES	\$ 2,031

FY 16 CHANGES FOR OPERATION

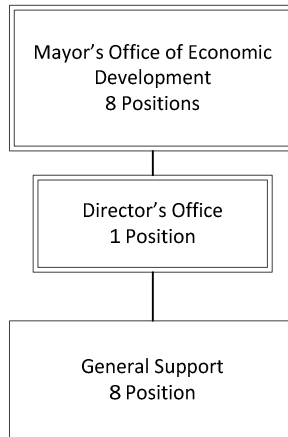
A 7% increase is anticipated for health insurance costs. Based on estimated revenue growth in the Hotel/Motel tax an increase is expected in the Tulsa Convention & Visitors Bureau and Tulsa's Future contracts.

MAYOR'S OFFICE OF ECONOMIC DEVELOPMENT

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 13	FY 14	FY 15	FY 13	FY 14	FY 15
Director's Office						
Unclassified	0	0	1	0.0	0.0	1.0
Total Director's Office	<u>0</u>	<u>0</u>	<u>1</u>	<u>0.0</u>	<u>0.0</u>	<u>1.0</u>
General Support						
Administrative & Technical	0	0	3	0.0	0.0	3.0
Exempt/Professional	0	0	4	0.0	0.0	4.0
Office & Technical	0	0	1	0.0	0.0	1.0
Total General Support	<u>0</u>	<u>0</u>	<u>8</u>	<u>0.0</u>	<u>0.0</u>	<u>8.0</u>
DEPARTMENT TOTAL	<u>0</u>	<u>0</u>	<u>9</u>	<u>0.0</u>	<u>0.0</u>	<u>9.0</u>

• ORGANIZATION CHART •



Working in Neighborhoods

Department Budget Summary

FY 2015

Mission Statement

To promote community education, develop and sustain private-public partnerships that enhance public safety, neighborhood revitalization and the quality of life of all residents within the City of Tulsa.

Overview of Services

The Working in Neighborhoods (WIN) department was created in October 2006 to focus on the following areas: Housing, Neighborhood Services, Neighborhood Investigations (Code Enforcement) and Animal Welfare. Primary functions of the department include:

- Providing housing programs that maintain the City's affordable housing stock by: assisting homeowners with emergency housing repairs and rehabilitation; preventing early institutionalization of the elderly; creating incentives for development of affordable housing in partnership with other neighborhood revitalization initiatives; and revitalizing neighborhoods by addressing substandard housing.
 - Increasing opportunities for neighborhood reinvestment by: developing database and mapping system to identify and prioritize neighborhood needs; serving as the contact between residents and the City in coordinating the delivery of public/private resources and services to benefit neighborhoods; and establishing neighborhood associations and/or block groups to stabilize and improve neighborhood environments.
 - Promote voluntary compliance and enforcement of City nuisance codes by: assisting residents wanting to voluntarily correct code violations; providing a fair and unbiased enforcement program to correct nuisance violations and land use requirements; providing opportunities to residents and neighborhood groups wanting to participate in neighborhood clean-up initiatives.
 - Providing for the efficient and effective operation of the animal shelter and animal services in the field by: providing a safe, healthy environment for companion animals in the community; supporting and educating neighborhood residents on animal control codes, rules and recommendations; and providing increased opportunities for adoption of animals.
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Working in Neighborhoods

Goals

1. Continue to work toward the elimination of substandard housing in Tulsa.



Objective 1.1: Reduce the number of substandard, vacant and abandoned housing in Tulsa.

2. Increase opportunities for public/private re-investment to stabilize and improve neighborhoods.



Objective 2.1: Utilize a neighborhood-mapping database to prioritize the delivery of public resources and planning efforts for at least 4 neighborhoods per year.

Objective 2.2: Facilitate monthly clean-up initiatives for City neighborhoods.

3. Implement a proactive education program designed to enhance code compliance, collaboration and coordination of public/private services throughout the City's neighborhoods.



Objective 3.1: Educate residents and commercial property owners on prevention of code violations and ways to promote the public safety of Tulsa neighborhoods by bringing 1100 code violations to voluntary compliance per month.

4. Implement a proactive education program designed to promote spaying and neutering of animals.



Objective 4.1: Reduce the number of animals euthanized at Tulsa Animal Welfare by 5%.

Objective 4.2: Increase the number of live exits of animals from Tulsa Animal Welfare by 10%

Objective 4.3: Reduce animal intake at Tulsa Animal Welfare by 5%.

Working in Neighborhoods

Key Performance Indicators	FY 12-13 Actual	FY 13-14 Target	FY 13-14 Estimate	FY 14-15 Target
1.1.1: Average # of housing rehabilitations per month	20	23	23	23
1.1.2: Average # of housing demolitions per month	23	32	32	32
2.1.1: Number of neighborhoods that have undergone a mapping process per year	4	4	3	4
2.2.1: Number of neighborhoods clean-up initiative per year	12	18	13	20
3.1.1: Average # of voluntary compliance of code violations per month	882	1,100	1,100	1,100
4.1.1: % reduction of animals euthanized at TAW	18.6% reduction	12% reduction	12% reduction	15% reduction
4.2.1: % increase of live exits of animals from TAW	1.6% increase	12% increase	12% increase	10% increase
4.3.1: % reduction of animal intake at TAW	8.6% reduction	new	5% Reduction	5% Reduction

Budget Strategy Overview

Resources allocated to Working in Neighborhoods will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including economic development, beautification, public safety and enforcement of City codes. Due to budget reductions realized in the General Fund in FY15, the department is challenged to reduce costs and enhance efficiencies in order to meet current service levels and key performance indicators listed above. Performance measures will be reevaluated and adjusted as necessary for FY16.

Beginning FY15, HUD grant funding has been included in the City's annual budget.

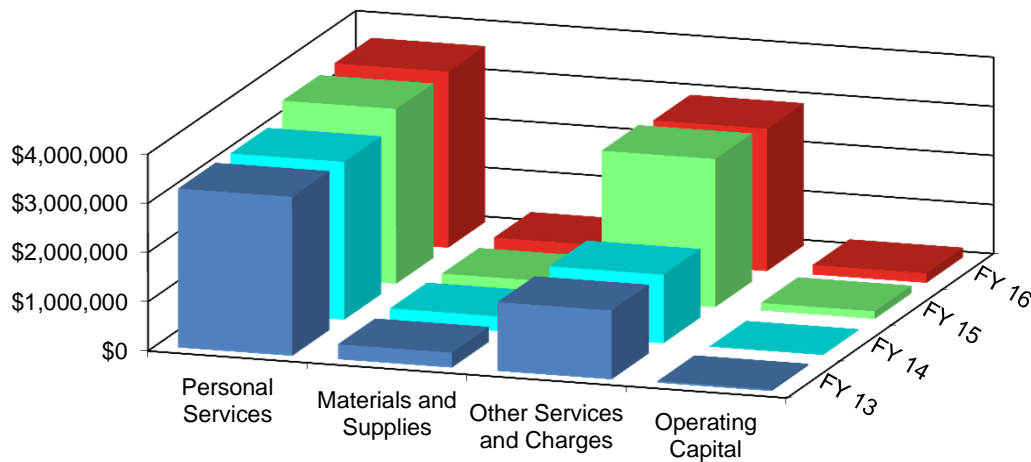
WORKING IN NEIGHBORHOODS

BUDGET HIGHLIGHTS
FY 2014 - 2015 & FY 2015 - 2016

(amounts expressed in thousands)

	<u>FY 13</u>	<u>FY 14</u>	<u>FY 15</u>	<u>Dollar</u>	<u>Percent</u>	<u>FY 16</u>
	<u>ACTUAL</u>	<u>ORIGINAL</u>	<u>BUDGET</u>	<u>Diff. From</u>	<u>Diff. From</u>	<u>BUDGET</u>
				<u>FY 14 Orig.</u>	<u>FY 14 Orig.</u>	
Operating Budget						
Personal Services	\$ 3,234	\$ 3,213	\$ 3,557	\$ 344	10.7%	\$ 3,587
Materials and Supplies	305	301	275	(26)	-8.6%	275
Other Services and Charges	1,401	1,395	3,014	1,619	116.1%	2,900
Operating Capital	33	0	155	155	N/A	195
Total Budget	\$ 4,973	\$ 4,909	\$ 7,001	\$ 2,092	42.6%	\$ 6,957

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	<u>FY 15</u>	<u>Percent</u>	<u>FY 16</u>
	<u>BUDGET</u>	<u>Diff. From</u>	<u>BUDGET</u>
		<u>FY 14 Orig.</u>	
1080 General Fund	\$ 4,766	-2.9%	\$ 4,796
2910 Short-Term Capital Fund	155	N/A	195
5521 Home Investment Partnership Program	975	N/A	961
5535 Community Development Block Grant Fund	1,031	N/A	931
7060 EMSA Enterprise Fund	74	N/A	74
TOTAL	\$ 7,001		\$ 6,957

Funded positions	75	67	67
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FY 15 CHANGES FOR OPERATION

	<u>AMOUNT</u>
1. Benefit and compensation adjustments	\$ 296
2. FY14 Position Changes	127
a. Add Neighborhood Inspector	73
b. Transfer Admin Assistant from Finance to support Animal Welfare	54
3. FY15 Reductions	(519)
a. Neighborhood Services	
1. Abolish seven neighborhood inspector positions	(343)
2. Operational materials & supplies	(12)
b. Animal Welfare	
1. Abolish two animal control, one admin position	(129)
2. Operational materials & supplies	(35)

FY 15 CHANGES FOR OPERATION (continued)	<u>AMOUNT</u>
4. HUD Grants -first time in adopted budget	\$ 2,006
a. Home Investment Partnership Program (HOME)	975
b. Community Development Block Grant (CDBG)	<u>1,031</u>
5. Reinstatement of reductions in other services made in FY14	27
6. Capital additions/replacements	
a. Car, 3/4 ton truck (3)	155
b. Adjustment to eliminate previous year's capital	<u>0</u>
TOTAL OPERATING CHANGES	<u><u>\$ 2,092</u></u>

FY 16 CHANGES FOR OPERATION

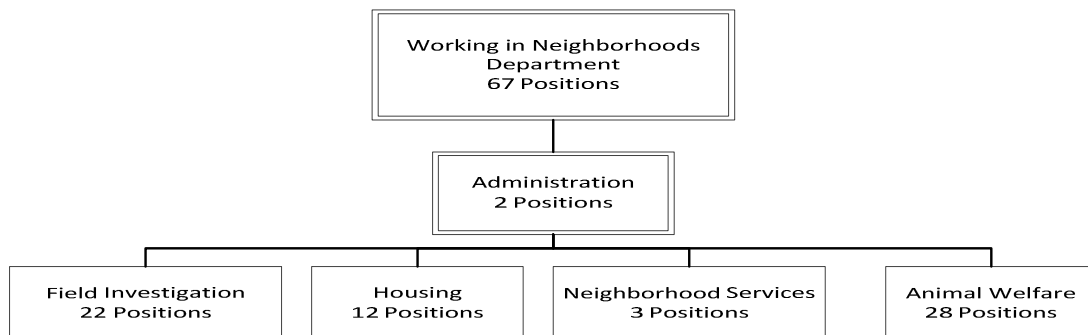
A 7% increase is anticipated for health insurance costs. Expected reduction in HUD grant proceeds.

WORKING IN NEIGHBORHOODS

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 13	FY 14	FY 15	FY 13	FY 14	FY 15
Administration						
Exempt/Professional	2	2	2	2.0	2.0	2.0
Total Administration	2	2	2	2.0	2.0	2.0
Field Investigations						
Administrative & Technical	2	2	2	2.0	2.0	2.0
Exempt/Professional	3	3	3	3.0	3.0	3.0
Office & Technical	24	23	17	24.0	23.0	17.0
Total Field Investigations	29	28	22	29.0	28.0	22.0
Neighborhood Services						
Administrative & Technical	4	4	3	4.0	4.0	3.0
Total Neighborhood Services	4	4	3	4.0	4.0	3.0
Animal Welfare						
Administrative & Technical	2	2	3	2.0	2.0	3.0
Exempt/Professional	4	4	4	4.0	4.0	4.0
Labor & Trades	21	21	19	21.0	21.0	19.0
Office & Technical	3	3	2	3.0	3.0	2.0
Total Animal Welfare	30	30	28	30.0	30.0	28.0
Housing						
Administrative & Technical	3	3	3	3.0	3.0	3.0
Exempt/Professional	2	2	2	2.0	2.0	2.0
Office & Technical	7	6	7	7.0	6.0	7.0
Total Housing	12	11	12	12.0	11.0	12.0
TOTAL	77	75	67	77.0	75.0	67.0

• ORGANIZATION CHART •



Planning & Development

Mission Statement

To assist Tulsans in improving their lives, neighborhoods and community by planning for efficient and sustainable development and providing dependable, cost effective, high-quality customer services while assisting the public in achieving their construction development goals without compromising the ordinances of the City of Tulsa.

Overview of Services

The Planning and Development department was created by the Mayor in April 2011. It is comprised of the former Development Services, Planning and Real Estate/Economic Development departments. The department is responsible for the implementation of the City’s comprehensive plan, development permitting and building permit review and inspection services for all private development within the City of Tulsa.

Real estate, parking garage maintenance and parking meter maintenance and enforcement services were moved from Planning & Development to the Mayor’s Office of Economic Development and Asset Management Departments in March 2014.

Goals

- 1. Implement PLANiTULSA, the City of Tulsa’s comprehensive plan.



Objective 1.1: Complete and update small area planning in two key areas to jump-start priority projects and initiatives.

- 2. Promote economic development while protecting public safety.



Objective 2.1: Issue permits to customers within established timeframes.

- 3. Efficiently facilitate required historic preservation review processes to support both public and private investment in historic properties and districts citywide, in accordance with the Comprehensive Plan and the goals of Chapter 10A of the zoning code.



Objective 3.1: Assist Working in Neighborhoods and Grants Administration efforts by processing 260 applications under Section 106 Review for federally-funded actions.

Planning & Development

Objective 3.2: Assist owners of historic properties by facilitating 60 applications for Certificates of Appropriateness in Historic Preservation Zoning Districts.

Key Performance Indicators	FY 12-13 Actual	FY 13-14 Target	FY 13-14 Estimate	FY 14-15 Target
1.1.1: # of small area plans created or updated by 6/30/15	0	3	5	2
2.1.1: Average # of working days for plans review	10	10	10	10
2.1.2: Average # of calendar days to issue permits for commercial projects under \$1 million	30	30	30	30
3.1.1: # of Historic Preservation Section 106 applications processed annually	New Measure	New Measure	New Measure	260
3.2.1: # of permits granted for Historic Preservation work under Certificate of Appropriateness process annually	New Measure	New Measure	New Measure	60

Budget Strategy Overview

Resources allocated to Planning and Development will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including economic development, beautification, public safety and enforcement of City codes. Due to budget reductions realized in the General Fund in FY15, the department is challenged to reduce costs and enhance efficiencies in order to meet current service levels and key performance indicators listed above. Performance measures will be reevaluated and adjusted as necessary for FY16.

PLANNING AND DEVELOPMENT

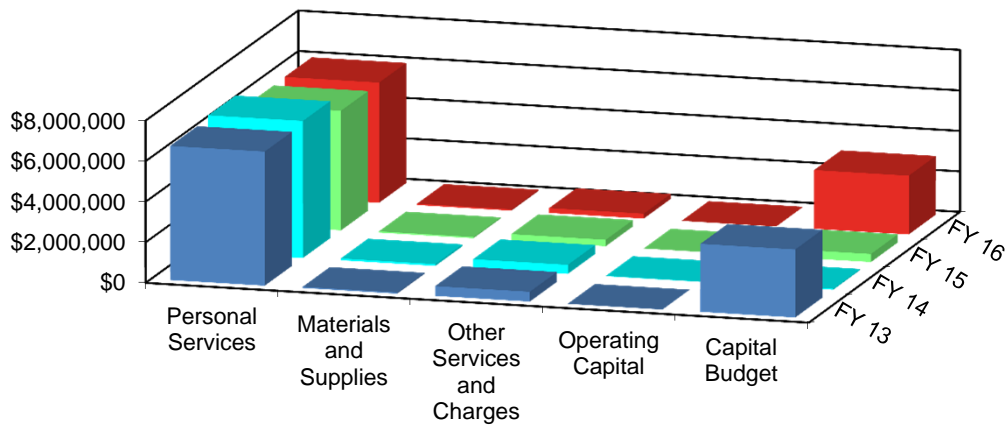
BUDGET HIGHLIGHTS

FY 2014 - 2015 & FY 2015 - 2016

(amounts expressed in thousands)

	<u>FY 13 ACTUAL</u>	<u>FY 14 ORIGINAL</u>	<u>FY 15 BUDGET</u>	<u>Dollar Diff. From FY 14 Orig.</u>	<u>Percent Diff. From FY 14 Orig.</u>	<u>FY 16 BUDGET</u>
Operating Budget						
Personal Services	\$ 6,614	\$ 6,765	\$ 5,907	\$ (858)	-12.7%	\$ 5,937
Materials and Supplies	55	90	60	(30)	-33.3%	61
Other Services and Charges	483	448	319	(129)	-28.8%	241
Operating Capital	3	8	0	(8)	-100.0%	0
Total Operating Budget	7,155	7,311	6,286	(1,025)	-14.0%	6,239
Capital Budget	3,352	50	400	350	>500.0%	2,900
Total Budget	\$ 10,507	\$ 7,361	\$ 6,686	\$ (675)	-9.2%	\$ 9,139

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	<u>FY 15 BUDGET</u>	<u>Percent Diff. From FY 14 Orig.</u>	<u>FY 16 BUDGET</u>
1080 General Fund	\$ 6,286	-13.6%	\$ 6,239
2710 Economic Development Commission Fund	0	-100.0%	0
2910 Short-Term Capital Fund	0	-100.0%	0
6012 1985 Sales Tax Economic Development Fund	0	-100.0%	0
6014 2014 Sales Tax Fund	400	N/A	2,900
TOTAL	\$ 6,686		\$ 9,139

Funded positions	115	88	88
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FY 15 CHANGES FOR OPERATION

	<u>AMOUNT</u>
1. Benefit and compensation adjustments	\$ 579
a. Positions (12) transferred to other departments	(720)
1. Mayor's Office of Economic Development (5) - Economic Development Coord., Retail & Marketing Coord., Economist, Administration (2)	(330)
2. Asset Management Department (7) - Tulsa Parking Authority Administrator, Parking Meter Inspector (2), Parking Meter Repairer (2), Chief Appraiser, Asset Mgmt. Supervisor	(390)
2. Materials & supplies transferred to the Mayor's Office of Economic Development to support transfer of positions	(34)

FY 15 CHANGES FOR OPERATION (Continued)	<u>AMOUNT</u>
3. Materials & supplies transferred to the Asset Management Department to support parking meter maintenance & enforcement	\$ (54)
4. FY15 Reductions	(868)
a. Planners (5)	(273)
b. Plan review (1)	(53)
c. Inspectors (6)	(255)
d. Development Services support staff (3)	(136)
e. Remove supplies, license and training funds for abolished positions	(31)
f. Remove funding for Kendall-Whittier & Red Fork Main Street programs	<u>(120)</u>
5. Council Changes	
a. Main Street Programs	80
6. Adjustment to eliminate previous year's capital	<u>(8)</u>
TOTAL OPERATING CHANGES	<u>\$ (1,025)</u>
CAPITAL IMPROVEMENTS PROJECTS	
1. Projects in 6014 2014 Sales Tax Fund	
a. Corridor and Small Area Planning	150
b. Phase I – Northland Strategic Acquisition and Street Improvements	250
2. Adjustment to eliminate previous year's capital projects	<u>(50)</u>
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES	<u>350</u>
TOTAL CHANGES	<u>\$ (675)</u>

FY 16 CHANGES FOR OPERATION

A 7% increase is anticipated for health insurance costs.

PLANNING AND DEVELOPMENT

STAFFING SUMMARY

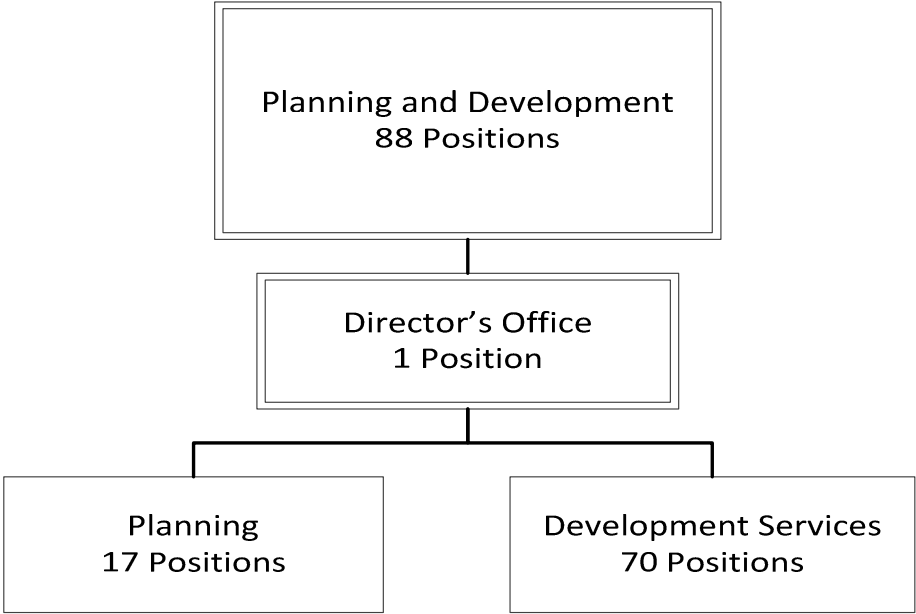
OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 13	FY 14	FY 15	FY 13	FY 14	FY 15
<u>Director's Office</u>						
Administrative & Technical	0	1	0	0.0	1.0	0.0
Exempt/Professional	0	1	1	0.0	1.0	1.0
Total Director's Office	<u>0</u>	<u>2</u>	<u>1</u>	<u>0.0</u>	<u>2.0</u>	<u>1.0</u>
<u>Planning</u>						
Administrative & Technical	9	11	7	9.0	11.0	7.0
Exempt/Professional	8	10	9	8.0	10.0	9.0
Office & Technical	1	2	1	0.5	1.5	0.5
Total Planning	<u>18</u>	<u>23</u>	<u>17</u>	<u>17.5</u>	<u>22.5</u>	<u>16.5</u>
<u>Development Services</u>						
<u>Administration</u>						
Administrative & Technical	1	1	1	1.0	1.0	1.0
Exempt/Professional	1	1	1	1.0	1.0	1.0
Office & Technical	1	1	1	1.0	1.0	1.0
Total Administration	<u>3</u>	<u>3</u>	<u>3</u>	<u>3.0</u>	<u>3.0</u>	<u>3.0</u>
<u>Permitting Services</u>						
Administrative & Technical	10	13	12	10.0	13.0	12.0
Exempt/Professional	12	11	10	12.0	11.0	10.0
Office & Technical	16	15	14	16.0	15.0	14.0
Total Permitting Services	<u>38</u>	<u>39</u>	<u>36</u>	<u>38.0</u>	<u>39.0</u>	<u>36.0</u>
<u>Inspection Services</u>						
Administrative & Technical	11	7	7	11.0	7.0	7.0
Exempt/Professional	6	5	5	6.0	5.0	5.0
Office & Technical	25	26	19	25.0	26.0	19.0
Total Inspection Services	<u>42</u>	<u>38</u>	<u>31</u>	<u>42.0</u>	<u>38.0</u>	<u>31.0</u>
Total Development Services	<u>83</u>	<u>80</u>	<u>70</u>	<u>83.0</u>	<u>80.0</u>	<u>70.0</u>
<u>Economic Development</u>						
Administrative & Technical	5	3	0	5.0	3.0	0.0
Exempt/Professional	5	2	0	5.0	2.0	0.0
Labor & Trades	0	2	0	0.0	2.0	0.0
Office & Technical	1	3	0	1.0	3.0	0.0
Total Economic Development	<u>11</u>	<u>10</u>	<u>0</u>	<u>11.0</u>	<u>10.0</u>	<u>0.0</u>
TOTAL	<u><u>112</u></u> *	<u><u>115</u></u> *	<u><u>88</u></u> *	<u><u>111.5</u></u>	<u><u>114.5</u></u>	<u><u>87.5</u></u>

* restated for reorganization

PLANNING AND DEVELOPMENT

STAFFING SUMMARY

• ORGANIZATION CHART •



READER'S GUIDE TO DEPARTMENTAL HIGHLIGHTS

\$175.1 PUBLIC SAFETY AND PROTECTION

MUNICIPAL COURT
POLICE
FIRE
EMSA
TULSA AREA EMERGENCY MANAGEMENT AGENCY

\$39.0 CULTURAL DEVELOPMENT AND RECREATION

PARK AND RECREATION
GILCREASE MUSEUM
PERFORMING ARTS CENTER
RIVER PARKS AUTHORITY
BOK AND CONVENTION CENTERS

\$22.4 SOCIAL AND ECONOMIC DEVELOPMENT

MAYOR'S OFFICE OF ECONOMIC DEVELOPMENT
WORKING IN NEIGHBORHOODS
PLANNING AND DEVELOPMENT

\$271.0 PUBLIC WORKS AND TRANSPORTATION

YOU ARE HERE

ENGINEERING SERVICES
STREETS AND STORMWATER
WATER AND SEWER
TULSA TRANSIT

\$118.7 ADMINISTRATIVE AND SUPPORT SERVICES

ELECTED OFFICIALS
MAYOR'S OFFICE
CITY AUDITOR
CITY COUNCIL
HUMAN RIGHTS
LEGAL
HUMAN RESOURCES
WORKERS' COMPENSATION
EMPLOYEE INSURANCE ADMINISTRATION
GENERAL GOVERNMENT
INDIAN NATIONS COUNCIL OF GOVERNMENTS (INCOG)
FINANCE
INFORMATION TECHNOLOGY
CUSTOMER CARE
COMMUNICATIONS
ASSET MANAGEMENT

\$53.2 TRANSFERS TO OTHER FUNDS

\$113.0 DEBT SERVICE

Engineering Services

Department Budget Summary

FY 2015

Mission Statement

To provide our customers dependable, cost effective, high-quality services in the area of engineering and architectural services. Build a strong, positive public image, create and promote a safe, productive workforce and work environment by efficiently using all financial, human and material resources.

Overview of Services

The Engineering Services department plans, designs and field-inspects public improvement and capital projects for the benefit of the City of Tulsa. Engineering Services provides and/or administers planning, engineering/architectural design and construction quality assurance services for projects involving water systems, wastewater systems, transportation, stormwater, parks and all City departments.

Goals

1. Manage the planning, design and construction of public improvement and capital projects so that projects are completed on schedule and within budget, while ensuring engineering/architectural integrity and meeting all applicable local, state and federal rules and regulations.



Objective 1.1: Capital projects will be designed and right-of-way/easements acquired within the scheduled time frame.

Objective 1.2: Capital projects will be constructed within the scheduled time frame.

Objective 1.3: Capital projects will be completed within appropriated budgets.

Objective 1.4: Capital projects will be performed with the change order amounts at or less than amounts allowed by state statutes.

2. Increase efficiency of public construction projects bidding process.



Objective 2.1: Maintain current postings for all public construction projects' bid advertisement information on the City of Tulsa website, in local newspapers and in designated plan room locations.

Engineering Services

Key Performance Indicators	FY 12-13 Actual	FY 13-14 Target	FY 13-14 Estimate	FY 14-15 Target
1.1.1: % of capital projects designed, right-of-way easements acquired and utilities relocated within scheduled time frames	62%	80%	82%	80%
1.2.1: % of capital projects constructed within scheduled time frames	93%	90%	97%	90%
1.3.1: % of capital projects completed within appropriated budgets	100%	95%	100%	95%
1.4.1: Change order % for capital projects (State statute: Projects valued at: a) \$1,000,000 or less: 15% maximum; b) Above \$1,000,000: 10% maximum	2.4%	7%	0.3%	7%
2.1.1: % of bid advertisements posted and updated in all locations	96%	95%	95%	95%

Budget Strategy Overview

Resources allocated to Engineering Services will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including efficient government, public safety and maintenance of City streets. Engineering Services is funded by General and Enterprise funds. Due to budget reductions realized in the General Fund in FY15, the department may be challenged to meet current service levels and key performance indicators listed above. Performance measures will be reevaluated and adjusted as necessary for FY16.

In FY15 Engineering Services will administer and manage approximately \$47 million in capital projects, from design to completion, for street improvements and repairs, water and sewer system improvements, stormwater flood control and improvements to public facilities.

ENGINEERING SERVICES

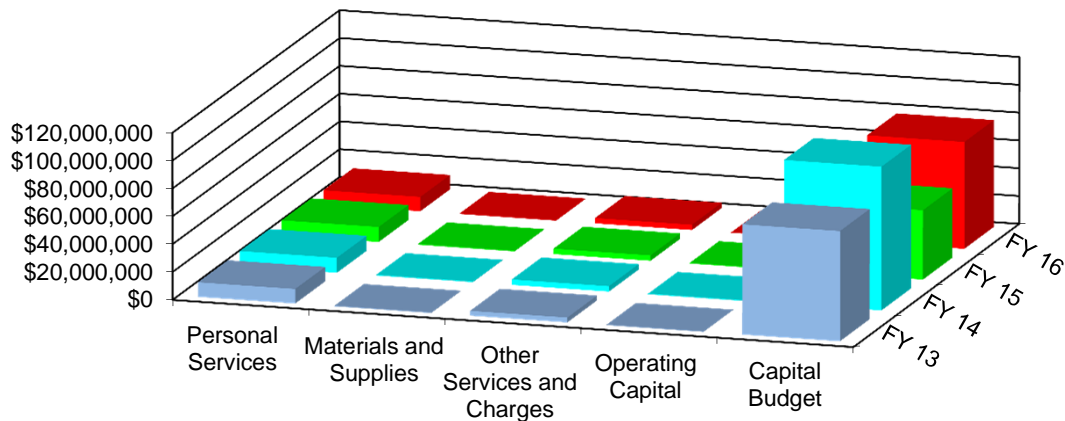
BUDGET HIGHLIGHTS

FY 2014 - 2015 & FY 2015 - 2016

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	Dollar Diff. From FY 14 Orig.	Percent Diff. From FY 14 Orig.	FY 16 BUDGET
Operating Budget						
Personal Services	\$ 10,459	\$ 10,778	\$ 10,239	\$ (539)	-5.0%	\$ 10,317
Materials and Supplies	164	235	112	(123)	-52.3%	84
Other Services and Charges	3,480	3,894	4,076	182	4.7%	3,801
Operating Capital	105	250	329	79	31.6%	77
Total Operating Budget	14,208	15,157	14,756	(401)	-2.6%	14,279
Capital Budget	79,064	103,190	49,841	(53,349)	-51.7%	62,523
Total Budget	\$ 93,272	\$ 118,347	\$ 64,597	\$ (53,750)	-45.4%	\$ 76,802

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

	FY 15 BUDGET	Percent Diff. From FY 14 Orig.	FY 16 BUDGET
1080 General Fund	\$ 3,244	-7.7%	\$ 3,260
2910 Short-Term Capital Fund	76	N/A	69
7010 Stormwater Management Enterprise Fund	4,025	23.3%	3,760
7020 TMUA-Water Operating Fund	3,622	-14.0%	3,427
7030 TMUA-Sewer Operating Fund	3,789	-9.1%	3,763
6011 2008 Sales Tax Special Temporary Streets Fund	0	-100.0%	0
6014 2014 Sales Tax Fund	31,695	N/A	35,495
6021 TMUA-Water Capital Projects Fund	11,100	-22.0%	19,235
6031 TMUA-Sewer Capital Projects Fund	4,046	38.7%	4,793
6041 Stormwater Capital Projects Fund	3,000	50.0%	3,000
TOTAL	\$ 64,597		\$ 76,802

Funded positions	162	146	146
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FY 15 CHANGES FOR OPERATION	<u>AMOUNT</u>
1. Benefit and compensation adjustments	\$ 268
2. Reorganization to Asset Management Department	(456)
a. Real Estate Procurement, 7 positions	(454)
b. Other services	(2)
3. FY15 Reductions	(510)
a. Abolish nine positions & overtime	(353)
Admin(1), engineering aide(4), engineering tech(1), engineer(2), construction inspector(1)	
b. External mapping & surveying	(54)
c. Internal office services	(40)
d. Other services	(21)
e. Materials and supplies	(42)
4. Eliminate previous years computer replacement (59)	(81)
5. Indirect cost expense	(736)
6. Internal office services	(25)
7. Maintenance fees for engineering systems	(40)
8. Arkansas River master drainage plan & dam failure action plan	350
9. Stormsewer survey, elevation certification acquisition	100
10. Master drainage plan update	50
11. Hydrologic and Hydraulic models for creeks & channel maintenance database	250
12. Stormsewer asset management system - condition assessment of the underground stormsewer system	300
13. Update Community Rating System for FEMA Class 2 rating	50
14. Capital additions/replacement:	
a. 1/2 ton pickup (4), cars (3)	259
b. Color plotter (3), wide format plotter carryover from FY14	70
c. Adjustment to eliminate previous year's capital	(250)
TOTAL OPERATING CHANGES	<u>\$ (401)</u>
CAPITAL IMPROVEMENTS PROJECTS	
1. Stormwater Management Fund 6041 projects	3,000
2. Water Capital Fund 6021 projects	11,100
3. Wastewater Capital Fund 6031 projects	4,046
4. 2014 Sales Tax Fund	31,695
5. Adjustment to eliminate previous year's capital projects	(103,190)
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES	<u>(53,349)</u>
TOTAL CHANGES	<u>\$ (53,750)</u>

FY 16 CHANGES FOR OPERATION

A 7% increase is anticipated for health insurance costs. Reduction in other services due to a one-time appropriation for the Arkansas River Master drainage plan.

ENGINEERING SERVICES

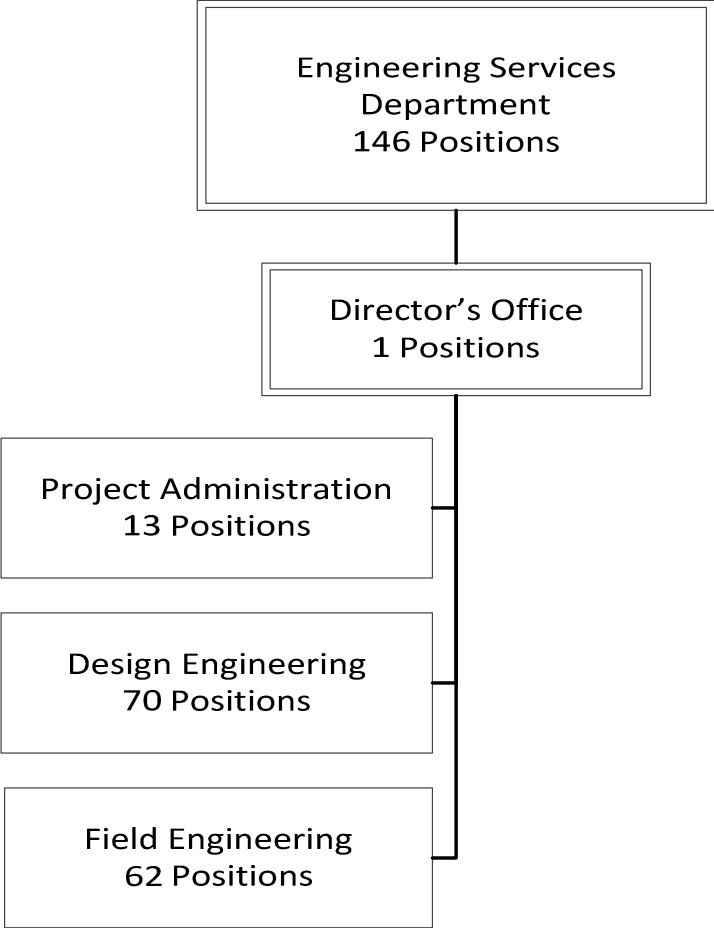
STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	<u>FY 13</u>	<u>FY 14</u>	<u>FY 15</u>	<u>FY 13</u>	<u>FY 14</u>	<u>FY 15</u>
<u>ENGINEERING SERVICES</u>						
<u>Admin. - Director</u>						
Exempt/Professional	1	1	1	1.0	1.0	1.0
Office & Technical	1	2	0	1.0	2.0	0.0
Total Admin. - Director	<u>2</u>	<u>3</u>	<u>1</u>	<u>2.0</u>	<u>3.0</u>	<u>1.0</u>
<u>Design Engineering:</u>						
Administrative & Technical	23	22	22	23.0	22.0	22.0
Exempt/Professional	31	32	30	31.0	32.0	30.0
Office & Technical	18	18	17	18.0	18.0	17.0
Seasonal Labor	1	1	1	0.3	0.3	0.3
Total Design Engineering:	<u>73</u>	<u>73</u>	<u>70</u>	<u>72.3</u>	<u>72.3</u>	<u>69.3</u>
<u>Field Engineering</u>						
Administrative & Technical	3	3	3	3.0	3.0	3.0
Exempt/Professional	11	11	11	11.0	11.0	11.0
Office & Technical	51	51	48	51.0	51.0	48.0
Total Field Engineering	<u>65</u>	<u>65</u>	<u>62</u>	<u>65.0</u>	<u>65.0</u>	<u>62.0</u>
<u>Project Administration</u>						
Administrative & Technical	8	8	2	8.0	8.0	2.0
Exempt/Professional	10	10	8	10.0	10.0	8.0
Office & Technical	3	3	3	3.0	3.0	3.0
Total Project Administration	<u>21</u>	<u>21</u>	<u>13</u>	<u>21.0</u>	<u>21.0</u>	<u>13.0</u>
DEPARTMENT TOTAL	<u><u>161</u></u> *	<u><u>162</u></u>	<u><u>146</u></u>	<u><u>160.3</u></u>	<u><u>161.3</u></u>	<u><u>145.3</u></u>
* restated for Public Works reorganization						

ENGINEERING SERVICES

STAFFING SUMMARY

• ORGANIZATION CHART •



Streets & Stormwater

Mission Statement

Improve quality of life and safety for citizens of Tulsa by providing consistent, cost-effective and high quality services in the areas of streets maintenance and inspections, traffic control, stormwater and land management, refuse and recycling, building operations.

Overview of Services

The Streets and Stormwater department, formerly part of the Public Works department, was created by Mayor Dewey Bartlett in March 2011. This department’s primary areas of responsibility are stormwater and land management, street maintenance and right-of-way inspections, traffic control, building operations and maintenance and refuse and recycling service through the Tulsa Authority for the Recovery of Energy (TARE). Additionally, the Department provides street sweeping and maintenance services to the Stadium Improvement District Trust within the Inner Dispersal Loop (IDL).

Goals

- 1. Maintain and improve the safety, quality and appearance of City of Tulsa streets and right-of-ways.



Objective 1.1: Respond to requests for emergency street repairs within one hour of notification.

Objective 1.2: Monitor mowing and landscape maintenance of public right-of-ways on a 21-day basis to ensure grass height is compliant with City of Tulsa ordinance.

- 2. Maintain and improve the safety and efficiency of movement of traffic within City of Tulsa.



Objective 2.1: Review, modify and update traffic signal timing and synchronization plans.

Streets & Stormwater

3. Maintain and improve the safety, quality and appearance of the City of Tulsa stormwater facilities.



Objective 3.1: Respond to requests for stormwater emergencies within one hour of notification.

4. Provide timely collection of residential refuse and recycling services.



Objective 4.1: Provide collection services on the scheduled collection day(s) with 5% or less verified missed collections.

Key Performance Indicators	FY 12-13 Actual	FY 13-14 Target	FY 13-14 Estimate	FY 14-15 Target
1.1.1: Average # of hours it takes to respond to emergency street repair requests	New Measure	1 hour	15 minutes	1 hour
1.2.1: % of compliance with City grass height ordinance	New Measure	100%	100%	100%
2.1.1: % reduction in travel time in modified and updated traffic signal areas	New Measure	10%	20%	10%
3.1.1: Average # of hours it takes to respond to stormwater emergencies	New Measure	1 hour	28 minutes	1 hour
4.1.1: % of verified missed collections of refuse and recycling services	New Measure	.2%	.1%	5%

Budget Strategy Overview

Resources allocated to Streets and Stormwater will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including efficient government, beautification, transportation, public safety and maintenance of City streets. Due to budget reductions realized in the General Fund in FY15, the department is challenged to reduce costs and enhance efficiencies in order to meet current service levels and key performance indicators listed above. Performance measures will be reevaluated and adjusted as necessary for FY16.

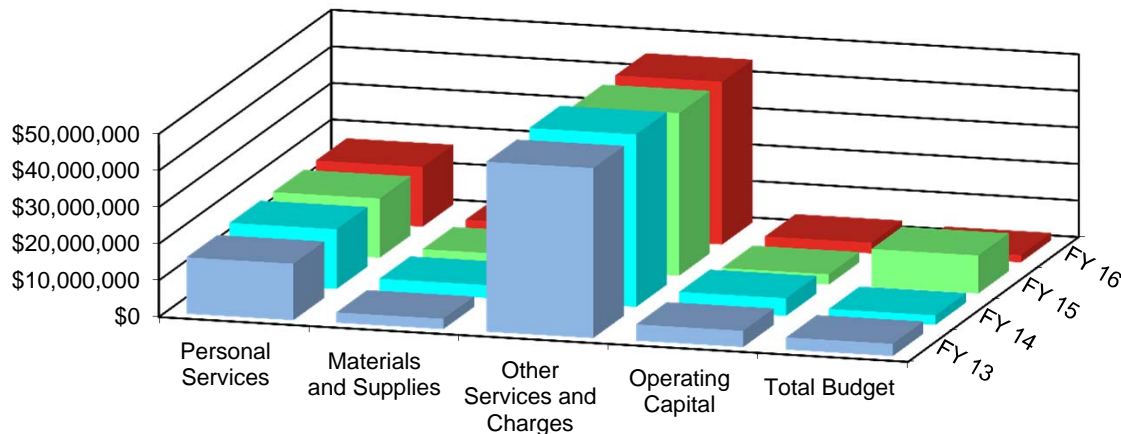
STREETS AND STORMWATER

BUDGET HIGHLIGHTS
FY 2014 - 2015 & FY 2015 - 2016

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	Dollar Diff. From FY 14 Orig.	Percent Diff. From FY 14 Orig.	FY 16 BUDGET
Operating Budget						
Personal Services	\$ 15,442	\$ 16,345	\$ 16,251	\$ (94)	-0.6%	\$ 16,383
Materials and Supplies	2,841	3,539	3,084	(455)	-12.9%	2,620
Other Services and Charges	46,447	47,159	44,478	(2,681)	-5.7%	44,541
Operating Capital	4,454	4,808	2,846	(1,962)	-40.8%	2,941
Total Budget	69,184	71,851	66,659	(5,192)	-7.2%	66,485
Capital Budget	3,350	2,600	10,450	7,850	301.9%	2,000
Total Budget	\$ 72,534	\$ 74,451	\$ 77,109	\$ 2,658	3.6%	\$ 68,485

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	FY 15 BUDGET	Percent Diff. From FY 14 Orig.	FY 16 BUDGET
1080 General Fund	\$ 20,123	-7.8%	\$ 19,775
2420 E911 Fee Operating Fund	307	-12.8%	308
2910 Short-Term Capital Fund	1,123	-15.8%	1,228
3450 One Technology Center Fund	5,186	-21.4%	5,165
3623 Tulsa Authority for Recovery of Energy Fund	22,258	-5.2%	22,865
4102 Tulsa Stadium Improvement District Fund	1,337	28.2%	1,068
7010 Stormwater Management Enterprise Fund	15,711	2.0%	15,455
7020 TMUA-Water Operating Fund	471	-63.3%	477
7030 TMUA-Sewer Operating Fund	143	-73.6%	144
6011 2008 Sales Tax Special Temporary Streets Fund	10,000	284.6%	0
6014 2014 Sales Tax Fund	450	N/A	2,000
TOTAL	\$ 77,109		\$ 68,485

Funded positions	375	357	357
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FY 15 CHANGES FOR OPERATION

	<u>AMOUNT</u>
1. Benefit and compensation adjustments	\$ 648
2. Reorganization to Asset Management Department	
a. Security	(3,323)
1. Six security positions	(417)
2. Materials & supplies	(180)
3. Other services	(2,726)
3. FY15 Position additions - Stormwater	317
a. Crew Worker I (5)	157
b. Sr. Environmental Monitoring Tech (2)	87
c. Contract Inspector, Equipment Operator II	73
4. FY14 position changes	(205)
a. Abolish four positions in solid waste	(205)
5. FY15 Reductions	(1,285)
a. Abolish positions	(396)
1. Traffic engineering (5)	(289)
2. Building maintenance (2)	(75)
3. Street maintenance	(32)
b. School crossing guard program (66 positions)	(300)
c. Mowing cycles from 10 to 6	(351)
d. Right of way and cemetery maintenance	(17)
e. street striping & guardrail	(186)
f. street aggregate materials	(35)
6. Street Maintenance operational changes	600
a. Reinstatement of salt from FY14	100
b. Restoration of salt & sand provisions	500
7. Traffic Operations operational changes	80
a. Utility increase for new Traffic Operations Building	17
b. Utility increase	
1. Street lighting - highway & residential	86
2. Traffic signals	20
c. Operational supplies	(43)
8. Building Maintenance operational changes	33
a. New Fire Academy & Traffic Operations Buildings	30
b. Utility increase E911	3
9. Operational changes for Tulsa Stadium Improvement District	(62)
a. Reduction in independent employment services	(62)
b. Security contract	43
c. Landscape maintenance	40
d. Marketing	52
e. Reduction of contingency	(135)
10. Stormwater operational changes	105
a. Fee in Lieu of Taxes	88
b. Indirect Cost expense	(51)
c. Stormwater Quality Permit (MS4) mandated by the EPA/DEQ Watershed Study	100
d. Sod & trees landscape maintenance	15
e. Reduction in training	(26)
f. Materials, supplies, and other services adjustments	(21)
11. Refuse operational changes	(419)
a. Dumping fees	52
b. Refuse & recycling service	157
c. Legal service	250
d. Fee in Lieu of Taxes	66
e. Indirect Cost Expense	(161)
f. Internal Equipment Management	8
g. Refuse & recycling carts	(750)
h. Materials, supplies, and other services adjustments	(41)

FY 15 CHANGES FOR OPERATION (continued)	AMOUNT
	<u>\$ 31</u>
12. Operational changes in the One Technology Center (OTC)	
a. Window cleaning - contract reduction	(63)
b. Utility increase	148
c. Contractual change for building maintenance	(54)
13. Council Changes	
a. School crossing guard program (57 positions)	250
14. Capital additions/replacement:	
a. Pickup, SUV (2)	110
b. Bucket truck, skid loader	290
c. Dump truck (2), 1 ton truck (2), 3/4 ton truck (1)	490
d. Snow plow (2), 10 yd. spreader (2)	80
e. Milling attachment, asphalt roller (2)	125
f. Teledyne hammer, angle broom	28
OTC Capital	
g. Flash Arch Study - electrical code requirement	100
h. Soffit repair	300
TARE Capital	
i. Pickup (3), roll-off truck	247
Stormwater Capital	
j. Crew Truck (2), pickup (2) new positions	171
k. Enclosed trailer, gooseneck & equipment trailer (2)	49
l. Multiterrain loader, video inspection system	240
m. Hydraulic hammer(2), trench shield (3), trash pump (2)	224
n. Mower, grapple, rotatory actuator, lab equipment	102
o. Adjustment to eliminate previous year's capital	(4,808)
Tulsa Stadium Improvement District	
p. Streetscaping - reappropriation	290
TOTAL OPERATING CHANGES	<u><u>\$ (5,192)</u></u>
 CAPITAL IMPROVEMENTS PROJECTS	
1. 2008 Sales Tax Special Temporary Streets Fund	10,000
2. 2014 Sales Tax Fund 6014	450
3. Adjustment to eliminate previous year's capital projects	(2,600)
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES	<u>7,850</u>
TOTAL CHANGES	<u><u>\$ 2,658</u></u>

FY 16 CHANGES FOR OPERATION

A 7% increase is anticipated for health insurance costs and addition of a Contract Inspector. In FY16, materials decreases for a one-time restoration for sand & salt provisions. Other services is anticipated to increase in electrical utilities for highway & streets lighting.

STREETS AND STORMWATER

STAFFING SUMMARY

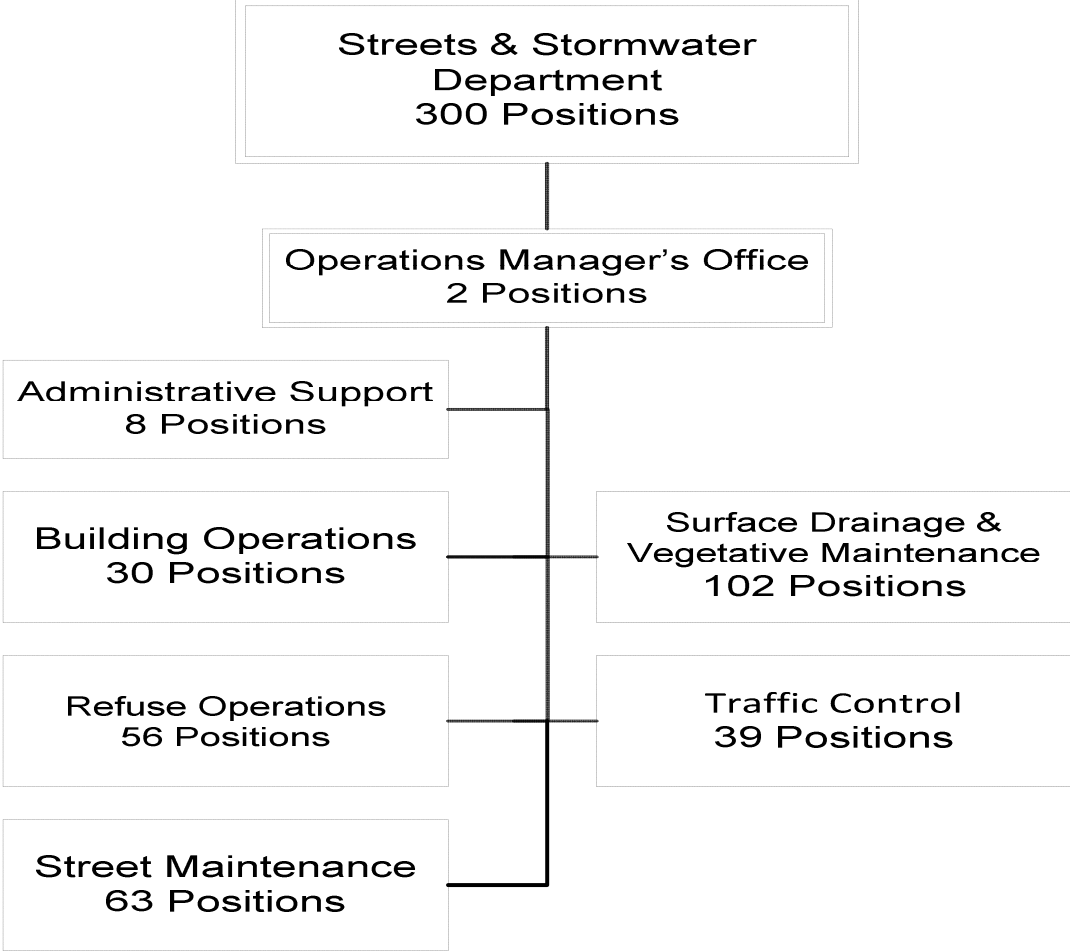
OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 13	FY 14	FY 15	FY 13	FY 14	FY 15
STREETS & STORMWATER						
<u>Administrative</u>						
Exempt/Professional	5	4	4	5.0	4.0	4.0
Office & Technical	6	6	6	6.0	6.0	6.0
Total Administrative	11	10	10	11.0	10.0	10.0
<u>Security</u>						
Administrative & Technical	1	3	0	1.0	3.0	0.0
Exempt/Professional	2	2	0	2.0	2.0	0.0
Labor & Trades	1	0	0	1.0	0.0	0.0
Office & Technical	2	1	0	2.0	1.0	0.0
Total Security	6	6	0	6.0	6.0	0.0
<u>Surface Drainage/Veg.Maint.</u>						
Administrative & Technical	1	1	1	1.0	1.0	1.0
Exempt/Professional	11	11	11	11.0	11.0	11.0
Labor & Trades	64	64	71	64.0	64.0	71.0
Office & Technical	16	17	19	16.0	17.0	19.0
Total Surface Drainage/Veg.Maint.	92	93	102	92.0	93.0	102.0
<u>Street Maintenance</u>						
Administrative & Technical	2	3	3	2.0	3.0	3.0
Exempt/Professional	7	7	7	7.0	7.0	7.0
Labor & Trades	42	41	41	42.0	41.0	41.0
Office & Technical	11	13	12	11.0	13.0	12.0
Total Street Maintenance	62	64	63	62.0	64.0	63.0
<u>Traffic Control</u>						
Administrative & Technical	6	6	6	6.0	6.0	6.0
Crossing Guard	65	65	57	8.0	8.0	7.0
Exempt/Professional	9	9	6	9.0	9.0	6.0
Labor & Trades	26	24	21	26.0	24.0	21.0
Office & Technical	6	6	6	6.0	6.0	6.0
Total Traffic Control	112	110	96	55.0	53.0	46.0
<u>Building Operations</u>						
Exempt/Professional	5	5	5	5.0	5.0	5.0
Labor & Trades	23	23	22	23.0	23.0	22.0
Office & Technical	4	4	3	4.0	4.0	3.0
Total Building Operations	32	32	30	32.0	32.0	30.0
<u>Refuse Operations</u>						
Administrative & Technical	2	2	2	2.0	2.0	2.0
Exempt/Professional	5	6	7	5.0	6.0	7.0
Labor & Trades	36	36	27	36.0	36.0	27.0
Office & Technical	16	16	20	16.0	16.0	20.0
Total Refuse Operations	59	60	56	59.0	60.0	56.0
DEPARTMENT TOTAL	374 *	375	357	317.0	318.0	307.0

* restated for Public Works reorganization

STREETS AND STORMWATER

STAFFING SUMMARY

• ORGANIZATION CHART •



Water & Sewer

Department Budget Summary

FY 2015

Mission Statement

To provide our customers dependable, cost effective, high-quality services in the areas of water and sewer; build a strong, positive public image; and create and promote a safe, productive work force and work environment by efficiently using all financial, human and material resources.

Overview of Services

The Water and Sewer department, formerly a division of the Public Works department, was created by Mayor Dewey Bartlett in March 2011. This department manages, operates and maintains the City's water and wastewater systems. Tulsa's drinking water comes from two sources: Lakes Spavinaw and Eucha on Spavinaw Creek and Lake Oologah on the Verdigris River. Lakes Spavinaw and Eucha are owned and operated by the City. Lake Oologah is operated by the U.S. Army Corps of Engineers. A third emergency source of water is available from Lake Hudson on Grand River. Water is treated at two treatment plants: Mohawk and A.B. Jewell. Collected wastewater is treated at four treatment plants: Southside, Northside, Haikey Creek and Lower Bird Creek.

Goals

1. Provide dependable, cost-effective, high quality service to all water and sewer customers while complying with all federal, state and local regulations.



Objective 1.1: Supply the public with drinking water in compliance with health based National Primary Drinking Water Standards.

Objective 1.2: Operate and maintain wastewater collection and treatment systems in compliance with the Oklahoma Pollutant Discharge Elimination System (OPDES) permits.

2. Make timely and effective responses to water and sewer related emergencies.



Objective 2.1: Maintain average of less than five hours water service disruption per customer for water emergency repairs.

Objective 2.2: Provide on-site responses to sanitary sewer stoppage and overflow calls within two hours.

Water & Sewer

Key Performance Indicators	FY 12-13 Actual	FY 13-14 Target	FY 13-14 Estimate	FY 14-15 Target
1.1.1: % of customer service demand met for treated water	100%	98%	100%	98%
1.2.1: Average # of instances of noncompliance with OPDES for all wastewater treatment plants per quarter	1.25	5	0.75	5
2.1.1: Average # hours for water turned off per customer during emergency repairs	4.91	5	5.11	5
2.2.1: % of on-site responses to sanitary sewer stoppage and overflow calls within two hours	99.7%	95%	99.2%	95%

Budget Strategy Overview

The FY15 Water and Sewer budget is set to meet the service levels and key performance indicators outlined above. Resources allocated to this department will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including efficient government, public safety and quality of City water service.

The Water and Sewer budget continues to fund the operation and maintenance of the City's water and sewer systems at a level which meets or exceeds EPA drinking water and clean water standards.

Resources have been dedicated to the implementation of the Utility Enterprise Initiative. The initiative is the result of an intensive study, by outside consultants, of the water and sewer systems' governance, management and operations. This initiative includes: a strategic business plan; performance management; operations and capital improvement program optimization; and asset management program. The implementation of the plan should result in operational savings and reduced borrowing for capital improvements while still providing outstanding service to customers.

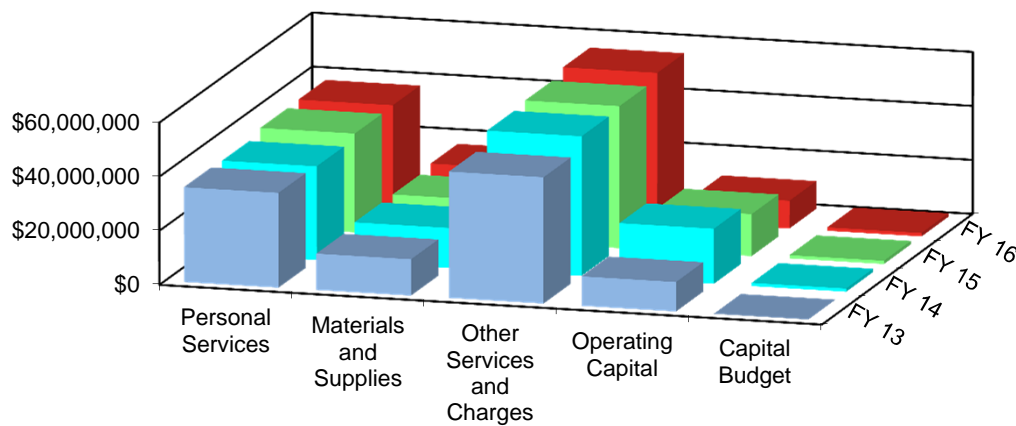
WATER AND SEWER

BUDGET HIGHLIGHTS
FY 2014 - 2015 & FY 2015 - 2016

(amounts expressed in thousands)

	<u>FY 13 ACTUAL</u>	<u>FY 14 ORIGINAL</u>	<u>FY 15 BUDGET</u>	<u>Dollar Diff. From FY 14 Orig.</u>	<u>Percent Diff. From FY 14 Orig.</u>	<u>FY 16 BUDGET</u>
Operating						
Personal Services	\$ 35,071	\$ 34,672	\$ 36,600	\$ 1,928	5.6%	\$ 36,885
Materials and Supplies	13,435	14,797	14,883	86	0.6%	16,114
Other Services and Charges	46,709	51,655	52,598	943	1.8%	54,713
Operating Capital	10,894	20,373	15,556	(4,817)	-23.6%	10,266
Total Operating Budget	106,109	121,497	119,637	(1,860)	-1.5%	117,978
Capital Budget	0	1,190	1,220	30	2.5%	1,260
Total Budget	\$ 106,109	\$ 122,687	\$ 120,857	\$ (1,830)	-1.5%	\$ 119,238

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

	<u>FY 15 BUDGET</u>	<u>Percent Diff. From FY 14 Orig.</u>	<u>FY 16 BUDGET</u>
3623 Tulsa Authority for Recovery of Energy Fund	\$ 12	0.0%	\$ 12
7010 Stormwater Management Enterprise Fund	630	17.8%	684
7020 TMUA-Water Operating Fund	68,507	-1.1%	65,050
7030 TMUA-Sewer Operating Fund	50,476	-2.3%	52,220
7060 EMSA Fund	12	0.0%	12
6021 TMUA-Water Capital Fund	1,220	2.5%	1,260
TOTAL	\$ 120,857		\$ 119,238

Funded positions 646 648 648

FY 15 CHANGES FOR OPERATION

	<u>AMOUNT</u>
1. Benefit and compensation adjustments	\$ 1,555
2. Wastewater Treatment Plants	(1,657)
a. Add Electrician II	127
1. Salary and benefits	65
2. Materials	7
3. Cargo van	55

FY 15 CHANGES FOR OPERATION (continued)		<u>AMOUNT</u>
b. Chemicals reduced due to delay in new permit requirements	\$ (456)	
c. Parts to rebuild/repair aerators, lift stations and pumps	150	
d. Electric utilities reduced due to delay in new permit requirements	(768)	
e. Gas utilities reduced due to delay in new permit requirements	(38)	
f. Reduced lagoon cleaning planned in FY15	(361)	
g. Reduced sludge hauling costs	(375)	
h. Water utilities reduced to actual usage	(39)	
i. Reduced equipment maintenance & testing	(13)	
j. Increased Haikey Creek WWTP costs (RMUA)	116	
3. Sewer Operations		278
a. Add Crew Worker - sewer investigations	29	
b. Overtime to cover historical usage	130	
c. Standby Pay to cover historical usage	10	
d. Independent employment services reduced due to new position request	(51)	
e. Right of way maintenance over sewer lines	40	
f. Contract repair of small equipment	54	
g. Paving Cut repair to historical cost	21	
h. Increased equipment maintenance & testing	36	
i. Parking lot lease cost increase	9	
4. Water Treatment Plants		361
a. Personal computer replacement	8	
b. Lab equipment for increased testing	20	
c. Replacement of flow meters, controllers, alarms, safety equipment	33	
d. Additional lubricants for plant maintenance	5	
e. Cost of activated carbon replacement	101	
f. Janitorial service contract cost	28	
g. Pest control contract cost	6	
h. Crane and vactor truck rental	9	
i. Seasonal staff for grounds maintenance	12	
j. Overtime to cover historical usage	118	
k. Standby pay for electricians and mechanics	21	
5. Raw Water Supply		95
a. Motor fuels reflect actual usage	23	
b. Earthtec for taste and odor control	60	
c. Seasonal contract staff	12	
6. Water Distribution		1,193
a. Additional fire hydrants and hydrant parts	75	
b. Horticulture supplies for restoring customer landscaping	40	
c. Miscellaneous repair parts and supplies	104	
d. Pipe, pipe valves, fittings, valve boxes & etc.	63	
e. Increase contracted water line repairs & tree removal costs	942	
f. Independent employment services used to screen potential employees and vacancies	24	
g. Additional equipment repair	14	
h. Maintenance of SCADA system IT equipment	6	
i. Consulting services needs decrease	(75)	
7. Quality Assurance		13
a. Turnkey cross connection control program development and implementation	40	
b. Additional advertising for public outreach	5	
c. Starlims consultation & misc. projects	11	
d. Removed FY14 personal computers	(43)	

FY 15 CHANGES FOR OPERATION (continued)	AMOUNT
8. Internal equipment management	\$ 120
9. Indirect cost expense	542
10. Payment in Lieu of Taxes - 6.5%	512
a. Wastewater - reflects 9.75% rate increase	226
b. Water - reflects 7% rate increase	286
11. Reappropriate - TMUA Utility Billing System	500
12. Reappropriate - Water Treatment Plant - Plant Control Systems	85
13. Reappropriate - TMUA Automated Dispatch and Routing System	293
14. Reappropriate - AB Jewell Plant Capital replacement	436
15. Reappropriate - Mohawk Plant Capital replacement	750
16. Reappropriate - Raw Water Plant Capital replacement	299
17. Reappropriate - Radio for new vehicle	3
18. Reappropriate - Sport utility vehicle	37
19. Reappropriate - Office furniture for Water Distribution offices	17
20. Reappropriate - TMUA Asset Mgmt and Work Order system	500
21. Reappropriate - Backhoe (2)	300
22. Move Plant Capital Funds to Transfer to sewer capital projects	(1,300)
23. Reappropriate - TMUA Utility Billing System	264
24. Reappropriate - Wastewater Treatment Plant - Plant Control Systems	137
25. Reappropriate - TMUA Asset Mgmt and Work Order system	500
26. Reappropriate - GPS for marking infrastructure locations	20
27. Reappropriate - Portable Video Inspection System	140
28. Reappropriate - 250KW Generator	80
29. Capital additions/replacement:	
a. Operating capital	6,414
b. Sewer treatment plant equipment replacement	4,595
c. Water treatment plant equipment replacement	1,433
d. Adjustment to eliminate previous year's capital	(20,373)
TOTAL OPERATING CHANGES	\$ (1,860)
CAPITAL IMPROVEMENTS PROJECTS	
1. Water Capital Fund 6021 projects	1,220
2. Adjustment to eliminate previous year's capital projects	(1,190)
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES	30
TOTAL CHANGES	\$ (1,830)

FY 16 CHANGES FOR OPERATION

A 7% increase is anticipated for health insurance costs.

In FY16, the materials and services budgets for the wastewater treatment plants will increase as the new permit requirement of year-round disinfection is implemented. Plant capital and the capital improvement program are all expected to increase in FY16.

WATER AND SEWER

STAFFING SUMMARY

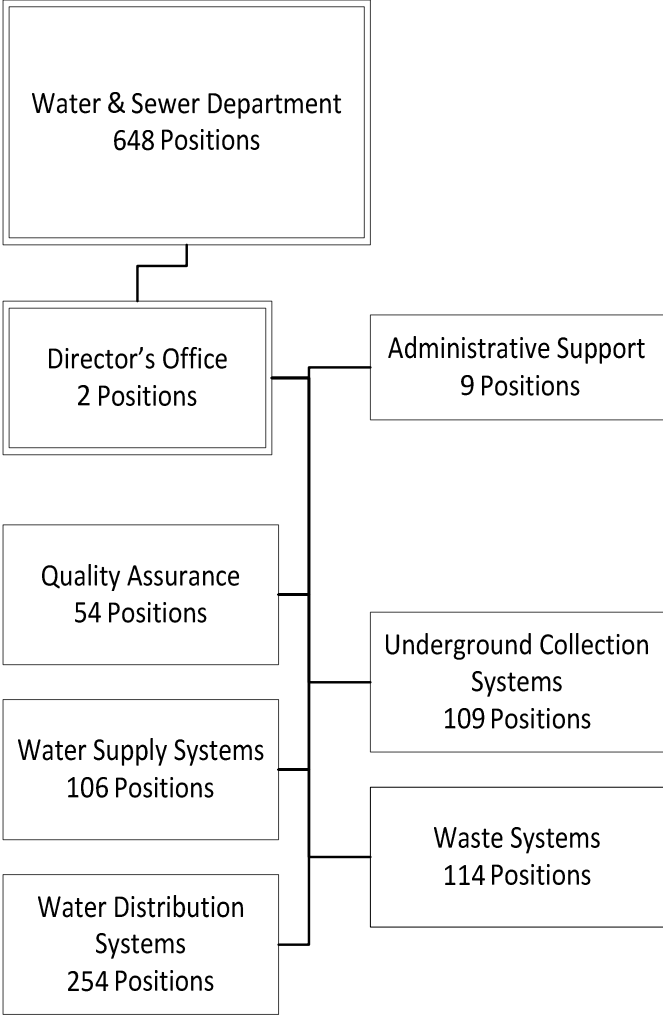
OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 13	FY 14	FY 15	FY 13	FY 14	FY 15
WATER & SEWER						
Administrative Support						
Administrative & Technical	1	2	2	1.0	2.0	2.0
Exempt/Professional	3	4	4	3.0	4.0	4.0
Information Systems	0	1	1	0.0	1.0	1.0
Labor & Trades	0	0	0	0.0	0.0	0.0
Office & Technical	5	4	4	5.0	4.0	4.0
Total Administrative Support	<u>9</u>	<u>11</u>	<u>11</u>	<u>9.0</u>	<u>11.0</u>	<u>11.0</u>
Quality Assurance						
Administrative & Technical	26	2	2	26.0	2.0	2.0
Exempt/Professional	10	8	8	10.0	8.0	8.0
Scientific & Technical	0	27	27	0.0	27.0	27.0
Office & Technical	15	17	17	15.0	17.0	17.0
Total Quality Assurance	<u>51</u>	<u>54</u>	<u>54</u>	<u>51.0</u>	<u>54.0</u>	<u>54.0</u>
Water Supply Systems						
Administrative & Technical	18	20	20	18.0	20.0	20.0
Exempt/Professional	15	15	15	15.0	15.0	15.0
Labor & Trades	68	66	66	68.0	66.0	66.0
Office & Technical	5	5	5	5.0	5.0	5.0
Total Water Supply Systems	<u>106</u>	<u>106</u>	<u>106</u>	<u>106.0</u>	<u>106.0</u>	<u>106.0</u>
Water Distribution Systems						
Administrative & Technical	4	4	4	4.0	4.0	4.0
Exempt/Professional	23	22	22	23.0	22.0	22.0
Labor & Trades	187	187	187	187.0	187.0	187.0
Office & Technical	41	41	41	41.0	41.0	41.0
Total Water Distribution Systems	<u>255</u>	<u>254</u>	<u>254</u>	<u>255.0</u>	<u>254.0</u>	<u>254.0</u>
Waste Systems						
Administrative & Technical	16	16	16	16.0	16.0	16.0
Exempt/Professional	17	17	17	17.0	17.0	17.0
Labor & Trades	75	75	76	75.0	75.0	76.0
Office & Technical	5	5	5	5.0	5.0	5.0
Total Waste Systems	<u>113</u>	<u>113</u>	<u>114</u>	<u>113.0</u>	<u>113.0</u>	<u>114.0</u>
Underground Collection Sys.						
Administrative & Technical	4	4	4	4.0	4.0	4.0
Exempt/Professional	12	12	12	12.0	12.0	12.0
Labor & Trades	70	70	71	70.0	70.0	71.0
Office & Technical	22	22	22	22.0	22.0	22.0
Total Underground Collection Sys.	<u>108</u>	<u>108</u>	<u>109</u>	<u>108.0</u>	<u>108.0</u>	<u>109.0</u>
DEPARTMENT TOTAL	<u>642</u> *	<u>646</u>	<u>648</u>	<u>642.0</u>	<u>646.0</u>	<u>648.0</u>

* restated for Public Works reorganization

WATER AND SEWER

STAFFING SUMMARY

• ORGANIZATION CHART •



Tulsa Transit

Department Budget Summary

FY 2015

Mission Statement

The mission of Tulsa Transit is to be a premier transportation provider, committed to safe, professional, efficient, reliable, accessible and quality service.

Overview of Services

Tulsa Transit provides an array of public transportation programs which serve residents in the City of Tulsa, and connecting service to the cities of Broken Arrow, Jenks, and Sand Springs. These services include fixed route bus service, ADA Para-transit services for the disabled, commuter bus service and special events service. To coordinate these services and provide information to the public, Tulsa Transit operates a customer call center, which processes over 600,000 inquiries annually. Tulsa Transit also operates two transit stations in Tulsa, which are located at Fourth and Denver, and Thirty-third and Memorial.

Goals

1. Provide an efficient and effective public transit service for our riders.



Objective 1.1: Provide quality customer service for Fixed Route and Lift Program participants by meeting internal benchmarks for customer satisfaction.

Objective 2.1: Increase operating revenue by meeting internal benchmarks for number of fixed route and lift program passengers per hour.

Key Performance Indicators	FY 12-13 Actual	FY 13-14 Target	FY 13-14 Estimate	FY 14-15 Target
1.1.1: # of Fixed Route complaints per 10,000 boardings	2.7	4.0	3.3	4.0
1.1.2: # of Lift Program complaints per 10,000 boardings	21.8	23.0	18.9	23.0
2.1.1: # of Fixed Route passengers per bus hour	17.6	17.0	18.3	17.0
2.1.2: # of Lift Program passengers per bus hour	2.1	2.0	2.1	2.0

Tulsa Transit

Budget Strategy Overview

Resources allocated to Tulsa Transit will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including transportation. Due to budget reductions realized in the General Fund in FY15, the department is challenged to reduce costs and enhance efficiencies in order to meet current service levels and key performance indicators listed above. Performance measures will be reevaluated and adjusted as necessary for FY16.

TULSA TRANSIT

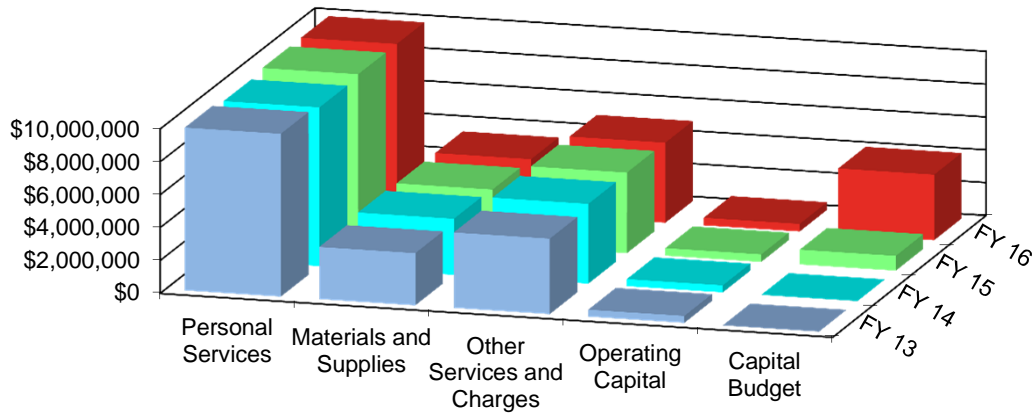
BUDGET HIGHLIGHTS

FY 2014 - 2015 & FY 2015 - 2016

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	Dollar Diff. From FY 14 Orig.	Percent Diff. From FY 14 Orig.	FY 16 BUDGET
Operating Budget						
Personal Services	\$ 9,907	\$ 9,669	\$ 9,841	\$ 172	1.8%	\$ 9,841
Materials and Supplies	3,175	3,419	3,345	(74)	-2.2%	3,345
Other Services and Charges	4,588	4,855	4,908	53	1.1%	4,879
Operating Capital	422	429	460	31	7.2%	460
Total Operating Budget	18,092	18,372	18,554	182	1.0%	18,525
Capital Budget	0	0	900	900	N/A	3,994
Total Budget	\$ 18,092	\$ 18,372	\$ 19,454	\$ 1,082	5.9%	\$ 22,519

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	FY 15 BUDGET	Percent Diff. From FY 14 Orig.	FY 16 BUDGET
1080 General Fund	\$ 7,449	-5.2%	\$ 7,419
Federal Transit Administration - Operations	5,912	2.6%	5,912
State of Oklahoma - Revolving Transit Fund	975	8.3%	975
Other Funding Sources	270	0.0%	270
Operating Revenues - Core Operations	3,066	12.7%	3,066
Operating Revenues - Lift & Contract	423	-3.1%	423
2910 Short-Term Capital Fund	92	-31.3%	92
Federal Transit Administration - Capital	368	24.7%	368
6014 2014 Sales Tax	900	N/A	3,994
TOTAL	\$ 19,454		\$ 22,519

Funded positions	182	181	181
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FY 15 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 201
2. Abolish 2 administrative positions	(64)

FY 15 CHANGES FOR OPERATION (continued)	<u>AMOUNT</u>
4. Add 1 Security position to downtown station	35
5. Miscellaneous expenses - utilities, insurance, outreach expenses	152
6. FY15 Reductions	(173)
a. Reduce Fixed Route & Lift Service	
7. Capital additions/replacements:	
a. Lift bus replacement engines	400
b. Passenger shelter upgrades	60
c. Adjustment to eliminate previous year's capital	(429)
TOTAL OPERATING CHANGES	<u>\$ 182</u>
CAPITAL IMPROVEMENTS PROJECTS	
1. 2014 Sales Tax	900
2. Adjustment to eliminate previous year's capital projects	0
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES	<u>900</u>
TOTAL CHANGES	<u>\$ 1,082</u>

FY 16 CHANGES FOR OPERATION

No major changes in operations expected in FY16. The authority is scheduled to receive \$3,994,000 in 2014 Sales Tax funding for replacement of aging fixed route and LIFT program buses.

READER'S GUIDE TO DEPARTMENTAL HIGHLIGHTS

\$175.1 PUBLIC SAFETY AND PROTECTION

MUNICIPAL COURT
POLICE
FIRE
EMSA
TULSA AREA EMERGENCY MANAGEMENT AGENCY

\$39.0 CULTURAL DEVELOPMENT AND RECREATION

PARK AND RECREATION
GILCREASE MUSEUM
PERFORMING ARTS CENTER
RIVER PARKS AUTHORITY
BOK AND CONVENTION CENTERS

\$22.4 SOCIAL AND ECONOMIC DEVELOPMENT

MAYOR'S OFFICE OF ECONOMIC DEVELOPMENT
WORKING IN NEIGHBORHOODS
PLANNING AND DEVELOPMENT

\$271.0 PUBLIC WORKS AND TRANSPORTATION

ENGINEERING SERVICES
STREETS AND STORMWATER
WATER AND SEWER
TULSA TRANSIT

\$118.7 ADMINISTRATIVE AND SUPPORT SERVICES

YOU ARE HERE

ELECTED OFFICIALS
MAYOR'S OFFICE
CITY AUDITOR
CITY COUNCIL
HUMAN RIGHTS
LEGAL
HUMAN RESOURCES
WORKERS' COMPENSATION
EMPLOYEE INSURANCE ADMINISTRATION
GENERAL GOVERNMENT
INDIAN NATIONS COUNCIL OF GOVERNMENTS (INCOG)
FINANCE
INFORMATION TECHNOLOGY
CUSTOMER CARE
COMMUNICATIONS
ASSET MANAGEMENT

\$53.2 TRANSFERS TO OTHER FUNDS

\$113.0 DEBT SERVICE

Elected Officials

Mission Statement

Overview of Services

The official duties of the City's elected officials are stated in the City Charter. The Mayor is responsible for the administration of all City departments; the City Council is responsible for enacting laws and approving all proposed budgets and budget amendments; and, the Internal Auditor is responsible for keeping an independent watch over City operations and resources to ensure citizens' resources are safeguarded and efficiently and effectively applied to the intended purposes.

The service measurements below pertain to the City Auditor's department only. No measurements are included for the Mayor or City Council in this summary.

The mission of the City Auditor is to provide accountability of city government.

Goals

1. Recommend adequate controls and safeguarding of assets.



Objective 1.1: Achieve at least 90% acceptance rate from management on recommended solutions for improving work processes and controlling risk.

Objective 1.2: Achieve at least 80% implementation rate from management on recommended solutions for improving work processes and controlling risk.

2. Assist management in improving operations and reducing risk of loss or waste.



Objective 2.1: Provide quality audits as judged by clients with quality ranking above three on a one (poor) to four (excellent) scale.

Elected Officials

Key Performance Indicators	FY 12-13 Actual	FY 13-14 Target	FY 13-14 Estimate	FY 14-15 Target
1.1.1: % of acceptance rate for recommendations	90%	90%	90%	90%
1.2.1: % of implementation rate for recommendations	88%	90%	88%	90%
2.1.1: Quality ranking on a 1-4 scale	3.45	3.25	3.00	3.25

Budget Strategy Overview

Resources allocated to the City Auditor will be dedicated to Mayor and Tulsa City Council priorities including efficient government. Due to budget reductions realized in the General Fund in FY15, the City Auditor is challenged to reduce costs and enhance efficiencies in order to meet current service levels and key performance indicators listed above. Performance measures will be reevaluated and adjusted as necessary for FY16.

Mayor and City Council budgets are set to meet goals and objectives for shared Mayor-Council and Citizen priorities, including efficient government, economic development, transportation, beautification and public safety.

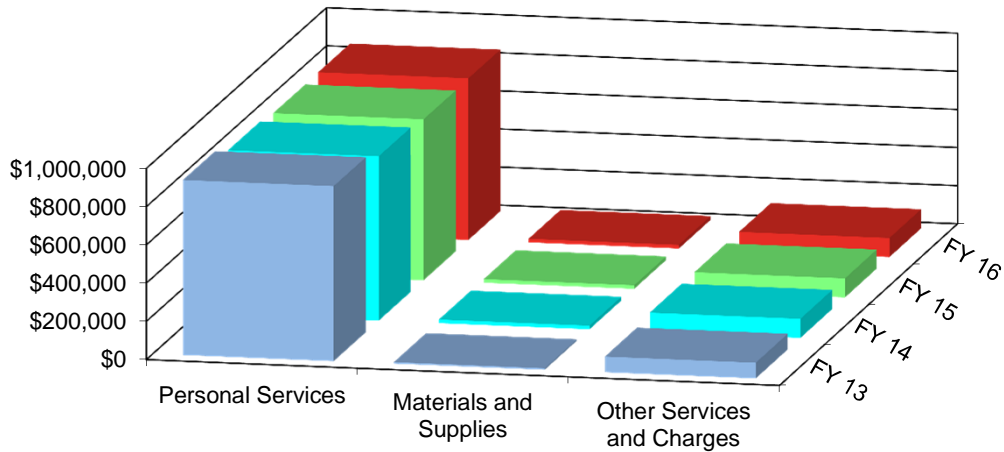
ELECTED OFFICIALS

MAYOR'S OFFICE
 BUDGET HIGHLIGHTS
 FY 2014 - 2015 & FY 2015 - 2016

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	Dollar Diff. From FY 14 Orig.	Percent Diff. From FY 14 Orig.	FY 16 BUDGET
Operating Budget						
Personal Services	\$ 916	\$ 861	\$ 844	\$ (17)	-2.0%	\$ 848
Materials and Supplies	8	19	19	0	0.0%	19
Other Services and Charges	82	100	100	0	0.0%	100
Total Budget	\$ 1,006	\$ 980	\$ 963	\$ (17)	-1.7%	\$ 967

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

1080 General Fund

TOTAL

FY 15 BUDGET	Percent Diff. From FY 14 Orig.	FY 16 BUDGET
\$ 963	-1.7%	\$ 967
\$ 963		\$ 967

Funded Positions

10

9

9

FY 15 CHANGES FOR OPERATION

- Benefit and compensation adjustments
- Reorganization: Position transfer to Mayor's Office of Economic Development

TOTAL OPERATING CHANGES

AMOUNT
\$ 52
(69)
\$ (17)

FY 16 CHANGES FOR OPERATION

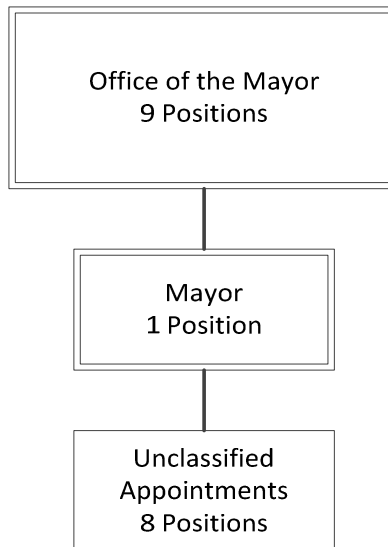
A 7% increase is anticipated for health insurance costs.

ELECTED OFFICIALS

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 13	FY 14	FY 15	FY 13	FY 14	FY 15
Mayor	1	1	1	1.0	1.0	1.0
Unclassified Appointments	8	9	8	8.0	9.0	8.0
TOTAL	9	10	9	9.0	10.0	9.0

• ORGANIZATION CHART •



ELECTED OFFICIALS

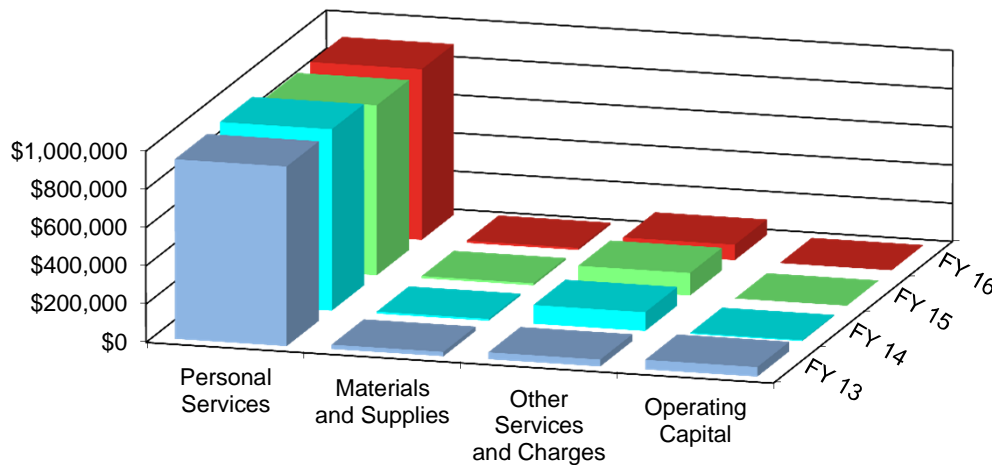
CITY AUDITOR

FY 2014 - 2015 & FY 2015 - 2016

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	Dollar Diff. From FY 14 Orig.	Percent Diff. From FY 14 Orig.	FY 16 BUDGET
Operating Budget						
Personal Services	\$ 939	\$ 949	\$ 890	\$ (59)	-6.2%	\$ 894
Materials and Supplies	23	10	11	1	10.0%	11
Other Services and Charges	36	98	118	20	20.4%	81
Operating Capital	50	5	0	(5)	-100.0%	0
Total Budget	\$ 1,048	\$ 1,062	\$ 1,019	\$ (43)	-4.0%	\$ 986

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

1080 General Fund
2910 Short-Term Capital Fund
TOTAL

FY 15 BUDGET	Percent Diff. From FY 14 Orig.	FY 16 BUDGET
\$ 1,019	-3.6%	\$ 986
0	-100.0%	0
\$ 1,019		\$ 986

Funded positions

13

13

13

FY 15 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 82
2. Materials and supplies	1
3. Information Technology consulting	20
4. FY 15 Reductions	(141)
a. Defer funding on two Staff Auditors and Auditor's assistant	(125)
b. Defer partial funding on Information Systems Auditor	(16)
5. Capital additions/replacements:	
a. Adjustment to eliminate previous year's capital	(5)
TOTAL OPERATING CHANGES	\$ (43)

FY 16 CHANGES FOR OPERATION

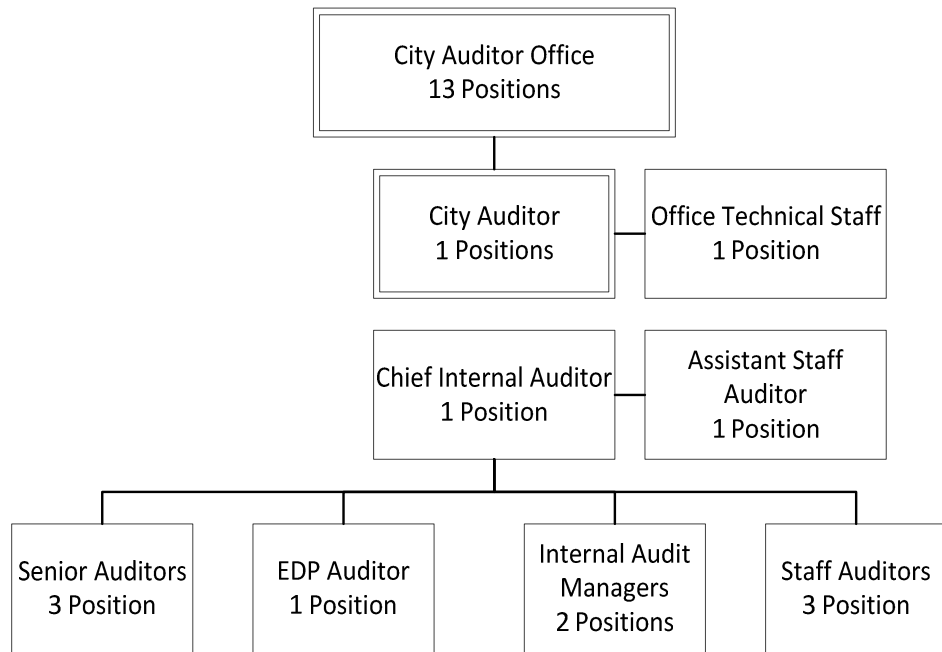
A 7% increase is anticipated for health insurance costs. Reduction in other services for IT technology audit.

ELECTED OFFICIALS

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	<u>FY 13</u>	<u>FY 14</u>	<u>FY 15</u>	<u>FY 13</u>	<u>FY 14</u>	<u>FY 15</u>
City Auditor	1	1	1	1.0	1.0	1.0
Unclassified Appointments	1	1	1	1.0	1.0	1.0
Administrative & Technical	4	4	4	4.0	4.0	4.0
Exempt/Professional	7	7	7	7.0	7.0	7.0
TOTAL	13	13	13	13.0	13.0	13.0

• ORGANIZATION CHART •



ELECTED OFFICIALS

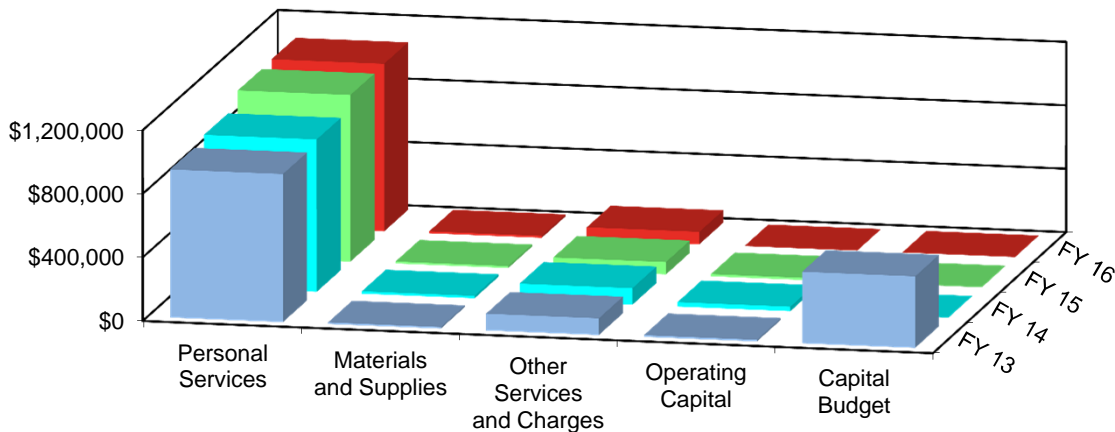
CITY COUNCIL

FY 2014 - 2015 & FY 2015 - 2016

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	Dollar Diff. From FY 14 Orig.	Percent Diff. From FY 14 Orig.	FY 16 BUDGET
Operating Budget						
Personal Services	\$ 932	\$ 960	\$ 1,050	\$ 90	9.4%	\$ 1,057
Materials and Supplies	10	15	12	(3)	-20.0%	12
Other Services and Charges	105	104	78	(26)	-25.0%	78
Operating Capital	11	28	14	(14)	-50.0%	0
Total Operating Budget	1,058	1,107	1,154	47	4.2%	1,147
Capital Budget	450	0	0	0	N/A	0
Total Budget	\$ 1,508	\$ 1,107	\$ 1,154	\$ 47	4.2%	\$ 1,147

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	FY 15 BUDGET	Percent Diff. From FY 14 Orig.	FY 16 BUDGET
1080 General Fund	\$ 1,140	5.7%	\$ 1,147
2910 Short-Term Capital Fund	14	-50.0%	0
TOTAL	\$ 1,154		\$ 1,147

Funded positions 23 23 23

FY 15 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 249
2. FY15 Reductions	(188)
a. Defer funding on City Attorney and Policy Analyst	(159)
b. Materials and supplies	(3)
c. Other services	(26)
3. Capital additions/replacements:	
a. Information Technology software and equipment	14
b. Adjustment to eliminate previous year's capital	(28)
TOTAL OPERATING CHANGES	\$ 47

FY 16 CHANGES FOR OPERATION

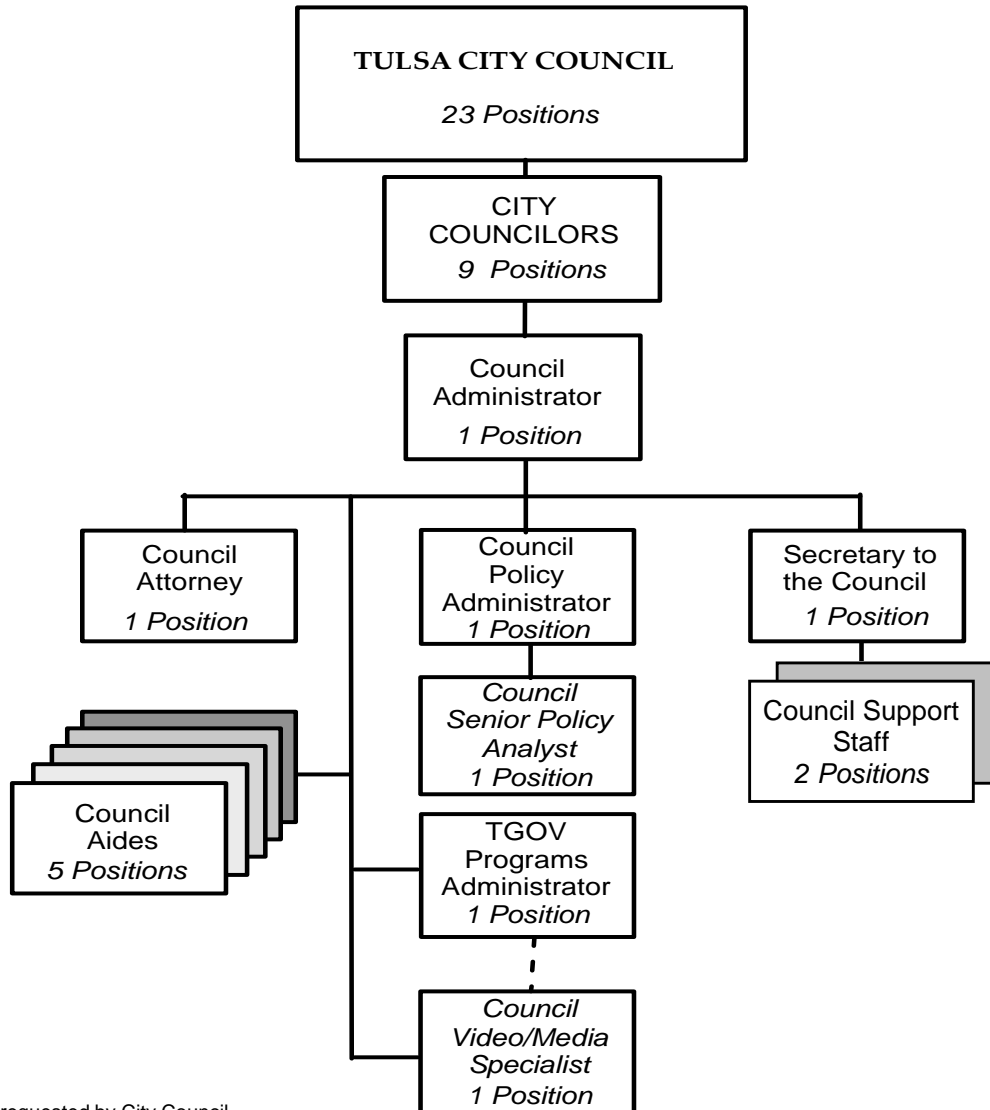
A 7% increase is anticipated for health insurance costs.

ELECTED OFFICIALS

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 13	FY 14	FY 15	FY 13	FY 14	FY 15
City Councilor	9	9	9	9.0	9.0	9.0
Council Staff	14	14	14	14.0	14.0	14.0
TOTAL	23	23	23	23.0	23.0	23.0

* ORGANIZATION CHART *



* Format requested by City Council

Human Rights

Department Budget Summary

FY 2015

Mission Statement

Promote equal opportunity and democratic rights and protect human rights of persons in Tulsa against discrimination because of race, color, religion, sex, national origin, age, disability, marital status or familial status, through advocacy, advisory, education and enforcement services.

Overview of Services

The Human Rights department was created to promote human and civil rights through advisory, educational and enforcement services. The primary functions of Human Rights include:

- Compliance Investigation: Ensuring all City of Tulsa contractors are in compliance with City, State and Federal regulations, and investigating complaints covered under Title 5 of the City Ordinance based on race, color, religion, sex, national origin, ancestry, marital status, familial status or disability;
- Human Rights Committees and Commissions Support: Providing administrative, technical and professional support to City of Tulsa Title 5 and Title 12 commissions and committees;
- BRIDGE (Building Resources in Developing and Growing Enterprises): Increasing contracting opportunities with the City of Tulsa and private industries for minority-owned, female-owned and economically disadvantaged small businesses through BRIDGE certification; and
- Coordinating Community Development Block Grants (CDBG)/Housing and Urban Development (HUD) program(s), coordinating city programs/projects by providing information regarding applicable rules and regulations, serving as contact for planning and implementation of the grant proposal process and performing other related assigned duties.

Goals

1. Provide prompt and equitable investigation of discrimination complaints within City of Tulsa facilities, programs and services.



Objective 1.1: Investigate all discrimination complaints that fall under Title 5 jurisdiction and recommend resolutions within 60 days of receipt of complaint.

Human Rights

- 2. Help City departments meet or exceed utilization goals, established by the City of Tulsa, through compliance monitoring and resolution.

Objective 2.1: A minimum of 75 percent of contracted City of Tulsa projects will meet projected utilization goals.

- 3. Support the planning and development of the Department of Housing and Urban Development (HUD) grant process and program activities.

Objective 3.1: Provide training and assistance to a minimum of 80% of HUD grants sub-recipients through community outreach, onsite visitations and ongoing communication.

Key Performance Indicators	FY 12-13 Actual	FY 13-14 Target	FY 13-14 Estimate	FY 14-15 Target
1.1.1: % of discrimination complaints with recommended resolutions within 60 days	100%	100%	100%	100%
2.1.1: % of contracted City of Tulsa projects that meet utilization goals	50%	75%	75%	75%
3.1.1: % of HUD grants sub-recipients who have received training and/or assistance per year	40%	80%	75%	80%

Budget Strategy Overview:

Resources allocated Human Rights will be dedicated to Mayor and Tulsa City Council priorities including efficient government. Due to budget reductions realized in the General Fund in FY15, the department is challenged to reduce costs and enhance efficiencies in order to meet current service levels and key performance indicators listed above. Performance measures will be reevaluated and adjusted as necessary for FY16.

HUMAN RIGHTS

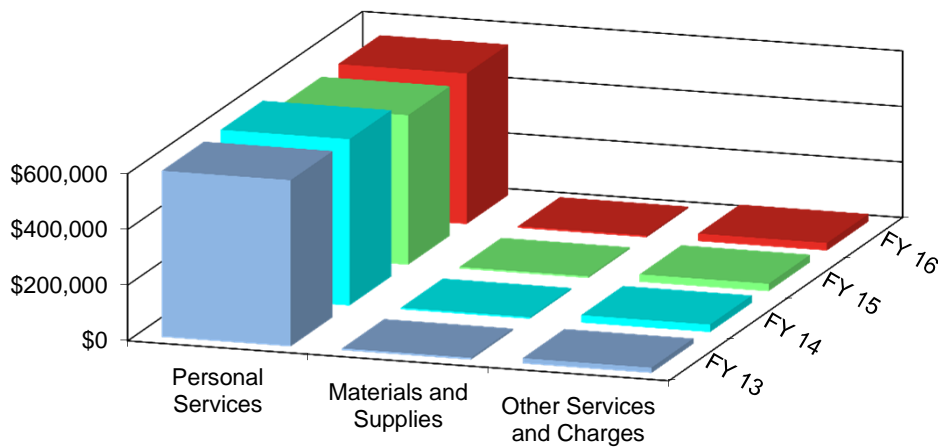
BUDGET HIGHLIGHTS

FY 2014 - 2015 & FY 2015 - 2016

(amounts expressed in thousands)

	<u>FY 13 ACTUAL</u>	<u>FY 14 ORIGINAL</u>	<u>FY 15 BUDGET</u>	<u>Dollar Diff. From FY 14 Orig.</u>	<u>Percent Diff. From FY 14 Orig.</u>	<u>FY 16 BUDGET</u>
Operating Budget						
Personal Services	\$ 597	\$ 598	\$ 538	\$ (60)	-10.0%	\$ 542
Materials and Supplies	7	6	6	0	0.0%	6
Other Services and Charges	19	27	27	0	0.0%	27
Total Budget	\$ 623	\$ 631	\$ 571	\$ (60)	-9.5%	\$ 575

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	<u>FY 15 BUDGET</u>	<u>Percent Diff. From FY 14 Orig.</u>	<u>FY 16 BUDGET</u>
1080 General Fund	\$ 571	-9.5%	\$ 575
TOTAL	\$ 571		\$ 575

Funded positions	11	9	9
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FY 15 CHANGES FOR OPERATION

	<u>AMOUNT</u>
1. Benefits and compensation adjustments	\$ 28
2. FY15 Reductions	(88)
a. Abolish Compliance/Investigations Administrator	(59)
b. Abolish Office Assistant	(29)
TOTAL OPERATING CHANGES	\$ (60)

FY 16 CHANGES FOR OPERATION

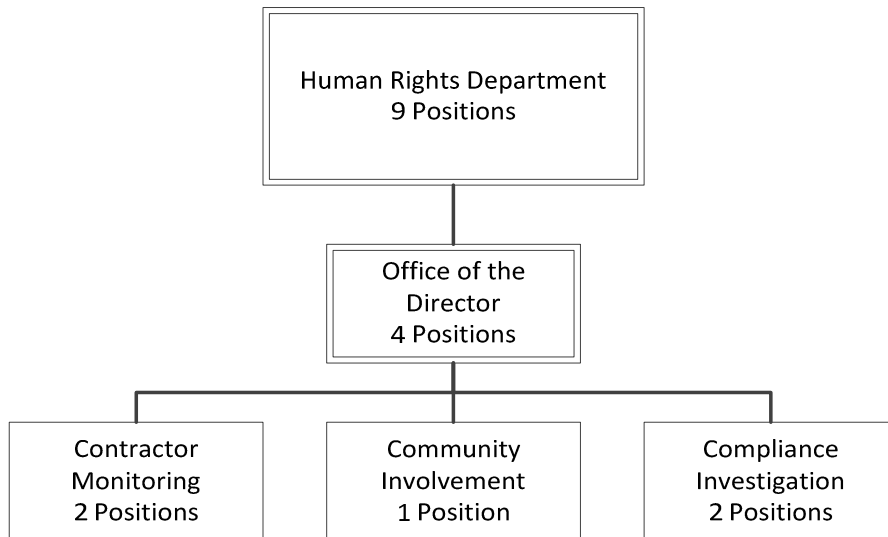
A 7% increase is anticipated for health insurance costs.

HUMAN RIGHTS

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 13	FY 14	FY 15	FY 13	FY 14	FY 15
Office of the Director						
Administrative & Technical	2	2	2	2.0	2.0	2.0
Exempt/Professional	1	1	1	1.0	1.0	1.0
Office & Technical	<u>2</u>	<u>2</u>	<u>1</u>	<u>2.0</u>	<u>2.0</u>	<u>1.0</u>
Total Office of the Director	5	5	4	5.0	5.0	4.0
Community Involvement						
Administrative & Technical	<u>1</u>	<u>1</u>	<u>1</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
Total Community Involvement	1	1	1	1.0	1.0	1.0
Compliance/Investigation						
Administrative & Technical	1	1	1	1.0	1.0	1.0
Exempt/Professional	1	1	0	1.0	1.0	0.0
Office & Technical	<u>1</u>	<u>1</u>	<u>1</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
Total Compliance/Investigation	3	3	2	3.0	3.0	2.0
Contractor Monitoring						
Administrative & Technical	2	2	2	2.0	2.0	2.0
TOTAL	<u>11</u>	<u>11</u>	<u>9</u>	<u>11.0</u>	<u>11.0</u>	<u>9.0</u>

• ORGANIZATION CHART •



Legal

Mission Statement

To provide the City with high quality, innovative and professional legal services in a timely and cost-effective manner.

Overview of Services

The City Attorney and the Legal department provide all the City's municipal legal services. The department prepares and reviews ordinances, resolutions, executive orders and contracts, and handles litigation, claims and controversies involving the City. Attorneys give advice and legal opinions to the City's elected officials, officers, employees, and to City boards, trusts, authorities and agencies.

Goals

1. Prosecute violators of City of Tulsa ordinances in a timely manner.



Objective 1.1: Determine whether to prosecute offenders on arrest charges within two working days of receipt of information.

2. Draft and approve all City contracts and other instruments, to which the City of Tulsa is a party to, in a timely manner.



Objective 2.1: Complete initial reviews of routine contracts within ten business days of receipt.

Key Performance Indicators	FY 12-13 Actual	FY 13-14 Target	FY 13-14 Estimate	FY 14-15 Target
1.1.1: % of reviews for prosecutions completed within two working days	100%	100%	100%	100%
2.1.1: % of contracts completed within ten business days	98%	90%	90%	90%

Legal

Budget Strategy Overview

The FY15 Legal budget is set to meet the service levels and key performance indicators outlined above. Resources allocated to this department will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including efficient government and public safety.

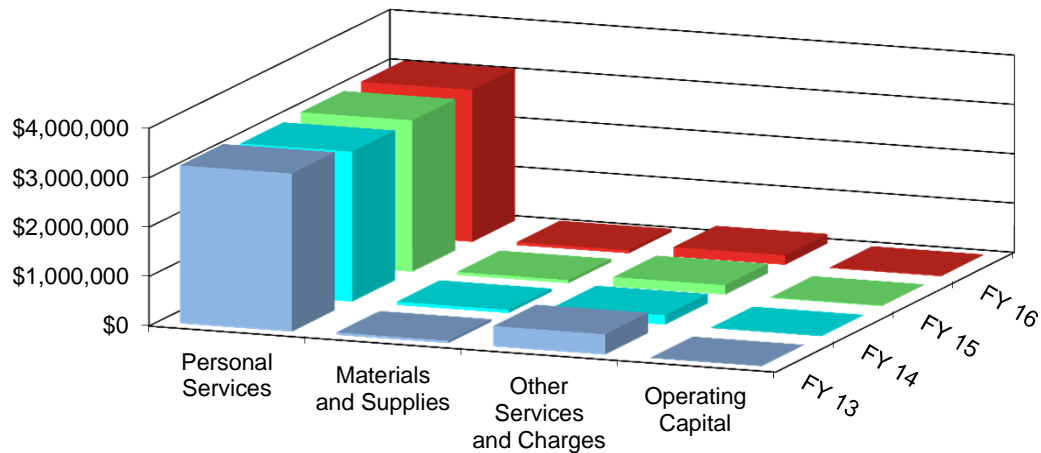
LEGAL

BUDGET HIGHLIGHTS FY 2014 - 2015 & FY 2015 - 2016

(amounts expressed in thousands)

	<u>FY 13</u> <u>ACTUAL</u>	<u>FY 14</u> <u>ORIGINAL</u>	<u>FY 15</u> <u>BUDGET</u>	<u>Dollar</u> <u>Diff. From</u> <u>FY 14 Orig.</u>	<u>Percent</u> <u>Diff. From</u> <u>FY 14 Orig.</u>	<u>FY 16</u> <u>BUDGET</u>
Operating Budget						
Personal Services	\$ 3,201	\$ 3,037	\$ 3,070	\$ 33	1.1%	\$ 3,083
Materials and Supplies	52	67	64	(3)	-4.5%	64
Other Services and Charges	413	190	194	4	2.1%	194
Operating Capital	0	0	12	12	N/A	12
Total Budget	\$ 3,666	\$ 3,294	\$ 3,340	\$ 46	1.4%	\$ 3,353

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

	<u>FY 15</u> <u>BUDGET</u>	<u>Percent</u> <u>Diff. From</u> <u>FY 14 Orig.</u>	<u>FY 16</u> <u>BUDGET</u>
1080 General Fund	\$ 3,326	1.0%	\$ 3,339
2320 P.A. Law Enforcement Training Fund	2	0.0%	2
2910 Short-term Capital Fund	12	N/A	12
TOTAL	\$ 3,340		\$ 3,353

Funded positions	32	31	31
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FY 15 CHANGES FOR OPERATION

	<u>AMOUNT</u>
1. Benefit and compensation adjustments	\$ 146
2. Mid-year reorganization position transfer to the Airport	(113)
3. Adjustment to actual expenditures - various accounts	1
4. Capital replacements/additions:	
a. Computer equipment	12
TOTAL OPERATING CHANGES	\$ 46

FY 16 CHANGES FOR OPERATION

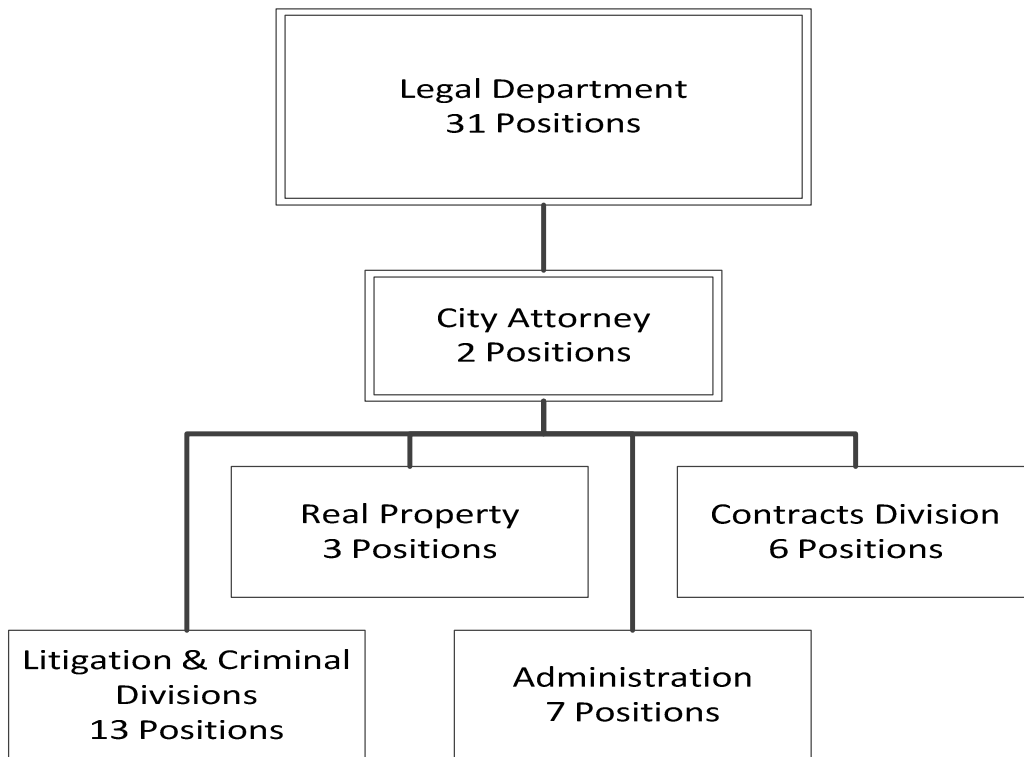
A 7% increase is anticipated for health insurance costs.

LEGAL

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 13	FY 14	FY 15	FY 13	FY 14	FY 15
Legal Department						
Administrative & Technical	4	3	3	4.0	3.0	3.0
City Attorney	21	21	20	21.0	21.0	20.0
Exempt/Professional	2	2	2	2.0	2.0	2.0
Office & Technical	5	6	6	5.0	6.0	6.0
DEPARTMENT TOTAL	32	32	31	32.0	32.0	31.0

• ORGANIZATION CHART •



Human Resources

Department Budget Summary

FY 2015

Mission Statement

To manage, promote, and maintain professional employer/employee relationships within a safe and healthy work environment.

Overview of Services

The Human Resources department exists in order to assist the City's workforce with serving the citizens of Tulsa by maintaining a safe and healthy work environment and provides consultation with City management in order to accomplish objectives relating to employee relations and maintaining healthy employer/employee relationships.

The Human Resources Department's major areas of responsibility include:

- Employment
 - Compensation and Classification
 - Occupational Health
 - Workers' Compensation
 - Employee Development
 - Insurance and Retirement Services
-

Goals

1. Under the auspices of the City Charter, recruit and retain qualified employees for all City departments.



Objective 1.1: Recruit and screen qualified internal and external applicants for vacant positions.

2. Provide good faith workers' compensation claims management for City employees.



Objective 2.1: Close reported injury claims within 90 days of submission.

Human Resources

Key Performance Indicators	FY 12-13 Actual	FY 13-14 Target	FY 13-14 Estimate	FY 14-15 Target
1.1.1: % of internal non-sworn vacancies filled within 45 days of closing date	95%	80%	95%	80%
1.1.2: % of external non-sworn vacancies filled within 45 days of closing date	92%	80%	92%	80%
2.1.1: % of reported injury claims closed within 90 days of submission	76%	65%	76%	65%

Budget Strategy Overview

Resources allocated to Human Resources will be dedicated to Mayor and Tulsa City Council priorities including efficient government. Due to budget reductions realized in the General Fund in FY15, the department is challenged to reduce costs and enhance efficiencies in order to meet current service levels and key performance indicators listed above. Performance measures will be reevaluated and adjusted as necessary for FY16.

HUMAN RESOURCES

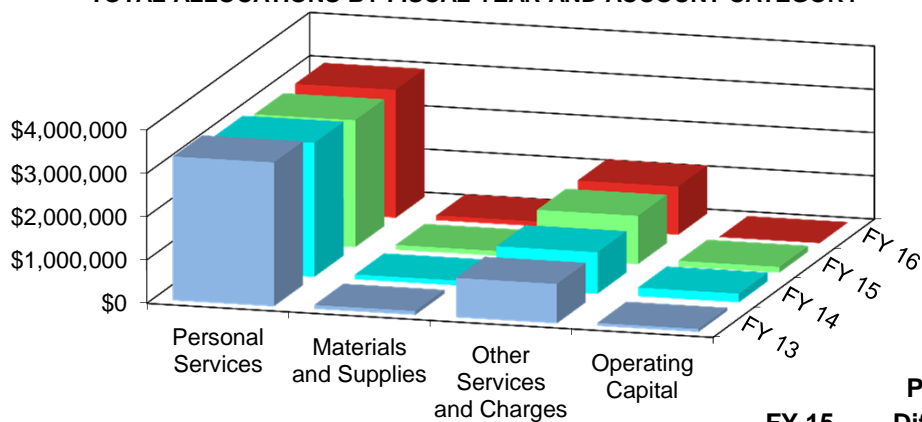
BUDGET HIGHLIGHTS

FY 2014 - 2015 & FY 2015 - 2016

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	Dollar Diff. From FY 14 Orig.	Percent Diff. From FY 14 Orig.	FY 16 BUDGET
Operating Budget						
Personal Services	\$ 3,322	\$ 3,095	\$ 2,936	\$ (159)	-5.1%	\$ 2,959
Materials and Supplies	91	111	111	0	0.0%	111
Other Services and Charges	910	959	1,117	158	16.5%	1,113
Operating Capital	69	200	135	(65)	-32.5%	0
Total Budget	\$ 4,392	\$ 4,365	\$ 4,299	\$ (66)	-1.5%	\$ 4,183

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

1080 General Fund
2910 Short-Term Capital Fund
3000 Municipal Employees' Retirement Plan Fund

TOTAL

FY 15 BUDGET	Percent Diff. From FY 14 Orig.	FY 16 BUDGET
\$ 3,917	0.5%	\$ 3,934
135	-32.5%	0
247	-7.8%	249
\$ 4,299		\$ 4,183

Funded positions

44

38

38

FY 15 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 187
2. Real Property Leases - Medical Office	4
3. Police and Fire promotional exams	371
4. FY 15 Reductions	(563)
a. Abolish Insurance & Retirement Service Manager and reorganize	(87)
b. Abolish two HR Assistants, Claims Specialist and HR Analyst	(189)
c. Obtain reimbursement for AFSCME President's position	(70)
d. Consulting services for sworn assessment	(100)
e. Special projects, Leadership U and local outside training	(53)
f. Medical services	(64)
5. Capital additions/replacements:	
a. Electronic medical records replacement (carried over from FY13)	135
b. Adjustment to eliminate previous year's capital	(200)
TOTAL OPERATING CHANGES	\$ (66)

FY 16 CHANGES FOR OPERATION

A 7% increase is anticipated for health insurance costs

HUMAN RESOURCES

STAFFING SUMMRY

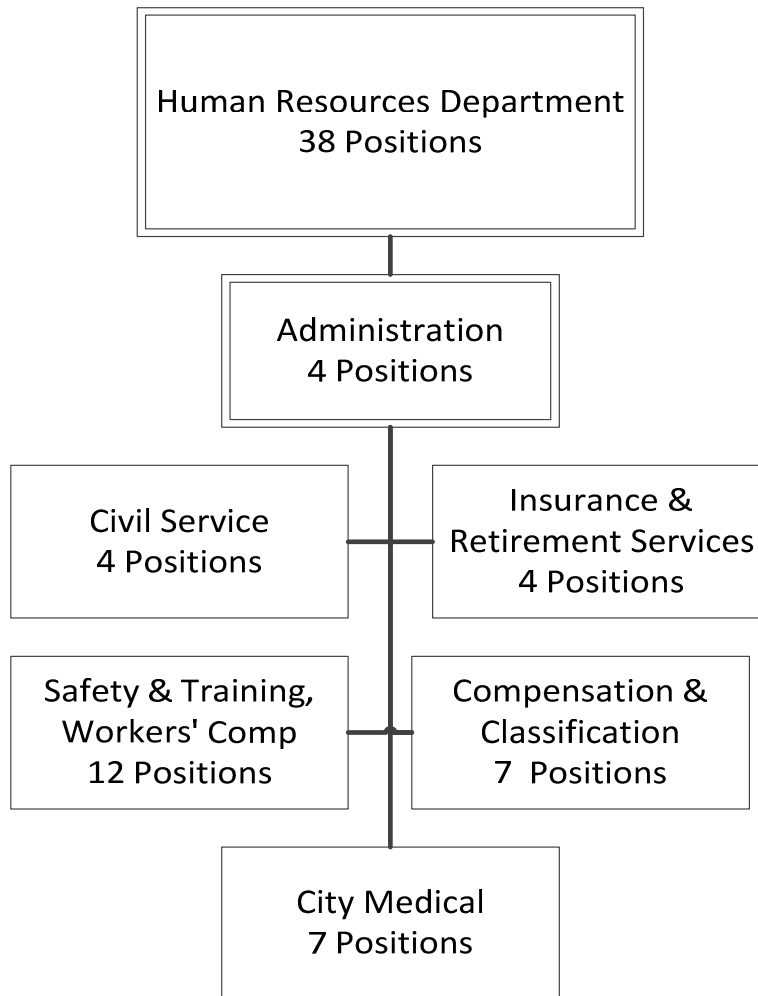
OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 13	FY 14	FY 15	FY 13	FY 14	FY 15
<u>Administration</u>						
Administrative & Technical	3	3	3	3.0	3.0	3.0
Exempt/Professional	1	1	1	1.0	1.0	1.0
Office & Technical	1	1	0	1.0	1.0	0.0
Total Administration	<u>5</u>	<u>5</u>	<u>4</u>	<u>5.0</u>	<u>5.0</u>	<u>4.0</u>
<u>Safety & Training, Workers' Comp</u>						
Administrative & Technical	10	10	9	10.0	10.0	9.0
Exempt/Professional	3	3	3	3.0	3.0	3.0
Total Safety & Training, Workers' Comp	<u>13</u>	<u>13</u>	<u>12</u>	<u>13.0</u>	<u>13.0</u>	<u>12.0</u>
<u>Civil Service</u>						
Administrative & Technical	6	6	4	6.0	6.0	4.0
Total Civil Service	<u>6</u>	<u>6</u>	<u>4</u>	<u>6.0</u>	<u>6.0</u>	<u>4.0</u>
<u>Insurance & Retirement</u>						
Administrative & Technical	4	4	4	4.0	4.0	4.0
Exempt/Professional	1	1	0	1.0	1.0	0.0
Office & Technical	1	1	0	1.0	1.0	0.0
Total Insurance & Retirement	<u>6</u>	<u>6</u>	<u>4</u>	<u>6.0</u>	<u>6.0</u>	<u>4.0</u>
<u>Comp/Class</u>						
Administrative & Technical	5	5	5	5.0	5.0	5.0
Exempt/Professional	1	1	1	1.0	1.0	1.0
Office & Technical	1	1	1	1.0	1.0	1.0
Total Comp/Class	<u>7</u>	<u>7</u>	<u>7</u>	<u>7.0</u>	<u>7.0</u>	<u>7.0</u>
<u>City Medical</u>						
Exempt/Professional	2	2	2	2.0	2.0	2.0
Office & Technical	5	5	5	5.0	5.0	5.0
Total City Medical	<u>7</u>	<u>7</u>	<u>7</u>	<u>7.0</u>	<u>7.0</u>	<u>7.0</u>
TOTAL	<u>44</u> *	<u>44</u>	<u>38</u>	<u>44.0</u>	<u>44.0</u>	<u>38.0</u>

* restated for Public Works reorganization

HUMAN RESOURCES

STAFFING SUMMARY

• ORGANIZATION CHART •



Workers' Compensation

Department Budget Summary

FY 2015

Mission Statement

Overview of Services

Workers' Compensation is not a department in the traditional sense; and therefore, does not have a mission statement, goals, objectives or key performance indicators.

Workers' Compensation, administered by the Human Resources department, is responsible for managing state mandated salary continuation and medical benefits for injured employees. Funding for this program includes fees for physicians and surgeons for injury evaluation and treatment, payment of court costs, temporary and on-going disability payments and handling of related claims. Pension system mandated salary continuation, as well as injury leave benefit programs arising under collective bargaining agreements and policies, are determined and administered within this funding area; however, direct payments are made through the individual department budgets.

The City of Tulsa is self-insured for Workers' Compensation and payments are made from the Employees' Insurance Service Fund. Contributions to this fund are automatically transferred each payroll cycle from each City department having salary accounts. The transfer is based on a department's historical claims experience percentage that reflects the relationship between administrative workers' compensation costs to salaries.

Goals

There are no goals for this area. It is not a department in a traditional sense. It is a cost center designed to capture and account for Workers' Compensation costs.

Budget Strategy Overview

This section is not applicable to this area.

WORKERS' COMPENSATION

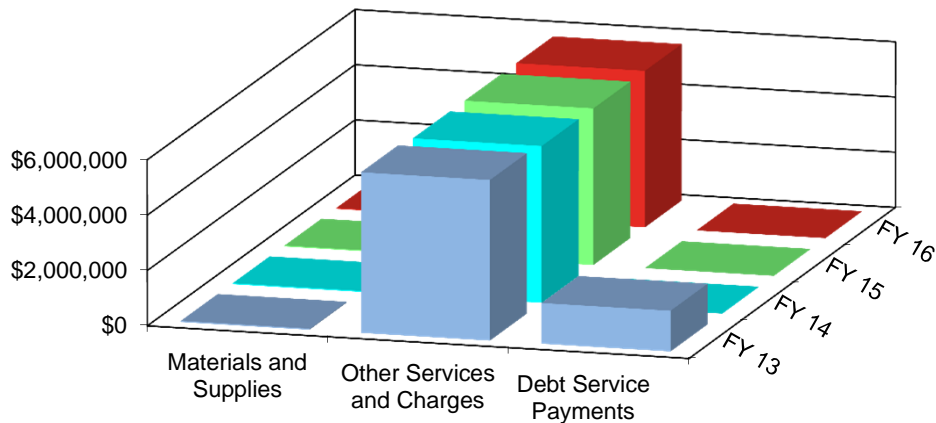
BUDGET HIGHLIGHTS

FY 2014 - 2015 & FY 2015 - 2016

(amounts expressed in thousands)

	FY 13	FY 14	FY 15	Dollar	Percent	FY 16
	ACTUAL	ORIGINAL	BUDGET	Diff. From	Diff. From	BUDGET
				FY 14 Orig.	FY 14 Orig.	
Operating Budget						
Materials and Supplies	\$ 36	\$ 33	\$ 33	\$ 0	0.0%	\$ 33
Other Services and Charges	5,801	5,667	5,667	0	0.0%	5,667
Debt Service Payments	1,470	0	0	0	N/A	0
Total Budget	\$ 7,307	\$ 5,700	\$ 5,700	\$ 0	0.0%	\$ 5,700

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

8020 Employees' Insurance Service Fund

TOTAL

FY 15	Percent	FY 16
BUDGET	Diff. From	BUDGET
	FY 14 Orig.	
\$ 5,700	0.0%	\$ 5,700
\$ 5,700		\$ 5,700

Funded positions

N/A

N/A

N/A

Employee Insurance Admin

Department Budget Summary

FY 2015

Mission Statement

Overview of Services

Employee Insurance Administration is not a department in the traditional sense; and therefore, does not have a mission statement, goals, objectives or key performance indicators.

The Employee Insurance Administration program, administered by the Human Resources department, was established in FY84 as a means to account for the cost of insurance plans for City employees. Prior to the establishment of the Employee Insurance Service Fund, insurance was accounted for through a series of trust funds.

The City offers its employees and various City agencies insurance plans covering health, dental, life, supplemental life and long-term disability. The City pays a major portion of insurance costs. City agencies with employees participating in the programs make payments directly to the Employee Insurance Service Fund.

Currently firefighters and police officers do not participate in the City of Tulsa employee insurance program for health, dental and life coverage. They contract separately for these benefits as allowed by State law. The City pays the employees amounts comparable to civilian employees for their benefits.

Goals

There are no goals for this area. It is not a department in a traditional sense. It is a cost center designed to capture and account for employee insurance.

Budget Strategy Overview

This section is not applicable to this area.

EMPLOYEE INSURANCE ADMINISTRATION

BUDGET HIGHLIGHTS

FY 2014 - 2015 & FY 2015 - 2016

(amounts expressed in thousands)

	<u>FY 13 ACTUAL</u>	<u>FY 14 ORIGINAL</u>	<u>FY 15 BUDGET</u>	<u>Dollar Diff. From FY 14 Orig.</u>	<u>Percent Diff. From FY 14 Orig.</u>	<u>FY 16 BUDGET</u>
Operating Budget						
Other Services and Charges	\$ 23,144	\$ 27,459	\$ 26,363	\$ (1,096)	-4.0%	\$ 27,586
Total Budget	\$ 23,144	\$ 27,459	\$ 26,363	\$ (1,096)	-4.0%	\$ 27,586

RESOURCES FOR BUDGET	<u>FY 15 BUDGET</u>	<u>Percent Diff. From FY 14 Orig.</u>	<u>FY 16 BUDGET</u>
8020 Employees' Insurance Service Fund	\$ 26,363	-4.0%	\$ 27,586
TOTAL	\$ 26,363		\$ 27,586

Funded positions	N/A	N/A	N/A
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FY 15 CHANGES FOR OPERATION

	<u>AMOUNT</u>
1. Rate change for health insurance	\$ 554
2. Affordable Care Act fees	300
3. Reduce to match actual expenditure levels	(1,950)
TOTAL OPERATING CHANGES	\$ (1,096)

FY 16 CHANGES FOR OPERATION

A 7% rate increase is anticipated for health insurance.

General Government

Department Budget Summary

FY 2015

Mission Statement

Overview of Services

General Government is not a department in the traditional sense; and therefore, does not have a mission statement, goals, objectives or key performance indicators.

The General Government program, administered by the Finance Department, is responsible for general-purpose expenditure requirements that are not chargeable to a specific department. Expenses include City memberships, advertising, property and casualty insurance premiums, property revaluation payments to Tulsa County, election expenses and citizen surveys. Typically, no personnel costs are charged to this program.

Goals

There are no goals for this area. It is not a department in a traditional sense. It is a center to pay for city-wide activities that are not confined to one department.

Budget Strategy Overview

This section is not applicable to this area.

GENERAL GOVERNMENT

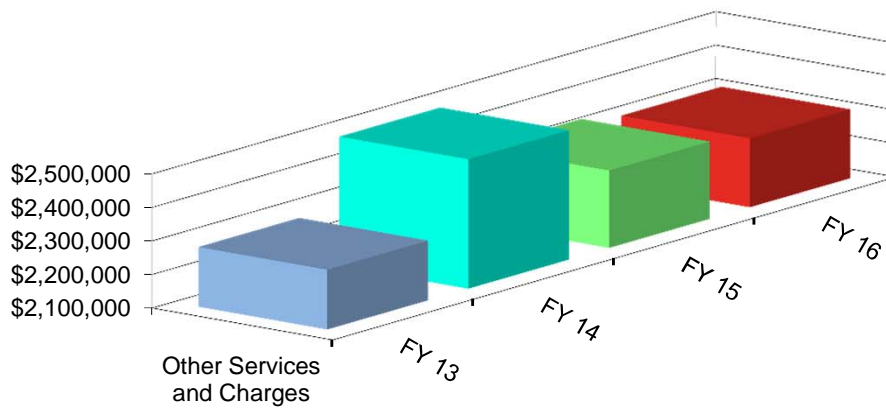
BUDGET HIGHLIGHTS

FY 2014 - 2015 & FY 2015 - 2016

(amounts expressed in thousands)

	<u>FY 13 ACTUAL</u>	<u>FY 14 ORIGINAL</u>	<u>FY 15 BUDGET</u>	<u>Dollar Diff. From FY 14 Orig.</u>	<u>Percent Diff. From FY 14 Orig.</u>	<u>FY 16 BUDGET</u>
Operating Budget						
Other Services and Charges	\$ 2,278	\$ 2,486	\$ 2,331	\$ (155)	-6.2%	\$ 2,306
Total Budget	\$ 2,278	\$ 2,486	\$ 2,331	\$ (155)	-6.2%	\$ 2,306

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

1080 General Fund

TOTAL

<u>FY 15 BUDGET</u>	<u>Percent Diff. From FY 14 Orig.</u>	<u>FY 16 BUDGET</u>
\$ 2,331	-6.2%	\$ 2,306
\$ 2,331		\$ 2,306

Funded positions

N/A

N/A

N/A

FY 15 CHANGES FOR OPERATION

1. Decrease funding for one city election
2. Property insurance
3. Tulsa Global Alliance funding transferred from Mayor's Econ Dev Department

TOTAL CHANGES

AMOUNT

\$ (175)
(5)
25
\$ (155)

FY 16 CHANGES FOR OPERATION

Tulsa Global Alliance funding to be provided by alternate source.

Indian Nations Council of Government

Department Budget Summary

FY 2015

Mission Statement

To provide local and regional planning, information, coordination, communication, implementation and management services to member governments and their constituent organizations through a voluntary assembly of area elected officials and their appointees, resulting in regional cooperation and the enhancement of public and private decision-making capabilities and the solution of local and regional problems.

Overview of Services

A cooperative and coordinative approach to local government problem-solving is the basis for the Indian Nations Council of Governments (INCOG) operations. It provides staff to the Tulsa Metropolitan Area Planning Commission (TMAPC), the City Board of Adjustment (BOA), and the Metropolitan Environmental Trust (M.e.t). INCOG provides a wide array of regional programs in transportation and environmental planning, community and economic development, aging services, public safety, GIS/mapping and data services and regional legislative and public policy advocacy.

INCOG is the Metropolitan Planning Organization for regional transportation planning and is designated as an Economic Development District by the federal Economic Development Administration for the Tulsa area, creating access to federal funding for City projects. INCOG's Ozone Alert! Program strives to improve air quality through voluntary measures and maintaining attainment status.

INCOG, in recent years, has improved public notice of applications for land use changes, developed interactive maps of cases pending before TMAPC and the BOA and made other website improvements, implementing recommendations of the City's Land Use Education and Communication Task Force.

Goals

1. Maintain eligibility and secure funding for transportation and economic development projects.



Objective 1.1: Pursue and secure federal grant funding for surface transportation projects.

Indian Nations Council of Government

- 2. Provide consistent delivery of timely and reliable land development reviews and services for TMAPC and BOA and coordinate with the City of Tulsa to implement and maintain the Comprehensive Plan.



Objective 2.1: Process approximately 900 land development applications annually with zero errors.

- 3. Maintain eligibility and secure state and federal funding for aging services programs

Objective 3.1: Provide funding for service delivery for aging services programs in the City of Tulsa.

Key Performance Indicators	FY 12-13 Actual	FY 13-14 Target	FY 13-14 Estimate	FY 14-15 Target
1.1.1: Federal funding allocated to City/Transit	\$13.94M	\$12.50M	\$16.06M	\$15.83M
2.1.1: # of land development applications	793	800	834	900
2.1.2: # of staff processing errors on application reviews	3	0	5	0
3.1.1: # of units of service delivery for Tulsa aging services programs (nutrition only)	110,254	102,500	105,653	100,370

Budget Strategy Overview

Resources allocated to Indian Nations Council of Government will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including economic development, efficient government and transportation. Due to budget reductions realized in the General Fund in FY15, the agency is challenged to reduce costs and enhance efficiencies in order to meet current service levels and key performance indicators listed above. Performance Measures will be reevaluated and adjusted as necessary for FY16.

INDIAN NATIONS COUNCIL OF GOVERNMENTS (INCOG)

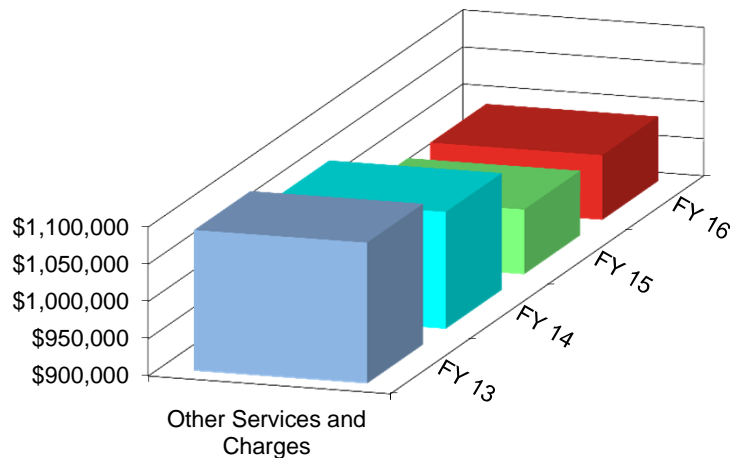
BUDGET HIGHLIGHTS

FY 2014 - 2015 & FY 2015 - 2016

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	Dollar Diff. From FY 14 Orig.	Percent Diff. From FY 14 Orig.	FY 16 BUDGET
Operating Budget						
Other Services and Charges	\$ 1,089	\$ 1,057	\$ 987	\$ (70)	-6.6%	\$ 987
Total Budget	\$ 1,089	\$ 1,057	\$ 987	\$ (70)	-6.6%	\$ 987

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

1080 General Fund

TOTAL

FY 15 BUDGET	Percent Diff. From FY 14 Orig.	FY 16 BUDGET
\$ 987	-6.6%	\$ 987
\$ 987		\$ 987

Funded positions

N/A

N/A

N/A

FY 15 CHANGES FOR OPERATION

1. Changes in operation
2. FY 15 Reductions
 - a. Travel and training
 - b. Capital expenditures
 - c. Funding for Tulsa Futures Pledge
 - d. Intern/personal services contracts
 - e. Defer aerial photography purchase
 - f. Defer fiber connection to City of Tulsa
 - g. Abolish one position

AMOUNT

\$ 68

(138)

(16)

(10)

(10)

(13)

(25)

(12)

(52)

TOTAL OPERATING CHANGES

\$ (70)

Finance

Department Budget Summary

FY 2015

Mission Statement

To provide centralized financial services in accordance with established financial policies and to maintain the City seal and records as required by statutes and charter.

Overview of Services

The Finance department provides centralized public financial functions for the City of Tulsa through nine divisions: Administration, Budget and Planning, Treasury, Purchasing, Accounting, Management Review Office (MRO), Grants, Utility Services and City Clerk. Services include:

- Accounting for City revenues, expenditures, assets and liabilities;
 - Preparing and administering the annual operating and capital budgets and strategic planning;
 - Processing all requests for purchase of goods and services;
 - Maintaining and securing the highest possible prudent return on the City's investment portfolio;
 - Assuring timely payment of the City's bills, claims, and debt liabilities;
 - Developing and monitoring the City's annual five year capital plan;
 - Maintaining and providing copies of all official and financial documents;
 - Developing and implementing financial policies and programs consistent with legal requirements;
 - Administrating the City's and authorities' debt programs;
 - Grants Administration;
 - City Clerk; and
 - Utility Services.
-

Goals

1. Protect the City's financial assets.



Objective 1.1: Invest cash reserves to preserve capital, meet liquidity needs and maximize returns.

2. Maintain the City's financial health.



Objective 2.1: Maintain or improve the City's general obligation bond ratings.

Objective 2.2: Maintain general fund emergency operating reserve at the level set by policy.

Finance

3. Ensure good stewardship of City revenues.



Objective 3.1: Achieve collection of 99.3% of revenue billed by Utilities Services.

Key Performance Indicators	FY 12-13 Actual	FY 13-14 Target	FY 13-14 Estimate	FY 14-15 Target
1.1.1: Basis points over the treasury bill rate	108	25	110	25
2.1.1: City's Standard and Poor bond rating	AA	AA	AA	AA
2.1.2: City's Moody's Investor Service bond rating	AA ¹	AA ¹	AA ¹	AA ¹
2.2.1: Average % of General Fund emergency operating reserve set by policy (6.25%)	89%	6.25	75%	6.25
3.1.1: Collection rate % of revenue billed for Utilities Services	99.3	99.3	99.3	99.3

Budget Strategy Overview

Resources allocated to Finance will be dedicated to Mayor and Tulsa City Council priorities including efficient government. Due to budget reductions realized in the General Fund in FY15, the department is challenged to reduce costs and enhance efficiencies in order to meet current service levels and key performance indicators listed above. Performance measures will be reevaluated and adjusted as necessary for FY16.

Beginning FY15, HUD grant funding has been included in the City's annual budget.

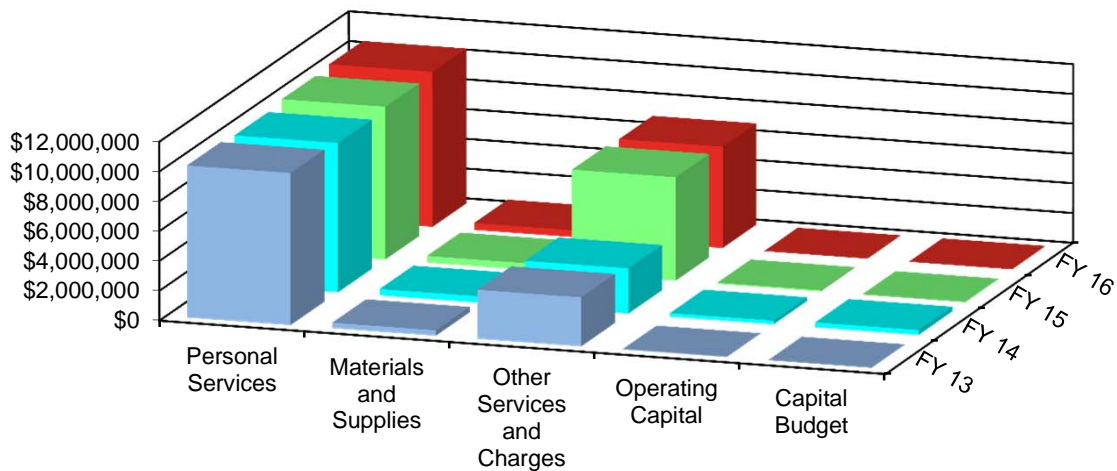
FINANCE

BUDGET HIGHLIGHTS FY 2014 - 2015 & FY 2015 - 2016

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	Dollar Diff. From FY 14 Orig.	Percent Diff. From FY 14 Orig.	FY 16 BUDGET
Operating Budget						
Personal Services	\$ 10,195	\$ 10,019	\$ 10,260	\$ 241	2.4%	\$ 10,410
Materials and Supplies	363	423	446	23	5.4%	461
Other Services and Charges	3,288	3,031	6,952	3,921	129.4%	6,808
Operating Capital	30	240	67	(173)	-72.1%	0
Total Operating Budget	13,876	13,713	17,725	4,012	29.3%	17,679
Capital Budget	0	325	0	(325)	-100.0%	0
Total Budget	\$ 13,876	\$ 14,038	\$ 17,725	\$ 3,687	26.3%	\$ 17,679

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	FY 15 BUDGET	Percent Diff. From FY 14 Orig.	FY 16 BUDGET
1080 General Fund	\$ 7,139	-12.3%	\$ 7,438
2910 Short-Term Capital Fund	30	-49.2%	0
3623 Tulsa Authority for Recovery of Energy Fund	530	-2.6%	533
4102 Tulsa Stadium Improvement District Special Assessment Fund	77	0.0%	78
4122 Whittier Square Improvement District Special Assessment Fund	20	0.0%	20
5501 Housing Opportunities for Persons with AIDS	353	N/A	353
5520 Emergencies Solutions Grant (HUD)	273	N/A	273
5521 Home Investment Partnership Program	398	N/A	398
5535 Community Development Block Grant Fund	3,598	N/A	3,289
7010 Stormwater Management Enterprise Fund	541	13.2%	506
7020 TMUA-Water Operating Fund	2,618	5.6%	2,632
7030 TMUA-Sewer Operating Fund	2,003	12.2%	2,013
7060 EMSA Enterprise Fund	145	12.4%	146
6008 2001 Five Year Sales Tax Fund	0	-100.0%	0
TOTAL	\$ 17,725		\$ 17,679

Funded positions	170	157	157
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FY 15 CHANGES FOR OPERATION	AMOUNT
1. Benefit and compensation adjustments	\$ 466
2. FY14 Position Changes	(138)
a. Transfer Director of Sustainability to Mayor's Office of Economic Development	(84)
b. Transfer Administrative Assistant to Working In Neighborhoods	(54)
3. Office, computer and other supplies	26
4. IT and other non-capital equipment and software	(7)
5. Training, subscription and membership	12
6. Independent employment services	(14)
7. Collection agency fees	(73)
8. Consulting services	(103)
9. Auditing services	(31)
10. Mailing and postage	(5)
11. Reduction in other services, security service contract, external data processing	23
12. Printing and reproduction	66
13. Transfer software licensing fees from IT Department	109
14. Software licensing fees for IVR system acquired in FY14	165
15. Internal equipment management service	3
16. FY15 Reductions	(936)
a. Abolish Chief Risk Officer	(108)
b. Abolish MRO Director and MRO Project Manager	(162)
c. Abolish two Buyers and Strategic Planning Coordinator	(174)
d. Abolish Budget Analyst, Treasury Analyst and Accountant IV	(182)
e. Abolish Payroll Coordinator and Accounting Assistant	(99)
f. Defer funding after retirement on 11/01/14 -Financial Svcs. Mgr.	(37)
g. Reorganize - CDBG funding to pay manager assigned to DGA and charge HUD accounting staff to HUD grants	(72)
h. Auditing services	(72)
i. Training	(3)
j. Lock box contract services	(7)
k. Independent employment services	(10)
l. Internal Office services	(10)
17. HUD Grants - first time reporting in adopted budget	4,622
a. Housing Opportunities for Persons With Aids (HOPWA)	353
b. Emergency Solutions Grant (ESG)	273
c. Home Investment Partnership Program (HOME)	398
d. Community Development Block Grant (CDBG)	3,598
18. Capital additions/replacements:	
a. Supply Tracker System (carried over from FY14)	30
b. Inter-active voice response project	37
c. Adjustment to eliminate previous year's capital	(240)
TOTAL OPERATING CHANGES	\$ 4,012
CAPITAL IMPROVEMENTS PROJECTS	
1. Adjustment to eliminate previous year's capital projects	(325)
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES	(325)
TOTAL CHANGES	\$ 3,687

FY 16 CHANGES FOR OPERATION

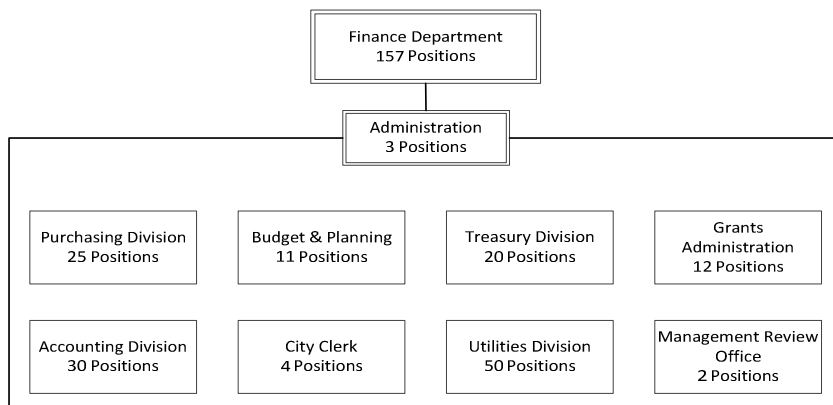
A 7% increase is anticipated for health insurance costs. Expected reduction in HUD grant proceeds.

FINANCE

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 13	FY 14	FY 15	FY 13	FY 14	FY 15
Administration						
Exempt/Professional	3	3	3	3.0	3.0	3.0
Total Administration	3	3	3	3.0	3.0	3.0
Grants Administration						
Administrative & Technical	9	9	9	9.0	9.0	9.0
Exempt/Professional	4	4	2	4.0	4.0	2.0
Office & Technical	1	1	1	1.0	1.0	1.0
Total Grants Administration	14	14	12	14.0	14.0	12.0
Treasury Division						
Administrative & Technical	10	10	9	10.0	10.0	9.0
Exempt/Professional	4	4	4	4.0	4.0	4.0
Office & Technical	7	7	7	6.5	6.5	6.5
Total Treasury Division	21	21	20	20.5	20.5	19.5
Purchasing Division						
Administrative & Technical	3	3	2	3.0	3.0	2.0
Exempt/Professional	6	6	5	6.0	6.0	5.0
Labor & Trades	13	13	13	13.0	13.0	13.0
Office & Technical	5	5	5	5.0	5.0	5.0
Total Purchasing Division	27	27	25	27.0	27.0	25.0
Accounting Division						
Administrative & Technical	6	5	5	6.0	5.0	5.0
Exempt/Professional	19	19	18	19.0	19.0	18.0
Office & Technical	9	9	7	9.0	9.0	7.0
Total Accounting Division	34	33	30	34.0	33.0	30.0
City Clerk's Office						
Administrative & Technical	1	1	1	1.0	1.0	1.0
Exempt/Professional	0	1	1	0.0	1.0	1.0
Office & Technical	2	2	2	2.0	2.0	2.0
Total City Clerk's Office	3	4	4	3.0	4.0	4.0
Budget & Planning Division						
Administrative & Technical	5	5	3	5.0	5.0	3.0
Exempt/Professional	7	7	7	7.0	7.0	7.0
Office & Technical	1	1	1	1.0	1.0	1.0
Total Budget & Planning Division	13	13	11	13.0	13.0	11.0
Management Review Office						
Administrative & Technical	0	1	0	0.0	1.0	0.0
Exempt/Professional	5	4	2	5.0	4.0	2.0
Total Management Review Office	5	5	2	5.0	5.0	2.0
Utilities Division						
Administrative & Technical	7	8	8	7.0	8.0	8.0
Exempt/Professional	14	14	14	14.0	14.0	14.0
Office & Technical	30	28	28	30.0	28.0	28.0
Total Utilities Division	51	50	50	51.0	50.0	50.0
TOTAL	171 *	170 *	157	170.5	169.5	156.5

* restated for Public Works reorganization



Information Technology

Department Budget Summary

FY 2015

Mission Statement

To provide innovative technology services for our customers.

Overview of Services

The vision of Information Technology (IT) is to be the technology service provider of choice. IT is an internal service organization that is committed to providing the technology needs of all City departments. IT goals align with the goals of every City department. IT has four divisions as described below.

IT Infrastructure Operations – Maintains, supports and secures the City-wide network, network-delivered applications including email and internet, servers, data center, system backup and recovery, business continuity/disaster recovery planning, voice systems, radios and regional radio system, financial system, and emergency warning systems.

IT Customer Support – Provides service desk, desktop and laptop computer, audio/visual technology, application development and support, business intelligence, and GIS support for enterprise solutions that serve business operations in every other City department.

IT Project Management Office (PMO) – Manages the enterprise portfolio IT projects and programs, including conducting business analysis, facilitating IT project prioritization through governance, and providing change management assistance.

IT Administration – Coordinates audit compliance, technology budgeting and procurement, technology asset management, contract review and management, policies and procedures administration, and City-wide office services including print services, mail, and supplies.

Goals

1. Build trusting relationships and partnerships with City departments.



Objective 1.1: Quarterly and annual customer satisfaction surveys with a score of three or lower will be reviewed to resolve customer service issues and concerns.

Information Technology

2. Align Information Technology services with customer goals.



Objective 2.1: Manage service levels with statistics from the IT Service Desk including ticket resolution within 30 days.

3. Reform Information Technology service approach from operational to strategic.



Objective 3.1: Efficiently manage IT resource utilization to resolve at least 35% of customer requests on first contact thereby allowing more time for strategic endeavors.

Key Performance Indicators	FY 12-13 Actual	FY 13-14 Target	FY 13-14 Estimate	FY 14-15 Target
1.1.1: Annual and quarterly customer service rating (1-5)	4.8	4.0	4.9	4.0
2.1.1: % of IT service tickets open past 30 days	2%	1%	2%	1%
3.1.1: First contact resolution rate	43%	35%	47%	35%

Budget Strategy Overview

Resources allocated to Information Technology will be dedicated to Mayor and Tulsa City Council priorities including efficient government. Due to budget reductions realized in the General Fund in FY15, the department is challenged to reduce costs and enhance efficiencies in order to meet current service levels and key performance indicators listed above. Performance measures will be reevaluated and adjusted as necessary for FY16.

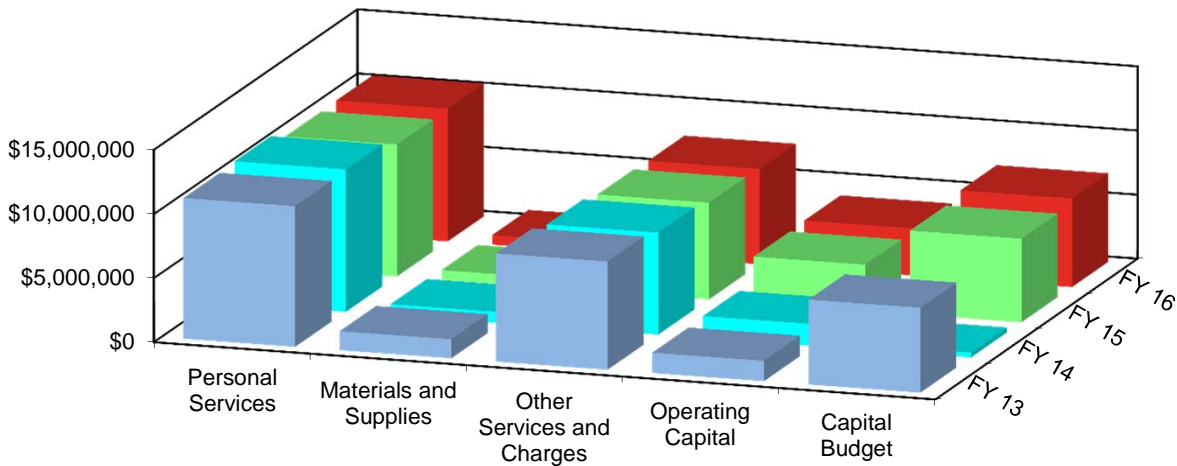
INFORMATION TECHNOLOGY

BUDGET HIGHLIGHTS
FY 2014 - 2015 & FY 2015 - 2016

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	Dollar Diff. From FY 14 Orig.	Percent Diff. From FY 14 Orig.	FY 16 BUDGET
Operating Budget						
Personal Services	\$ 10,995	\$ 11,110	\$ 10,308	\$ (802)	-7.2%	\$ 10,367
Materials and Supplies	1,492	852	764	(88)	-10.3%	764
Other Services and Charges	8,450	7,968	7,564	(404)	-5.1%	7,447
Operating Capital	1,597	1,704	3,609	1,905	111.8%	3,684
Total Operating Budget	22,534	21,634	22,245	611	2.8%	22,262
Capital Budget	6,635	380	6,530	6,150	>500.0%	6,930
Total Budget	\$ 29,169	\$ 22,014	\$ 28,775	\$ 6,761	30.7%	\$ 29,192

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

	FY 15 BUDGET	Percent Diff. From FY 14 Orig.	FY 16 BUDGET
1080 General Fund	\$ 11,034	-16.4%	\$ 11,069
2420 E911 Fee Operating Fund	501	221.2%	503
2910 Short-Term Capital Fund	3,249	207.1%	3,324
3623 Tulsa Authority for Recovery of Energy Fund	409	-28.0%	409
7010 Stormwater Management Enterprise Fund	448	13.7%	448
7020 TMUA-Water Operating Fund	2,220	-12.1%	2,170
7030 TMUA-Sewer Operating Fund	1,784	73.0%	1,739
8011 Office Services - Internal Service Fund	2,600	-4.1%	2,600
6009 2006 Special Extended Sales Tax Fund	0	-100.0%	0
6014 2014 Sales Tax Fund	6,530	N/A	6,930
TOTAL	\$ 28,775		\$ 29,192

Funded positions	143	119	119
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FY 15 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 864
2. Abolish 2 positions at Tulsa International Airport (mid-year adjustment)	(123)
a. Computer Support/Lan Tech	(47)
b. Computer Support/Lan Consultant	(76)

CHANGES FOR OPERATIONS (Continued)	AMOUNT
3. IT Security position transferred to Asset Management	\$ (116)
4. Computer replacement deferral contingency (one-time item in FY14)	(50)
Roadmap for Utility Billing and Permitting migration to new system (one-time item in FY14)	(100)
5. FAA / FCC mandated 3-year inspections of City owned radio towers (one-time)	12
6. Reinstate contract mowing at Radio Services (FY14 reduction)	6
7. IT hardware and software annual maintenance and support changes	130
8. Cost increase and reinstatement of disaster recovery funding	72
9. Off-site hardware and wireless tower lease agreements	(32)
10. Call recording software maintenance moved to Police department	(42)
11. Certification, outside repair and calibration of radio communications equipment	10
12. 311 service charges moved to Customer Care department	(90)
13. Training and contract labor for financial system support	(53)
14. Affinity maintenance and support moved to Finance - Utilities department	(99)
15. Time and attendance (Kronos) software maintenance and hosting	103
16. Telecommuting for Customer Care agents (one-time)	19
17. Consulting services for financial system replacement	100
18. Reappropriate Business Continuity Disaster Recovery consulting - TMUA	100
19. Internal office services adjusted to reflect actual expenditures	(110)
20. FY15 Reductions	(1,895)
a. Abolish Computer Support/Systems Analysts (9)	(616)
b. Abolish Data Center, Operations and Project Managers (3)	(226)
c. Abolish Office and Mail Room staff (3)	(120)
d. Abolish Systems Engineers and Technicians (2)	(126)
e. Abolish Director of Information Services	(108)
f. Abolish Voice Services, Telecomm, Communication Svcs staff (3)	(231)
g. Computers and electrical supplies	(28)
h. Mass Notification System	(108)
i. Software maintenance and support	(129)
j. Consulting services for financial system replacement	(100)
k. Training	(44)
l. Network and data center systems	(25)
m. Telephone system reductions	(26)
n. Disaster recovery services	(8)
21. Capital additions/replacements:	
a. Data center servers and storage	337
b. Network infrastructure components	807
c. City wide ruggedized laptops (155)	700
d. Public safety radios (137)	610
e. General government radios (98)	415
f. Fixed end radio equipment	195
g. Vehicle replacement (3)	80
h. Workstation computers (24)	105
i. Enterprise funded server upgrades	360
j. Adjustment to eliminate previous year's capital	(1,704)
TOTAL OPERATING CHANGES	\$ 611
 CAPITAL IMPROVEMENTS PROJECTS	
1. 2014 Sales Tax Capital Projects Fund	
a. Law Enforcement Records Mgmt	6,530
2. Adjustment to eliminate previous year's capital projects	(380)
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES	6,150
TOTAL CHANGES	\$ 6,761

FY 16 CHANGES FOR OPERATION

A 7% increase is anticipated for health insurance costs.

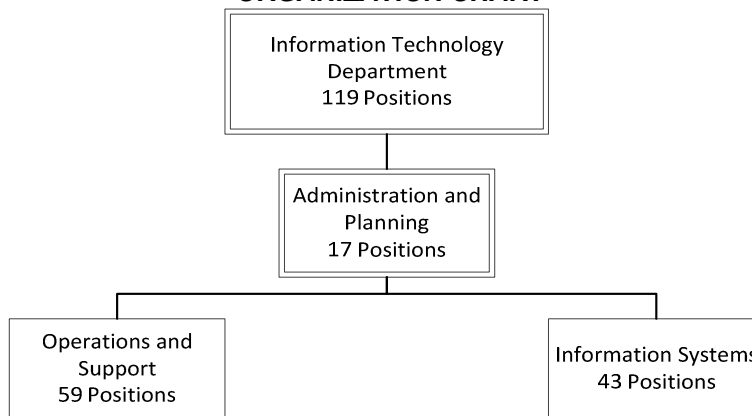
INFORMATION TECHNOLOGY

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 13	FY 14	FY 15	FY 13	FY 14	FY 15
Administration and Planning						
Administrative & Technical	1	1	0	1.0	1.0	0.0
Exempt/Professional	2	1	1	2.0	1.0	1.0
Information & Technical	3	3	3	3.0	3.0	3.0
Information Systems	9	10	10	9.0	10.0	10.0
Office & Technical	2	2	3	2.0	2.0	3.0
Total Administration and Planning	<u>17</u>	<u>17</u>	<u>17</u>	<u>17.0</u>	<u>17.0</u>	<u>17.0</u>
Operations and Support						
Administrative & Technical	1	1	1	1.0	1.0	1.0
Information & Technical	43	41	35	43.0	41.0	35.0
Information Systems	27	26	22	27.0	26.0	22.0
Office & Technical	7	7	1	7.0	7.0	1.0
Total Operations and Support	<u>78</u>	<u>75</u>	<u>59</u>	<u>78.0</u>	<u>75.0</u>	<u>59.0</u>
Information Systems						
Administrative & Technical	1	1	0	1.0	1.0	0.0
Information & Technical	17	18	13	17.0	18.0	13.0
Information Systems	33	32	30	33.0	32.0	30.0
Total Information Systems	<u>51</u>	<u>51</u>	<u>43</u>	<u>51.0</u>	<u>51.0</u>	<u>43.0</u>
TOTAL	<u>146</u> *	<u>143</u>	<u>119</u>	<u>146.0</u> *	<u>143.0</u>	<u>119.0</u>

* restated for FY 13

• ORGANIZATION CHART •



Customer Care Center

Department Budget Summary

FY 2015

Mission Statement

To serve as the central point of contact for the City of Tulsa, facilitating responsive, accessible and accountable City government.

Overview of Services

The Customer Care Center was created in June 2011, by consolidating the Utility Billing Call Center from the abolished Public Works department with the Mayor's Action Center from the Communications department. The purpose of the Customer Care Center is to enhance the City's ability to provide consistent, timely and quality responses to citizens' requests for information and assistance with services and programs.

The Customer Care Center provides courteous, pleasant and knowledgeable staff to listen and help answer or address citizen requests and concerns. Citizen contact with the Customer Care Center is typically by phone, mail, email and web-based sources through multiple published phone numbers. Requests are resolved in the Customer Care Center or gathered, logged and routed to the appropriate departments for review and resolution. Weekly reports are generated and forwarded to designated department personnel to help facilitate a timely response. All service requests are monitored by the Customer Care Center until resolved. Examples of call types include: water requests, refuse concerns, nuisance, zoning, potholes, animal welfare, citizen comments and general inquiries.

Goals

1. Provide courteous, effective and expedient customer service to all customers.



Objective 1.1: Answer 85% of Customer Care Center calls within 45 seconds with a less than 8% call abandonment rate.

Objective 1.2: Maintain a 90% customer service quality score level through our recording and monitoring program.

Customer Care Center

Key Performance Indicators	FY 12-13 Actual	FY 13-14 Target	FY 13-14 Estimate	FY 14-15 Target
1.1.1: % of calls answered within 45 seconds	48%	85%	70%	85%
1.1.2: Average call abandonment %	18%	<8%	11%	<8%
1.2.1: Customer service quality score % for recorded and monitored calls	N/A	90%	93.6%	90%

Budget Strategy Overview

Resources allocated to Customer Care Center will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including efficient government and customer service. Customer Care Center is funded by General and Enterprise funds. Due to budget reductions realized in the General Fund in FY15, the department is challenged to reduce costs and enhance efficiencies in order to meet current service levels and key performance indicators listed above. Performance measures will be reevaluated and adjusted as necessary for FY16.

CUSTOMER CARE CENTER

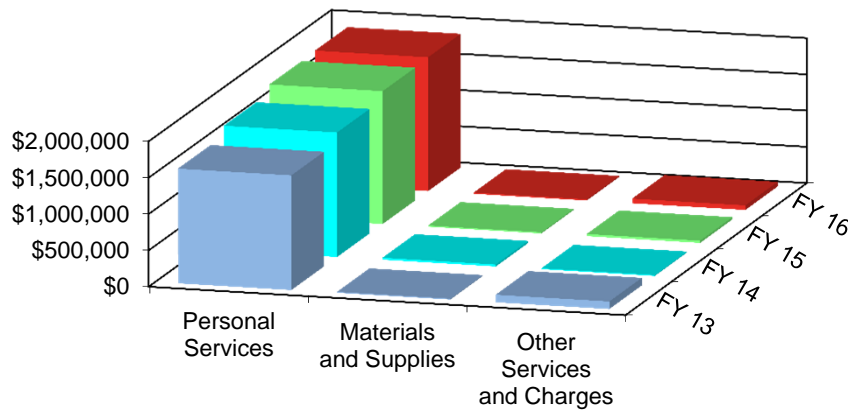
BUDGET HIGHLIGHTS

FY 2014 - 2015 & FY 2015 - 2016

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	Dollar Diff. From FY 14 Orig.	Percent Diff. From FY 14 Orig.	FY 16 BUDGET
Operating Budget						
Personal Services	\$ 1,579	\$ 1,716	\$ 1,832	\$ 116	6.8%	\$ 1,846
Materials and Supplies	11	27	15	(12)	-44.4%	15
Other Services and Charges	104	11	30	19	172.7%	63
Total Budget	\$ 1,694	\$ 1,754	\$ 1,877	\$ 123	7.0%	\$ 1,924

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

1080 General Fund	
3623 Tulsa Authority for Recovery of Energy Fund	
7010 Stormwater Management Enterprise Fund	
7020 TMUA-Water Operating Fund	
7030 TMUA-Sewer Operating Fund	
7060 EMSA Enterprise Fund	
TOTAL	

	FY 15 BUDGET	Percent Diff. From FY 14 Orig.	FY 16 BUDGET
	\$ 252	-8.0%	\$ 263
	373	109.6%	382
	146	-1.4%	149
	585	-3.5%	598
	487	-3.2%	498
	34	-24.4%	34
	\$ 1,877		\$ 1,924

Funded positions

47

46

46

FY 15 CHANGES FOR OPERATION

1. Benefit and compensation adjustments
2. FY15 Reductions
 - a. Abolish admin position
3. Eliminate previous year's computer replacement
4. Eliminate previous year's phone purchase
5. 311 Phone Service - partial year, transfer from IT

AMOUNT

\$ 153
(37)
(10)
(3)
20
\$ 123

TOTAL OPERATING CHANGES

FY 16 CHANGES FOR OPERATION

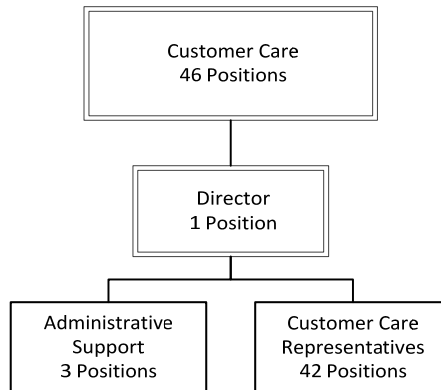
A 7% increase is anticipated for health insurance costs and full year cost of 311 phone service.

CUSTOMER CARE CENTER

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 13	FY 14	FY 15	FY 13	FY 14	FY 15
311 Customer Care						
Exempt/Professional	2	7	7	2.0	7.0	7.0
Administrative & Technical	5	1	1	5.0	1.0	1.0
Office & Technical	33	39	38	33.0	37.5	36.5
TOTAL	<u>40</u> *	<u>47</u>	<u>46</u>	<u>40.0</u>	<u>45.5</u>	<u>44.5</u>
* restated for Public Works reorganization						

• ORGANIZATION CHART •



Communications

Department Budget Summary

FY 2015

Mission Statement

To facilitate open and accountable access to city government for the citizens of Tulsa and assist in communicating the prioritized initiatives set by the administration and all other City departments.

Overview of Services

The Department of Communications was created in October 2006. The primary functions of Communications include:

- **Graphic Design Services:** Ensure the consistency and quality in delivery of key messages and information to citizens of Tulsa through professional branding and visual communication services.
 - **Editorial Services:** Advise and assist City of Tulsa departments in presenting a professional image through the distribution of timely information, from a centralized point, to ensure consistency in quality and delivery of information to citizens of Tulsa.
 - **Media Relations Services:** Ensure consistency in quality and delivery of information and important messages to the citizens of Tulsa as the point of contact for media and public information.
 - **Community Engagement:** Promote City of Tulsa nationally and locally to encourage community engagement, and to increase awareness and utilization of local government services and programs provided for their benefit.
-

Goals

1. Ensure consistency in quality and delivery of information and important messages to the citizens of Tulsa as the point of contact for media and public information.



Objective 1.1: Create and implement media training for field supervisors of a minimum of three City department sections per year.

Objective 1.2: Create media training for all new City of Tulsa employees, by September 30, 2014, to be presented bi-weekly during new employee orientation.

Communications

- 2. Educate and inform larger City of Tulsa employee and citizen audience through communication programs.



Objective 2.1: Create a detailed social media communications plan by September 30, 2014.

Objective 2.2: Increase viewership of City of Tulsa videos by 20%.

Objective 2.3: Build database to 10% of City of Tulsa residents, who have enrolled to receive non-emergency messages via various communication methods, by June 30, 2015.

Key Performance Indicators	FY 12-13 Actual	FY 13-14 Target	FY 13-14 Estimate	FY 14-15 Target
1.1.1: # of media trainings performed for field supervisors per year	New Measure	New Measure	New Measure	3
1.2.1: % of media training developed for new employee orientation by 9/30/14.	New Measure	New Measure	New Measure	100%
2.1.1: % of social media communications plan completed by 9/30/14	New Measure	New Measure	New Measure	100%
2.2.1: % increase in viewership of City of Tulsa videos	New Measure	New Measure	New Measure	20%
2.3.1: % of City of Tulsa residents enrolled to receive non-emergency messages by June 30, 2015	New Measure	20%	1%	10%

Budget Strategy Overview

Resources allocated to Communications will be dedicated to Citizen Survey priorities including customer service and effective communication. Due to budget reductions realized in the General Fund in FY15, the department is challenged to reduce costs and enhance efficiencies in order to meet current service levels and key performance indicators listed above. Performance measures will be reevaluated and adjusted as necessary for FY16.

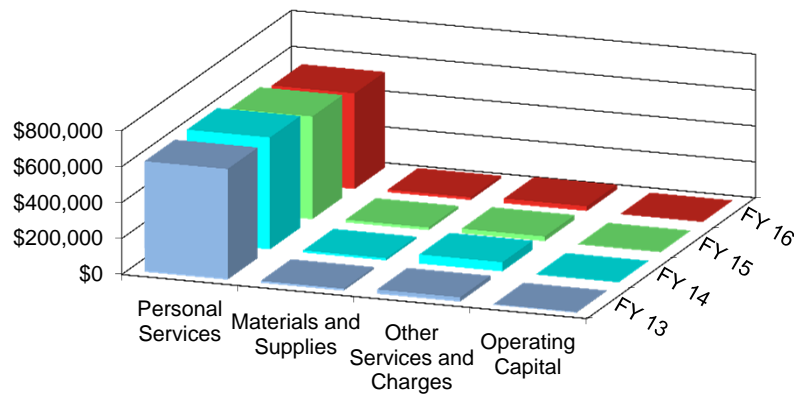
COMMUNICATIONS

BUDGET HIGHLIGHTS
FY 2014 - 2015 & FY 2015 - 2016

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	Dollar Diff. From FY 14 Orig.	Percent Diff. From FY 14 Orig.	FY 16 BUDGET
Operating Budget						
Personal Services	\$ 615	\$ 623	\$ 572	\$ (51)	-8.2%	\$ 533
Materials and Supplies	11	12	15	3	25.0%	15
Other Services and Charges	24	51	26	(25)	-49.0%	26
Operating Capital	3	0	0	0	N/A	0
Total Budget	\$ 653	\$ 686	\$ 613	\$ (73)	-10.6%	\$ 574

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

1080 General Fund

TOTAL

FY 15 BUDGET	Percent Diff. From FY 14 Orig.	FY 16 BUDGET
\$ 613	-10.6%	\$ 574
\$ 613		\$ 574

Funded positions

9

7

7

FY 15 CHANGES FOR OPERATION

1. Benefit and compensation adjustments
2. FY15 Reductions
 - a. Abolish Video Specialist position
 - b. Abolish Writer/Editor position after mid-year retirement
3. Computer replacement
4. Mobile web funding

TOTAL OPERATING CHANGES

AMOUNT

\$ 41
(92)
(71)
(21)
3
(25)
\$ (73)

FY 16 CHANGES FOR OPERATION

A 7% increase is anticipated for health insurance costs.

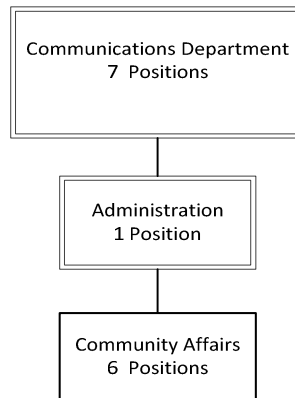
COMMUNICATIONS

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 13	FY 14	FY 15	FY 13	FY 14	FY 15
Administration						
Exempt/Professional	1	1	1	1.0	1.0	1.0
Total Administration	<u>1</u>	<u>1</u>	<u>1</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
Community Affairs/Planning						
Administrative & Technical	7	8	6	7.0	8.0	6.0
Artistic & Creative	1	0	0	1.0	0.0	0.0
Total Community Affairs/Planning	<u>8</u>	<u>8</u>	<u>6</u>	<u>8.0</u>	<u>8.0</u>	<u>6.0</u>
TOTAL	<u>9</u> *	<u>9</u>	<u>7</u>	<u>9.0</u>	<u>9.0</u>	<u>7.0</u>

* restated for Public Works reorganization

• ORGANIZATION CHART •



Asset Management

Department Budget Summary

FY 2015

Mission Statement

To provide a safe and secure environment for citizens, employees and customers while ensuring accountability for the City's assets using environmentally efficient and reliable services to ensure maximum utilization of the fleet as well as provide the best possible parking value to the citizens of Tulsa.

Overview of Services

Asset Management, created by Executive Order 2014-01, March 2014, organizes various general governmental functions related to major assets of the City. Leadership is provided for the security of the City's property/facilities, for acquisitions, management, analysis of return on investment and disposition. The department's responsibilities include:

- City of Tulsa fleet management and maintenance
 - Parking meter repair and installation
 - Parking enforcement
 - Parking garage oversight
 - Security
 - Real Estate Procurement
-

Goals

1. Be responsive to and accountable for meeting our customers' fleet mission requirements.



Objective 1.1: Meet or exceed industry standards of 93% for designated fleet availability.

2. Service and repair parking meters in an efficient and timely manner.



Objective 2.1: Ensure 90% of parking meters are operational 100% of the time.

3. Enhance enforcement of parking meter violations.



Asset Management

Objective 3.1: Enforcement personnel will dedicate at least 70% of their total paid time to monitoring parking meters for violations.

4. Continue to deliver high quality security services.



Objective 4.1: Respond to 90% of security incidents within five minutes of calls for help.

Key Performance Indicators	FY 12-13 Actual	FY 13-14 Target	FY 13-14 Estimate	FY 14-15 Target
1.1.1: % of designated fleet availability	95%	93%	93%	93%
2.1.1: % of parking meters that are operational per year	New Measure	New Measure	New Measure	90%
3.1.1: % of direct labor hours dedicated to parking meter enforcement per year	New Measure	New Measure	New Measure	70%
4.1.1: % of arrival on scene within five minutes from receipt of call for security	New Measure	New Measure	New Measure	90%

Budget Strategy Overview

The FY15 Asset Management budget is set to meet the service levels and key performance indicators outlined above. Resources allocated to this department will be dedicated to Mayor, Tulsa City Council and Citizen Survey priorities including efficient government and public safety. Performance measures will be reevaluated and adjusted as necessary for FY16.

ASSET MANAGEMENT

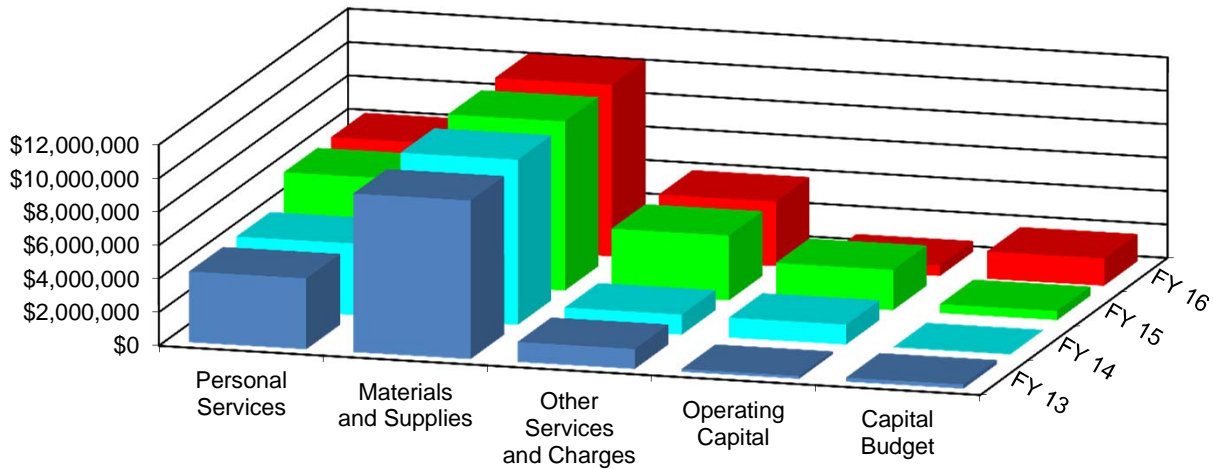
BUDGET HIGHLIGHTS

FY 2014 - 2015 & FY 2015 - 2016

(amounts expressed in thousands)

	FY 13 ACTUAL	FY 14 ORIGINAL	FY 15 BUDGET	Dollar Diff. From FY 14 Orig.	Percent Diff. From FY 14 Orig.	FY 16 BUDGET
Operating Budget						
Personal Services	\$ 4,235	\$ 4,274	\$ 6,076	\$ 1,802	42.2%	\$ 6,131
Materials and Supplies	9,475	9,869	10,115	246	2.5%	10,264
Other Services and Charges	1,192	1,201	3,873	2,672	222.5%	3,873
Operating Capital	175	1,186	2,409	1,223	103.1%	635
Total Operating Budget	15,077	16,530	22,473	5,943	36.0%	20,903
Capital Budget	245	0	540	540	N/A	1,640
Total Budget	\$ 15,322	\$ 16,530	\$ 23,013	\$ 6,483	39.2%	\$ 22,543

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

	FY 15 BUDGET	Percent Diff. From FY 14 Orig.	FY 16 BUDGET
1080 General Fund	\$ 1,298	N/A	\$ 1,303
2240 Air Force Plant 3 Fund	1,183	N/A	72
2910 Short-Term Capital Fund	292	N/A	275
3450 One Technology Center Fund	849	N/A	850
3623 Tulsa Authority for the Recovery of Energy Fund	691	N/A	656
7010 Stormwater Management Fund	315	N/A	315
7020 TMUA - Water Operating Fund	797	N/A	723
7030 TMUA - Sewer Operating Fund	656	N/A	622
8030 Equipment Management Service Fund	16,392	5.9%	16,087
6014 2014 Sales Tax Fund	540	N/A	1,640
TOTAL	\$ 23,013		\$ 22,543

Funded positions

79

111

111

FY 15 CHANGES FOR OPERATION	AMOUNT	
1. Benefit and compensation adjustments		\$ 1,802
a. Create Asset Management Director position	153	
b. Positions (99) transferred from other departments		
1. Equipment Mgmt (78) - Mechanic (44), Auto Body Repairer (6), Mechanical Shop Supervisor (4), Fleet Writer (4), Storekeeper (6), Support and administration (14) NOTE: No dollars shown because Equipment Mgmt (EMD) budget center is being used for Asset Management.	0	
2. Streets & Stormwater (6) - Security Section - Security Manager, Facilities Security Coord, Electronic Security Coordinator (2), Electronic Security Asst., Right of Way Lead	301	
3. Planning & Development (7) - Tulsa Parking Authority Admin, Parking Meter Repairer (2), Parking Meter Inspector (2), Chief Appraiser, Asset Mgmt Supervisor	380	
4. Engineering Services - Right of Way Section - Section Manager, Physical Development Agent (2), Chief Real Estate Agent, Contracts Coordinator (3)	454	
5. Information Technology - IT Security Service Manager	116	
c. Create Warranty Administrator for equipment management function maximize warranty reimbursements (consultant recommendation)	49	
d. Create 10 Part time, temporary positions for handicap parking and parking meter enforcement	<u>67</u>	
2. Equipment Management		(7)
a. Transfer materials & services from Equipment Mgmt. Department NOTE: No dollars shown because Equipment Mgmt (EMD) budget center is being used for Asset Management	0	
b. Per gallon fuel cost from \$3.10 to \$3.00; reduce consumption 15,000 gallons	(278)	
c. Tire and batteries replacement cost	50	
d. Motor vehicle parts usage	228	
e. Vehicle diagnostic software updates	5	
f. Miscellaneous shop equipment	16	
g. Eliminate previous year's computer replacement (26)	<u>(28)</u>	
3. Security		3,076
a. Transfer materials & services from Streets & Stormwater with the function	3,002	
b. Electrical utilities for Security base	12	
c. Reduced computer maintenance costs	(20)	
d. Add Municipal Court security	<u>82</u>	
4. Parking Meter Maintenance & Enforcement		106
a. Transfer materials & services from Planning & Development Services with the function	52	
b. Parking meter batteries	52	
c. Misc. supplies for parking meter repair and enforcement	<u>2</u>	
5. Right of Way		1
a. Transfer services from Engineering Services with the function	<u>1</u>	
6. FY15 Reductions		(258)
a. Replace 4 fixed security stations with roving patrols	(186)	
b. Remove Rapid Response funding. Function covered by existing Security appropriations.	<u>(72)</u>	

FY 15 CHANGES FOR OPERATION (Continued)	<u>AMOUNT</u>
7. Capital additions/replacements:	
a. Ruggedized laptops (4)	\$ 18
b. Sedans (5)	179
c. Utility vehicle	40
d. Parking meters	200
e. Diagnostic and testing software (Ford, Cummins, Int'l, Cat)	21
f. Miscellaneous shop equipment	153
g. Fuel delivery truck	90
h. Ford F250 Bi-Fuel	50
i. International Work Star Truck (2)	166
j. Ford F350 Super Duty with tow package	40
k. Ford F250 Bi-Fuel, lift gate, trailer hitch	41
l. Refurbish wrecker	235
m. Improvements to Air Force Plant 3	1,177
n. Adjustments to eliminate previous year's capital	(1,186)
TOTAL OPERATING CHANGES	<u>\$ 5,943</u>
 CAPITAL IMPROVEMENTS PROJECTS	
1. CNG infrastructure expansion	200
2. Facilities maintenance upgrades	340
TOTAL CAPITAL IMPROVEMENTS PROJECT CHANGES	<u>540</u>
TOTAL CHANGES	<u>\$ 6,483</u>

FY 16 CHANGES FOR OPERATION

A 7% increase is anticipated for health insurance costs. Anticipated increase in fuel and parts cost.

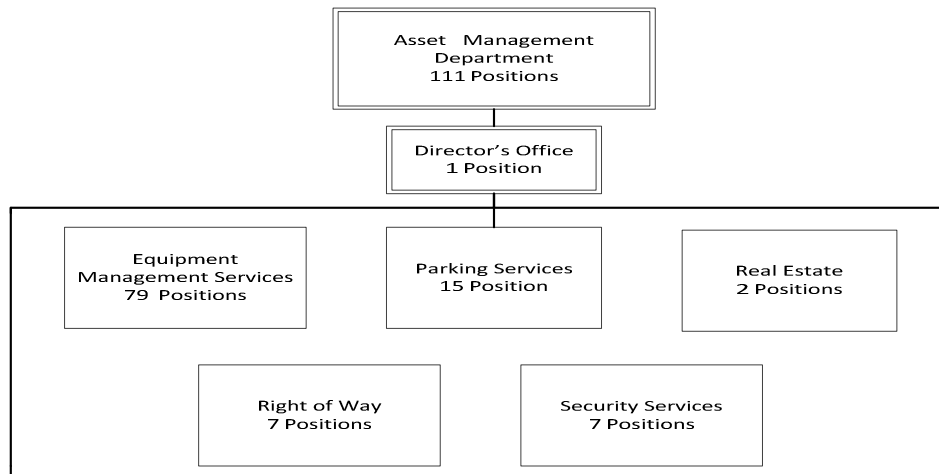
ASSET MANAGEMENT

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 13	FY 14	FY 15	FY 13	FY 14	FY 15
Director's Office						
Exempt/Professional	1	1	1	1.0	1.0	1.0
Total Director's Office	1	1	1	1.0	1.0	1.0
Equipment Management						
Administrative & Technical	3	3	4	3.0	3.0	4.0
Exempt/Professional	10	10	10	10.0	10.0	10.0
Labor & Trades	57	57	57	57.0	57.0	57.0
Office & Technical	8	8	8	8.0	8.0	8.0
Total Equipment Management	78	78	79	78.0	78.0	79.0
Parking Services						
Exempt/Professional	0	0	1	0.0	0.0	1.0
Labor & Trades	0	0	2	0.0	0.0	2.0
Office & Technical	0	0	12	0.0	0.0	3.3
Total Parking Services	0	0	15	0.0	0.0	6.3
Real Estate						
Administrative & Technical	0	0	1	0.0	0.0	1.0
Exempt/Professional	0	0	1	0.0	0.0	1.0
Total Real Estate	0	0	2	0.0	0.0	2.0
Right of Way						
Administrative & Technical	0	0	5	0.0	0.0	5.0
Exempt/Professional	0	0	2	0.0	0.0	2.0
Total Right of Way	0	0	7	0.0	0.0	7.0
Security Services						
Administrative & Technical	0	0	3	0.0	0.0	3.0
Exempt/Professional	0	0	3	0.0	0.0	3.0
Office & Technical	0	0	1	0.0	0.0	1.0
Total Security Services	0	0	7	0.0	0.0	7.0
DEPARTMENT TOTAL	79	79	111 *	79.0	79.0	102.3

* Restated for reorganization

• ORGANIZATION CHART •



TRANSFERS TO OTHER FUNDS

BUDGET HIGHLIGHTS

FY 2014 - 2015 & FY 2015 - 2016

(amounts expressed in thousands)

	<u>FY 13 ACTUAL</u>	<u>FY 14 ORIGINAL</u>	<u>FY 15 BUDGET</u>	<u>Dollar Diff. From FY 14 Orig.</u>	<u>Percent Diff. From FY 14 Orig.</u>	<u>FY 16 BUDGET</u>
Operating						
Operating Transfers	\$ 15,440	\$ 10,010	\$ 9,876	\$ (134)	-1.3%	\$ 9,037
Operating Capital Transfers	1,269	197	10,180	9,983	>500.0%	9,984
Debt Service Transfers	14,842	15,413	13,455	(1,958)	-12.7%	13,368
Total Operating Budget	31,551	25,620	33,511	7,891	30.8%	32,389
Capital Transfers	32,631	20,619	19,642	(977)	-4.7%	28,564
Total Budget	\$ 64,182	\$ 46,239	\$ 53,153	\$ 6,914	15.0%	\$ 60,953

Funded positions N/A N/A N/A

	<u>FY 15 BUDGET</u>	<u>Percent Diff. From FY 14 Orig.</u>	<u>FY 16 BUDGET</u>
TRANSFERS OUT FOR BUDGET			
<u>OPERATING TRANSFERS</u>			
1080 General Fund (Operating Transfer)	\$ 5,572	-23.0%	\$ 5,567
2420 E911 Fee Operating Fund (Operating Transfer)	0	-100.0%	0
2810 Convention Fund (Operating Transfer)	3,654	128.7%	2,820
3450 One Technology Center Fund (Operating Transfer)	0	-100.0%	0
7010 Stormwater Operating Fund (Operating Transfer)	0	-100.0%	0
7020 TMUA-Water Operating Fund (Operating Transfer)	0	-100.0%	0
7030 TMUA-Sewer Operating Fund (Operating Transfer)	0	-100.0%	0
7060 EMSA Enterprise Fund (Operating Transfer)	650	8.3%	650
8020 Employees' Insurance Service Fund (Operating Transfer)	0	-100.0%	0
8030 Equipment Management Service Fund (Operating Transfer)	0	-100.0%	0
<u>OPERATING CAPITAL TRANSFERS</u>			
2910 Short-Term Capital Fund	885	349.2%	384
6014 2014 Sales Tax Fund	9,295	N/A	9,600
<u>DEBT SERVICE TRANSFERS</u>			
2810 Convention Fund (Debt Service Transfer)	1,715	-49.8%	1,749
3450 One Technology Center Fund (Debt Service Transfer)	4,735	0.9%	4,793
3623 Tulsa Authority for Recovery of Energy (Debt Service Transfer)	1,629	-1.0%	1,604
4102 Tulsa Stadium Improvement District Fund (Debt Service Transfer)	2,178	-0.6%	2,178
7030 TMUA-Sewer Operating Fund (Debt Service Transfer)	3,198	-7.8%	3,044
<u>CAPITAL TRANSFERS</u>			
3450 One Technology Center (OTC) Fund (Capital Transfer)	276	0.0%	276
7010 Stormwater Operating Fund (Capital Transfer)	3,000	50.0%	3,000
7020 TMUA-Water Operating Fund (Capital Transfer)	12,320	-20.1%	20,495
7030 TMUA-Sewer Operating Fund (Capital Transfer)	4,046	38.7%	4,793
TOTAL TRANSFERS	\$ 53,153		\$ 60,953

DEBT SERVICE

OVERVIEW

The City's debt management program states, "General obligation (GO) and revenue bonds shall be issued for capital improvements and major capital maintenance. No operating expenses shall be funded using long-term borrowing." All long-term borrowing shall be planned and incorporated into the five-year Capital Improvements Program. To date the City has only issued GO bonds. All revenue bonds have been issued by authorities for whom the City is the beneficiary. Cities in Oklahoma could not issue revenue bonds until the 1990s. Authorities are still used for revenue bond debt financing because revenue streams are pledged under master indentures that run the life of previously issued long term bonds. Any revenue bonds issued by the City would have to be subordinate to the existing debt and carry higher interest costs.

GENERAL OBLIGATION BONDS

The City's GO indebtedness is rated AA and Aa1 by Standard & Poor's and Moody's, respectively. GO indebtedness is paid from the Sinking Fund. The primary revenue sources for the Sinking Fund are property taxes, and in the case of GO bonds for sanitary sewer improvements, sanitary sewer system user fees.

The Constitution of the State of Oklahoma prohibits the City from becoming indebted in an amount exceeding the revenue to be received for any fiscal year, without the approval of the voters. GOs are required to be fully paid within 25 years from the date of issue and are backed by the full faith and credit of the City. They have been approved by the voters and issued by the City for various municipal improvements.

Article 10 of the Oklahoma Constitution contains provisions under which municipalities can issue GO bonds. Section 27, which the city uses to structure GO bond issues, does not have any limits on the amount of bonds that can be issued given approval by the local voters.

The FY15 appropriation for general obligation debt payment in the amount of \$65,092,000 provides for principal retirement of \$48,620,000 and interest expense of \$16,472,000. A schedule of annual principal and interest payments for general obligation serial bonds and a summary of general obligation bonds outstanding as of June 30, 2014 follows.

REVENUE BONDS AND OTHER LONG-TERM OBLIGATIONS

Revenue bonds and other outstanding long-term obligations consist of debt issued by several authorities and trusts of the City. The debt of these authorities and trusts does not constitute debt of the City and is payable solely from resources of the authorities and trusts.

Under an agreement between the City of Tulsa and the Tulsa Metropolitan Utility Authority (TMUA), the City prepares and adopts a budget for the Authority, which includes debt service on revenue bonds and other long-term obligations supported by revenues of the Water Operating Fund and the Sanitary Sewer Operating Fund.

A summary of revenue bonds and other long-term obligations of the authorities and trusts of the City outstanding as of June 30, 2014 follow. It should be noted that other than TMUA and the Tulsa Authority for the Recovery of Energy (TARE), the budgets for authorities and trusts are not approved by the City Council nor are their budgets prepared under the provisions of the Oklahoma Municipal Budget Act. Their debt is included in this document for information purposes only.

DEBT SERVICE

CITY OF TULSA PRINCIPAL AND INTEREST PAYMENTS OF GENERAL OBLIGATION INDEBTEDNESS

As of June 30, 2014

<u>Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2015	\$ 48,620,000	\$ 16,472,000	\$ 65,092,000
2016	47,065,000	14,536,000	61,601,000
2017	44,190,000	12,608,000	56,798,000
2018	42,015,000	10,788,000	52,803,000
2019	41,885,000	9,037,000	50,922,000
2020	39,945,000	7,267,000	47,212,000
2021	32,085,000	5,742,000	37,827,000
2022	22,565,000	4,595,000	27,160,000
2023	20,830,000	3,728,000	24,558,000
2024	15,760,000	2,930,000	18,690,000
2025	15,535,000	2,331,000	17,866,000
2026	13,270,000	1,733,000	15,003,000
2027	11,760,000	1,189,000	12,949,000
2028	7,610,000	708,000	8,318,000
2029	4,950,000	402,000	5,352,000
2030	2,650,000	215,000	2,865,000
2031	2,650,000	125,000	2,775,000
2032	2,300,000	40,000	2,340,000
Total	<u>\$415,685,000</u>	<u>\$ 94,446,000</u>	<u>\$ 510,131,000</u>

CITY OF TULSA GENERAL OBLIGATION BONDS OUTSTANDING

As of June 30, 2014

<u>Bond Issue</u>	<u>Original Amount</u>	<u>Principal Outstanding 30-Jun-14</u>	<u>Final Maturity Date</u>	<u>Interest Rate</u>
General Obligation				
Series 2004-A, Refunding	\$ 28,970,000	\$ 4,970,000	May-2016	5.0%
Series 2004-B, Refunding	12,620,000	1,420,000	Feb-2015	4.0 - 5.0%
Series 2006	31,000,000	19,520,000	Mar-2026	4.0-4.5%
Series 2007	72,690,000	52,490,000	Mar-2027	4.0-4.25
Series 2008	44,510,000	35,110,000	May-2028	4.0-4.75%
Series 2009	51,800,000	40,800,000	Jun-2029	2.75-4.25%
Series 2009B	70,000,000	46,600,000	Oct-2019	5.0%
Series 2009A Refunding	14,685,000	7,840,000	Mar-2019	3.0-4.0%
Series 2009B Refunding	20,745,000	12,720,000	Mar-2021	3.0-5.0%
Series 2010	70,000,000	54,400,000	Dec-2020	4.0-5.0%
Series 2011	50,000,000	47,350,000	Dec-2031	2.0-3.5%
Series 2011A Refunding	21,105,000	14,650,000	Mar-2022	2.25-4.25%
Series 2012A Refunding	10,575,000	6,100,000	Jun-2017	4.0%
Series 2013A Refunding	32,280,000	29,065,000	Mar-2025	2.5%
Series 2013	45,000,000	45,000,000	Mar-2023	4.0%
Series 2014	50,000,000	50,000,000	Mar-2034	3.0-4.0%
Total	<u>\$ 625,980,000</u>	<u>\$ 468,035,000</u>		

CITY OF TULSA
REVENUE BONDS OUTSTANDING
As of June 30, 2014

Bond Issue	Original Amount	Principal Outstanding 30-Jun-14	Final Maturity Date	Interest Rate
Tulsa Public Facilities Authority				
Assembly Center - 1985	\$ 23,335,000	\$ 1,615,000	Jul-2014	6.60%
TPFA Lease Revenue bonds - 2007A	34,620,000	34,620,000	Nov-2037	4.625 - 5.25%
TPFA Lease Revenue bonds - 2007B	33,130,000	23,925,000	Nov-2029	6.30 - 6.60%
TPFA Capital Improvements - 2008	16,000,000	11,755,000	Apr-2027	6.069%
TPFA Capital Improvements - 2012	10,900,000	8,300,000	Apr-2020	3.0 - 4.0%
TPFA Capital Improvements - Taxable Refunding 2012	9,480,000	8,200,000	Nov-2018	1.25%
Total	\$ 127,465,000	\$ 88,415,000		
Tulsa Parking Authority				
Series 2012 - Parking Systems	\$ 17,860,000	\$ 16,185,000	Jul-2028	2.00 - 4.00%
Total	\$ 17,860,000	\$ 16,185,000		
Tulsa Metropolitan Utility Water Fund (* principal subject to additional drawdowns)				
Series 2007 Revenue Bonds	\$ 27,815,000	\$ 13,415,000	May-2027	4.00 - 4.50%
Series 2009 Revenue Bonds	21,500,000	18,045,000	May-2029	3.00 - 4.75%
Series 2010 Revenue Bonds	14,510,000	13,400,000	Jan-2030	2.25 - 4.00%
Series 2011 Revenue Bonds	24,100,000	21,530,000	Mar-2031	2.00 - 4.375%
Series 2012 Refunding Revenue Bonds	12,685,000	10,755,000	May-2025	2.00 - 2.65%
Series 2013 Refunding Revenue Bonds	61,280,000	57,080,000	Sep-2025	2.00 - 3.00%
Series 2008A Promissory Note *	1,250,000	-	Sep-2013	2.03%
Series 2009C Promissory Note *	5,225,000	3,304,882	Sep-2031	2.82%
Total	\$ 168,365,000	\$ 137,529,882		
Tulsa Metropolitan Utility Authority Sewer Fund - Promissory Notes (* principal subject to additional drawdowns)				
Series 1997A	\$ 4,035,000	\$ 515,152	Aug-2016	0.50%
Series 1998B	4,392,000	802,213	Aug-2017	0.50%
Series 2001B	4,996,000	1,577,543	Feb-2020	0.50%
Series 2002D	6,813,000	2,620,317	Aug-2021	0.50%
Series 2004B	1,560,000	760,000	Aug-2023	0.50%
Series 2005B *	7,900,000	5,590,451	Sep-2027	3.10%
Series 2005C	1,203,000	691,438	Sep-2025	0.50%
Series 2006	52,585,000	37,875,000	Sep-2025	4.15%
Series 2006A *	3,130,000	2,158,700	Sep-2028	3.10%
Series 2006B	835,000	180,400	Mar-2016	1.56%
Series 2006C *	17,825,000	13,876,801	Sep-2029	3.10%
Series 2007A	5,131,000	3,289,216	Sep-2026	0.50%
Series 2007B	8,365,000	6,251,000	Sep-2026	4.150%
Series 2009A *	11,320,000	8,861,074	Sep-2031	3.22%
Series 2009B *	7,350,000	4,852,154	Mar-2032	2.91%
Series 2010A *	27,757,000	21,269,167	Sep-2032	2.89%
Series 2010B	29,380,000	26,170,000	Sep-2030	.0645 - 5.145%
Series 2011A *	23,480,000	16,069,555	Sep-2033	3.11%
Series 2011B	14,275,000	13,270,000	Sep-2031	.0545 - 5.145%
Series 2011C *	16,700,000	8,449,235	Sep-2033	3.30%
Series 2012A *	4,347,000	594,426	Sep-2034	2.43%
Series 2012B	11,355,000	10,700,000	Sep-2032	.0545 - 3.145%
Series 2012C	2,450,000	1,970,000	Sep-2017	.025 - 4.00%
Series 2013A *	9,850,000	-	Sep-2036	3.22%
Series 2013B	32,500,000	27,195,000	Sep-2038	3.16%
Series 2014A	2,910,000	-	Sep-2039	2.58%
Series 2014B	10,600,000	10,600,000	Sep-2033	1.145-4.0599%
Total	\$ 323,044,000	\$ 226,188,842		
Grand Total	\$ 636,734,000	\$ 468,318,724		

DEBT SERVICE

BUDGET HIGHLIGHTS

FY 2014 - 2015 & FY 2015 - 2016

(amounts expressed in thousands)

	<u>FY 13 ACTUAL</u>	<u>FY 14 ORIGINAL</u>	<u>FY 15 BUDGET</u>	<u>Dollar Diff. From FY 14 Orig.</u>	<u>Percent Diff. From FY 14 Orig.</u>	<u>FY 16 BUDGET</u>
Operating						
Debt Service Payments	\$ 130,575	\$ 113,350	\$ 112,967	\$ (383)	-0.3%	\$ 118,148
Total Budget	\$ 130,575	\$ 113,350	\$ 112,967	\$ (383)	-0.3%	\$ 118,148

RESOURCES FOR BUDGET	<u>FY 15 BUDGET</u>	<u>Percent Diff. From FY 14 Orig.</u>	<u>FY 16 BUDGET</u>
4306 Sinking Fund	\$ 74,546	-2.8%	\$ 77,629
7020 TMUA-Water Operating Fund	15,342	-4.8%	14,673
7030 TMUA-Sewer Operating Fund	23,079	12.4%	25,846
TOTAL	\$ 112,967		\$ 118,148

Funded positions	N/A	N/A	N/A
------------------	-----	-----	-----

FY 15 CHANGES FOR DEBT	<u>AMOUNT</u>
1. Change in Water Operating Fund	\$ (770)
2. Change in Sewer Operating Fund	2,547
3. Change in Sinking Fund	(2,160)
TOTAL DEBT CHANGES	\$ (383)

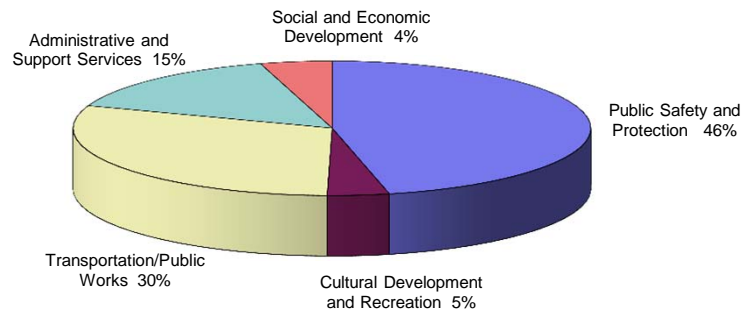
STAFFING SUMMARY

• ALL DEPARTMENTS •

DEPARTMENT	NUMBER OF AUTHORIZED POSITIONS			NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS		
	FY 13	FY 14	FY 15	FY 13	FY 14	FY 15
Public Safety and Protection						
Municipal Court	51	46	41	44.0	39.0	33.5
Police	978	997	971	978.0	997.0	971.0
Fire	696	696	694	696.0	696.0	693.5
Category Total	<u>1725</u>	<u>1739</u>	<u>1706</u>	<u>1718.0</u>	<u>1732.0</u>	<u>1698.0</u>
Cultural Development and Recreation						
Park and Recreation	196	195	176	141.0	140.0	115.5
Tulsa Performing Arts Center	30	30	30	24.9	24.9	25.5
Category Total	<u>226</u>	<u>225</u>	<u>206</u>	<u>165.9</u>	<u>164.9</u>	<u>141.0</u>
Social and Economic Development						
Mayor's Office of Economic Development	0	0	9	0.0	0.0	9.0
Working in Neighborhoods	77	75	67	77.0	75.0	67.0
Planning & Economic Development	112	115	88	111.5	114.5	87.5
Category Total	<u>189</u>	<u>190</u>	<u>164</u>	<u>188.5</u>	<u>189.5</u>	<u>163.5</u>
Transportation/Public Works						
Engineering Services	161	162	146	160.3	161.3	145.3
Streets and Stormwater	374	375	357	317.0	318.0	307.0
Water and Sewer	642	646	648	642.0	646.0	648.0
Category Total	<u>1177</u>	<u>1183</u>	<u>1151</u>	<u>1119.3</u>	<u>1125.3</u>	<u>1100.3</u>
Administrative and Support Services						
Mayor's Office	9	10	9	9.0	10.0	9.0
City Auditor	13	13	13	13.0	13.0	13.0
City Council	23	23	23	23.0	23.0	23.0
Human Rights	11	11	9	11.0	11.0	9.0
Legal	32	32	31	32.0	32.0	31.0
Human Resources	44	44	38	44.0	44.0	38.0
Finance	171	170	157	170.5	169.5	156.5
Information Technology	146	143	119	146.0	143.0	119.0
Customer Care	40	47	46	40.0	45.5	44.5
Communications	9	9	7	9.0	9.0	7.0
Asset Management	79	79	111	79.0	79.0	102.3
Category Total	<u>577</u>	<u>581</u>	<u>563</u>	<u>576.5</u>	<u>579.0</u>	<u>552.3</u>
GRAND TOTAL *	<u>3894 *</u>	<u>3918 *</u>	<u>3790 *</u>	<u>3768.2</u>	<u>3790.7</u>	<u>3655.1</u>

*Position Count Restated for Reorganization

FTE AUTHORIZED POSITIONS





CAIN'S BALLROOM



This section is for information only and is not part of the ordinances adopted by the City Council.

the
LEGENDARY
ROUTE 66



FISCAL YEARS 2015-2019 CAPITAL PLAN EXECUTIVE SUMMARY

In November of 2013, City of Tulsa voters approved the Improve Our Tulsa (IOT) capital improvements program which reauthorized the City's sales tax and general obligation bond funded capital programs. These programs will provide funding for projects during the FY15 to FY21 period with roughly \$355 million provided from general obligation bonds and \$564 million from an extension of a 1.1 percent sales tax. The shared Mayoral and City Council goal of continuing the commitment to improving the condition of our roadways and secondarily the need to provide funds for critical goals such as public safety, federal mandate, building code and short term capital needs, and goals identified in PlaniTulsa were used to prioritize the allocation of the authorized \$919 million. The commitment of these resources will likely mean that any newly identified or unfunded capital improvement projects will not be funded until the conclusion of these programs.

Historically, the City of Tulsa has had an aggressive capital improvements program. The Third Penny Sales Tax program by itself has financed almost \$2.4 billion in needed projects over the last thirty years. That amount has been augmented by \$2.0 billion of additional general obligation and revenue bond dollars and millions more from federal grants and loans. In November of 2008, the City of Tulsa electorate approved a street improvement package totaling \$451.6 million. The program was comprised of \$285 million in General Obligation Bond proceeds and \$166.6 million in sales tax revenue which was derived from the extension of the third penny sales tax and a 0.167 percent increase. The program funded 128 arterial and residential street projects across the City. The bond portion of the program began in June 2009 with the \$11.1 million first issue and subsequent issues totaling of \$270 have been completed. The last and final issue of \$15 million is planned for FY15. The 2006 Sales Tax program, approved in May of 2006, which provided \$465 million for capital projects throughout the City is in the final stage of implementation. All of the appropriations to fund these improvements are complete. Information about these programs is contained in the FY15 Capital Budget and Funded Programs Status, Section 6, of this document including a listing of the proposed funding for Fiscal Year 2015.

In the spring of 2009 and in again the spring of 2013, the City updated its Capital Improvement Project (CIP) policy and procedure. International City Managers Association (ICMA) and case study recommendations were reviewed with subsequent changes outlined in the following text. The updated policy requires departmental justification of expansion projects based on the project's potential return on investment (ROI), its potential leverage and linkages to other projects, and its contribution to the City's strategic initiatives. Additionally, all replacement and rehabilitation projects were ranked and placed in tiers based on their contribution to public safety, asset preservation, and core service provision. The highest priority tiered and expansion projects have been included in the Constrained Inventory of projects in Section 7. The remaining projects have been placed in the unpublished deferred unconstrained inventory of projects. A summary is on page 9 of this section. To more explicitly demonstrate the character of City spending allocations, a pie chart of the total recommended funding dedicated to the maintenance of the City's existing assets, which is defined as "renewal", in contrast to the allocation recommended for expansion or "growth" projects has been included on page 3 of this section. Additionally, the jointly identified Mayoral and City Council priorities have been added to individual projects in Section 7. These goals are identified and defined in Section 1 of the annual budget document.

CAPITAL PLAN

Executive Summary

FIVE-YEAR LEVEL OF RECOMMENDED FUNDING BY DEPARTMENT

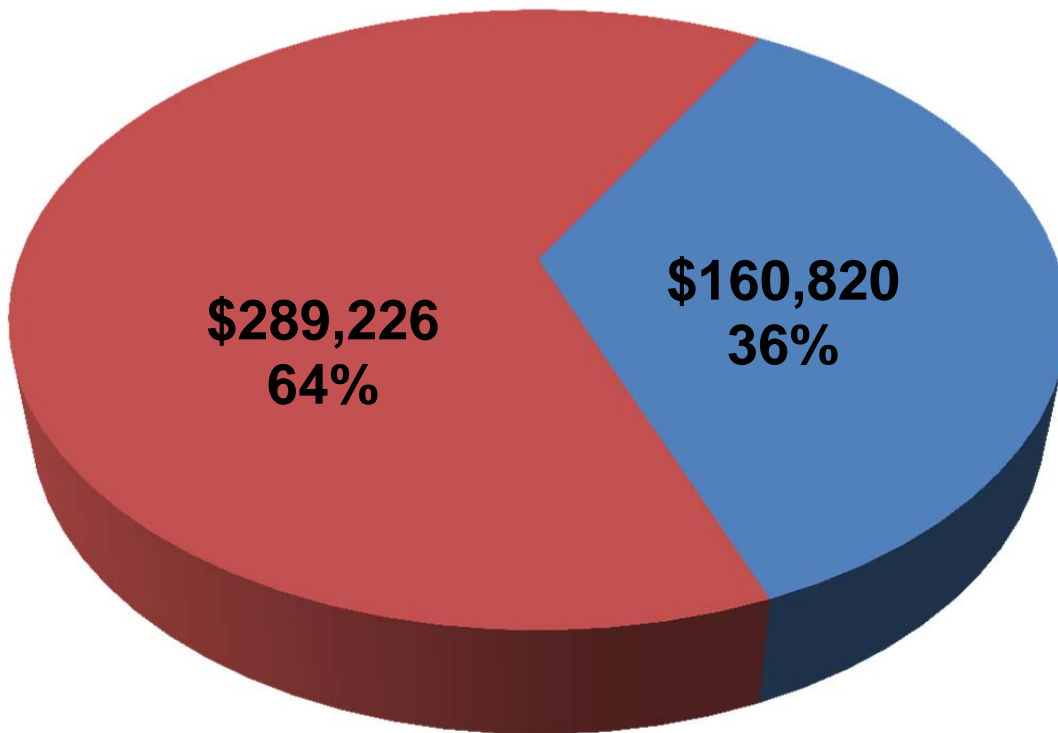
Fiscal Years 2015 – 2019

(amount expressed in thousands)

Project Type	Constrained Requests	FY15-19 Recommended Funding	Inventory Percent Funding	Total Percent Funding
Police Department Projects	\$ 25,500	\$ 0	0.0%	0.0%
Fire Department Projects	37,387	0	0.0%	0.0%
Information Technology Department	11,575	0	0.0%	0.0%
Total Public Safety and Protection	\$ 74,462	\$ 0	0.0%	0.0%
Park and Recreation Projects	25,441	0	0.0%	0.0%
Tulsa Zoo Projects	60,840	0	0.0%	0.0%
Gilcrease Museum Projects	43,169	0	0.0%	0.0%
Tulsa Convention Center and BOK Center	17,680	0	0.0%	0.0%
Performing Arts Center	37,210	0	0.0%	0.0%
River Parks Projects	100,106	0	0.0%	0.0%
Total Cultural Development and Recreation	\$ 284,446	\$ 0	0.0%	0.0%
Street and Expressway Projects	557,170	4,600	0.8%	1.0%
Water System Projects	615,715	212,475	34.5%	47.2%
Sanitary Sewer System Projects	1,134,126	207,021	18.3%	46.0%
Flood Control Projects	94,625	15,400	16.3%	3.4%
Facilities Maintenance Projects	119,580	10,000	8.4%	2.2%
Total Public Works and Development	\$ 2,521,216	\$ 449,496	17.8%	99.9%
Planning and Development Projects	16,550	550	3.3%	0.1%
Working In Neighborhoods (WIN)	5,846	0	0.0%	0.0%
Total Social and Economic Development	\$ 22,396	\$ 550	2.5%	0.1%
Tulsa Transit Projects	1,830	0	0.0%	0.0%
Total Transportation	\$ 1,830	\$ 0	0.0%	0.0%
Asset Management Projects	4,935	0	0.0%	0.0%
Total Administrative and Support Services	\$ 4,935	\$ 0	0.0%	0.0%
Total of All Capital Project Types	\$ 2,909,285	\$ 450,046	15.5%	100.0%

FY 2015 - 2019
RECOMMENDED CIP FUNDING
RENEWAL VS. GROWTH

\$450,046 million



■ GROWTH ■ RENEWAL

CAPITAL PLAN

Executive Summary

A SUMMARY OF THE CAPITAL BUDGET AND FIVE-YEAR CAPITAL PLAN

The following is a summary of all proposed, but unfunded capital expenditures for the next five years. It does not include project allocations in previously approved capital programs. *The amount shown does not include each department's funding from the approved 2014 Sales Tax Extension, 2014 General Obligation Bond Program, 2006 Sales Tax Extension or the 2008 Street Improvement Program. Information on the projects and appropriations for these programs is contained in Section 6. Due to the commitment of sales tax and bond proceeds to projects authorized in 2014, new or unfunded capital projects will likely not be funded until the conclusion of the Improve Our Tulsa program in 2021.*

<u>PROGRAM/DEPARTMENT</u>	<u>Proposed 5-Year Funding</u>
<u>PUBLIC SAFETY AND PROTECTION</u>	
Police	\$0 million
The Police Department's remaining high priority is the construction of a new headquarters.	
Fire	\$0 million
The department's highest priority is the funding of a new fire station alerting system for the dispatch of Fire Department personnel and emergency equipment.	
Information Technology and E-911 Departments	\$0 million
Future needs include upgrading the City's Business Continuity and Disaster system, email records retention, and an enterprise backup system.	
Total Public Safety and Protection	\$0 million
<u>CULTURAL DEVELOPMENT AND RECREATION</u>	
Park and Recreation Department	\$0 million
The maintenance of the Park systems aging facilities is the Department's highest priority. Park system projects have been prioritized in the new Park's Master Plan and funding has been allocated toward its implementation.	
Tulsa Zoo	\$0 million
Implementation of the Zoo Master Plan is the highest priority.	
Gilcrease Museum	\$0 million
A landscape master plan and planning for the expansion of the museum are the highest priorities.	
Tulsa Convention Center and BOK Center	\$0 million
A fire alarm system at the BOK Center and fire sprinklers at the Tulsa Convention Center are the highest priorities. Additionally, both centers are in need of replacements and upgrades of their marquees, scoreboards, and video boards.	
Performing Arts Center	\$0 million
The highest priorities at the PAC are the replacement of the Chapman Music Hall ceiling, Doenges Theatre seating replacement and HVAC upgrades.	

CAPITAL PLAN

Executive Summary

<u>PROGRAM/DEPARTMENT</u>	<u>Proposed 5-Year Funding</u>
River Parks	\$0 million
<p>The Authority's highest priorities continue to be the replacement of the low water dam and the expansion of the trail system further south to serve the rapidly growing south Tulsa area.</p>	
<i>Total Cultural Development and Recreation</i>	\$0 million
 <u>PUBLIC WORKS AND INFRASTRUCTURE</u>	
Streets and Expressways	\$5 million
<p>The top priority of the city's transportation staff continues to be arterial and residential street resurfacing. Funding to match ODOT eight year plan improvements and improvements identified in the Bicycle and Pedestrian Master Plan currently underway are a high priority.</p>	
Water	\$212 million
<p>The City has concluded updating the Comprehensive Water System Study, which identified the most critical needs in this area, such as protecting the Spavinaw watershed from pollution and the maintenance of the existing distribution system.</p>	
Sanitary Sewer	\$207 million
<p>Although the City completed all required projects to meet the consent orders issued in the late 1990's by State and Federal regulatory authorities, additional consent orders have been issued to eliminate recent isolated incidents of residential sewage overflows. Future OWRB Loan and Enterprise Fund resources will be dedicated to the completion of these consent orders.</p>	
Flood Control	\$15 million
<p>The continued implementation of the Citywide Flood Control Plan is the highest priority. Floodplain acquisition, planning services for the Hazard Mitigation Program, and urgent small drainage improvements are identified as the highest priorities by the plan.</p>	
Facilities	\$10 million
<p>ADA improvements at public facilities are top priority. Additionally, sources of maintenance capital need to be identified as an inventory backlog of over \$100 million exists. The City of Tulsa is also providing \$10.0 to assist the Tulsa County Library System with the expansion and rehab of the downtown Central Library.</p>	
<i>Total Public Works and Infrastructure</i>	\$449 million
 <u>SOCIAL AND ECONOMIC DEVELOPMENT</u>	
Planning and Development	\$1 million
<p>Planning and Development will continue to pursue application of the Comprehensive Plan through the initial steps of implementing several small area plans. The Southwest Tulsa Small Area Plan is receiving funds for Route 66 Station.</p>	

CAPITAL PLAN

Executive Summary

<u>PROGRAM/DEPARTMENT</u>	<u>Proposed 5-Year Funding</u>
Working In Neighborhoods (WIN) The Animal Shelter's highest priority is completing the remaining phases of the shelter expansion. This expansion would focus on adoption and community outreach program spaces.	\$0 million
<i>Total Social and Economic Development</i>	\$1 million
Metropolitan Tulsa Transit Authority Projects (MTTA) MTTA's highest priorities are the expansion of the Memorial Dr. transit station, ITS system, and fleet maintenance system upgrades.	\$0 million
<i>Total Transportation</i>	\$0 million
<u>ADMINISTRATIVE AND SUPPORT SERVICES</u>	
Asset Management Projects AMD's top priorities include expanding the City's Compressed Natural Gas Fleet Fueling Infrastructure, and the replacement of one underground fuel tank.	\$0 million
<i>Total Administrative and Support Services</i>	\$0 million
<u>TOTAL PROPOSED FIVE-YEAR FUNDING PROGRAM</u>	\$450 million

CAPITAL PLAN

Executive Summary

CITY OF TULSA

FISCAL YEARS 2015-2019 CAPITAL IMPROVEMENTS FUNDING SCHEDULE

SUMMARY OF HIGH PRIORITY FUNDING REQUESTS BY DEPARTMENT

Prepared by the Department of Finance in Collaboration with the Operating Departments

(amount expressed in thousands)

Project Type	Est. Cost	FY15	FY16	FY17	FY18	FY19	Total
Police Department Projects	\$ 25,500	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Fire Department Projects	37,387	0	0	0	0	0	0
Information Technology Department	11,575	0	0	0	0	0	0
Total Public Safety and Protection	\$ 74,462	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Park and Recreation Department Projects	25,441	0	0	0	0	0	0
Tulsa Zoo Projects	60,840	0	0	0	0	0	0
Gilcrease Museum Projects	43,169	0	0	0	0	0	0
TCC/BOK Projects	17,680	0	0	0	0	0	0
Performing Arts Center Projects	37,210	0	0	0	0	0	0
River Parks Projects	100,106	0	0	0	0	0	0
Total Cultural Devel. and Recreation	\$ 284,446	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Street and Expressway Projects	557,170	100	500	1,200	800	2,000	4,600
Water System Projects	615,715	24,920	33,295	44,570	56,700	52,990	212,475
Sanitary Sewer System Projects	1,134,126	44,708	42,701	36,679	30,728	52,205	207,021
Flood Control Projects	94,625	3,300	3,240	2,700	2,850	3,310	15,400
Facilities Maintenance Projects	119,580	5,000	5,000	0	0	0	10,000
Total Public Works	\$ 2,521,216	\$ 78,028	\$ 84,736	\$ 85,149	\$ 91,078	\$ 110,505	\$ 449,496
Planning and Development Projects	16,550	50	500	0	0	0	550
Working In Neighborhoods (WIN) Projects	5,846	0	0	0	0	0	0
Total Social and Economic Development	\$ 22,396	\$ 50	\$ 500	\$ 0	\$ 0	\$ 0	\$ 550
Metropolitan Tulsa Transit Authority Projects	1,830	0	0	0	0	0	0
Total Transportation	\$ 1,830	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Asset Management Projects	4,935	0	0	0	0	0	0
Total Administrative and Support	\$ 4,935	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total of All Capital Project Types	\$ 2,909,285	\$ 78,078	\$ 85,236	\$ 85,149	\$ 91,078	\$ 110,505	\$ 450,046

Amounts shown do not reflect the value of the Capital Inventory. Dollars reflect the estimated cost of those projects needed in the next five years.

CAPITAL PLAN

Executive Summary

CITY OF TULSA

FISCAL YEARS 2015-2019 CAPITAL IMPROVEMENTS FUNDING SCHEDULE

SUMMARY OF FUNDING REQUESTS BY FUNDING SOURCE *

Prepared by the Department of Finance in Collaboration with the Operating Departments
(amount expressed in thousands)

<u>Funding Source</u>	<u>Est. Cost</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>Total</u>
Future Bond Program	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Future Sales Tax Program	21,950	5,450	6,240	1,900	1,650	3,310	18,550
Water Enterprise	429,755	12,320	20,495	20,170	23,480	26,990	103,455
Water Revenue Bond	87,940	12,600	12,800	24,400	33,220	26,000	109,020
Sewer Enterprise	183,592	4,046	4,793	8,476	13,348	18,640	49,303
State Sewer Loan Program	376,043	40,662	37,908	28,203	17,380	33,565	157,718
Storm Sewer Enterprise	78,985	3,000	3,000	2,000	2,000	2,000	12,000
Deferred Funding	1,731,020	0	0	0	0	0	0
Total Funding by Source	\$ 2,909,285	\$ 78,078	\$ 85,236	\$ 85,149	\$ 91,078	\$ 110,505	\$ 450,046

* Other Funding Sources: Existing Sales Tax Programs; Golf Course Fees; Tax Increment Financing; Equipment Management Fund; Special Purpose Revenue Bonds; and Private Matching Funding.

Amounts shown do not reflect the value of the Capital Inventory. Dollars reflect the estimated cost of those projects needed in the next five years.

CAPITAL PLAN

Executive Summary

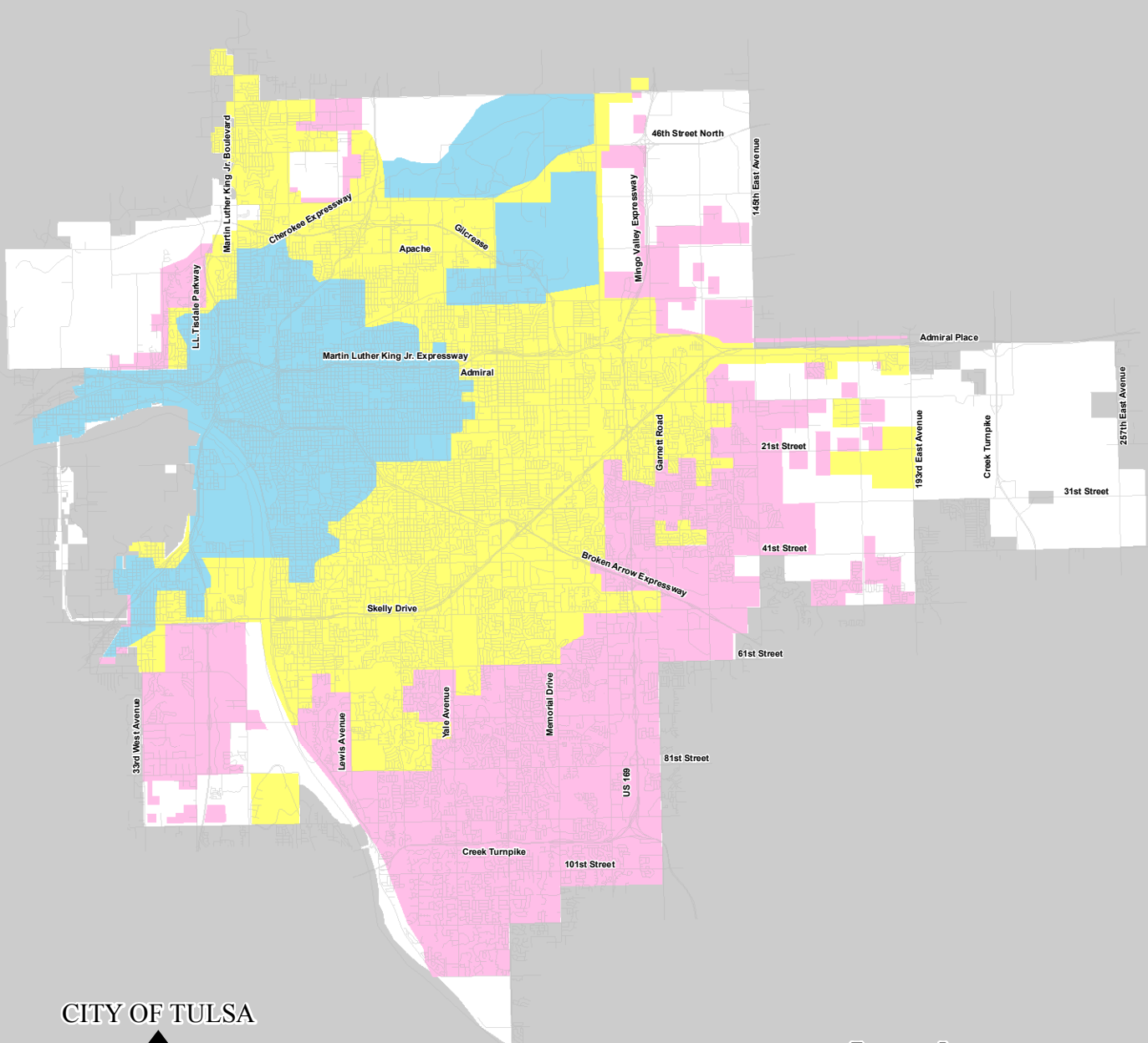
CONSTRAINED VERSUS UNCONSTRAINED INVENTORY BY DEPARTMENT

Fiscal years 2015 – 2019
(All Dollars in Thousands)

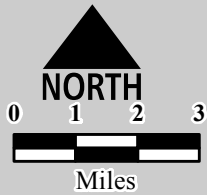
Project Type	Constrained Inventory	Unconstrained Inventory	Total
Police Department Projects	\$ 25,500	\$ 0	\$ 25,500
Fire Department Projects	37,387	0	37,387
Information Technology Department	11,575	0	11,575
Total Public Safety and Protection	\$ 74,462	\$ 0	\$ 74,462
Park and Recreation Projects	25,441	878	26,319
Tulsa Zoo Projects	60,840	0	60,840
Gilcrease Museum Projects	43,169	0	43,169
Tulsa Convention Center and BOK Center	17,680	0	17,680
Performing Arts Center	37,210	0	37,210
River Parks Projects	100,106	0	100,106
Total Cultural Development and Recreation	\$ 284,446	\$ 878	\$ 285,324
Street and Expressway Projects	557,170	2,040,952	2,598,122
Water System Projects	615,715	0	615,715
Sanitary Sewer System Projects	1,134,126	3,288,474	4,422,600
Flood Control Projects	94,625	281,458	376,083
Facilities Maintenance Projects	119,580	456,560	576,140
Total Public Works and Development	\$ 2,521,216	\$ 6,067,444	\$ 8,588,660
Planning and Development Projects	16,550	903,852	920,402
Working In Neighborhoods (WIN) Projects	5,846	2,764	8,610
Total Social and Economic Development	\$ 22,396	\$ 906,616	\$ 929,012
Tulsa Transit Projects	1,830	38,335	40,165
Total Transportation	\$ 1,830	\$ 38,335	\$ 40,165
Asset Management Projects	4,935	8,950	13,885
Total Administrative and Support Services	\$ 4,935	\$ 8,950	\$ 13,885
Total of All Capital Project Types	\$ 2,909,285	\$ 7,022,223	\$ 9,931,508

Urbanization Trends 1900 - 2013

Map 1



CITY OF TULSA



Department of Finance
Budget and Planning Division
March 2014

Legend

	1900 - 1945 Urbanization
	1946 - 1969 Urbanization
	1970 - 2013 Urbanization
	Within the City Limits (But Not Urbanized)



— *Section Six* —
**CAPITAL
PROGRAMS**

ROUTE 66 VILLAGE

This section of the document summarizes the status of previously approved major capital programs and lists all of the capital projects scheduled for funding in FY15. It also describes the primary funding sources available to finance the City's capital needs and provides an analysis of each.

This section is for information only and is not part of the ordinances adopted by the City Council.

the
LEGENDARY
ROUTE 66

FY 15 CAPITAL BUDGET

FUNDED PROGRAM STATUS & OPERATING IMPACT

Introduction

This section describes the status of projects financed as part of past multi-year capital funding programs and potential sources for financing future projects. Since 1980, elected officials have aggressively sought funding for a large number of capital needs. The third-penny sales tax, general obligation bonds, revenue bonds backed by user fees, and state and federal loans and grants have all been used to finance almost \$3.7 billion of capital improvements. The following text briefly describes the past programs. More detailed information is provided about the more recent programs.

Additionally in an effort to tie capital project funding and budgetary considerations together, a summary of any known annual operational impact has been included with the capital program summaries on the following pages. Impact is identified by project name, estimated fiscal year, and known costs. If the project represents an expansion of a current operation, then only the incremental cost above current operations is listed below.

The first four voter-approved five-year Third Penny Sales Tax Programs in 1980, 1985, 1991 and 1996 financed 352 projects costing over \$882 million. All of the originally funded projects are now complete.

From 1983 to 1999 voters approved over \$378 million of General Obligation Bonds for streets, sanitary sewers, flood control, police and fire facilities, maintenance of city buildings, and parks. All of these projects are complete.

Since 1993, the Tulsa Metropolitan Utility Authority (TMUA) has authorized the issuance of over \$265 million in water revenue bonds. The 1993-2006 bonds financed the new Mohawk Water Treatment Plant and several other large water system projects. All have been completed and are in service except projects funded with water revenue bonds issued in the 2007 to 2012 period. These bonds financed a number of new projects including water main and valve replacements, raw waterline and treatment plant improvements, and dam repairs.

1992-2013 Oklahoma Water Resources Board Loans

Since 1992, the City of Tulsa has used the Oklahoma Water Resources Board (OWRB) loan program to address sanitary sewer system high priority needs. So far, this program has provided \$436 million in loans to finance 165 projects ranging from the \$15.5 million headwork improvement project at the Northside Wastewater Treatment Plant to the \$950,000 Southside Wastewater Treatment Plant dewatering facility improvement project.

1992-2013 Oklahoma Water Resources Board Loans As of February 2014

Appropriation	Spent To Date	Obligated By Contract	Appropriation Balance*
\$436,395,000	\$367,222,914	\$25,960,445	\$43,211,641

*Reserved for Projects

Source: City of Tulsa Department of Finance

FY15 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

Status of OWRB Loan Program Projects Not Yet Finished As of February 2014

	Title and Description	Projects Financed	Estimated Completion	Original Principal Amount*
1	2010 A/B Sewer Improvements	SS WWTP Digester Gas Impr Nickel Creek Interceptor Extension	Winter 2015 Winter 2015	\$56,652,000
2	2011 A/B/C Sewer Improvements	Lower Joe Relief Contract 3 Lower Bird Creek WWTP Exp	Winter 2015 Fall 2014	\$54,180,000
3	2012 A/B Sewer Improvements	Mingo, Coal and Flatrock Flow Bas. Haikey Creek Sec and Saf Improv Haikey Creek WWTP Flow Basin	Fall 2014 Winter 2015 Winter 2015	\$14,947,000
4	2013 A/B Sewer Improvements	NSWWTP Nitrification Improvements Haikey Creek Aeration Basin Study SSWWTP Odor Control Improvements Mingo, Coal, & Flatrock FEB Impr. Nickel Creek Interceptor Extension Cherry Creek FEB 5 th Cell Unsewered Areas Sewer Rehab Areawide 2008 Streets Package Sewer Rehab	Fall 2015 Fall 2015 Summer 2015 Fall 2015 Fall 2014 Winter 2015 Winter 2015 Summer 2015 Summer 2015	\$39,266,000

**Estimated Cost represents part of project funded by OWRB Loan Program. Additional funding may be provided by other programs.*

2005 General Obligation Bond Program

On April 5, 2005 the voters approved the issuance of \$250 million in General Obligation Bonds. Through February 2011, all issues are complete. Outside of one half of the general obligation bonds associated with the sanitary sewer system, general obligation bond debt is retired through property tax levies. This program financed over 200 projects including arterial and residential street rehabilitation, bridge repair, expressway improvements, and engineering and right-of-way acquisition for future arterial street widening projects estimated to cost \$154 million. Over \$30 million was provided for sanitary sewers and another \$33 million for stormwater projects. The Police Forensic Lab and Property Room as well as improvements at the Uniform Divisions were financed. A major project for the Fire Department, a new \$11.1 million Regional Training Facility, and improvements to the Gilcrease Museum and Performing Arts Center were also included. Project cost savings in this program have been applied to approved unfunded street improvement projects.

2005 General Obligation Bond Program As of February 2014

Appropriation**	Spent To Date	Obligated By Contract	Appropriation Balance*
\$273,800,000	\$259,456,263	\$9,161,251	\$5,182,486

**Reserved for Projects ** OSU-Tulsa share of forensics lab included.*

Source: City of Tulsa Department of Finance

FY15 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

Streets and Transportation Projects - \$154 million

Over half of the streets and transportation funds were used to rehabilitate the city's streets - \$70 million for residential streets and \$54 million for arterial streets. The repair and replacement of bridges across the City received \$10 million in funding from the program. Another \$20 million was used for expressway projects along with arterial street engineering, right-of-way acquisition, and widening.

Sanitary Sewer Projects - \$33 million

Funding was spent on providing sewer to unserved areas in the city. Rehabilitation and extension projects were allocated over \$20 million.

Flood Control Projects - \$33 million

This funding was spent on critical repair and replacement of flood control facilities, such as the \$15 million Fred Creek rehabilitation program.

Police Projects - \$5 million

This funding was spent on critical expansion, repair and replacement of the Police Forensic Laboratory Facility and Property Room. The Uniform Division facilities also received needed funding for rehabilitation and for expansion at the UDSW facility.

Fire Projects - \$19 million

This funding will be spent on the construction of a new \$11.1 million Regional Training Facility which is currently under construction and should be operational by summer 2014. The training center will be located on the North Campus of Tulsa Community College. The College, who will be a joint operator of the facility, will provide area Fire Departments training related to fire fighting, hazardous incident response, emergency life support and security incident response. Funds from this allocation were also used to relocate Fire Station 16 and rehabilitate five other stations all are now complete and in operation.

Facilities Renovation and Capital Equipment - \$5 million

This funding was spent on critical repair and replacement of the Gilcrease Museum HVAC system to protect the multi-billion dollar collection. The stage floor at the Performing Arts Center was replaced as it was a safety issue. Major roof rehabilitation projects and security improvements citywide also received funding.

2005 General Obligation Bond Program Capital Project Annual Operating Impact

Project	Impact Fiscal Year	Personnel	Utilities Fuel	Maintenance Materials/Supplies	Total
Fire Safety Training Center*	FY15	0	40,000	0	\$40,000

*Includes some operating costs for Homeland Security Equipment Facility project in 2006 Sales Tax Program

Source: City of Tulsa Department of Finance

2006 Sales Tax Extension Program

To date, the tax has funded all of the original 130 projects in six broad categories. Program cost estimates refer to the part of the project funded by the 2006 Sales Tax Program - other programs may provide additional funding. The program, approved by voters on May 9, 2006, received its first sales tax revenue in September 2006. In addition to funding the shortfall in the 2001 program, \$383 million in new projects have been funded with this tax. Originally, the program was forecast to generate approximately \$463.5 million in revenue. However, current projections total \$450.2 million.

FY15 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

Current Projection 2006 Sales Tax Program February 2014

(amount expressed in thousands)

Fiscal Year

	2007 (1)	2008	2009	2010	2011	2012	2013 (2)(3)	2014 (4)	2015 (4)	Total
Sales Tax	\$53,066	\$69,173	\$69,827	\$64,458	\$66,171	\$70,254	\$42,111	\$0	\$0	\$435,060
Interest	751	2,628	2,658	1,906	1,606	1,526	1,269	970	773	14,087
Misc Income	0	0	0	0	0	0	0	1,037	0	1,037
TOTAL	\$53,817	\$71,801	\$72,485	\$66,364	\$67,777	\$71,780	\$43,380	\$2,007	773	\$450,184

(1) 9.5 months of collections in FY07

(2) Assumes collections in FY 13 to fully fund all unfunded projects.

(3) FY07 thru FY13 actuals; FY14 Estimate

Public Safety - \$65 million

Funds in this category have been used to replace police cars and helicopters, and fire and emergency medical apparatus and equipment. The largest Police Department project, the \$16 million Forensic Laboratory, Research and Property Room Facility, is now complete and operational. Over \$17 million will be used to keep the Police vehicle fleet up to standards. The Fire Department will build a new station in southeast Tulsa to serve that growth area; and will purchase land for a new station in east Tulsa for future needs. A Homeland Security Equipment Storage Facility has been funded and is currently under design. The Information Technology Department continues its program of upgrading the City's computer capabilities and replacing the aging Citywide Network. A new, cost saving, state-of-the-art Voice Over Internet Protocol (VoIP) telephone system has replaced the old telephone system.

Critical Weather Alert Sirens were replaced all over the city. A new communications tower and backup power protection for the City's prime communications site is also funded. As part of the program, a wireless communications system for the City will enhance all forms of critical communications between departments such as Police, Fire and Emergency Management.

Culture and Recreation - \$41 Million

Capital maintenance projects at most of the City parks and the Zoo are the largest projects in this category. Maintenance and renovation of shelters, bathrooms, irrigation systems, water lines, playground safety surfaces and walkways will serve to keep parks useful and safe. The Zoo projects include a new Asian Cat Exhibit, renovations to the North American Living Museum and the Zoo's security system.

Expansion and repairs at the sports complexes and the development of a soccer complex which is nearing completion were included in the plan. This program has funded repairs and improvements to the Gilcrease Museum, the Convention Center and the Performing Arts Center.

River Parks will ultimately receive over \$16 million in funding to implement phases of the Arkansas River Corridor Master Plan. West Bank Festival Park expansion and renovation will receive funding as will the east bank of the river. Major trail resurfacing, widening, and maintenance was also funded in this program.

Downtown, Economic and Neighborhood Development - \$24 million

Over \$13 million of the funds in this category were used to support the development of the new Bank of Oklahoma Arena. Improved streets, parking, signage and linkages were built to coincide with the Center's

FY15 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

opening. Another \$2 million continued the downtown property acquisition program in the arts and entertainment district. Other projects were funded in the Kendall-Whittier and Dirty Butter Creek areas, as recommended in various plans. A \$3 million economic development fund to support the city's economic recovery was included in this program.

Sanitary Sewer and Flood Control - \$52 million

Twenty-eight million dollars has been used to fund sanitary sewer projects. Most of the projects involve providing service to unserved areas or newly annexed eastern areas of the city including the largest - an \$11 million expansion of the Bird Creek Plant which is now under construction. In the area of flood control, a \$12.5 million program continued the 2005 General Obligation Bond's Fred Creek Drainage project. A project in the Elm Creek area along 6th Street will create sites for mixed use development near downtown and the Central Park Centennial Center. Erosion control and bank stabilization projects all over the city were also financed.

Streets and Transportation Projects - \$115 million

A significant portion of the streets and transportation funds have been used to rehabilitate the city's streets - \$26 million for residential streets and \$32 million for arterial streets. The remainder was spent on widening many of the city's overloaded major arterial streets and intersections. Streets improved included 41st, 61st, 81st, 91st, 129th E. Avenue, Peoria, Pine, Mingo, Garnett, and the Gilcrease Expressway. Five intersections were widened. Over \$12 million was spent on downtown streets around the new arena and almost \$5 million improved the Boulder Avenue Bridge. Funds were also set aside to perform street surface repairs and crack sealing; repair and replace bridges, and continue development of the Tulsa Trails. In addition, this program included money to purchase transit buses and vans to improve service to Tulsa's transit patrons.

Facilities Renovation and Capital Equipment - \$86 million

Out of the \$86 million allocated, \$58 million has been used to purchase capital equipment such as dump trucks, excavating equipment, City cars, personal computers, and mowing equipment. Another \$14 million has been spent on replacing roofs, repairing parking lots, replacing air conditioning units, Americans with Disabilities Act modifications, and other general building repairs. Additionally, \$2 million was allocated for Equipment Management facility renovation and construction.

2006 Sales Tax Program Capital Project Annual Operating Impact

Project	Impact Fiscal Year	Personnel	Utilities Fuel	Maintenance Materials Supplies	Total
Homeland Security Equipment Facility*	FY15	\$0	\$ 0	\$ 40,000	\$ 40,000
Traffic Engineering Maintenance Facility	FY15	0	32,000	0	32,000
Manion Water Playground	FY15	0	52,000	0	52,000
Clark Water Playground	FY15	0	52,000	0	52,000
Hilti Baseball Park Restrooms	FY15	0	0	20,000	20,000
TOTAL		\$ 0	\$136,000	\$ 60,000	\$196,000

*Operating costs include Fire Safety Training Center project in 2005 GO Bond Program

Source: City of Tulsa Department of Finance

FY15 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

2008 Street Improvement Program

On November 4, 2008, the City of Tulsa electorate approved a \$451.6 million capital improvements program to rehabilitate the City's arterial and residential streets. The original program consisted of \$166.6 million in sales tax and \$285 million in General Obligation Bond proceeds to fund the construction of 152 projects throughout the city. However, due to underperformance, sales tax current projections are estimated at \$143.6 million. Cost savings in other programs have enabled the City to fund all of the original projects. The bond portion of the program will encompass seven issues scheduled from 2009 to 2015. The first issue of \$11.1 million was completed in the spring of 2009, the \$70 million second issue was completed in the fall of 2009, the \$58.9 million third issue was completed in the fall of 2010, the \$50 million fourth issue was completed in the fall of 2011, the \$45 million fifth issue was completed in January of 2013, the \$35 million sixth issue was completed in March of FY14, and the \$15 million seventh and final issue will be completed in FY 15. The sales tax portion of the program is comprised of a 0.167 percent sales tax increase and an extension of the current third penny sales tax which expires in June 2014.

Current Projection 2008 Street Improvement Program (amount expressed in thousands)

	Fiscal Year							
	2009	2010	2011	2012 (1)	2013 (2)	2014 (3)	2015	Total
Sales Tax	\$0	\$0	\$0	\$7,002	\$41,758	\$84,257	\$10,637	\$143,654
Interest	0	0	0	33	132	470	450	1,085
Bond Proceeds	11,100	70,000	58,900	50,000	45,000	35,000	15,000	\$285,000
TOTAL	\$11,100	\$70,000	\$58,900	\$57,035	\$86,890	\$119,727	\$26,087	\$429,739

(1) Assumes 7.5 months of collections for 0.167% of the dedicated sales tax in FY 12.

(2) Assumes 6 months of collections for 1% of the dedicated sales tax in FY 13.

(3) FY12 Actual; FY13 Actual; FY14 Estimate; FY15 Budget

2014 Sales Tax & Bond Program

On November 12th, 2013, the City of Tulsa electorate approved a \$918.7 million capital improvements program to continue the rehabilitation of the City's arterial and residential streets, and address various departmental capital and infrastructure needs across the City as a whole. The program consists of \$563.7 million in sales tax and \$355 million in General Obligation Bond proceeds to fund the construction of 267 projects throughout the city.

Current Projection 2014 Sales Tax & Bond Program February 2014 (amount expressed in thousands)

	Fiscal Year								
	2014	2015 (2)	2016	2017	2018	2019	2020	2021	Total
Sales Tax	\$0	\$70,847	\$81,016	\$81,027	\$82,243	\$83,476	\$84,728	\$78,833	\$562,170
Interest (1)	0	414	414	810	822	835	847	788	4,930
Bond Proceeds	15,000	55,000	95,000	70,000	60,000	60,000	0	0	355,000
TOTAL	\$15,000	\$126,261	\$176,430	\$151,837	\$143,065	\$144,311	\$85,575	\$79,621	\$922,100

(1) Assumption of 1% interest rate

(2) Sales Tax: FY15 Budget

(3) Sales Tax: FY16-21 Estimate

FY15 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

Public Safety - \$78 million

Funds in this category have been used to replace police cars and helicopters, fire apparatus and equipment, and facility repairs. The largest Police Department project, \$4 million, will go to renovation and repairs at the Police Academy, Courts, and COMPSTAT building. Over \$22 million will be used to keep the Police vehicle fleet up to standards. The Fire Department will spend the majority of its funding on apparatus replacement (\$17 million) and fire station rehabilitation (\$7 million). The Information Technology Department has funding set aside to replace the City's aging Financial System (\$10 million) and the Police Department's aging Law Enforcement Record Management System (\$7 million).

Culture and Recreation - \$83 Million

Capital maintenance projects at most of the City parks and the Zoo are the largest projects in this category. Maintenance and renovation of shelters, bathrooms, playground safety surfaces and walkways will serve to keep parks useful and safe. Additionally, 5 pools will receive a total renovation. The Zoo projects include a new Tiger and Snow Leopard Exhibit, and Large Carnivores Exhibit.

This program has funded repairs and improvements to the Gilcrease Museum, safety improvements at the Performing Arts Center, and matching dollars for repairs at the City/County Library.

River Parks will receive \$4 million in funding to address facility maintenance repairs, and \$8 million to renovate a Pedestrian Bridge over the Arkansas River as part of the George Kaiser Family Foundation Gathering Place Development.

Social and Economic Development - \$39 million

Four million dollars have been dedicated to the first phase of the Tulsa Animal Shelter Expansion, as well as more immediate rehabilitation projects on the facility. The expansion will focus primarily on the adoption and community outreach program spaces, creating a larger more accommodating environment for Planning and Development adoption. Additionally, \$35 million has been dedicated to Planning and Development projects, including \$11 million for storm, sewer, and street infrastructure related to the Eugene Field Redevelopment project. Another \$6 million has been funded for the Annual Economic Development Priority Opportunities project. These tightly monitored, yet rapidly deployable funds will be available for remedial infrastructure improvements directly related to business retention expansion, and recruitment within Tulsa. Remaining funds will be dedicated to various small area plans as well as implementation of the Tulsa Comprehensive Plan.

Flood Control - \$3 million

This package includes \$3 million for an engineering study of levees in Levee District 12, as well as limited and necessary improvements to the levee system.

Streets and Transportation Projects - \$655 million

A significant portion of the streets and transportation funds have been used to rehabilitate the city's streets - \$275 million for residential streets and \$208 million for arterial streets. Another \$81 million will be dedicated to widening many of the city's overloaded major arterial streets and intersections. Twenty million is dedicated to intersection improvements and another \$16 million for bridge repair and replacement. Funds were also set aside to perform street surface repairs and crack sealing, and various traffic related improvements. In addition, this program includes money to purchase transit buses and vans to improve service to Tulsa's transit patrons.

Facilities Renovation, Capital Equipment, and Equipment Management - \$60 million

Out of the \$60 million allocated, \$46 million has been dedicated to purchase capital equipment such as dump trucks, excavating equipment, personal computers, and mowing equipment. Another \$9 million has been reserved for replacing roofs, repairing parking lots, replacing air conditioning units, Americans with

FY15 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

Disabilities Act modifications, and other general building repairs. Lastly, \$6 million will be appropriated to the Equipment Management Department for Compressed Natural Gas fleet fueling infrastructure expansion, facility maintenance and improvements, and Radio Frequency Identification Systems for use at all City fuel locations.

2014 Sales Tax Program Projected Capital Project Annual Operating Impact

Project	Impact Fiscal Year	Personnel	Utilities Fuel	Maintenance Materials Supplies	Total
Law Enforcement Records Management System	FY16	\$ 0	\$ 0	\$ 30,000	\$ 30,000
Water Playgrounds (Penney, Reed, and Lacy Parks)	FY17	0	156,000	0	156,000
Restroom Additions (Hunter Park)	FY21	0	0	20,000	20,000
Cousins Park Improvements	FY21	0	20,000	120,000	140,000
Lacy Park Expansion	FY16	60,000	10,000	27,000	97,000
Animal Shelter Expansion	FY21	110,000	0	30,000	140,000
Peoria Bus Rapid Transit	FY21	450,000	150,000	200,000	800,000
TOTAL		\$620,000	\$336,000	\$427,000	\$1,383,000

Source: City of Tulsa Department of Finance

FY15 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

Fiscal Year 2014-2015 Capital Budget

As a part of the annual budget process, the Mayor and City Council determine the appropriations for approved Capital Improvement Projects. They are funded from numerous sources including Sales Tax, General Obligation Bonds, enterprise funds, water system revenue bonds, Oklahoma Water Resources Board loans, and federal transportation grants. The following is a list of capital projects, by funding source, being funded in FY 14-15.

Funding Source, Department and Project	FY14-15 Appropriations (in dollars)
Water Enterprise Capital Projects Fund (6021)	
Source Water Protection and Management Program	690,000
Eucha, Spavinaw Water Quality Court Master	530,000
Oologah Pump Station Rehabilitation	1,000,000
Lynn Lane and Yahola Terminal Storage Repair	350,000
Mohawk WTP Maintenance Capital Improvements	250,000
A.B. Jewell WTP Residuals Handling, Thickening, and Dewatering Improvements	300,000
A.B. Jewell Maintenance & Improvements	500,000
A.B. Jewell WTP HSPS Improvements	2,700,000
A.B. Jewell WTP Electrical - Upgrade TMUA-owned medium voltage switchgear	300,000
A.B. Jewell WTP Physical Security Improvements	100,000
A.B. Jewell WTP New Emergency Generator Equipment	150,000
A.B. Jewell WTP Structural/Architectural Rehabilitation and Replacement	350,000
Waterline Relocations - Citywide	750,000
Water Mains Replacements - City Wide	2,900,000
Dead-End Distribution Mains Connections	350,000
Large Water Valve Replacement-City Wide	100,000
Utility Bridges - Repaint/Rehabilitation	100,000
Bixby Master Meter Connection Improvement	900,000
Total Water Enterprise Capital Projects	<u>12,320,000</u>
Water Revenue Bonds Capital Projects (Proposed)	
Mohawk WTP Structural / Architectural Rehabilitation and Repairs	350,000
Mohawk WTP New Emergency Generator Equipment	150,000
Water Mains Replacements - City Wide	9,100,000
Water Tanks - Repaint/Rehabilitation	3,000,000
Total Water Revenue Bond Capital Projects	<u>12,600,000</u>
Sewer Enterprise Capital Projects Fund (6031)	
Demolish Trickling Filter Plant and Stormwater Improvements	500,000
Northgate LS Relief	103,000
Lafortune Park 18, 71-S Relief	194,000
SS WWTP Concrete Protective Coatings	150,000
Haikey Creek SAMS Equipment Replacements	206,000
Haikey Creek WWTP Safety and Security Improvements to Disinfection Facilities	1,300,000
Spunky Creek Main Stem South Contract 1	450,000
Resurface WWTP & Lift Stations Roadways & Parking	300,000
Lift Station Replacements or Upgrades	779,000
Areawide Roof Rehab/Replacement	64,000
Total Sewer Enterprise Capital Projects	<u>4,046,000</u>
OWRB Water Revolving Loan (Proposed)	
Apache Lift Station Screening Improvements, Access Road and other Upgrades	3,300,000
Northside Interceptor Lift Station Screening Improvements and Upgrades	350,000
Southside WWTP 71st Street Lift Station Expansion and Screen Improvements	2,900,000
71st Street Dewatering Facility Improvements	2,400,000

FY15 CAPITAL BUDGET

FUNDED PROGRAM STATUS & OPERATING IMPACT

Funding Source, Department and Project	FY14-15 Appropriations (in dollars)
Southside WWTP Security and Safety Improvements	939,000
Southside WWTP Sludge Management Facility Remodeling	500,000
RL Jones Gravity Sewer & Airport LS Relief - RL Jones LS & FM	4,716,000
Nickel Creek South Interceptor - Contract 2	2,060,000
Haikey Crk Lift Station Improvements - Phase 2, 3 and 4	1,012,000
Haikey Creek Flow Equalization Basin Expansion and Plant Effluent Water Pump Station	4,030,000
Rose Dew LS Rehabilitation	155,000
Sewer Rehab Area Wide	6,400,000
Unsewered Areas Areawide	2,000,000
Concrete Pipe Replacement	4,200,000
Areawide Point Repairs	2,200,000
2008 Street Package - Sewer Rehab/Replacement	3,500,000
Total OWRB Water Revolving Loan Projects	<u>40,662,000</u>
Stormwater Enterprise Fund (6041)	
Neighborhood Urgent Flood Control Projects	3,000,000
Total Stormwater Enterprise Capital Projects	<u>3,000,000</u>
2001 Sales Tax Fund (6008)	
Performing Arts Center (PAC)	
PAC Renovation & Improvement	75,000
Total 2001 Sales Tax Capital Projects	<u>75,000</u>
2008 Special Temporary Sales Tax Fund (6011)	
Citywide - Arterial Routine and Preventative Maintenance	
Peoria Ave: 41st-51st Street (overlay)	490,000
Harvard Ave: 41st-51st Street (overlay)	300,000
Peoria Ave: 31st-39th Street (overlay)	410,000
Citywide - Non-Arterial Routine and Preventative Maintenance	
Non-Arterial Mill & Overlay 104021 Contract 8	1,300,000
Non-Arterial Mill & Overlay 104021 Contract 9	5,000,000
Non-Arterial Crack Sealing 104021 Contract 10 (silicone)	2,000,000
Non-Arterial Crack Sealing 104021 Contract 11 (hot rubber)	500,000
Total 2008 Special Temporary Sales Tax Projects (Streets)	<u>10,000,000</u>
2014 Sales Tax Capital Projects Fund (6014)	
Police Department	
Police Five-Year Capital Equipment Needs as Described in the 2012 Equipment Study	3,275,000
Total Police Department Projects	<u>3,275,000</u>
Fire Department	
Self contained breathing apparatus (SCBA)	2,600,000
Fire station generators	200,000
Total Fire Department Projects	<u>2,800,000</u>
Information Technology Department	
Law enforcement record management system	6,530,000
Total Information Technology Department Projects	<u>6,530,000</u>
Parks and Recreation Department	
McClure - Pool Reconstruction	500,000
Lacy Park Master Plan - Phase 1	3,600,000
Total Parks and Recreations Department Projects	<u>4,100,000</u>

FY15 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

Funding Source, Department and Project	FY14-15 Appropriations (in dollars)
Tulsa Zoo	
Master Plan - Tiger & Snow Leopard Exhibits	3,750,000
Total Tulsa Zoo Projects	<u>3,750,000</u>
Gilcrease Museum	
Thomas Gilcrease House roof replacement	25,000
Closed circuit TV camera upgrade	65,000
Gilcrease Library/archival storage support	45,000
Kitchen grease trap and sanitary sewer replacement	165,000
Gallery lighting controls replacement	40,000
Public restrooms renovation	50,000
Roof replacement/repairs not included in 2013	<u>1,500,000</u>
Total Gilcrease Museum Projects	<u>1,890,000</u>
River Parks	
Park Facilities Refurbishment	200,000
Pedestrian Bridge	<u>870,000</u>
Total River Parks Projects	<u>1,070,000</u>
Streets	
Arterial Street Rehabilitation and Citywide Projects	
Charles Page Blvd. - 33rd W. Ave. to 25th W. Ave.	180,000
Union Ave. - Southwest Blvd. to W. 41st St.	110,000
11th St. - 89th E. Ave. to Mingo Rd.	250,000
15th St. - Peoria Ave. to Lewis Ave.	330,000
31st St. - Riverside Dr. to Peoria Ave.	170,000
Memorial Dr. - 91st St. to Creek Tpk.	100,000
Downtown Arterial Streets	400,000
Pine St. & Lewis Ave. Intersection	140,000
61st St. & Sheridan Rd. Intersection	165,000
Widen Yale Avenue, 81st St. to 91st Street South	600,000
Widen Riverside Drive, 24th to 33rd Place South	19,000,000
Gilcrease Expressway Local Match	2,500,000
Bridges - Replacement and Rehabilitation Programs	
Bridge No. 247 - 9200 E. 11th St.	15,000
Bridge No. 210 - 5600 S. Harvard Ave.	5,000
ODOT Rehabilitation and Replacement Program	600,000
Citywide guardrail replacement	100,000
Roadway, pedestrian, and decorative lighting replacement	100,000
Signing, Pavement marking, and Delineation	75,000
Traffic calming	75,000
Traffic signal installation, modification, and safety improvements	100,000
Citywide ADA Transition Plan Implementation (High & Medium Priorities)	150,000
Citywide Matching Funds	190,000
IDL Entrance Rehabilitation (1st, 7th, and 8th Streets; signals at 1st and Greenwood)	<u>300,000</u>
Total Streets Projects	<u>25,655,000</u>
Stormwater	
Levee District #12 rehabilitation	<u>300,000</u>
Total Stormwater Projects	<u>300,000</u>
Citywide Public Facilities	
ADA Transition Plan - Buildings	50,000
ADA Transition Plan - Parks	50,000
Public Facilities, OTC	100,000

FY15 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

Funding Source, Department and Project	FY14-15 Appropriations (in dollars)
Public Facilities, Roofing	50,000
Total Citywide Public Facilities Projects	250,000
Animal Welfare	
Animal Shelter immediate improvements - ventilation system and facility improvements	200,000
Total Animal Welfare Projects	200,000
Planning and Development	
Annual Economic Development Priority Opportunities	600,000
Corridor and Small Area Planning	150,000
Phase I – Northland Strategic Acquisition and Street Improvements	250,000
Retail and Residential Development	4,000,000
Phase I – Pearl District Flood Control and Redevelopment	2,000,000
Eugene Field Redevelopment	1,000,000
Route 66 Station (restrooms and short-term parking)	50,000
Total Planning and Development Projects	8,050,000
Tulsa City-County Library	
Tulsa Central Library Project	5,000,000
Total Tulsa City-County Library Projects	5,000,000
Transit	
Replace Aging Vehicles - local match (Replace 33 fixed-route & 39 LIFT program busses)	500,000
Peoria Bus Rapid Transit (BRT) Project	400,000
Total Transit Projects	900,000
Asset Management Department	
Compressed natural gas (CNG) fleet fueling infrastructure expansion	200,000
EMD facilities maintenance	140,000
Lighting systems, driveways, sidewalks, energy efficiency upgrades, HVAC, and Plumbing	200,000
Total Asset Management Department Projects	540,000
Capital Equipment	
Five-Year Capital Equipment Needs as Described in the 2012 Equipment Study (excluding Police).	6,020,000
Total Capital Equipment Projects	6,020,000
Total 2014 Sales Tax Capital Projects	70,330,000
2008 General Obligation Bond Program (Issue 6 - 6327)	
Citywide – Railroad Crossings	125,000
Citywide – General Engineering/Testing/Inspection	2,000
Non-Arterial Street Rehabilitation	
Maintenance Zone 1007: E Admiral Blvd north to E Pine & N Peoria Ave east to N Utica Ave	6,971,000
Maintenance Zone 6151: E Admiral PI south to E 4th St & S 181st E Ave east to S 193rd E Ave	4,582,000
Maintenance Zone 9037: E 41st St S north to E 31st St S & S Lewis E Ave east to S Harvard E Ave	901,000
Maintenance Zone 9044: Skelly Drive north to E 41st St S & S Lewis E Ave east to S Harvard E Ave	529,000
Bridges - Replacement and Rehabilitation Programs	
Bridge 290 – 200 North 49Th West Avenue	1,890,000
Total 2008 General Obligation Bond Capital Projects	15,000,000
2014 General Obligation Bond Program (Issue 2 - 6329)	
Arterial Street Rehabilitation and Citywide Projects	
36th St. - N. MLK Jr. Blvd. to Peoria Ave.	330,000
Apache St. - MLK Jr. Blvd. to Peoria Ave.	2,410,000
W. 41st St. S. - 41st W. Ave. to S. 33rd W. Ave.	1,510,000
S. 33rd W. Ave. - 41st St. to 51st St.	2,455,000

FY15 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

Funding Source, Department and Project	FY14-15 Appropriations (in dollars)
11th St. - Peoria Ave. to Utica Ave.	1,635,000
11th St. - Sheridan Rd. to Memorial Dr.	1,600,000
51st St. - Sheridan Rd. to Memorial Dr.	1,215,000
41st St. - Lewis Ave. to Harvard Ave.	2,455,000
Intersections	
41st St. & Lewis Ave. Intersection	1,845,000
Citywide - Arterial Rehabilitation	900,000
Citywide - Arterial Sidewalk Improvements	300,000
Citywide - Arterial Routine and Preventive Maintenance	3,745,000
Citywide Matching Funds	450,000
ODOT Rehabilitation and Replacement Program	1,640,000
Non- Arterial Street Rehabilitation	
Maintenance Zone 1001: Pine St north to Apache St & MKL Jr Blvd east to N Peoria Ave	830,000
Maintenance Zone 1007: E Admiral Blvd north to E Pine & N Peoria Ave east to N Utica Ave	475,000
Maintenance Zone 1073: Apache St north to 36th St N & N Lewis Ave east to N Harvard Ave	480,000
Maintenance Zone 1099: 56th St N north to 61st St N & MLK Jr Blvd east to N Garrison Pl	320,000
Maintenance Zone 1157 (S): W Edison St north to W Newton St & N 33rd W Ave east to Gilcrease Museum Road	260,000
Maintenance Zone 2055: 71st St S north to 61st St S & Riverside Dr east to S Lewis Ave	1,285,000
Maintenance Zone 2056: 71st St S north to 61st St S & S Lewis Ave east to S Harvard Ave	1,160,000
Maintenance Zone 2065: 51st St S north to 41st St S & 41st W Ave east to Elwood Ave	895,000
Maintenance Zone 2119: S Harvard East Ave north to 101st St S & Delaware Ave east to Gary Pl	360,000
Maintenance Zone 2126: Jackson Ave. from 71st St., south to dead end.	305,000
Maintenance Zone 3003: Pine St north to Apache St & Lewis Ave east to Harvard Ave	775,000
Maintenance Zone 3010: Admiral Blvd north to East Tecumseh St & Yale Ave east to Sheridan Rd	800,000
Maintenance Zone 3018: 89th E. Ave. from Admiral Pl. to 4th Pl.	395,000
Maintenance Zone 3080: 68th E. Ave. from Queen St. to Pine St.	170,000
Maintenance Zone 4015: 11th St S north to Admiral Pl & Harvard Ave east to Yale Ave	895,000
Maintenance Zone 4031: 29th St north to 21st St S & Harvard Ave east to Yale Ave	1,200,000
Maintenance Zone 5027: 21st St S north to 11th St S & Highway 169 east to S Garnett Rd	1,265,000
Maintenance Zone 6027: 21st St S north to 14th St S & 108th E Ave east to S Garnett Rd	1,040,000
Maintenance Zone 6035: 31st St S north to 21st St S & Garnett Rd east to 129th E Ave	400,000
Maintenance Zone 6142: 31st St S north to 21st St S & 129th East Ave east to 145th E Ave	800,000
Maintenance Zone 6147: 21st St S north to 11th St S & 177th E Ave east to 193rd E Ave	890,000
Maintenance Zone 7100: 61st St S north to 51st St S & Mingo Rd east to Garnett Rd	300,000
Maintenance Zone 7133: 109th E. Ave. / 45th St. from 41st St. to Garnett Rd.	1,740,000
Maintenance Zone 8103: 81st St S north to 71st St S & Sheridan Rd east to Memorial Dr	1,685,000
Maintenance Zone 8112: 101st St S north to 91st St S & Yale Ave east to Sheridan Rd	1,800,000
Maintenance Zone 9031: 31st St S north to Broken Arrow Expressway & Harvard Ave east to Yale Ave	485,000
Maintenance Zone 9058: 71st St S north to 61st St S & Yale Ave east to Sheridan Rd	840,000
Citywide Non-Arterial Rehabilitation	400,000
Citywide Non-Arterial Routine and Preventive Maintenance	9,000,000
Citywide Non-Arterial Sidewalk Improvements	100,000
Bridges - Replacement and Rehabilitation Programs	
Bridge No.189 - 4700 N. Iroquois Ave.	180,000
Bridge No. 298 - 2100 E. 61st St.	900,000
Bond Issuance Costs	80,000
Total 2014 General Obligation Bond Capital Projects	55,000,000
Total FY 2014-2015 Capital Program Appropriations	\$ 223,033,000

FY15 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

FINANCING CAPITAL PROJECTS

The City has identified a large inventory of capital needs. The primary funding sources available to finance them are:

- Third Penny Sales Tax
- Enterprise funds and related revenue bonds
- Oklahoma Water Resources Board (OWRB) State loans for sanitary sewers
- General Obligation Bonds
- Federal and state highway funds and transportation grants

Each is reviewed below and analyzed for availability and ease of use.

Sales Tax

The City has used a temporary Third-Penny Sales Tax for capital improvements since 1981. This tax has provided over \$2.4 billion for all types of capital projects. The voters again approved the extension of this tax in November 2013 along with an accompanying 0.1 percent increase to generate \$564 million thru 2021 to address both street improvements throughout the city as well as citywide departmental capital needs.

Enterprise Funds

Enterprise funds are used to finance operations in the city that are similar to private utilities. The intent is to recover the costs of providing these services by charging the persons using them. The City and its trusts have used this method of financing capital improvements and operations in a variety of areas including water, sanitary sewer, stormwater management, parking facilities, solid waste disposal, golf courses, and emergency medical services.

There are two ways capital facilities can be financed through user fees:

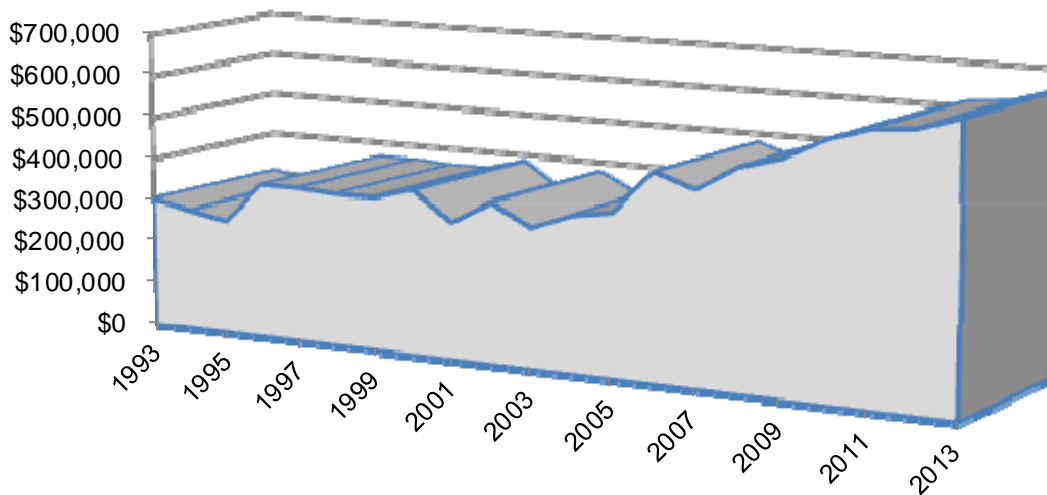
- 1) On an annual basis from collections (pay as you go), and
- 2) Revenue Bonds

It has been the policy of elected officials to finance all water, and solid waste disposal improvements with enterprise funds. Sanitary sewers, golf courses and flood-control facilities are not totally self-supporting and, barring a policy change, it is not contemplated they will be during the five-year time frame of this plan. Parking facilities are normally self-supporting, but two parking projects were included in the 2006 Sales Tax Proposal in support of downtown development.

FY15 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

The total revenue bond debt for the City's authorities from FY93 through FY13 and the outstanding revenue bond debt by category at the end of FY13 are shown below.

**Revenue Bond Debt
City of Tulsa Authorities
FYs 1993 - 2013
As of June 30**
(amount expressed in thousands)



Source: City of Tulsa Department of Finance

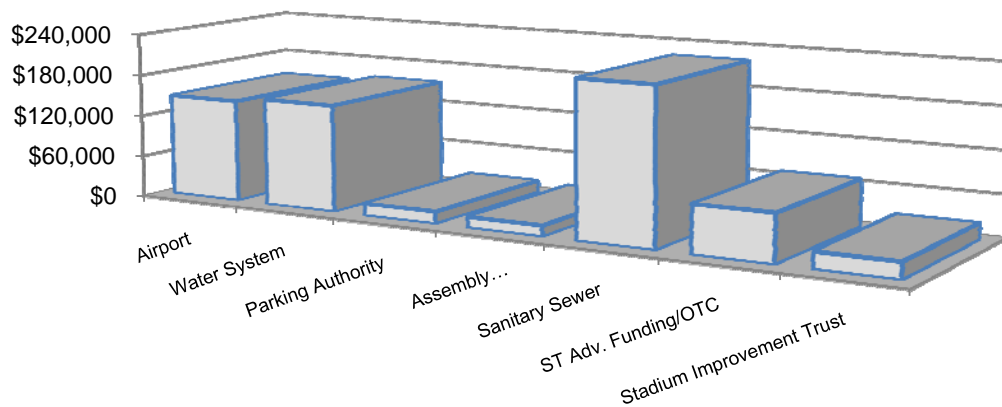
State Loans for Sanitary Sewers

As part of the 1972 Clean Water Act, the Federal government provided municipalities with grants to construct sanitary sewer improvements needed to meet the new water quality standards. During the 1980s the grants became loans and the State was placed in charge of administering the loan program. The program is an attractive financing tool, as the interest rates are lower than can be achieved through traditional bonds. The City has used this program to finance over \$436 million in sanitary sewer projects and will continue to do so as long as it is financially advantageous.

FY15 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

Revenue Bond Debt By Type of Issue City of Tulsa Authorities As of June 30

(amount expressed in thousands)



Source: City of Tulsa Department of Finance

The estimated amounts of annual discretionary capital funds that will be available from the Water, Sewer, and Stormwater Funds from projected revenues in these funds are shown below. Any remaining water system needs will be financed with revenue bonds, while sales tax, general obligation bonds or OWRB loans will be used for sanitary sewer and, excepting OWRB loans, stormwater projects.

Projected Discretionary Annual Capital Funds Selected Enterprise Funds City of Tulsa FYs 2015 - 2019 (in 000s)

Fund	2015	2016	2017	2018	2019
Water	\$12,320	\$20,495	\$20,170	\$23,480	\$26,990
Sewer	\$4,046	\$4,793	\$8,476	\$13,348	\$18,640
Stormwater	\$3,000	\$3,000	\$2,000	\$2,000	\$2,000

Source: City of Tulsa Department of Finance

General Obligation Bonds

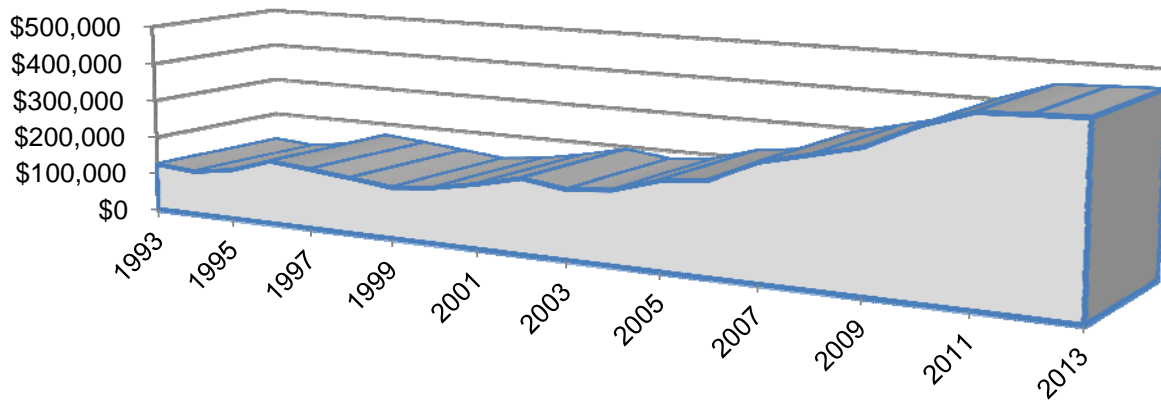
General Obligation (GO) Bonds can be issued by an Oklahoma municipality only upon the consent of the voters in the jurisdiction. They are retired with a dedicated annual levy on property. There are several ways to judge the appropriate level of a municipality's GO debt. One of the most common is the ratio between the jurisdiction's annual net assessed value and the amount of outstanding obligations. Tulsa's Net General Obligation Bond Debt was \$450 million on June 30, 2013. This is 14.3 percent of the City's net assessed valuation, well below the 25 percent used by bond underwriters as an indicator of fiscal prudence. Using the 25 percent limitation as a standard, the City has an additional \$339 million in general obligation bonding capacity.

Per capita debt is another measure of appropriate debt levels widely used by bond rating agencies and other financial firms. In FY13, Tulsa's per capita debt was \$1,134.

FY15 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

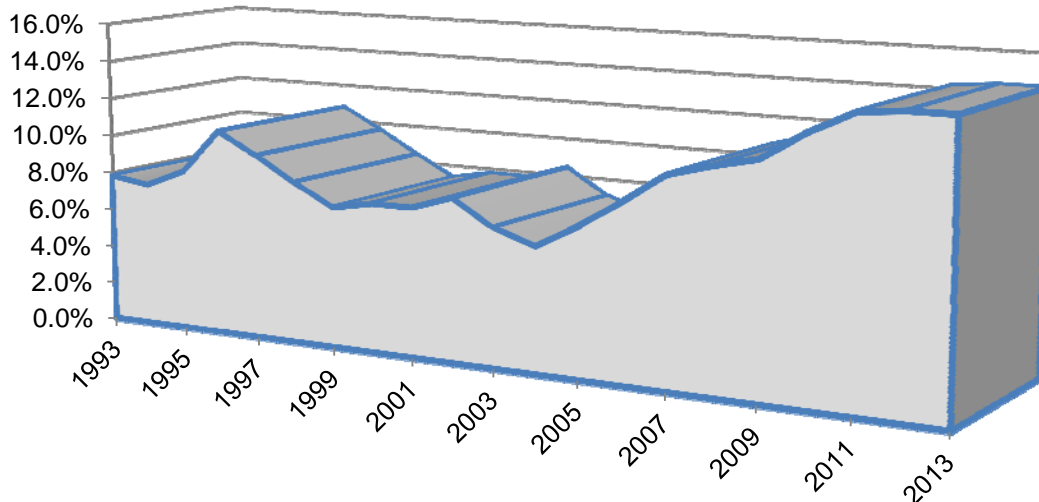
A final measurement is the mill levy required each year to retire maturing obligations. As shown below, the property tax levies in Tulsa increased as each bond issue was sold. The levy amount actually declined when the bonds authorized in 1999 were issued, with the last bonds being sold in February, 2002. The increase in the assessed valuation, along with low interest rates, caused this fortunate outcome. With the approval of the 2005 General Obligation Bonds, the required levy began increasing in FY07 and is currently 20.24 mills. With the approval of the 2008 General Obligation Bonds and 2014 General Obligation Bonds, the levy will continue to increase to a projected peak in 2019 of 21.5 mills.

Net General Obligation Bond Debt
FYs 1993 - 2013
As of June 30
(amount expressed in thousands)



Source: City of Tulsa Department of Finance

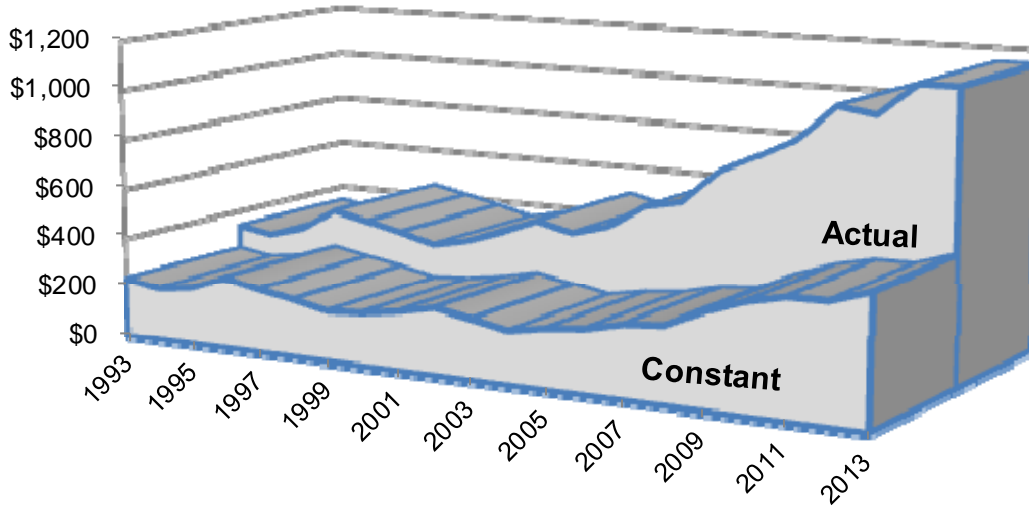
Ratio of Net General Obligation Debt to
Assessed Value of the City of Tulsa
FYs 1993 - 2013
As of June 30



Source: City of Tulsa Department of Finance

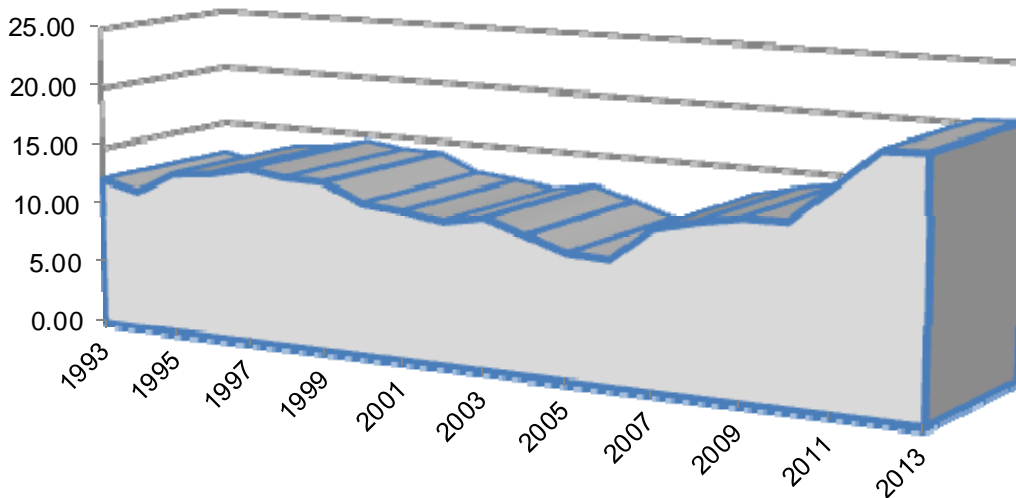
FY15 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

**Per Capita General Obligation Bond Debt
(Actual and Constant=1982/84)
FYs 1993 – 2013
As of June 30**



Source: City of Tulsa Department of Finance

**Historic Property Tax Levy Amount
FYs 1993 - 2013
(in Mills)**



Source: City of Tulsa Department of Finance

FY15 CAPITAL BUDGET

FUNDED PROGRAM STATUS & OPERATING IMPACT

Federal and State Highway Funds and Federal Aviation Administration Grants

Federal and state gasoline and diesel tax collections are used to maintain and build transportation facilities. Most of the Federal funds are granted to state departments of transportation for administration at the state level. Some of the money comes earmarked for interstate highways, some for other federal highways, some for local streets, and some for roads in rural areas. During the time frame of this plan, most of the money from this source will be needed to construct the Gilcrease Expressway, make improvements to I-44 and other area expressways, and provide matching funds for approved street projects; however, other arterial widening projects will utilize this funding source to a limited extent.

Conclusion

The City's capital financing programs will continue to utilize a balanced approach for meeting needs without overburdening any one financing source or segment of the city. This program continues the policy of a balanced use of available capital financing sources and proposing bond financing to continue systematic programmed infrastructure maintenance. The other resources include; state loans for sanitary sewers, federal funds for transportation and trail improvements, and revenue bonds and enterprise funding for water, sewer, stormwater, parking, and E911 projects.



THE GOLDEN DRILLER

This section of the document provides information about the capital projects requested by the City departments. The projects are listed by department with cost estimates and an indication of the Council district(s) they would serve.

This section is for information only and is not part of the ordinances adopted by the City Council.

the
LEGENDARY
ROUTE 66

CONSTRAINED CAPITAL PROJECTS INVENTORY



INTRODUCTION

The structure of the CIP project inventory and funding table reflects future funding constraints and the impact of capital projects on the operating budget. CIP projects classified as expansion must be justified based on three business case criteria. These criteria are;

- Return on Tax Dollars/Investment (ROI)
 - Factors being considered;
 - Cost avoidances
 - Payback period
 - Effects on; efficiency, social conditions, service delivery and/or internal processes
 - Potential new revenues
- Linkages and Leveraging
 - Factors being considered;
 - Coordination and incorporation of projects which span multiple departments
 - Coordination with county, state or federal governments
 - Priority in adopted comprehensive or designated master plans
 - Relation to an existing or uncompleted capital project
- Alignment with the City's Strategic Initiatives
 - Relation to;
 - Economic Development
 - Enterprising Local Government
 - Community Development
 - Public Safety
 - Energy Innovation

In addition, all projects will be categorized into tiers based on the following priority definitions:

- **Tier I**

Tier I represents projects that have pressing funding needs. These include projects that address one or more of the following categories;

 - Health and Safety: A project that address' an *immediate* major health or safety hazard in the City.
 - Emergency Capital Replacement: A project that address' an *immediate* degradation of the structural integrity to a City asset.
 - Mandates: A project *required* by a binding commitment (legal, contractual, or regulatory).
 - Matching Requirements: A failure to fund the project will result in a loss of funds committed to the City for a specific purpose.
 - Economic Development
- **Tier II**

Tier II projects may not address an immediate need. If an expansion project, it should address the City's Strategic Initiatives, have a clearly defined return on the City's tax dollars and show an effort was made to identify linkages and leverages. Rehab and replacement projects should

CONSTRAINED CAPITAL PROJECTS INVENTORY

promote continued economic development, improve the integrity of a capital asset or promote service improvements.

➤ **Tier III**

Tier III projects may only address one or a couple of the business case criteria and/or City Strategic Initiatives and may not have an extraordinary identified need. The project may support continued growth or service improvements.

➤ **Tier IV**

Tier IV projects may address City strategic initiatives and have business case justifications, but may not be a necessity and potential alternatives may exist to supplement the projects' purpose. These projects may not be essential to the City's short term operations and/or goals, therefore may be deferred.

➤ **Expansion**

The expansion tier recognizes proposed projects that have a net financial benefit. The expansion tier represents 10% of the total unfunded inventory and consists of the top projects that have identified the most potential net financial return to the City.

The Constrained Capital Projects Inventory includes identified unfunded projects that fall within the priorities and estimated resources of the City for the next fifteen years and totals \$3.2 billion. Projects which fall outside this timeframe have been deferred and placed in the unconstrained inventory. A summary can be found on page 9 of Section 5. Projects scheduled for funding in FY 15 will be enterprise funded projects only. Sales Tax and General Obligation Bond proceeds will be allocated to projects beginning in FY 20, upon the implementation of a new capital program. It would be expected the majority of the bond proceeds would be dedicated to the major rehabilitation of streets, in order to meet the Pavement Condition Index (PCI) of 65 by FY 21.

The constrained inventory of capital needs is organized according to major program categories and departments. Each year elected officials decide which projects in the inventory should be funded. In many instances, the costs of the high priority projects are great enough to justify a sales tax or bond proposal. The following section lists the capital requests by department. Virtually all of the projects have been identified in various long-range plans adopted or approved by a board, an authority, or elected officials. They also have been reviewed by the Tulsa Metropolitan Area Planning Commission and judged to be in accordance with the City's Comprehensive Plan.

Projects that do not have a basis in adopted planning documents or have undocumented operating impacts will not be considered for inclusion in the constrained inventory or funding table.

In addition to the project inventory, this section contains information about the origin of the projects, cost estimates, and an indication of the City Council Districts they serve. In most cases, the Council District number(s) correspond to the actual district(s) served, but in instances involving a facility with a citywide service area, the district served is represented by "Citywide". Projects listed in bold letters are new additions to the existing inventory since the last adoption of the Capital Improvements Plan by the City Council.

**Enterprise Funds are presented as 15 year totals. All other project categories represent projects which may be finished within the next 10 years. Additionally, designations have been added to projects that are identified goals within the City's Strategic Plan. A summary of the strategic planning goals is included in section 1 of the Annual Budget and Capital Plan.*

TOTAL CAPITAL
PROJECT REQUESTS
(IN MILLIONS)

READER'S GUIDE TO CONSTRAINED CAPITAL PROJECTS INVENTORY

\$74.5 PUBLIC SAFETY AND PROTECTION

YOU ARE HERE

POLICE
FIRE
INFORMATION TECHNOLOGY

\$284.4 CULTURAL DEVELOPMENT AND RECREATION

PARK AND RECREATION
TULSA ZOO
GILCREASE MUSEUM
TULSA CONVENTION CENTER AND BOK ARENA
PERFORMING ARTS CENTER
RIVER PARKS AUTHORITY

\$2,521.2 PUBLIC WORKS AND INFRASTRUCTURE

STREETS
WATER
SANITARY SEWER
FLOOD CONTROL
PUBLIC FACILITIES MAINTENANCE

\$22.4 SOCIAL AND ECONOMIC DEVELOPMENT

WORKING IN NEIGHBORHOODS
PLANNING AND DEVELOPMENT

\$1.8 TRANSPORTATION

TULSA TRANSIT

\$4.9 ADMINISTRATIVE AND SUPPORT SERVICES

ASSET MANAGEMENT

\$2,909.2 CONSTRAINED CAPITAL PROJECTS INVENTORY TOTAL

POLICE DEPARTMENT

CONSTRAINED CAPITAL PROJECTS INVENTORY

The majority of the Police Department’s existing capital needs have been included in the voter approved Improve Our Tulsa Capital Program. They will begin to receive funding in the coming year. These projects include improvements at various Police facilities, as well as the replacement of their existing helicopter.

Of the remaining unfunded needs, the Police Department's remaining highest priority is the construction of a new Headquarters/Downtown Patrol Division facility. The existing facility was constructed in the 1960's and has been identified by the 2010 Downtown Master Plan for replacement as part of an effort to create a primary connectivity link between the Brady and Central Business Districts in downtown Tulsa.

The Police Department’s unfunded request is listed below. Existing and proposed police and fire facilities are shown on **Map 2**.

Project Title		Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
1	Headquarters/Downtown Patrol Division		25,500	Citywide
POLICE PROJECTS TOTAL			25,500	

Projects listed in bold are FY 15 additions to the inventory.

FIRE DEPARTMENT












CONSTRAINED CAPITAL PROJECTS INVENTORY

The continuing replacement of apparatus and the Department's self-contained breathing apparatus units (SCBA) remain to be the Fire Department's highest priorities. Although both were addressed in the Improve Our Tulsa Capital Package; they are ongoing needs. It will be necessary to carry these projects forward so they may continue to be addressed upon the end of the current capital package.

The Department's highest unfunded priorities include; replacing the existing Fire Station Dispatch Program, as well as installing MDT's (mobile computers) in fire apparatus and equipment. This is necessary to bring the current system up-to-date; as well as increase the effectiveness and reliability of Fire Department's responses.

The Department's remaining needs include: training props for the Regional Fire Training Academy, and storage for both fire equipment and apparatus

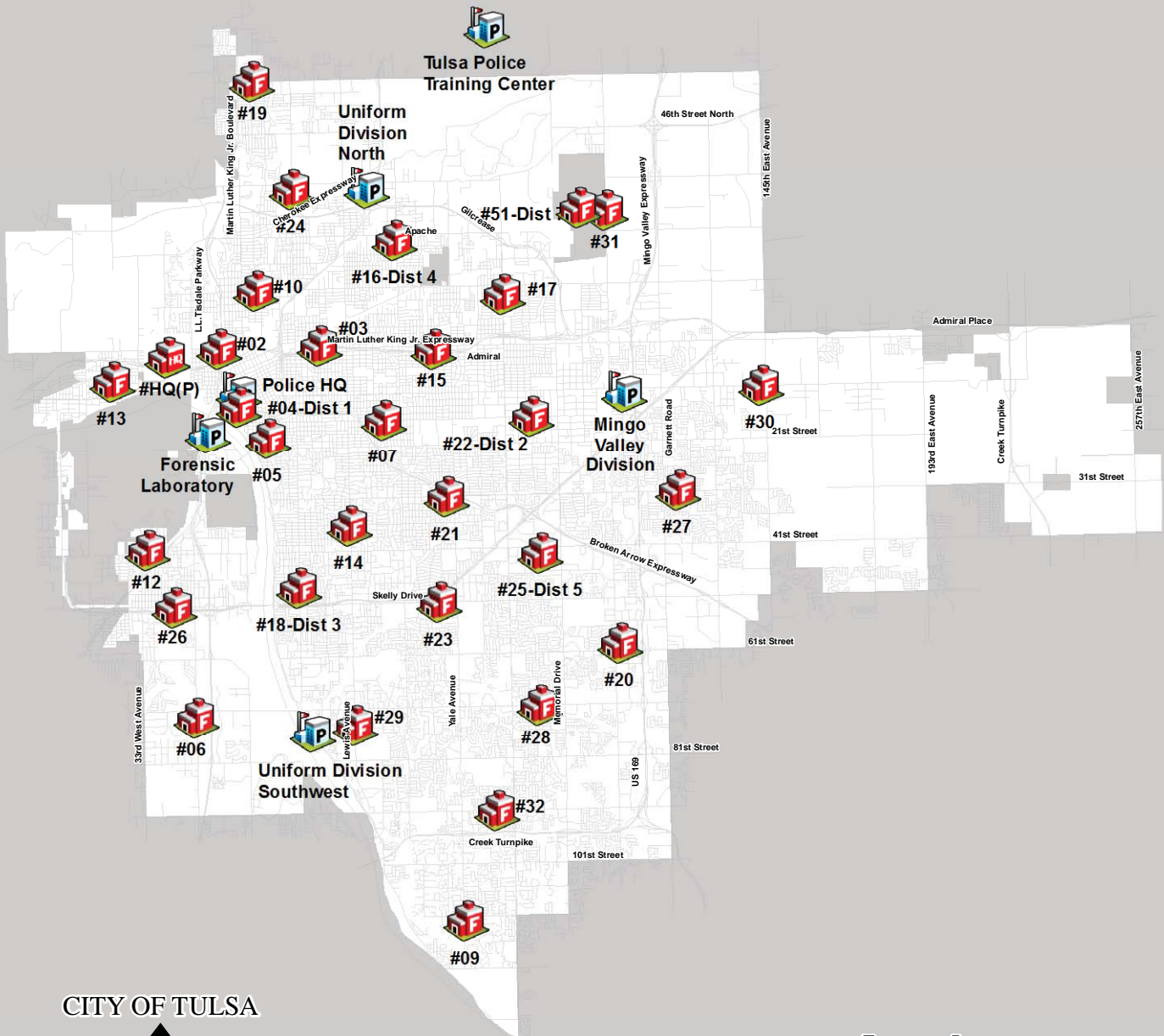
Fire Department capital improvement requests are listed below. Existing and proposed police and fire facilities are shown on **Map 2**.

Project Title		Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
1	Storage Facility		1,995	Citywide
2	Apparatus Replacement	 	18,630	Citywide
3	SCBA Replacement	 	2,600	Citywide
4	Regional Fire Training Props	  	7,000	Citywide
5	Fire Station Alerting System	 	2,000	Citywide
6	Apparatus Storage		4,662	7
7	Mobile Data Computer Programs	 	500	Citywide
FIRE PROJECTS TOTAL			37,387	

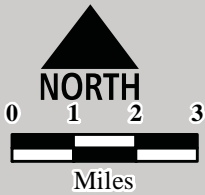
Projects listed in bold are FY 15 additions to the inventory.

Police and Fire Stations

Map 2



CITY OF TULSA



Department of Finance
Budget and Planning Division
March 2014






Legend

- Firestations
- Proposed Fire Station HQ
- PoliceStations

INFORMATION TECHNOLOGY

CONSTRAINED CAPITAL PROJECTS INVENTORY

The Information Technology Department's highest priority need is the upgrade of the City's Public Safety Radio System from analog to the Department of Homeland Security's digital standard. Manufacturer's support for the City's existing system ends in FY16. After this, the Department has identified the need for a more rigorous backup and recovery application for the City's server and enterprise systems. Lastly, the Information Technology Department has identified the need to expand its current email record retention capabilities in order to better conform to public record policies.

Project Title		Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
1	Business Continuity and Disaster Recovery		750	Citywide
2	Public Safety Radios Infrastructure	 	9,000	Citywide
3	Courtroom Automation		550	Citywide
4	E-Mail Record Retention	 	525	Citywide
5	Enterprise Backup		750	Citywide
INFORMATION TECHNOLOGY PROJECTS TOTAL			11,575	

Projects listed in bold are FY 15 additions to the inventory.

TOTAL CAPITAL
PROJECT REQUESTS
(IN MILLIONS)

READER'S GUIDE TO CONSTRAINED CAPITAL PROJECTS INVENTORY

\$74.5 PUBLIC SAFETY AND PROTECTION

POLICE
FIRE
INFORMATION TECHNOLOGY

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\$1.8 TRANSPORTATION

TULSA TRANSIT

\$4.9 ADMINISTRATIVE AND SUPPORT SERVICES

ASSET MANAGEMENT

\$2,909.2 CONSTRAINED CAPITAL PROJECTS INVENTORY TOTAL

PARKS

CONSTRAINED CAPITAL PROJECTS INVENTORY

The Park and Recreation Department's remaining unfunded high priority projects are related to system maintenance.

Parks Department Master Plan

The Park's Department is currently involved in the initial stages of implementing the Park's Master Plan. The intention of the plan is to prioritize capital projects within the City's parks system which is made up of 141 parks covering roughly 8,278 acres. This includes nature centers, golf courses, WaterWorks Art Studio, Clark Theatre and Heller Theatre at Henthorne, Tulsa Garden Center, 5 swimming pools, 134 sports fields, 93 playgrounds, 117 tennis courts, 12 water playgrounds, 21 splashpads, the Skate Park, 66 picnic shelters, 10 community centers, fitness facilities, gymnasiums, meeting rooms and trails.

The Master Plan has integrated information from additional planning efforts for the City of Tulsa that have helped inform the planning process. These include:

- ❖ Summary of recent ten-year plan updates for Tulsa Neighborhood Implementation Plan Studies
- ❖ Downtown Tulsa Master Plan
- ❖ Brady Village Trail Plan
- ❖ Strategic Plan for the City of Tulsa Parks and Recreation Department
- ❖ Aquatics Inventory Analysis

Capital Project Inventory

While Tulsa is typical of many mid-sized cities in the United States with relatively low population densities, it nonetheless has a robust park system, with over 8,000 acres of parkland in the inventory, or about 23 acres per 1,000 persons. This is a healthy ratio and a satisfactory one that does not call for any major adjustments. The focus is on what is offered within this acreage and how it meets the needs of Tulsans.

A critical issue is the condition and configuration of the parks. Tulsa has many parks of approximately the same age that are reaching a point in their life cycle where repair and/or re-purposing is required. The plan calls for a new strategy. Tulsa's parks are looked at closely to determine what things within them are timeless, and what things are no longer relevant. Strategic prioritization is needed to determine if elements should be removed, replaced, or repurposed when funds become available. This strategy for addressing the repair and/or re-purposing of low-functioning components is included in the final Park's Master Plan.

As the Park's Department considers its existing infrastructure and resources, it has begun monitoring various trends as a guide to determining which preliminary strategies to pursue. Popularity has been growing in various specializations of parks, including; dog parks, skate parks, and water playgrounds. Conversely, with concern for more traditional parks, citizens are expressing a renewed desire for greater integration of nature into their parks. The desire is to create more natural areas to serve as a refuge from more urban landscapes. Additionally, demand for more educational opportunities is growing. As such, new focus is being directed at designing parks to encourage discovery, nature, adventure, and art play. Lastly, citizens are expressing desire for more events at local parks, in order to help serve as an anchor with which to build a sense of community.

PARKS

CONSTRAINED CAPITAL PROJECTS INVENTORY








The Park and Recreation Department's Master Plan capital improvement strategy is organized around these functional areas.

- ❖ Update parks and facilities to address changing needs and desires
 - Improve existing parks to meet community standards
 - Utilize an inventory analysis of existing pools to determine which pools are functional, which need repairs, and which should be replaced or decommissioned.
 - Improve water playgrounds.
 - Increase access to natural areas and open space
 - Create a series of destination parks throughout Tulsa
 - Achieve and maintain an appropriate level of service for all parts of Tulsa

- ❖ Maximize recreation program management
 - Enhance recreation program planning method
 - Conduct a program life cycle analysis
 - Implement new programs based on research and feedback
 - Assess services to determine the City's responsibility for the provision of each type of service offered
 - Develop procedures and policies to accurately track program participation and drop-in facility use
 - Create and implement a cost recovery philosophy and policy
 - Track performance measures for all park and recreation services.












Conclusion

The Park Board's highest priority continues to be the maintenance of the existing system. The needs range from roof repairs to air conditioning. They also include remodeling existing facilities to more closely match the needs of today's users and adding storage to protect valuable equipment. The following is a listing of the unfunded needs identified for the park system. The programs are listed by functional category. The parks where improvements total over \$100,000 are shown on **Map 4**.

Project Title		Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
<u>General Parks Improvements</u>				
1	Security System Upgrades (Henthorne, Hicks, McClure, Newblock, North Tulsa Sports Complex, Skate North, Waterworks, Whiteside @ \$76,500 each)	 	612	1,3,4,7,9
2	Add Restroom Facility (Franklin, Pielsticker, Helmerich @ \$400,000 each)		1,200	1,2
3	Pond Dredging (Crescent @ 375,000, Hunter, Leake, Minshall, Owen @ \$200,000 each)	 	1,175	4,8
4	New Playground and Safety Surfaces (Helmerich @ \$775,000, Hunter @ \$475,000, Adams Gunboat North, Pielsticker, Reed @ \$275,000 each)	 	2,350	1,2,3,4,8

PARKS

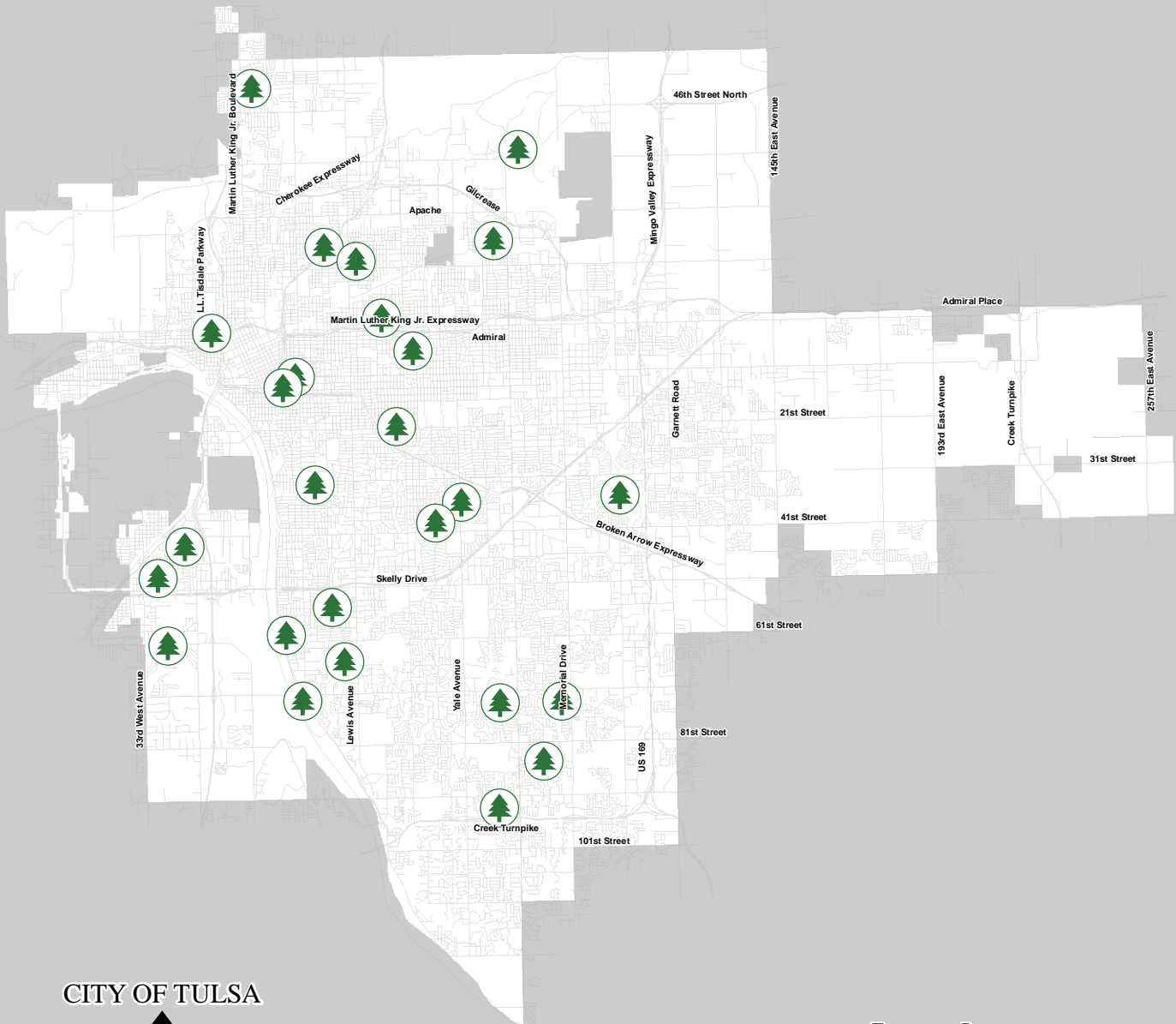
CONSTRAINED CAPITAL PROJECTS INVENTORY

Project Title		Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
5	Tennis Court Rehabilitation and Lighting (Florence, Graham, Heller, Hicks, Highland, Leake, Tracy, West Highlands, Whiteside @ \$275,000 each)	 	2,475	2,4,5,7,8,9
<u>Water Playgrounds</u>				
6	Water Playgrounds (Archer, Carbondale, Dawson, Hicks, Highland, Turner, Zink)	 	4,600	1,2,3,4,5,7,9
<u>Parks Major Site Renovation and Replacement</u>				
7	Whiteside Park Weight Room and Multi-Purpose Room		3,854	9
8	Fred Johnson Park Rehabilitation	 	2,750	9
9	Lacy Tennis Expansion		825	1
10	Reed Community Center Rehabilitation		1,700	2
11	Hicks Park Site Improvements		1,150	7
12	Waterworks Rehabilitation		2,750	4
PARKS PROJECTS TOTAL			25,441	

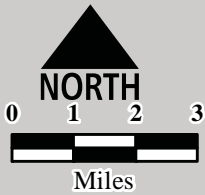
Projects listed in bold are FY 15 additions to the inventory.

Park Sites and Improvements

Map 4



CITY OF TULSA



Department of Finance
Budget and Planning Division
March 2014

Legend



Parks with Projects that Total
More than \$100,000

TULSA ZOO

CONSTRAINED CAPITAL PROJECTS INVENTORY

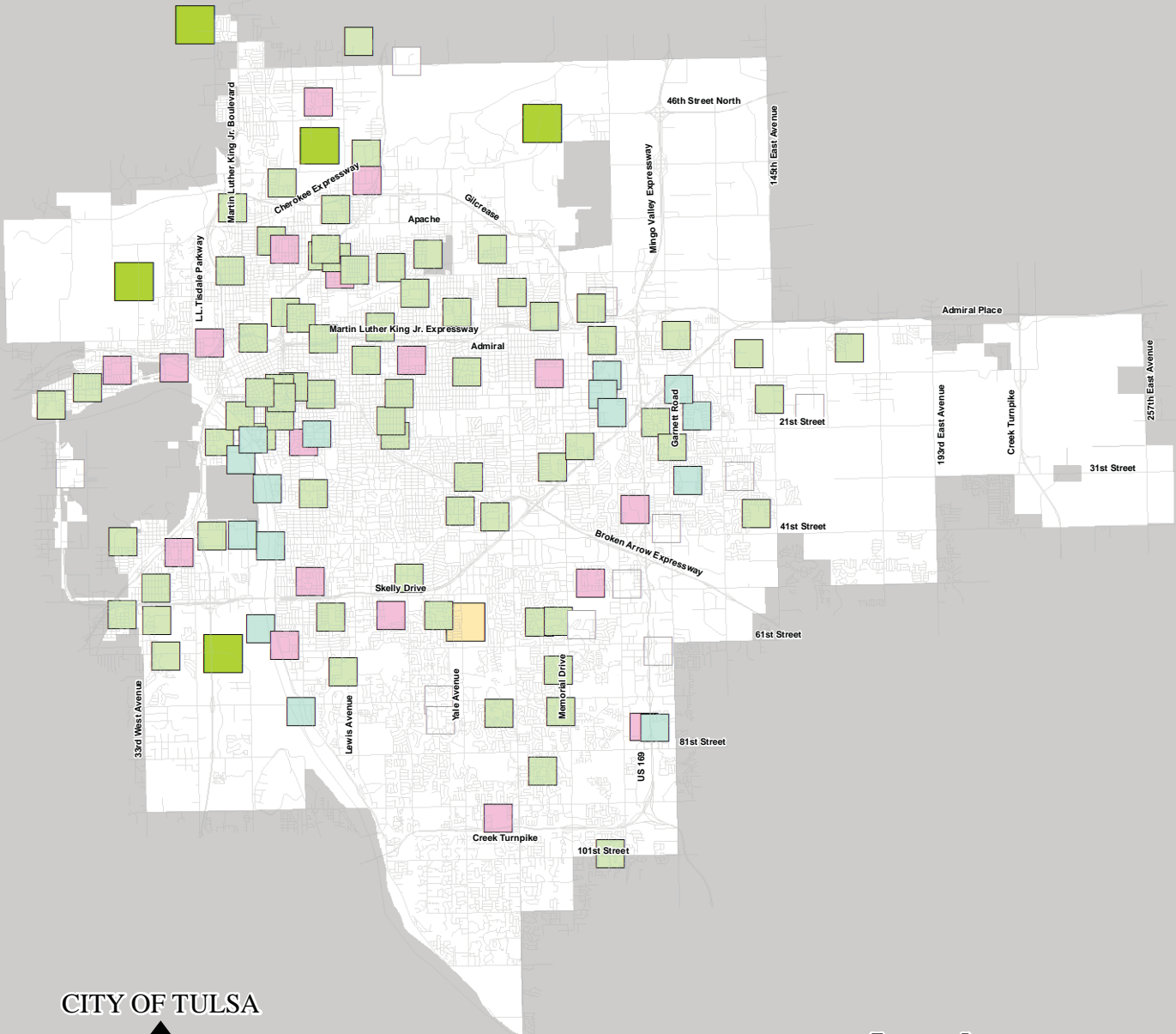
In 2010, the City of Tulsa transferred maintenance and operations to the private company Tulsa Zoo Management Incorporated (TZMI). Through a comprehensive facility evaluation completed in 2010, and the Tulsa Zoo Master Plan completed in 2012; TZMI has identified \$60.84 million in necessary improvements for failing exhibits and buildings. In 2013 voters approved the Improve Our Tulsa Capital Program, of which \$11.75 million would go to address the *Carnivores* and *Tiger & Snow Leopard* Exhibits. The remaining unfunded projects listed below were targeted because they address the general safety, health, and welfare issues of zoo patrons, staff and animals as well as deferred maintenance. By focusing on these exhibits, the zoo will continue to make progress on its 20-year master plan.

Project Title		Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
1	Renovate/Expand Elephant Exhibit and rename Lost Kingdom		10,000	Citywide
2	Replace Chimpanzee Exhibit with New Chimpanzee Exhibit		20,000	Citywide
3	Tulsa Zoo Deferred Maintenance		2,840	Citywide
4	Lemur Grotto (Wild Islands) & Conservation Building		14,000	Citywide
5	Bear Grottos (Realm of Jaguar)		4,000	Citywide
6	African Village & Giraffe (The Village & Giraffe Celebration)		10,000	Citywide
ZOO PROJECTS TOTAL			60,840	

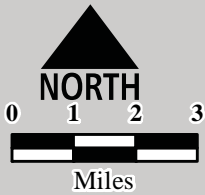
Projects listed in bold are FY 15 additions to the inventory.

Park and Zoo Facilities

Map 3



CITY OF TULSA



Department of Finance
Budget and Planning Division
March 2014



Legend

	Neighborhood Park
	Community Park
	Area Park
	Conservation Area
	Special Purpose Park
	City Owned Tract

GILCREASE MUSEUM

CONSTRAINED CAPITAL PROJECTS INVENTORY

The majority of the Gilcrease Museum’s capital needs were addressed in the most recent voter approved, Improve Our Tulsa Capital Program. These improvements will include facility upgrades and repairs, as well as roof rehabilitation. Projects in the Improve Our Tulsa Program will begin to receive funding in the coming year. Of the museum’s remaining unfunded priorities; is the construction of a roadway from Stuart Park to the Museum. This project would be addressed in the Gilcrease Grounds Landscape Master Plan. At a future date, the Gilcrease Museum desired to expand their facilities through the construction of additional space. This expansion would be utilized for a variety of functions including exhibits and education.


Project Title		Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
1	Gilcrease Grounds Landscape Master Plan		1,519	Citywide
2	Create Roadway to Stuart Park and Construct Pavilion		1,650	Citywide
3	Expand Facilities at Gilcrease Museum		40,000	Citywide
GILCREASE PROJECTS TOTAL			43,169	

Projects listed in bold are FY 15 additions to the inventory.

TULSA CONVENTION CENTER & BOK ARENA

CONSTRAINED CAPITAL PROJECTS INVENTORY

Vision 2025 funded the recently completed ballroom/meeting rooms and minor interior renovations to the public gallery areas and convention center arena. The Ballroom opened in January of 2010. Updating and renovating other areas of the facility are now the top priorities for future funding. The BOK Arena's highest priorities include replacing the now obsolete fire alarm system located in the arena. Additionally, Sports Management Group staff desire to replace and upgrade various telecommunications, marquee, and video display units in order to remain competitive in attracting large performances and conventions to Tulsa.




Project Title		Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
1	BOK - Replace Fire Alarm System		450	Citywide
2	BOK - Computer, Telecommunications, Security and Video Display		830	Citywide
3	BOK - Marquee, Scoreboard, and Video Boards		6,450	Citywide
4	BOK - Facility Upgrades		130	Citywide
5	BOK - Culinary Upgrades		153	Citywide
6	TCC - Sound Systems		1,050	Citywide
7	TCC - Computer, Telecommunications, and Video Display		1,175	Citywide
8	TCC - Facility Upgrades		965	Citywide
9	TCC - Culinary Upgrades		6,477	Citywide
TULSA CONVENTION CENTER AND BOK ARENA PROJECTS TOTAL			17,680	

Projects listed in bold are FY 15 additions to the inventory.

PERFORMING ARTS CENTER

CONSTRAINED CAPITAL PROJECTS INVENTORY

The Performing Arts Center's (PAC) most pressing needs were approved for funding in the Improve Our Tulsa Capital Program. With the exception of the HVAC Upgrade project, each of the PAC's remaining needs address interior finishes and repairs within the facility. As more patrons continue to utilize the PAC, staff has expressed interest in adding a 2 ½ story space along the west wall; abutting 3rd Street. Additionally, this will create new foyers outside the existing front wall. This would provide a central lobby where individuals may congregate between shows, or the PAC may use for special event seating. Various interior finishing projects remain a priority as well, including; seat replacement in the Liddy Doenges Theater and repair of the Chapman ceiling and lighting units.

Project Title		Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
1	PAC Expansion	 	7,980	Citywide
2	Chapman Ceiling / Lighting Unit		150	Citywide
3	Doenges Seating Replacement		450	Citywide
4	Tulsa Performing Arts Center HVAC Upgrade		230	Citywide
5	New mid-sized theatre for Tulsa Performing Arts Center		28,400	Citywide
PERFORMING ARTS CENTER PROJECT TOTAL			37,210	





















Projects listed in bold are FY 15 additions to the inventory.

RIVER PARKS

CONSTRAINED CAPITAL PROJECTS INVENTORY

In 2007, the River Parks Authority, City, County and INCOG, along with the Corps of Engineers, completed a \$500,000 River Corridor Development Study. The study identified a number of projects throughout the River Parks system including the renovation of the River West Festival Park, improvements on the east bank between 11th and 21st streets, including a Route 66 center and commercial facilities at 19th and Riverside, and resurfacing and widening of the trails. These were the highest priorities of the Authority and proceeds from the 2006 Sales Tax Extension Program and Vision 2025 have been allocated for them.

The remaining unfunded high priorities in the River Park's capital project inventory are the acquisition of additional land in the 101st – 121st & Sheridan area, the maintenance of existing facilities, the Turkey Mountain Land Acquisition, and the total renovation of the deteriorating Zink Dam. It is anticipated that outside funding sources will be sought for these acquisitions which may be matched with funding from a future bond or sales tax program.

Project Title		Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
1	Upgrade Park Maintenance Facility		1,628	1,2,4,8,9
2	Turkey Mountain Urban Wilderness (Master Plan)	 	4,860	2
3	River Bank Stabilization		5,008	Citywide
4	Expanded Parking Solutions	 	3,578	2,4,9
5	Trail Renovation - East Bank Joe Creek to 101st	 	5,562	2
6	Renovate "Turkey Leg" Trail: I-44 to Turkey Mountain	 	2,746	2
7	West Bank Trail Extension - 71st to Jenks	 	3,780	2
8	East Bank Acquisition and Development - 101st to 121st	 	12,100	2,8
9	East Bank Acquisition and Development - 121st & Delaware	 	14,500	Citywide
10	M.K. & T. (Katy Trail) - Resurfacing, erosion control, bridge repair/replacement	 	5,440	1
11	Replacement Of Zink Dam	 	40,904	2,9
RIVER PARKS PROJECTS TOTAL			100,106	

Projects listed in bold are FY 15 additions to the inventory.

TOTAL CAPITAL
PROJECT REQUESTS
(IN MILLIONS)

READER'S GUIDE TO CONSTRAINED CAPITAL PROJECTS INVENTORY

\$74.5 PUBLIC SAFETY AND PROTECTION

POLICE
FIRE
INFORMATION TECHNOLOGY

\$284.4 CULTURAL DEVELOPMENT AND RECREATION

PARK AND RECREATION
TULSA ZOO
GILCREASE MUSEUM
TULSA CONVENTION CENTER AND BOK ARENA
PERFORMING ARTS CENTER
RIVER PARKS AUTHORITY

\$2,521.2 PUBLIC WORKS AND INFRASTRUCTURE

YOU ARE HERE

STREETS
WATER
SANITARY SEWER
FLOOD CONTROL
PUBLIC FACILITIES MAINTENANCE

\$22.4 SOCIAL AND ECONOMIC DEVELOPMENT

WORKING IN NEIGHBORHOODS
PLANNING AND DEVELOPMENT

\$1.8 TRANSPORTATION

TULSA TRANSIT

\$4.9 ADMINISTRATIVE AND SUPPORT SERVICES

ASSET MANAGEMENT

\$2,909.2 CONSTRAINED CAPITAL PROJECTS INVENTORY TOTAL

STREETS

CONSTRAINED CAPITAL PROJECTS INVENTORY

The top priority for this area of the City's Capital Improvements Program continues to be Arterial and Residential Street resurfacing. Since 1996, GO Bond and Sales Tax programs have provided \$661 million for street construction and rehabilitation. In 2008, voters approved a \$452 million streets package to repair Arterial and Residential streets and Bridges throughout the City of Tulsa over five years. In 2013, voters approved another \$624.9 million in general obligation bonds and dedicated sales tax; to repair Arterial and Residential streets throughout the City.

Planning Background

Two transportation-planning instruments are used to determine street and expressway projects in the Tulsa area. The Tulsa Metropolitan Area Transportation Study (TMATS) is the State-mandated planning program used to determine regional transportation funding priorities. The other planning tool, the Major Street and Highway Plan (MSHP) which was updated during the past year to reflect new cross sections required by the City's updated comprehensive plan, has been in existence for over 50 years and designates the routes and widths of expressways and the number of lanes that should be constructed when arterial streets are improved. All proposed expressway and street improvements are based on these plans.

Expressways and Highways

Since World War II, the federal government has collected and distributed tax revenue for the construction of highways, expressways and, to a lesser extent, streets in urban areas. The money is generated by taxes on gasoline and disbursed back to the states and local areas under a variety of programs. With the passage of the Economic Recovery Act in 2009, additional funds were available in FY 10 to address street needs. The formula used to determine each state's annual allocation is based on population, road mileage, and physical size.

The Tulsa area's share of federal and state highway funds varies from year to year. Most funds are used for the construction of expressways and other federal and state highways that serve the area, but some of the money is also used to improve local arterial streets. From FY 82 through FY 13, over \$1.6 billion was used to construct portions of Tulsa's expressway system and major streets, and make improvements to the U.S. and state highways that pass through the city. Tulsa only received \$8.6 million in 2008 which was used on a number of projects throughout the city; however, it received over \$95 million in 2007 and with emergency relief and stimulus funds combined received over \$195 million in 2009. In 2011, construction was completed on the stimulus package rehabilitation of the Inner Dispersal Loop (IDL). In 2012, construction continued on I-44 from Yale Avenue to the Arkansas River, and the southbound span of the I-244 bridge over the Arkansas River. In 2013, ODOT began its final and largest segment of Tulsa's portion of I-44; at the surrounding interchange of South Lewis and I-44.

The local expressway system plan was originally developed in the 1950s. While it was designed as a regional network, the City later annexed most of the area it served. The plan shows 107 miles of expressways inside the city limits and/or annexation fence line. To date, 94 miles have been constructed. One segment of the expressway system remains incomplete: the Gilcrease expressway extending from the Tisdale Parkway west and south to I-44. The Gilcrease project has been defined in segments: Gilcrease North - U.S. 75 west to the Tisdale Parkway, Gilcrease West - Edison Street to I-44, and Gilcrease Northwest - Tisdale Parkway to Edison Street. Construction of the Gilcrease North has been completed. Gilcrease West is under design and right-of-way acquisition is ongoing. The environmental clearance has been granted for that segment extending south of Edison Street to I-44. A Finding of No Significant Impact (FONSI) was issued in October of 2005 for the Gilcrease Northwest segment. Construction was completed on the section of Gilcrease Northwest between the Tisdale Parkway and 41st West Avenue in 2013.

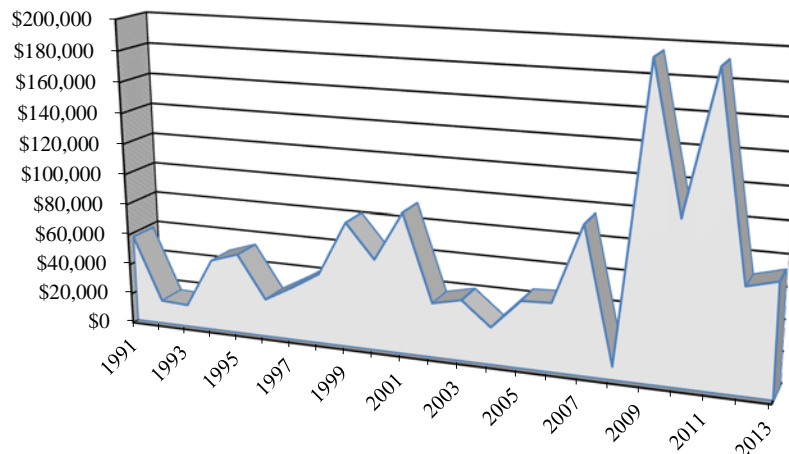
STREETS

CONSTRAINED CAPITAL PROJECTS INVENTORY

In addition to the sections proposed for new construction, several of the existing expressways are overloaded (Map 5): I-44 west of Sheridan and U.S. 169 between I-244 and I-44. The 2012 traffic counts show the portion of I-44 at Yale Avenue carries 80,900, down slightly from 91,800 vehicles per day in 2000. U.S. 169 between I-244 and I-44 carries over 87,000 vehicles per day and has been widened to 6 lanes. US-169 has also been widened to 6 lanes between I-244 and the Tulsa city limits at 56th Street North.

The Oklahoma Department of Transportation (ODOT) is addressing the congestion problem on the state highway system. It began widening I-44 from four to six lanes between I-244 and the Arkansas River in the early 1990s. The segment between I-244 and Harvard has been finished. Right of Way acquisition is complete from Harvard Ave. to the Arkansas River and the project is now nearing completion. In FY11, \$192 million of State and Federal Highway monies were awarded to Tulsa County for distribution among all entities within the County. This amount was significantly higher than the funding allocated in previous years. The spike in allocations was the result of receiving a TIGER grant award of \$60 million to be used at I-244 over the Arkansas River. Tulsa County was allocated \$72.3 million in 2013.

Tulsa County Allocations
State and Federal Highway Money
FY 1991 - FY 2013
(in 000s)



Source: Oklahoma Department of Transportation

Local Arterials

While some federal monies are used to improve local arterial streets, most of the existing major streets were financed with local funds. There are 346 miles of designated arterial streets in the city. Seven miles are improved to six lanes; nineteen miles are five lanes; 146 are four-lanes; and the remaining are two lanes.

TMATS uses the “Level C Service Volume” as the standard to gauge the adequacy of the street system. Generally, if a two-lane road carries over 11,900 vehicles a day or a four-lane carries more than 23,800 vehicles, it is not meeting this standard and needs to be widened to four, five, or six lanes depending upon whether it is a secondary or primary arterial. As shown on **Map 6**, the problem areas at this time are generally located south of 21st Street between 145th East Avenue and the Arkansas River.

Because urban street projects are complex and time consuming to implement, the City historically advance funds engineering under one capital financing program and then finances construction from a following program. For example, the 1994 Bond Issue and 1996 Sales Tax programs financed the

STREETS

CONSTRAINED CAPITAL PROJECTS INVENTORY















engineering of more than a dozen street projects. Funds for the construction of some of these projects were contained in the 2001 Sales Tax Extension and for others in the 2006 Sales Tax program. Design of fourteen street projects has been funded in the 2005 Bond Issue and the 2006 Sales Tax. Construction of these previously designed projects began in the Fix Our Streets sales tax program in 2008. Currently, the 2013 Improve Our Tulsa capital program will fund two widening design projects; which will be constructed in a future capital program.

Arterial and Residential Street Maintenance and Replacement

The City started using the pavement management system for management of street maintenance and replacement, in 1988. Each street in Tulsa is now examined periodically to determine its current condition and useful life, using the Pavement Management System (PMS). According to the Engineering Department PMS calculations, the City needs to spend over \$790 million on arterial and residential street rehabilitation to bring the City's average Pavement Condition Index (PCI) up to 70. The City has begun to address this issue with the passage of the 2008 Fix Our Streets Improvement Program in November 2008, which dedicates \$452 million toward improving the overall residential and arterial street conditions across the City. Continuing on this progress, voters approved another capital program in November, 2013. The new program dedicates \$486.9 million to Arterial and Residential repair.

Conclusion

Transportation related improvements are among the most expensive capital projects. They also require a comparatively long time to design and construct. Following is the current list of street and expressway capital improvements needs. **Map 7** indicates the sites of the major capacity enhancement projects.

Project Title	Mayor Council Goals	Cost Estimate (in \$000)	Council District Served
<u>Expressways and Parkways</u>			
1	Gilcrease Expressway Project (Local Match - 20%)	7,500	Citywide
2	Tisdale Parkway - Gilcrease Expressway to 56th Street	 16,000	1
<u>Arterial Widening</u>			
3	Admiral Place - Sheridan Road to Mingo Road	 25,460	3,5
4	129th E. Ave. - Pine Street to Admiral Place	 18,560	3
5	25th West Avenue (Gilcrease Museum Road) - Edison	  28,900	1
6	129th E. Ave from 51st St. S. to 61st St. S. Widening	 11,670	6
7	Harvard Avenue - 61st Street South to 71st Street	 16,980	2,7,8
8	Pine Street Mingo Road to U.S. 169	  8,500	6
9	41st Street South - Garnett Road to 129th East Ave	 11,670	6
10	91st Street South - Harvard Avenue to Yale Avenue	 16,970	8
11	51st Street South - Garnett Road to Broken Arrow Expressway	 8,490	6
12	81st Street South - Harvard Avenue to Yale Avenue	  880	8

STREETS

CONSTRAINED CAPITAL PROJECTS INVENTORY

Project Title		Mayor Council Goals	Cost Estimate (in \$000)	Council District Served
13	61st Street South - Peoria Avenue to Lewis Avenue		13,530	2,9
14	Delaware Avenue - 81st Street South to 91st Street		9,550	2
15	Peoria Avenue - 61st Street South to Riverside Drive		18,560	2
<u>Intersections</u>				
16	Peoria Avenue and 46th Street North Intersection		6,790	1
17	Peoria Avenue and 56th Street North Intersection		7,430	1
18	Pine Street and Yale Avenue Intersection		9,020	3
19	Yale Avenue and 111th Street South Intersection		7,430	8
20	Yale Avenue and Creek Turnpike Intersection		2,120	8
21	101st St. S. and Louisville Ave. Intersection Improvements		10,610	8
22	101st St. S. and Mingo Rd. Intersection Improvements		6,790	8
23	101st St. S. and Sheridan Rd. Intersection Improvements		6,790	8
24	51st St. S. and Lewis Intersection		6,790	9
25	51st Street S. and Harvard Ave. Intersection		8,170	7,9
26	91st St. S. - Delaware Avenue to Harvard Ave - Intersection		11,670	2
27	Lewis Avenue and 15th St. S. Intersection Improvements		5,300	4
28	11th and Denver Intersection		5,300	4
29	11th and Elgin Intersection		6,370	4
30	11th and Lewis Intersection		6,790	4
31	11th and Peoria Intersection		6,790	4
32	4th Place and South Yale Intersection Improvements		5,300	4
33	4th Place and Sheridan Rd. Intersection Improvements		5,300	3,4
<u>Traffic Engineering</u>				
34	23rd Street South Bridge Lighting Project		530	4
35	Citywide Matching Funds		7,500	Citywide
36	Citywide Median and Curb Return Improvements		2,500	Citywide
37	Matching Funds for ODOT Traffic Projects		4,000	Citywide

STREETS

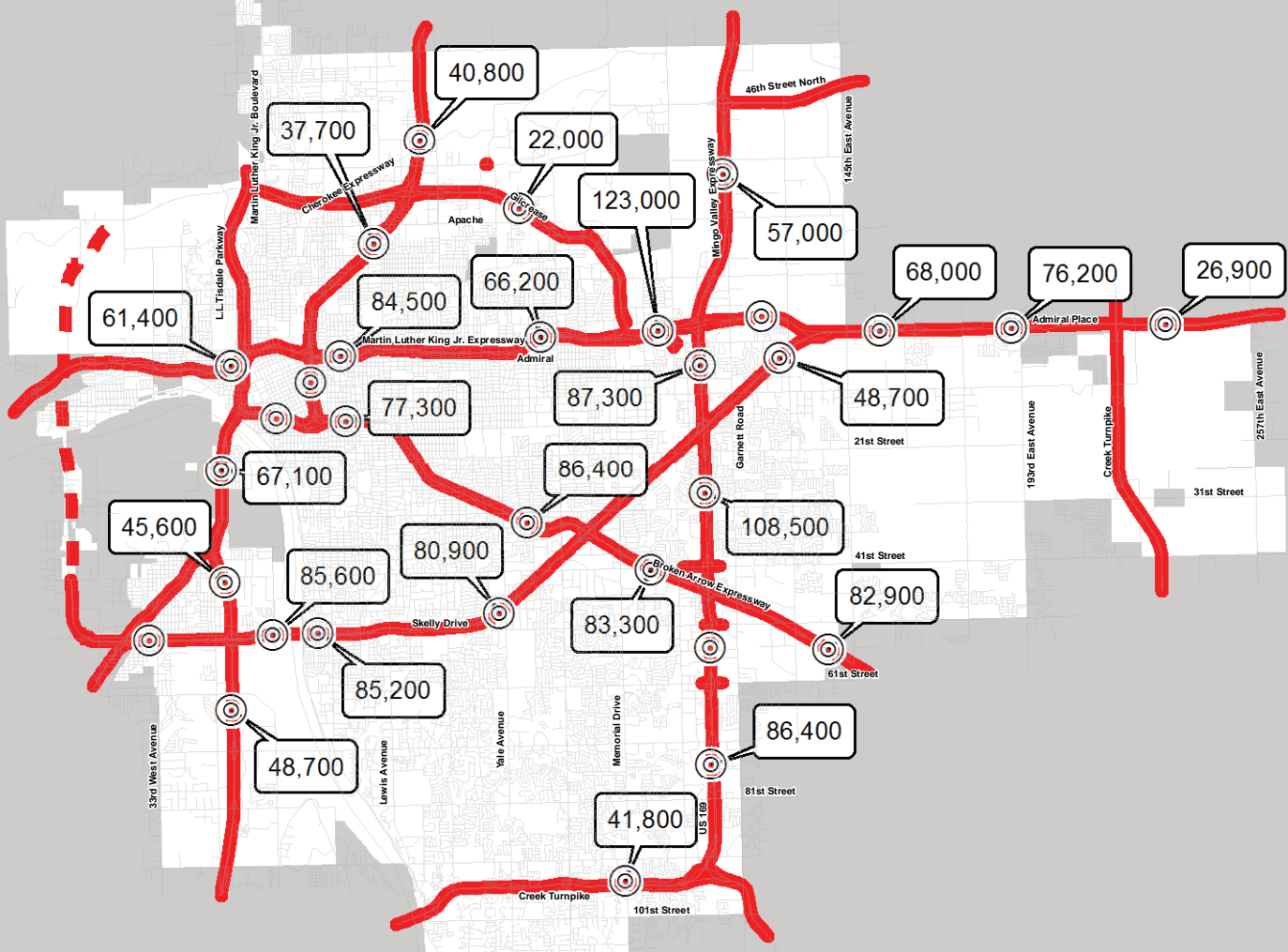
CONSTRAINED CAPITAL PROJECTS INVENTORY

Project Title		Mayor Council Goals	Cost Estimate (in \$000)	Council District Served
38	Traffic Sign Inventory		1,000	Citywide
39	Traffic Signal Head Upgrades		800	Citywide
40	Citywide Extruded Panel Sign Replacement		3,500	Citywide
41	Upgrade School Flashing Beacon System		1,700	Citywide
<u>Rehabilitation Programs</u>				
42	Arterial Streets, Major Rehabilitation - PCI of 65 (Including sidewalks and preventative maintenance).		22,680	Citywide
43	Residential Streets, Major Rehabilitation - PCI of 65 (Including sidewalks and preventative maintenance).		54,500	Citywide
<u>Bridges</u>				
44	Bridge Repair, Citywide		6,290	Citywide
45	Bridge Replacement, Citywide		54,500	Citywide
46	ODOT Bridge Rehabilitation and Replacement Program		12,000	Citywide
47	Hunter Park Pedestrian and Maintenance Bridge		690	8
48	Creek Turnpike Trail Pedestrian Bridge over Memorial		1,860	8
<u>Other Projects</u>				
49	Citywide ADA		16,340	Citywide
50	Citywide ADA Improvements for Sidewalks, Curb Ramp		18,110	Citywide
51	Bicycle/Pedestrian Master Plan Implementation		4,200	Citywide
52	Hudson Ave. - 51st to 61st St. S. Pedestrian Sidewalk		340	5
53	Edison Street Sidewalk - 38th W. Ave. to 33rd W. Ave		310	1
54	71st St. S. and Riverside Dr. - Eastbound Right Turn lane		530	Citywide
55	71st St. S. and U.S. 169 Lane Modifications		1,060	7
56	Riverside Drive and Boulder Avenue - Traffic Signals		1,600	4
57	E. Seminole Street - Widening and Improvements westbound		530	3
58	19th St. S. Extension - Midland Valley Trail to Boston		2,120	4
STREETS PROJECTS TOTAL			557,170	

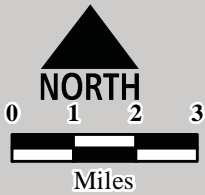
Projects listed in bold are FY 15 additions to the inventory. Numbering is for reference only and does not reflect a priority ranking.

Expressways with Traffic Counts

Map 5



CITY OF TULSA



Department of Finance
Budget and Planning Division
March 2014

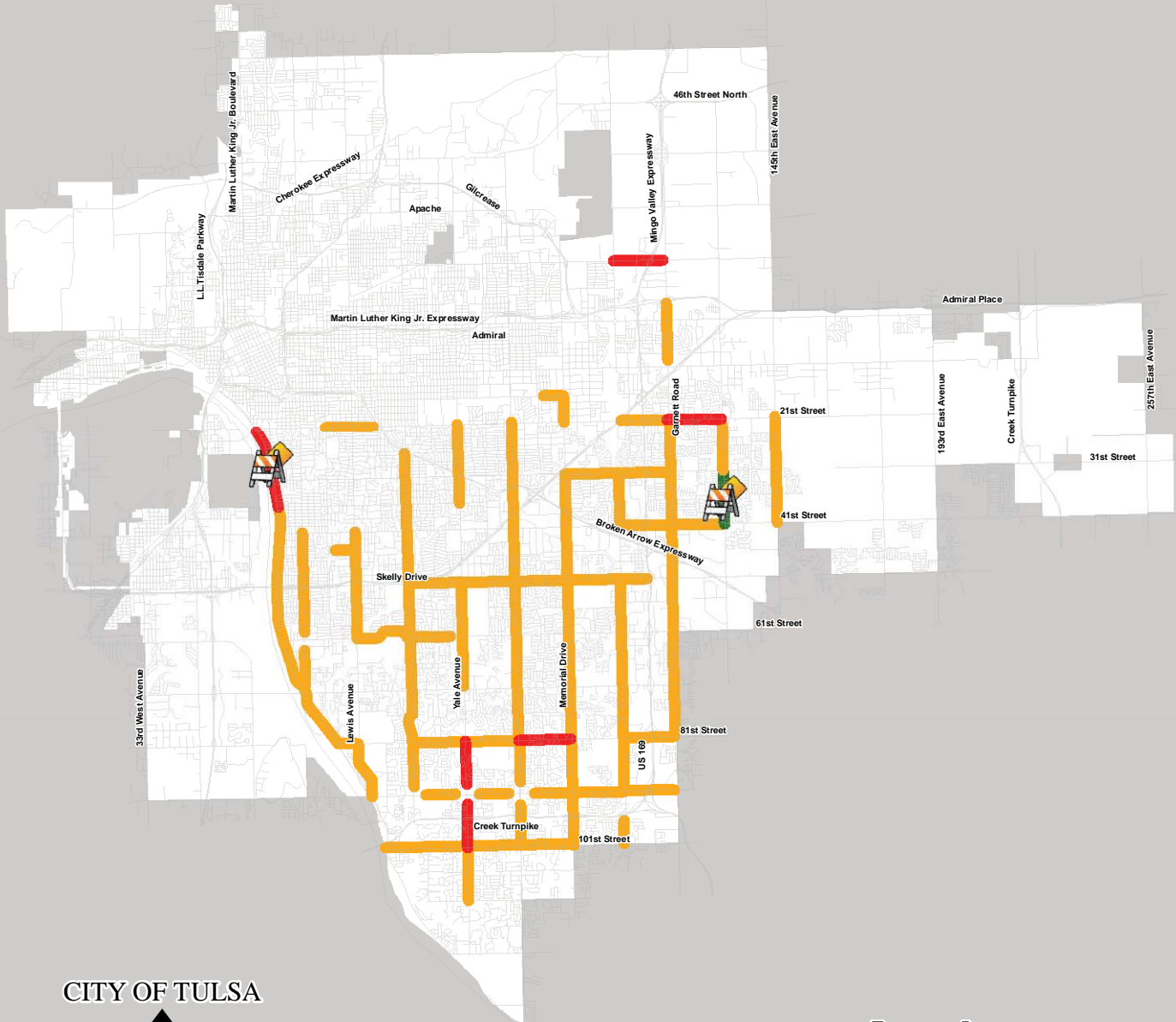
Legend

- Vehicles per Day
- Proposed Expressways
- Expressways

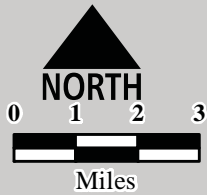
Overloaded Streets

Based on 2013 Public Works Department Traffic Counts

Map 6







CITY OF TULSA



Department of Finance
Budget and Planning Division
March 2014

Legend

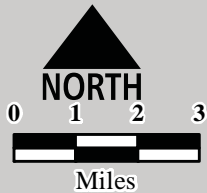
-  Over Capacity 1 - 99%
-  Over Capacity 100 - 199%
-  Funded Overloaded Streets
-  Under Construction

Proposed Street and Expressway Improvements

Map 7







CITY OF TULSA



Department of Finance
Budget and Planning Division
March 2014

Legend

-  Widen 2 Lane Streets
-  Expressways and Parkways
-  Upgrade 4 Lane Street
-  Reopen 2 Lane Street

WATER

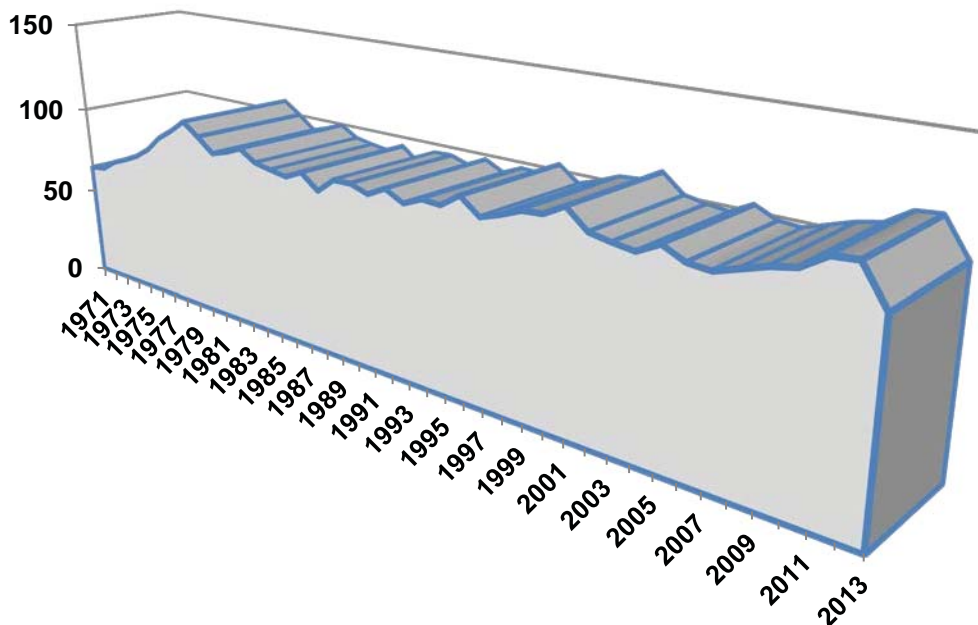
CONSTRAINED CAPITAL PROJECTS INVENTORY

The goal of the water system is to provide clean water at adequate pressures for the health and safety of the citizens in accordance with all State and Federal regulations. The system has three components: (1) supply, (2) treatment, and (3) distribution. All must be capable of providing adequate amounts of water to meet customer demands. The Tulsa Metropolitan Utility Authority contracted with the Infrastructure Management Group (IMG) Team to complete a new comprehensive assessment of the City of Tulsa's water and sewer systems. The 2012 Comprehensive Water System Study (CWSS) reviews and builds on the previous comprehensive plans prepared in 2001 and updated in 2005. The study, which was completed in July 2012, reviews the current operation and capital needs of the water system and makes recommendations for future short-term and long-term capital improvements needed to meet the strategic objectives and priorities of Tulsa water system.

Historic and Projected Demand

The historic demand for water in Tulsa is documented in the following graph. Tulsa used a record volume of water during the summer of 2011. On August 1, 2011, Tulsa used 207 MGD of treated water; 94% of the City's current production capacity. As part of the new CWSS, historical population data and available growth projections were reviewed and an overall future growth rate for the Tulsa Metropolitan Statistical Area (TMSA) was selected. The data is then used to estimate future population and water demand for TMUA's service area over the next 50 years. Water demand is discussed in terms of system-wide max day projections. In addition to population, weather has a significant impact on the amount of water that is used. Hot, dry summers like the one Tulsa experienced in 2011 significantly increase the overall demand for treated water. The current maximum day demand for Tulsa without drought is 175 MGD. The CWSS provides a projection of the water system demand, with and without drought, through 2060. Future water demand projections will be used to determine the timing for water system improvements and future water system expansion.

City of Tulsa
Average Daily Water Demand 1971-2013
(in Millions of Gallons)



Source: Water and Sewer Department

WATER

CONSTRAINED CAPITAL PROJECTS INVENTORY

2013 to 2030 Projected Water Demand (In Millions of Gallons per Day)

Year	Average	Maximum Day	Maximum Day with Drought
2013	98	130	
2015	110	185	210
2020	115	197	224
2025	123	210	239
2030	131	223	254

Source: CWSS 2012

Maximum Day (MGD) equals 1.78 times the Average Day (MGD)
14 percent increase in Maximum Day (MGD) for drought conditions

Since 2000, the average day water demand for the City of Tulsa has ranged from 98 to 115 MGD. The ratio between the average day and the maximum day over the last ten years ranged from 1.53 to 1.82. The variations in the average day and maximum day demands are primarily dependent on summer weather conditions, which ranged from cool and wet during the summer of 2004 to hot and dry during the summers of 2011 and 2012. However, in 2013, the temperature trended towards cool and dry.

Supply

Tulsa has two sources of raw water: Spavinaw Creek (Spavinaw and Eucha Lakes) and the Verdigris River (Oologah Lake). They are supplemented by an emergency connection to Lake Hudson. Spavinaw and Eucha Lakes can provide an average annual yield of 59 million gallons per day (MGD) of untreated water under drought conditions; the City has water rights to 128 MGD from Oologah Lake; and Lake Hudson can provide 31 MGD in emergencies. In addition, a third permanent supply source has been obtained from the Grand River Dam Authority (GRDA).

In 1986, Tulsa contracted with GRDA to obtain additional raw water from the Grand River Salina Pumped Storage Project, which is owned by the GRDA. Tulsa entered into a contract to use up to 80 MGD from this source; however, there is currently no flowline conveyance system in place to bring this water to Tulsa. The 2012 CWSS reviewed the need to develop this source of water based on water demand projections and makes recommendations regarding the need and timing for the completion of the Third Raw Water Flowline. The construction of the Third Flowline may have a significant impact on the water system capital plan. While there are no immediate threats to the rights, the construction of a portion of the pipeline would solidify the city's rights under the beneficial use provisions of pertinent case law.

Over the last 10 years, there has been a steady decline in the quality of water drawn from the Spavinaw Creek watershed. Increasing levels of phosphorus have caused algae blooms in the lakes. The algae blooms have led to taste and odor problems in the water. While some tastes and odors can be removed at the plant, some remain. The sources of the phosphorus pollution are dozens of large-scale chicken farms that have been constructed in this watershed. Intensive efforts are continuing to preserve water quality in Spavinaw and Eucha Lakes.

WATER

CONSTRAINED CAPITAL PROJECTS INVENTORY

Water System Capacities

Supply Storage Allocation		Annual Supply		Flowline Capacity		Treatment	
in Billions of Gallons		Dry Weather Yield		MGD		Capacity	
Eucha	25.9	Lake Hudson	31	Spavinaw #1	38	Mohawk WTP	100
Oologah	67.3	Oologah	128	Spavinaw #2	56	AB Jewell WTP	120
Spavinaw	9.0	Spavinaw/Eucha	59	Oologah #1	40		
				Oologah #2	80		
TOTAL	102.2		218	TOTAL	214		220

Source: Water and Sewer Department

Treatment

Water from the Spavinaw system is treated at the Mohawk Water Treatment Plant. The Mohawk WTP was returned to full service in 1999 and has a daily treatment capacity of 100 MGD. The A. B. Jewell plant normally treats water from Lake Oologah. The original A. B. Jewell Plant was completed in 1972. It has been expanded twice and is now capable of treating a maximum volume of 120 MGD. Expansion of the water treatment plant capacity will be required to meet future growth demands. The 2012 CWSS projected maximum day water demands through 2060 with and without drought. The treatment capacity needs of the A. B. Jewell Plant were evaluated and the need and timing for system capacity expansions are addressed in the Capital Improvement Plan. Options to provide increased capacity at A.B. Jewell in the most cost effective and efficient manner will be evaluated prior to plant expansion.

Asset Management is also a high priority for the water system. Continued maintenance and rehabilitation of existing plant infrastructure is required on an ongoing basis for both the A.B. Jewell and Mohawk WTP to replace equipment and infrastructure as it reaches the end of its service life.

Distribution

The distribution system is made up of water lines, pumps, hydrants, meters, and storage facilities. As of June 2012, there are 2,304 miles of water lines, 16,865 fire hydrants, and 141,235 service meters. The system is designed to provide water to customers in accordance with Oklahoma Department of Environmental Quality standards. Tulsa distribution system meets or exceeds performance criteria for water quality, pressure and flow.

While current pipe size and construction standards are adequate, numerous parts of the distribution system are old and/or were built in areas previously outside the city limits and do not meet today's standards. The present distribution system contains over 300 miles of waterline that is more than 70 years old, including 100 plus miles of 2-inch diameter waterline and over 1,200 miles of water line that is more than 40 years old. Approximately half of the Tulsa water system consists of cast iron piping. Although distribution system integrity is adequate, a disproportionate number of breaks and leaks occur in the legacy 2-inch and 6-inch waterline systems.

Distribution system priorities include maintenance of existing infrastructure and replacement and rehabilitation of aging waterlines. Water main replacement is coordinated with street rehabilitation projects to maximize efficiency and minimize disruption to neighborhoods and businesses. Additionally, an ongoing replacement program is underway to upgrade undersized waterlines to improve the level of

WATER

CONSTRAINED CAPITAL PROJECTS INVENTORY

service, reliability, and fire protection to areas served by legacy systems. The major lines in the distribution system and the location of plants are shown on **Map 8**.

Conclusion

Providing high quality water service, protecting the Spavinaw Creek watershed and the City's other raw water supplies from further pollution, replacing and rehabilitating aging infrastructure, planned system expansion to meet future growth, and security are ongoing priorities. Continued investment in infrastructure is required to insure that Tulsa's goals are met. The current water system capital project requests are listed in the following table. Those that can be shown on a city map are on **Map 9**.

Project Title		Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
Supply				
1	Grand River-Flowline Phase 1 (Salina Pumpback to Spavinaw Flowline)		1,200	Citywide
2	Raw Water Flowlines Repairs Spavinaw/Oologah		14,450	Citywide
3	Oologah Pump Station Rehabilitation		1,000	Citywide
4	Lynn Lane & Yahola Terminal Storage Repair		3,500	Citywide
5	Source Water Protection & Management Program		12,810	Citywide
6	Eucha, Spavinaw Water Quality Court Master		9,850	Citywide
7	Eucha Dam Rehabilitation		22,400	Citywide
8	Modify Spavinaw/Oologah Intertie near Bird Creek Pump Station		8,950	Citywide
9	Spavinaw Pump Station Rehab & New Flowmeter		1,200	Citywide
10	Mohawk Pump Stations 1 & 2 Rehabilitation		900	Citywide
11	Bird Creek No. 1 Pump Station Refurbishment		330	Citywide
12	Canyon Lake Pump Station Refurbishment		510	Citywide
13	Woods Pump Station Refurbishment		550	Citywide
14	Grand River Pump Station Refurbishment		770	Citywide
Treatment & Pumping				
15	AB Jewell Improvements-30 MGD Expansion (Phase I)		29,200	Citywide
16	AB Jewell Maintenance & Improvements		48,100	Citywide
17	AB Jewell Clarifier No. 2 Rehabilitation		21,300	Citywide
18	AB Jewell -Chemical Feed Facilities Improvements		1,100	Citywide
19	Mohawk WTP Upgrade Raw Water Pumping Station		1,350	Citywide
20	Mohawk WTP Flash Mix Facility		50	Citywide

WATER

CONSTRAINED CAPITAL PROJECTS INVENTORY

Project Title	Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
21 Mohawk WTP Chemical Feed System Equipment Replacements		550	Citywide
22 Mohawk WTP Flocculation/Sedimentation Basin Rehabilitation		700	Citywide
23 Mohawk WTP Filter Building Filter Valves/actuators		1,250	Citywide
24 Mohawk WTP HSPS Rehabilitation and Improvements		2,900	Citywide
25 Mohawk WTP Yard Piping and Valves		1,250	Citywide
26 Mohawk WTP HVAC/Mechanical Improvements		500	Citywide
27 Mohawk WTP Structural / Architectural Rehabilitation and Replacement		650	Citywide
28 Mohawk WTP Upgrade/replacement of existing proprietary I&C		2,200	Citywide
29 Mohawk WTP Misc. Electrical Improvements		260	Citywide
30 Mohawk WTP Physical Security Improvements		350	Citywide
31 Mohawk WTP New Emergency Generator Equipment		1,450	Citywide
32 Mohawk WTP Maintenance Capital Improvements		4,250	Citywide
33 AB Jewell New Control Room Building and Mechanical HVAC		765	Citywide
34 AB Jewell WTP Replace East Clearwell West Clearwell Valves		8,500	Citywide
35 AB Jewell WTP High Service Pumping Station Improvements		6,350	Citywide
36 AB Jewell WTP Residuals Handling, Thickening and Dewatering		5,700	Citywide
37 AB Jewell WTP Lagoon Improvements		2,850	Citywide
38 AB Jewell WTP Instrumentation & Control - SCADA System		2,000	Citywide
39 AB Jewell WTP Electrical - Upgrade TMUA-owned medium voltage switchgear		1,400	Citywide
40 AB Jewell WTP Physical Security Improvements		550	Citywide
41 AB Jewell WTP New Emergency Generator Equipment		1,350	Citywide
42 AB Jewell WTP Raw Water Junction Chamber No. 1 Raw Water		600	Citywide
43 AB Jewell WTP Maintenance Capital Improvements		8,800	Citywide
44 AB Jewell WTP Structural / Architectural Rehabilitation and Replacement		350	Citywide
45 AB Jewell WTP Yard Piping and Valve Improvements		1,180	Citywide
<u>Transmission & Distribution</u>			
46 Water Line Relocations-Citywide		3,950	Citywide

WATER

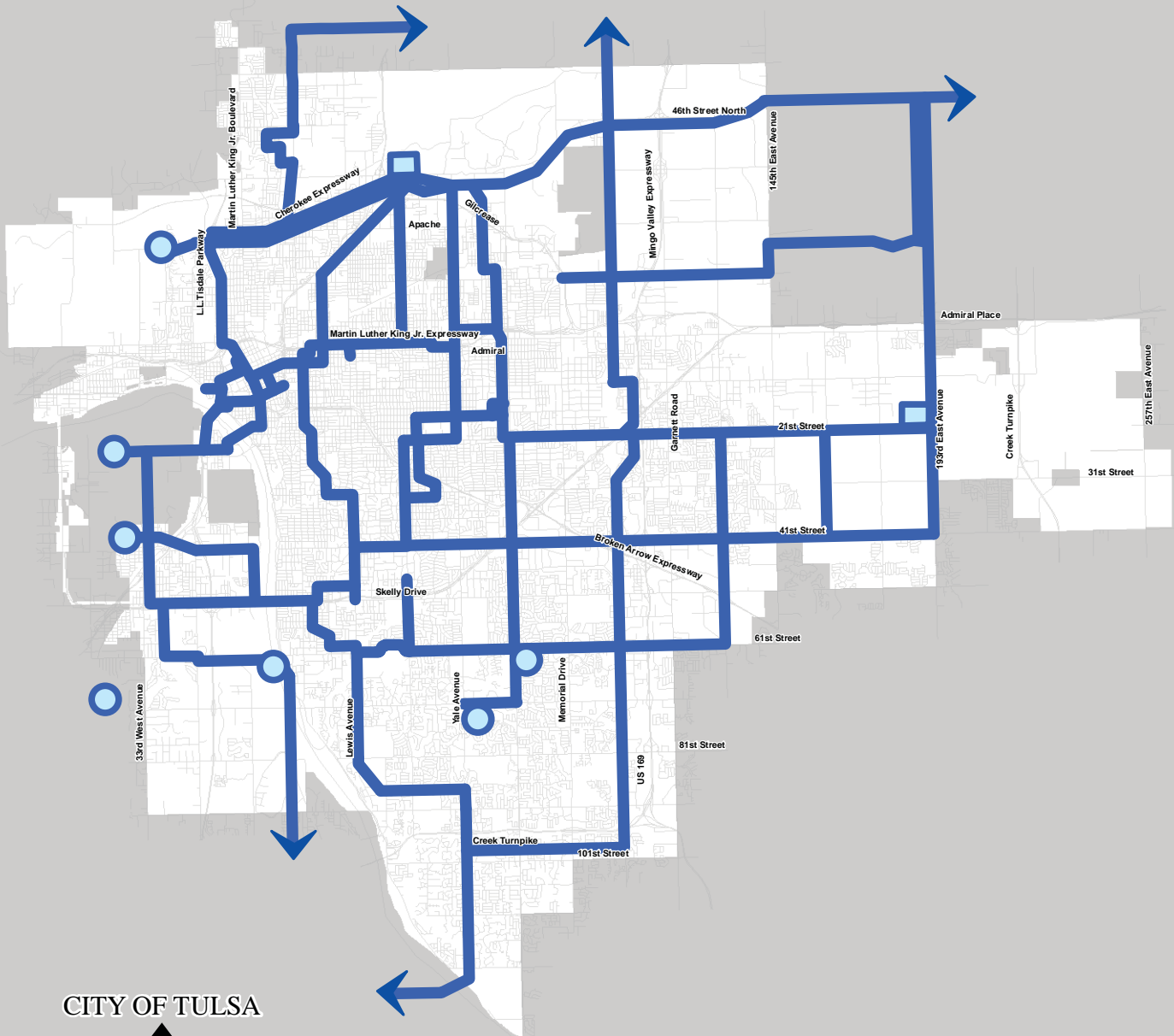
CONSTRAINED CAPITAL PROJECTS INVENTORY

Project Title		Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
47	Water Mains Replacements - City Wide		135,200	Citywide
48	Water Mains Replacements - Less than 6-inches		41,500	Citywide
49	Central Business District Water Main Replacement		4,550	Citywide
50	Dead-End 12" Distribution Mains Connections & Extensions		4,900	Citywide
51	Water Vault & Large Meter Upgrades		1,000	Citywide
52	72"Transmission Main - A.B. Jewell to 129th E. Ave - Phase 1		48,100	6,7,8
53	Unserved Areas		3,000	Citywide
54	Water Tanks - Repaint/Rehabilitation		11,000	Citywide
55	Large Water Valve Replacement-City Wide		1,400	Citywide
56	72"Transm Main A.B .Jewell (129th E. Ave/Sheridan) Phase 2		30,450	6,7,8
57	Cherokee Water Line		27,940	Citywide
58	Northwest Tulsa Secondary Service Area		16,700	2
59	Utility Bridges - Repaint/Rehabilitation		1,400	Citywide
60	Bixby Master Meter Connection Improvement		900	8
61	Berry Hill Waterline Extension		4,600	2
62	Okmulgee #6 and Bixby Connection Improvements		4,300	8
63	Spunky Creek Waterline		2,000	Citywide
64	Nickel Creek Waterline		1,000	Citywide
65	2025 Cherokee Waterlines		7,900	Citywide
66	2025 North and South Flatrock Creek Waterlines		6,800	Citywide
67	2025 North Adams and Salt Creek Waterlines		4,500	Citywide
68	2025 Waterline Extension to support southern system		2,800	Citywide
69	2030 Cherokee Waterlines		9,100	Citywide
70	Pump Station Rehabilitation (Reservoir Hill PS and SSS-PS)		1,200	Citywide
71	Automatic Meter Reading - City Wide		3,300	Citywide
WATER PROJECTS TOTAL			615,715	

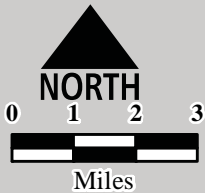
Projects listed in bold are FY 15 additions to the inventory. Numbering is for reference only and does not reflect a priority ranking.

Water Treatment and Distribution System

Map 8






CITY OF TULSA



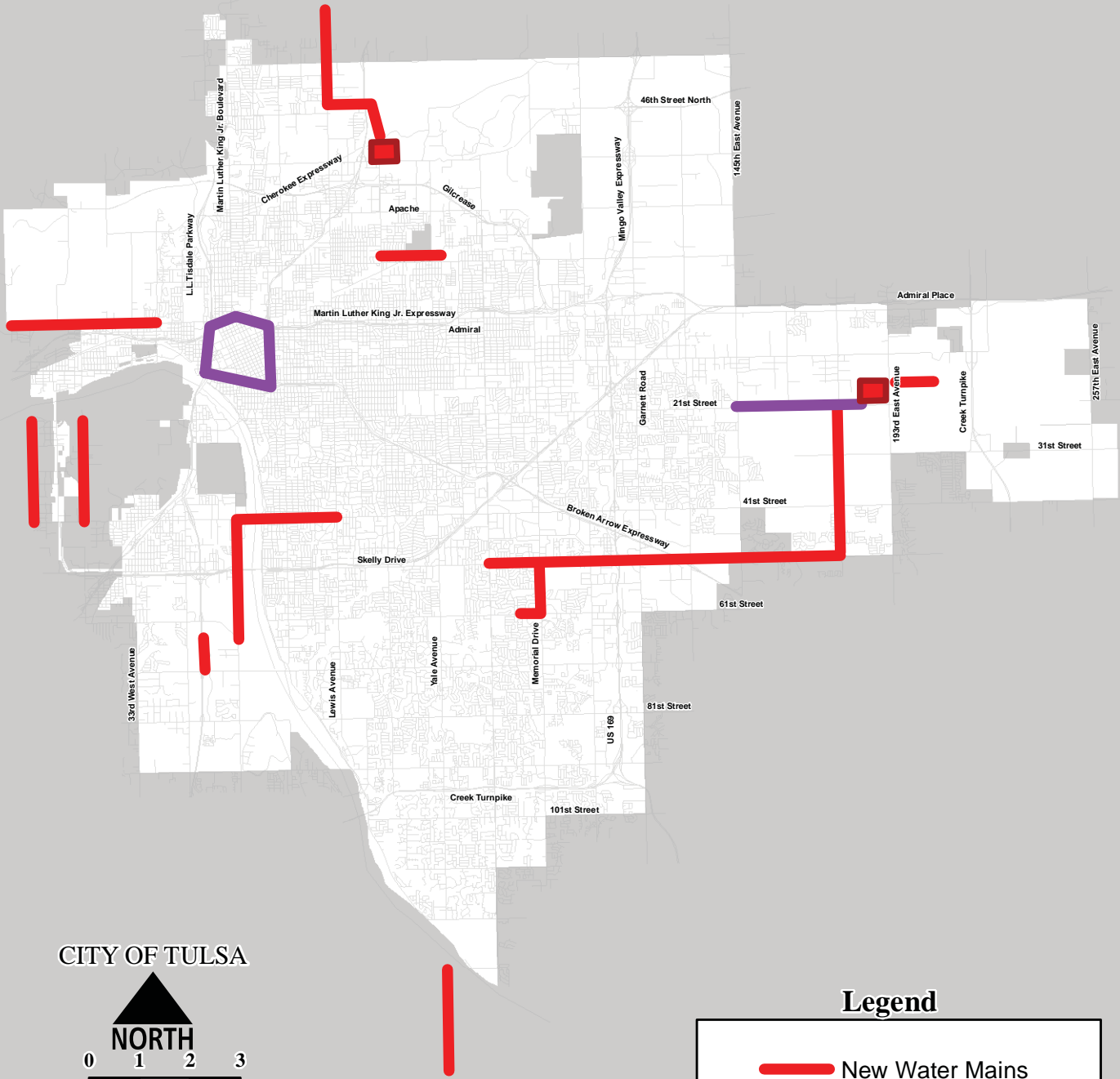
Department of Finance
Budget and Planning Division
March 2014

Legend

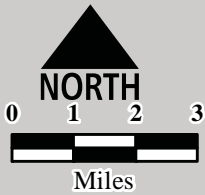
-  24" Mains and Larger
-  Water Tanks
-  Treatment Plants

Proposed Water Systems Projects

Map 9





CITY OF TULSA



Department of Finance
Budget and Planning Division
March 2014

Legend

-  New Water Mains
-  Rehab Old Mains
-  Treatment Plant Improvements

SANITARY SEWER

CONSTRAINED CAPITAL PROJECTS INVENTORY

Between 1992 and 2008, over \$240.1 million in General Obligation (GO) Bond proceeds and Sales Tax funds were allocated for sewer system improvements. These programs, along with state revolving loans, provide funding for critical projects. Even with this high level of funding, the inventory of needed sanitary sewer projects still exceeds \$289 million in the next five years. The Tulsa Metropolitan Utility Authority contracted with the Infrastructure Management Group (IMG) Team to complete a new comprehensive assessment of the City of Tulsa’s water and sewer systems. The 2012 Comprehensive Sewer System Study (CWSS) reviews and builds on the previous comprehensive plan prepared in 2003. The study, which was completed in 2012, reviews the current operation and capital needs of the sewer system and will make recommendations for future short-term and long-term capital improvements needed to meet the strategic objectives and priorities of the Tulsa sewer system. The projects appearing within the inventory below are a result of the most pressing needs identified by IMG over the next 15 years.

The City’s sanitary sewer system is designed to collect and treat sewage and return clean water to area streams and rivers in accordance with State and Federal standards. The sewer system can be divided into two components, the collection system and treatment plants. The collection system consists of collector sewers, larger diameter “interceptors,” along with lift stations and force (pressurized) mains. Tulsa is divided into four basins each served by a treatment plant: Northside, Southside, Haikey Creek, and Lower Bird/Spunky Creek. **Map 10** shows the locations of the large interceptors in the collection system and the plants.

Average Daily Flows
Tulsa Sanitary Sewer Plants
FY 2003 – FY 2013
(in Thousands of Gallons)

Fiscal Year	Northside	Southside	Haikey	Lower Bird
2003/04	29,400	30,200	10,200	300
2004/05	29,500	29,000	10,600	300
2005/06	23,200	25,900	10,100	300
2006/07	28,000	29,600	11,200	300
2007/08	23,870	22,111	8,241	324
2008/09	28,500	29,300	11,000	300
2009/10	31,600	30,100	11,700	500
2010/11	23,400	24,500	10,800	500
2011/12	22,400	21,700	9,500	700
2012/13	20,700	20,900	10,400	900

Source: Water and Sewer Department

Because of different land uses and stream classifications in the basins, each plant must meet different treatment requirements and standards established by the Federal Clean Water Act. At this time, the City is meeting all of these standards, but continues to improve the system to meet future standards. The projects needed to meet state and federal requirements, as well as other facilities needed to improve service, are documented in various inflow and infiltration studies conducted over the last fifteen years.

Northside Service Area

The Northside Wastewater Treatment Plant is located at the confluence of Bird and Mingo Creeks. This plant can treat 42 mgd to advanced secondary treatment levels.

Many of the previously identified repairs in the Northside Service Area are complete.

SANITARY SEWER

CONSTRAINED CAPITAL PROJECTS INVENTORY

Southside Service Area

The Southside Wastewater Treatment Plant, located at West 51st Street and the Arkansas River, also has a treatment capacity of 42 mgd. The plant is undergoing a \$12 million improvement program, and in 2013 another \$4.5 million in OWRB loan funds were appropriated to address odor control improvements.

Like the Northside Basin, the City has identified and fixed numerous overflow problems in this basin.

Haikey Creek Service Area

The Haikey Creek Treatment Plant serves south Tulsa and the western portion of Broken Arrow, a high-growth area in the MSA. For this reason the plant was doubled in size and is now capable of treating 16 mgd per day. Tulsa and Broken Arrow jointly funded the plant expansion.

Spunky Creek/Port of Catoosa Service Area

The 2.0 mgd Lower Bird Creek Treatment Plant and attendant pump stations were built to serve the Port of Catoosa. The construction of this plant allowed the closing of the lagoons that previously served the Port. This was particularly important to the future development of the Port, as the lagoons were at capacity and additional industrial development could not occur until this plant was in service. The plant is currently undergoing an expansion from 2.0 mgd to 4.0 mgd.

Other than the Port, most of this basin is being served by septic tanks. There are two subdivisions (Rose Dew and Rolling Hills) whose sewage is pumped out of this basin and treated at the Northside Treatment Plant, however, completed and planned improvements will allow provision of service to this entire basin.


Conclusion

The City's sewage treatment plants now have sufficient capacity to serve the city well into the future. In previous years, stringent federal and state regulations forced the City to allocate significant resources to collection system problems. Almost \$563 million of sales tax and debt have been allocated since 1990 to build projects required by administrative orders and consent decrees and to improve critical parts of the system. Although the City has completed the requirements stipulated by the administrative orders and consent decrees issued in the late 1990's, additional consent orders have been issued to eliminate recent isolated incidents of residential sewage overflows. Debt used to finance these improvements has been or will be repaid with a combination of enterprise funds and property taxes. The Sanitary Sewer needs for the next 15 years are listed below and shown on **Map 11**.

Project Title		Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
<u>Northside</u>				
1	Northside WWTP Sludge Handling Facilities		16,801	1
2	Northside WWTP Pasteurization System and Digester #5 Expansion		7,070	1,3,4,5,6
3	East Cherokee Interceptor		9,349	3
4	Tupelo Creek Relief (82, 87-N)		36,336	5,7
5	Jones Creek Relief (91-N)		5,184	7
6	Upper Mingo/ BAX North and South		1,212	1,3,4,5,6
7	Upper Cherokee Industrial Interceptor Relief		14,417	3
8	30-N Relief		5,827	3
9	Cherokee Ind Dist LS & FM Upgrade		7,192	3
10	Airport - Northeast LS & FM		3,740	1,3,4,5,6


SANITARY SEWER

CONSTRAINED CAPITAL PROJECTS INVENTORY

Project Title		Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
11	Northside WWTP Equipment & Maintenance Improvements		470	6
12	Northside WWTP Effluent Filtration Addition & Low Head Pumping Station - Biological Nutrient Removal Phase 2		18,328	1,3,4,5,6
13	Northside WWTP Odor Control Addition		9,285	1,3,4,5,6
14	Lower West Cherokee Interceptor		3,253	3
15	East Cherokee LS #1 & FM & Gravity Sewer		834	3
16	Northside Interceptor LS & FM Upgrade		17,577	1,3,4,5,6
17	Apache Lift Station Screening Improvements and install VFDs		3,650	6
18	Northside Interceptor Lift Station Screening Improvements		3,650	6
19	Northside WWTP Sludge Lagoon Dike Protection		500	1,3,4,5,6
20	Demolish Trickling Filter Plant and Storm Water		500	1,3,4,5,6
21	INCOG Waste Load Allocation Study		295	1,3,4,5,6
22	Influent Characterization Study for Biological Nutrient		134	Citywide
23	Biological Nutrient Removal - Phase 1		32,202	Citywide
24	DAF Thickener Rehabilitation		2,090	1,3,4,5,6
25	Northside WWTP Flow Optimization and Process Modeling Study		265	Citywide
26	Solids Thickening Study		169	1,3,4,5,6
27	Mingo East, North Interceptor		5,427	5
28	Mingo East, South Interceptor		386	5
29	88-N South Branch Relief		5,927	3
30	Northgate LS Relief		1,302	1
31	93-N Relief		7,120	1
32	Middle Coal Creek (16, 99-N) Relief		36,290	1
33	Mill Creek 92/95-N Relief		6,671	1
34	Douglas Creek Relief (97-N)		3,695	1
35	Flatrock FEB Storage Enhancements (Ph 1)		16,710	Citywide
36	Flatrock West (9-N) Relief		7,776	1
37	80-N Relief		2,559	1
38	Coal Creek FEB Storage Upgrade Ph.1		8,813	3
39	Apache Lift Station Access Road		1,600	6
<u>Southside</u>				
40	Lafortune Park 18, 71-S Relief		2,587	7
41	RL Jones Gravity Sewer & Airport LS Relief - RL Jones LS		4,716	2


SANITARY SEWER

CONSTRAINED CAPITAL PROJECTS INVENTORY

Project Title		Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
42	Nickel Creek South Interceptor - Contract 2		2,060	2
43	Berryhill North Interceptor		7,215	2
44	Berryhill South Interceptor		4,756	2
45	Northwest Regional Lift Station, Force Main & FEB, Ph 1		13,445	1
46	Cherry Creek FEB 5th cell and 53rd St.& Riverside Relief		2,888	1
47	West Tulsa 39, 40, 41-S Relief		24,229	2
48	Southside WWTP Security/Safety Improvements to Disinfection Facilities		939	1,2,4,7,8,9
49	Southside WWTP 71st Street Lift Station Expansion and Screen Improvements		2,900	1,2,4,7,8,9
50	Southside WWTP Concrete Protective Coatings		3,086	Citywide
51	Southside WWTP System Odor Control Study		2,600	Citywide
52	Solids Facility Plan and Improvements		2,574	1,2,4,7,8,9
53	INCOG Waste Load Allocation Study		295	1,3,4,5,6
54	Influent Characterization Study for Biological Nutrient		134	Citywide
55	Biological Nutrient Removal-Phase 1		75,560	Citywide
56	Southside WWTP Flow Optimization and Process Modeling Study		275	1,2,4,7,8,9
57	Plant Effluent Water Conveyance to Cherry Creek Facility		1,910	Citywide
58	Southside WWTP Influent Lift Station Diversion to Cherry Creek		881	Citywide
59	71st Street Dewatering Facility Improvements		4,800	1,2,4,7,8,9
60	Southside WWTP Influent Lift Station- Replace screens with fine screens		4,235	Citywide
61	Crow Creek 44-S Relief		2,000	7
62	Crow Creek North 62-S Relief		5,288	7
63	Crow Creek East 62-S Relief		2,593	7
64	Joe-LaFortune 70-S Relief		3,222	7
65	Southside WWTP Sludge Management Facility Remodel and Expansion		500	Citywide
<u>Haikey Creek</u>				
66	Vensel Creek Interceptor Relief (52/56 HC)		9,134	2
67	SEWCO Main Relief (60, 61-HC)		7,445	2,8
68	Haikey WWTP Security & Safety Imp to Disinfection Facility		1,300	2,8
69	Haikey WWTP Odor Control Addition		2,080	2,8
70	Haikey WWTP Primary Clarifier Addition		8,600	2,8

SANITARY SEWER

CONSTRAINED CAPITAL PROJECTS INVENTORY

Project Title		Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
71	Haikey WWTP Anaerobic Digester Addition		15,350	2,8
72	Haikey Crk Lift Station Improvements - Phase 2, 3 and 4		6,592	2,8
73	Dewatering Facility		3,150	2,8
74	Haikey Creek Flow Equalization Basin Expansion and Plant Effluent Water Pump Station		4,830	2,8
75	Activated Sludge Diffused Aeration and Primary Sludge Handling Improvements		8,600	2,8
76	Grit Facility Rehabilitation		1,200	2,8
77	Fifth Final Clarifier and WAS Handling Improvements		7,127	2,8
78	INCOG Waste Load Allocation Study		149	1,3,4,5,6
79	Influent Characterization Study for Biological Nutrient Removal		69	Citywide
80	Biological Nutrient Removal - Phase 1		21,812	Citywide
81	Haikey Creek SAMS Equipment Replacements		7,635	2,8
82	SCADA Improvements		21	2,8
<u>Bird Creek</u>				
83	Rose Dew LS Rehabilitation		1,055	6
84	Spunky Creek East Branch Contract 1		3,655	6
85	Spunky Creek East Branch Contract 2		9,799	6
86	Spunky Creek East Branch Contract 3		6,578	6
87	Spunky Creek Main Stem South Contract 1		3,150	6
88	Spunky Creek Main Stem South Contract 2		23,798	6
89	Rolling Hills Relief		186	6
90	North Adams Creek West Lift Station, Force Main & Gravity Sewer		1,076	6
91	North Adams Creek East Lift Station & Force Main Ph 1		1,094	6
92	Catoosa Interceptor Relief		16,810	6
93	Expansion Lower Bird Creek Plant Phase II (4 to 8 mgd)		7,900	1,3,4,5,6
94	INCOG Waste Load Allocation Study		295	1,3,4,5,6
95	Influent Characterization Study for Biological Nutrient		94	Citywide
96	Biological Nutrient Removal-Phase 1		8,798	Citywide
97	Biological Nutrient Removal-Phase 2		1,454	Citywide
98	Spunky Creek Lift Station Odor Control		33	Citywide
99	Spunky Creek Grinder Addition		228	6
100	Port South Grinder Addition		228	6
101	Grit and Screenings Facility-Phase 2		13,940	6

SANITARY SEWER

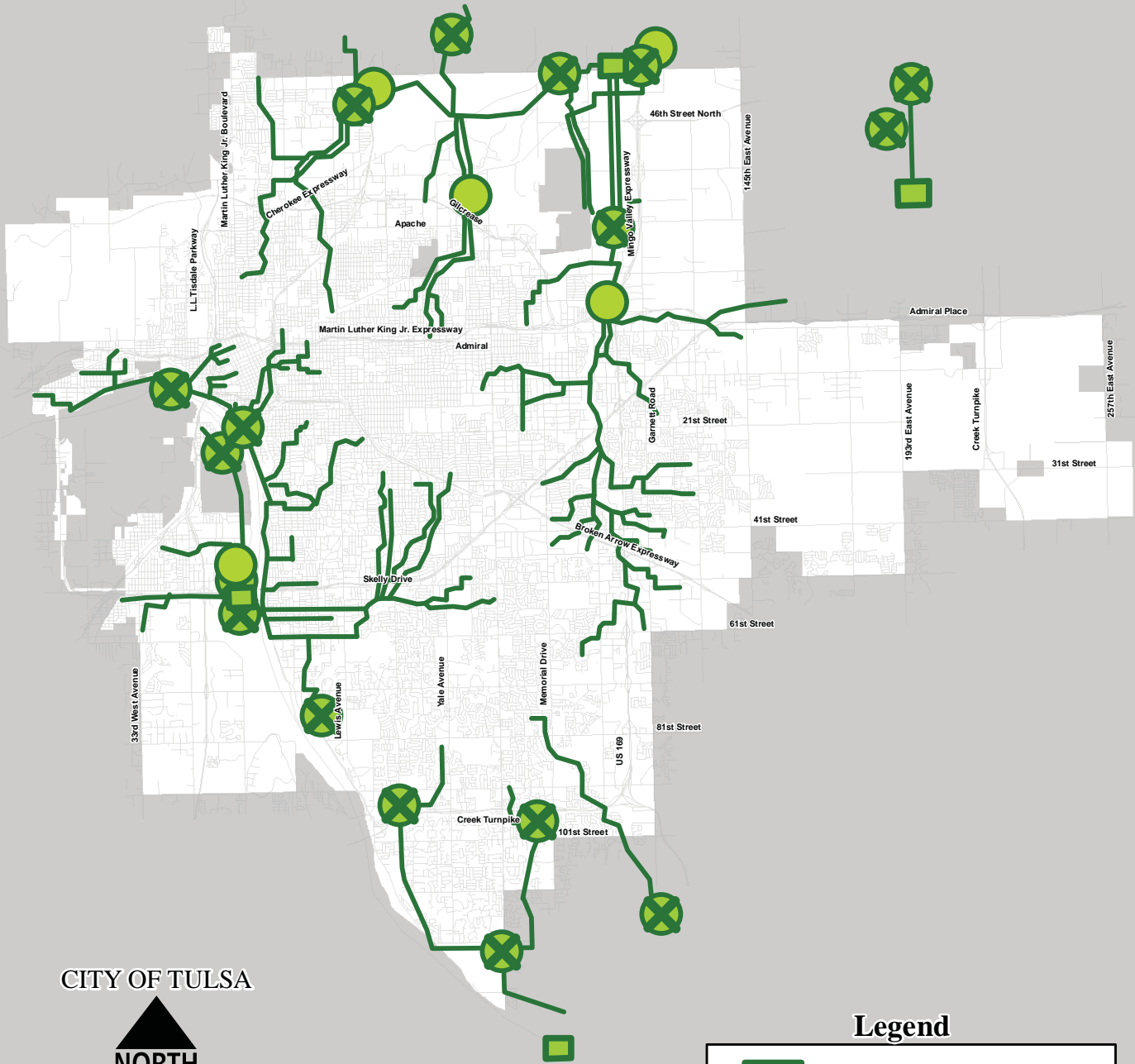
CONSTRAINED CAPITAL PROJECTS INVENTORY

Project Title	Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
102	Grit and Screenings Facility-Phase 3	2,700	6
103	Excess Flow Line from LBCWWTP to Port South	5,341	6
104	Rose Dew South Branch	812	6
105	Spunky Creek Main Stem North LS Relief	11,530	6
106	Rose Dew LS Relief	7,600	6
<u>Wastewater System Site Improvements</u>			
107	Annual System Wide WWTP Rehabilitation	802	Citywide
108	Lift Station Replacements or Upgrades	20,050	Citywide
109	Resurface WWTP & Lift Stations Roadways & Parking	946	Citywide
110	2008 Street Package - Sewer Rehab/Replacement	21,100	Citywide
111	Areawide SCADA Improvements Study	84	Citywide
112	Areawide Electrical Load and Transformer Study and Transformer Replacment	375	Citywide
113	Area Wide Roof Rehab/Replacement	5,743	Citywide
114	Interceptor Corrosion Assessment	600	Citywide
115	Concrete Pipe Replacement	46,423	Citywide
116	Long Term Infrastructure Reinvestment	94,110	Citywide
117	Areawide Electrical Load and Transformer Study and Transformer Replacement	300	Citywide
<u>Area wide Projects</u>			
118	Sewer Rehab Area Wide	178,592	Citywide
119	Unsewered Areas Areawide	40,259	Citywide
120	Areawide Point Repairs	11,200	Citywide
SEWER PROJECTS TOTAL		1,134,126	

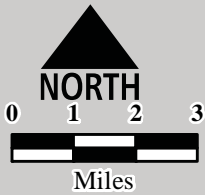
Projects listed in bold are FY 15 additions to the inventory. Numbering is for reference only and does not reflect a priority ranking.

Sanitary Sewer Collection and Treatment System

Map 10







CITY OF TULSA



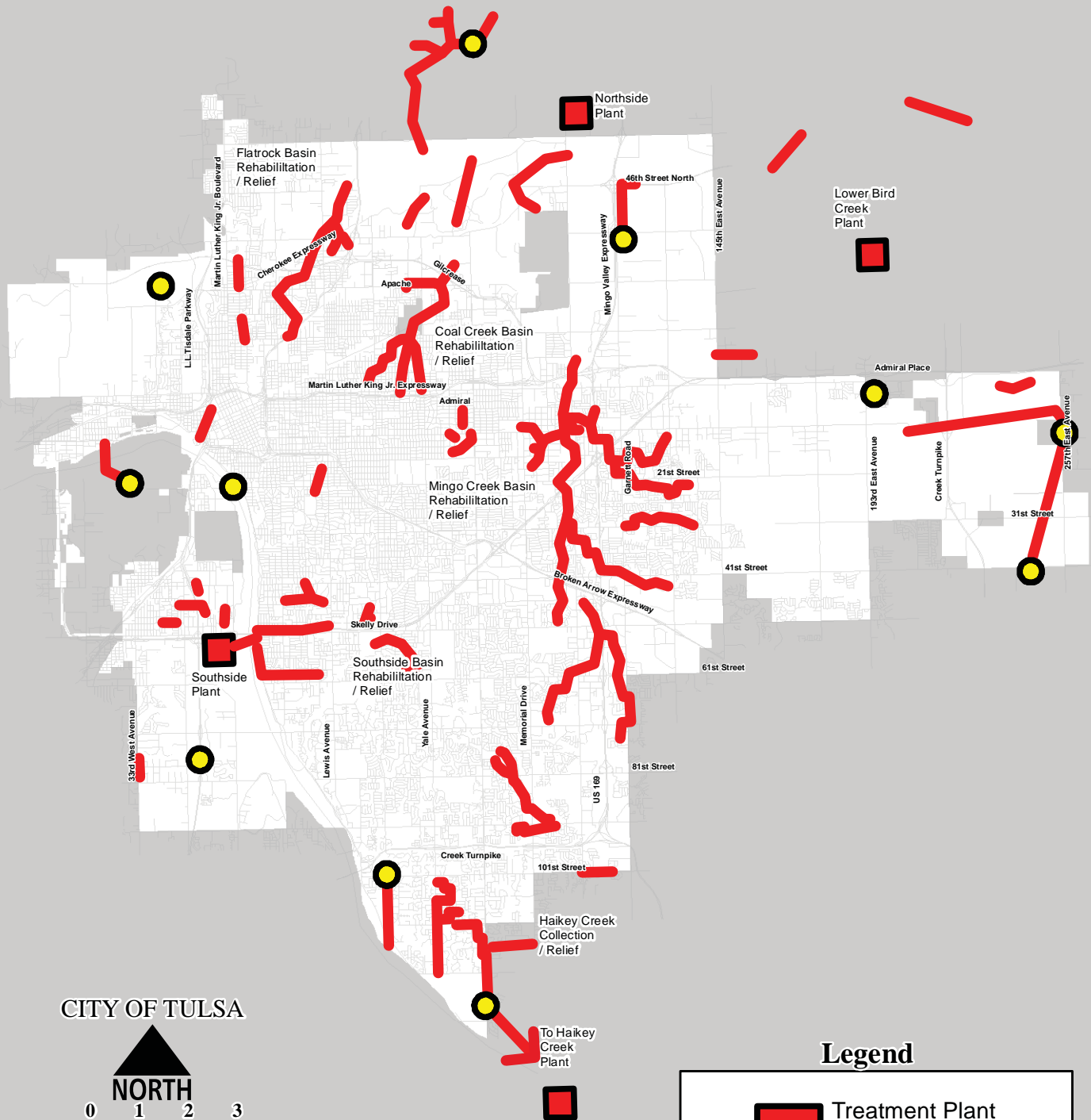
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March 2014

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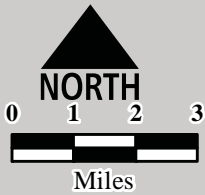
-  Treatment Plants
-  Excess Flow Facility
-  Major Lift Stations
-  15" and Larger Interceptors and Force Mains

Proposed Sanitary Sewer Projects

Map 11



CITY OF TULSA



Department of Finance
Budget and Planning Division
March 2014

Legend

- Treatment Plant Improvements
- Relief Lines
- Lift Stations

FLOOD CONTROL













CONSTRAINED CAPITAL PROJECTS INVENTORY

Based on citizen and neighborhood input the top priority projects are “small drainage projects” and “channel erosion control” throughout the city. While immediate priorities in the area of flood control may change slightly from year to year, the overall direction of the program was established more than 20 years ago. Between 1970 and 1990, Tulsa County was declared a federal flood disaster area nine times. During that period, floods resulted in the loss of life and caused more than \$300 million in damage to homes and businesses. As a result, elected officials passed watershed-development ordinances, established development fees dedicated to the construction of flood-control facilities, approved a monthly charge for maintenance of the drainage system, and allocated millions of capital dollars to new flood-control projects. Due to these efforts, the city has seen no major damage from flood events since 1987.

Basin drainage plans (BDPs) were also funded for each creek basin in the city, the boundaries of which are shown on **Map 12**. These plans analyze the unique hydrological characteristics of each creek basin and recommend solutions to correct existing problems and prevent future trouble. The approximate boundaries of existing flood plains are shown on **Map 13**. Official maps in the Streets and Stormwater Department should be used to judge the status of any individual piece of property.

The Streets and Stormwater Department, working in conjunction with the Stormwater Drainage and Hazard Mitigation Advisory Board and numerous citizen groups, developed the “Flood and Stormwater Management Plan 1999-2014,” a phased implementation program for the projects identified in the basin drainage plans. The plan was adopted by TMAPC and the City Council and became part of the City’s official Comprehensive Plan. An update to the Citywide Master Drainage Plan is currently being finalized for approval. The Plan prioritizes the projects based on selected criteria including project cost, reducing flooding of buildings, reducing economic flood damages, reducing overtopping of streets, reducing erosion and nuisance flooding, rehabilitating existing structures, and providing regional detention in-lieu of on-site detention.

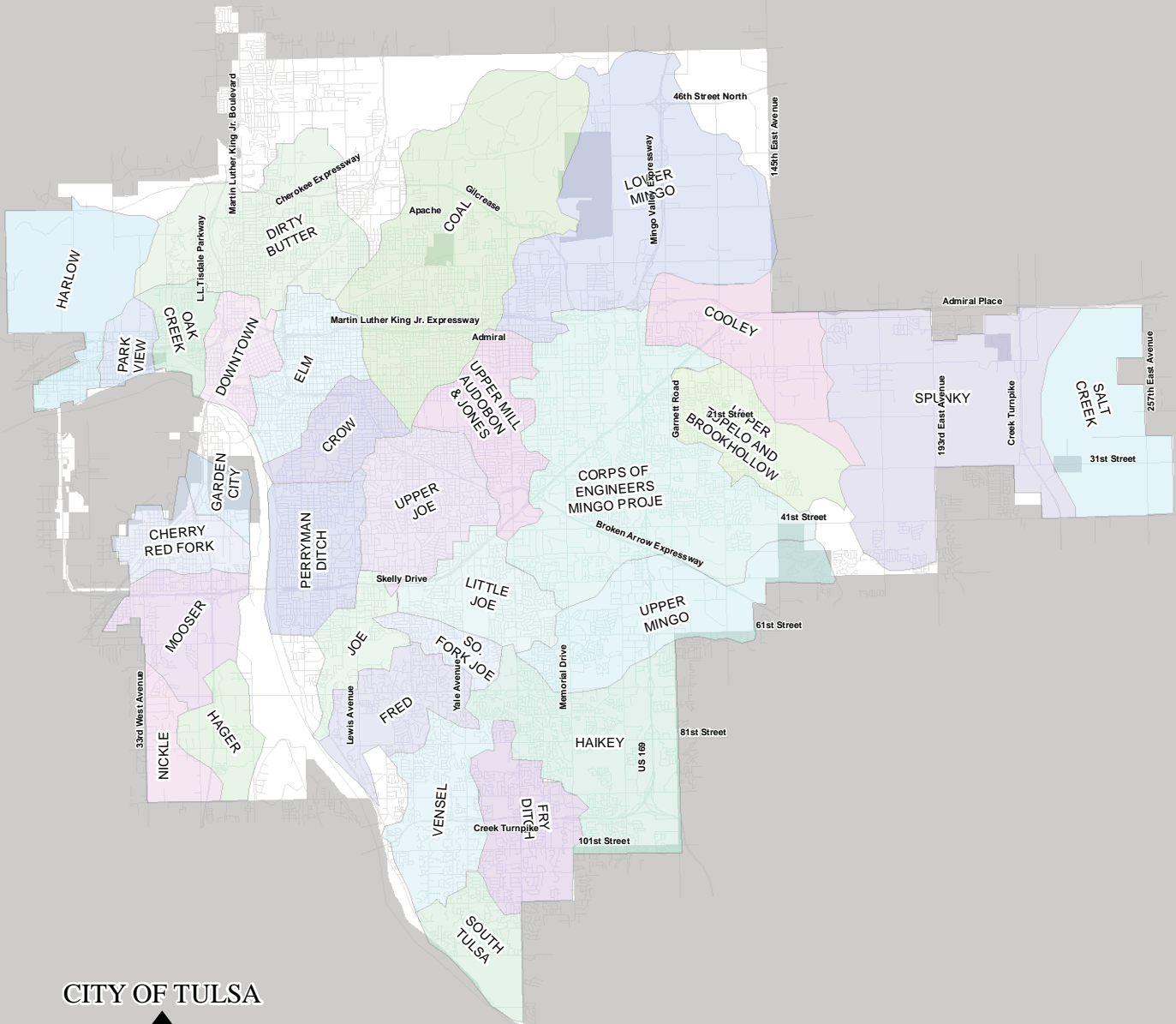
Citywide small drainage projects are funded through user fees which are deposited into the Stormwater Enterprise fund. The remaining, larger projects, which have positive cost benefit ratios, will be considered for funding in future sales tax and general obligation bond programs.

Project Title	Mayor Council Goals	Cost Estimate (in \$000)	Council District Served
1 Citywide - Channel Erosion and Stabilization		17,000	Citywide
2 Citywide - Concrete Channel Rehabilitation		12,750	Citywide
3 Citywide - Floodplain Acquisition		14,000	Citywide
4 Citywide - Master Drainage Plan		16,000	Citywide
5 Citywide Stormwater Facility Repair and Construction		8,235	Citywide
6 Citywide - Urban Lake Maintenance		2,500	Citywide
7 Citywide - Urgent Small Drainage Projects		8,500	Citywide
8 47th Street Storm Sewer Extension		2,000	9
9 Perry Ditch 51st Street Storm Sewer Phase 3		4,670	9
10 Perry Ditch 51st Street Storm Sewer Phase 4		1,570	9
11 Construct Household Hazardous Waste Collection Facility		4,000	Citywide
12 Levee District 12 Levee Study and Repairs		3,400	Citywide
FLOOD CONTROL PROJECTS TOTAL		94,625	

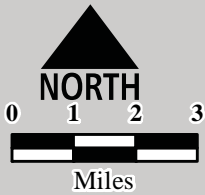
Projects listed in bold are FY 15 additions to the inventory.

Master Drainage Plans Drainage Basins

Map 12

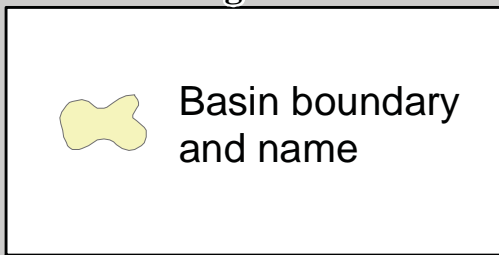


CITY OF TULSA



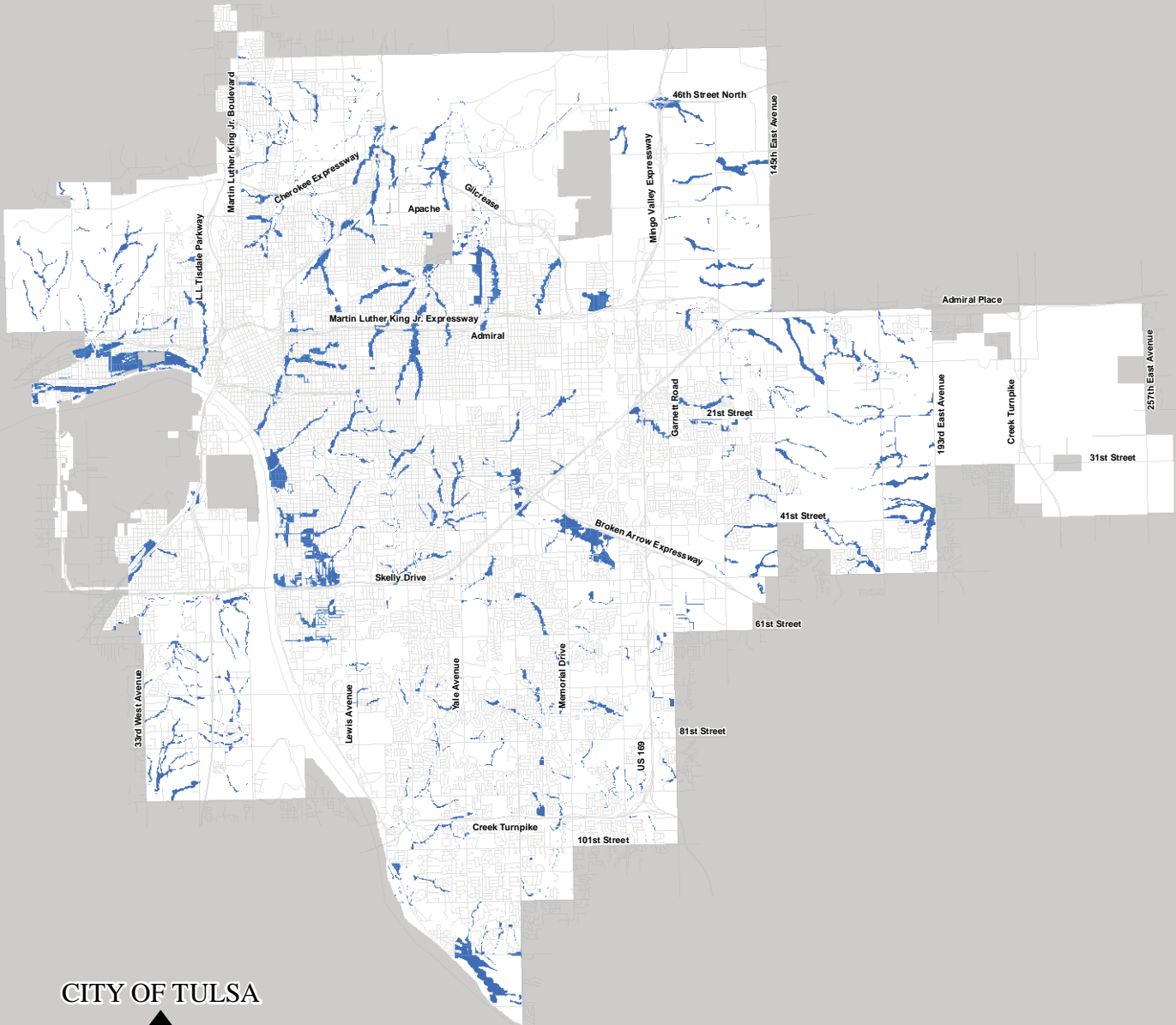
Department of Finance
Budget and Planning Division
March 2014

Legend

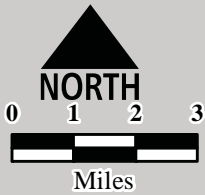


Generalized Floodplains

Map 13



CITY OF TULSA



Department of Finance
Budget and Planning Division
March 2014

Legend



Floodplain

This map gives a general idea of where flood plains are located. It should not be used to judge the status of an individual parcel of property. Official maps are located in the Engineering Services Department.

PUBLIC FACILITIES MAINTENANCE

CONSTRAINED CAPITAL PROJECTS INVENTORY

Public Facilities Maintenance's highest priority project is to address ADA compliance issues across all City facilities. The remaining priorities are to continue the maintenance program on an even and annual basis, a scheduled repair and replacement program for roofs on City buildings and security improvements for public facilities.

Public Facilities Maintenance




The Streets and Stormwater Department is responsible for the maintenance of nearly 100 City buildings including Fire stations and Police uniform divisions, Equipment Management and public works and infrastructure facilities, the One Tech Center, and the Civic Center Complex. It maintains and updates a comprehensive list of building repairs and modifications needed over the next five years. The list includes repair or replacement of worn-out heating and cooling systems, roofs, driveways and parking lots, and upgrades to building operational systems to be more energy efficient, as well as other needed improvements. The 2006 Sales Tax provided \$11 million to continue the maintenance program. The 2006 funding also provides resources for security and safety improvements and carpeting replacement throughout the system. The 2013 Improve Our Tulsa Sales Tax program will provide \$2.4 million to address ADA compliance.

The Engineering Services and Streets and Stormwater Departments implemented a citywide maintenance management program for roofing systems. This program entails inspections to identify deficiencies, engineering and architectural solutions to correct the problems, and repairs and/or replacement of roofs on City owned or operated facilities. It also includes an element for scheduling routine and preventive maintenance. The 2006 Sales Tax provides some funding for this program as does the 2013 Improve Our Tulsa Sales Tax Program.

The Mayor's Performance Review Team, in 2003, issued a list of recommendations that included review and inclusion of energy efficient components in the design of major renovations to existing facilities and the construction of new buildings. Other energy saving strategies can be implemented in existing building operational systems. The 2006 Sales Tax allocates \$2.1 million for these improvements.

The 2005 General Obligation Bond program provided funding for over \$5 million in improvements to roofs, Gilcrease Museum, the PAC, and security systems.

Due to organizational changes, the Airport Maintenance, Repair, and Operations facilities; as well as the Air Force Plant 3 facilities will now be included in the Facilities Division's capital inventory.

Project Title	Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
1 ADA Improvements for City Parks		2,280	Citywide
2 ADA Improvements for City Facilities		2,550	Citywide
3 Citywide Public Facilities Roofing - Major Renovation		3,250	Citywide
4 Citywide Public Facilities Maintenance - Major Renovation		57,400	Citywide
5 OTC Curtain Wall Window Seal replacement		566	Citywide
6 OTC Maintenance and Rehabilitation		5,964	Citywide
7 Page Belcher Alternate Water Source Study		120	Citywide
8 Tulsa Central Library Renovation		10,000	Citywide

PUBLIC FACILITIES MAINTENANCE

CONSTRAINED CAPITAL PROJECTS INVENTORY

Project Title		Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
9	MRO - Boiler Replacement, asbestos and equipment removal		1,700	Citywide
10	MRO - Electrical Infrastructure - Circuits		3,200	Citywide
11	MRO - Metasys Conversions		900	Citywide
12	MRO - Roof Replacement - PALM		8,500	Citywide
13	AFP - Roof Replacement for AFP#3		10,900	Citywide
14	AFP - Electrical Infrastructure		4,750	Citywide
15	AFP -Air Handler, Chiller, HVAC System Replacement		6,400	Citywide
16	AFP - Exterior and Parking Lot Rehabilitation		1,100	Citywide
FACILITIES PROJECTS TOTAL			119,580	

Projects listed in bold are FY 15 additions to the inventory. .

TOTAL CAPITAL
PROJECT REQUESTS
(IN MILLIONS)

READER'S GUIDE TO CONSTRAINED CAPITAL PROJECTS INVENTORY

\$74.5 PUBLIC SAFETY AND PROTECTION

POLICE
FIRE
INFORMATION TECHNOLOGY

\$284.4 CULTURAL DEVELOPMENT AND RECREATION

PARK AND RECREATION
TULSA ZOO
GILCREASE MUSEUM
TULSA CONVENTION CENTER AND BOK ARENA
PERFORMING ARTS CENTER
RIVER PARKS AUTHORITY

\$2,521.2 PUBLIC WORKS AND INFRASTRUCTURE

STREETS
WATER
SANITARY SEWER
FLOOD CONTROL
PUBLIC FACILITIES MAINTENANCE

\$22.4 SOCIAL AND ECONOMIC DEVELOPMENT

YOU ARE HERE

WORKING IN NEIGHBORHOODS
PLANNING AND DEVELOPMENT

\$1.8 TRANSPORTATION

TULSA TRANSIT

\$4.9 ADMINISTRATIVE AND SUPPORT SERVICES




ASSET MANAGEMENT

\$2,909.2 CONSTRAINED CAPITAL PROJECTS INVENTORY TOTAL

WORKING IN NEIGHBORHOODS

CONSTRAINED CAPITAL PROJECTS INVENTORY

The Working In Neighborhoods Department (WIN) was formed in FY 07 to help Tulsa neighborhoods in their efforts to remain vibrant and attractive places to live. The WIN Department is composed of Neighborhood Inspections, Animal Welfare, Housing, and Community Services. WIN's current top priority is the expansion of the Animal Shelter. The first phase of this expansion was funded in the 2013 Improve Our Tulsa Capital program. Additionally, the need for backup power during inclement conditions has been identified.

Project Title		Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
1	Animal Shelter Expansion Phase II		3,000	Citywide
2	Animal Shelter Expansion Phase III		2,750	Citywide
3	Back-Up Generators at Animal Shelter		96	Citywide
WIN PROJECTS TOTAL			5,846	

Projects listed in bold are FY 15 additions to the inventory.





PLANNING AND DEVELOPMENT

CONSTRAINED CAPITAL PROJECTS INVENTORY

In January of 2008, the City Tulsa Planning Department began the process of updating the City's Comprehensive Plan which had not been updated since 1978. The Comprehensive Plan provides policy guidance regarding land use, transportation, service delivery and major capital improvement projects. A nationally recognized consulting firm was contracted to lead the formulation of the new plan.

The City engaged over 2,500 citizens thru a number of citywide and neighborhood visioning workshops and presentations during plan development. The workshops and presentations focused on gathering resident preferences on how they want the city to grow, look, and feel. A number of scenarios were presented to citizens with regards to the future of the City's transportation options and land use configurations. The plan was formally adopted by Tulsa Metropolitan Area Planning Commission (TMAPC) and the City in the summer of 2010.

The highest priority projects from the PlaniTulsa process and existing small area plans have been added to the CIP Inventory. These projects include the implementation of a small area plan at the Redfork Campus, the design and implementation of a downtown public transportation circulator, the second phase of the downtown railway quiet zone, and restroom and parking improvements to be constructed at the anticipated Route 66 Village site.

Project Title		Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
1	The Redfork Campus Plan (Webster, Clinton, Pleasant Porter)		2,000	2
2	Downtown On-Street Transit Lines and Rolling Stock		9,000	4
3	Sealed Corridor Phase II		5,000	4
4	Route 66 Village, Required Restrooms and Parking		550	2
PLANNING AND DEVELOPMENT PROJECTS TOTAL			16,550	

Projects listed in bold are FY 15 additions to the inventory.

TOTAL CAPITAL
PROJECT REQUESTS
(IN MILLIONS)

READER'S GUIDE TO CONSTRAINED CAPITAL PROJECTS INVENTORY

\$74.5 PUBLIC SAFETY AND PROTECTION

POLICE
FIRE
INFORMATION TECHNOLOGY

\$284.4 CULTURAL DEVELOPMENT AND RECREATION

PARK AND RECREATION
TULSA ZOO
GILCREASE MUSEUM
TULSA CONVENTION CENTER AND BOK ARENA
PERFORMING ARTS CENTER
RIVER PARKS AUTHORITY

\$2,521.2 PUBLIC WORKS AND INFRASTRUCTURE

STREETS
WATER
SANITARY SEWER
FLOOD CONTROL
PUBLIC FACILITIES MAINTENANCE

\$22.4 SOCIAL AND ECONOMIC DEVELOPMENT

WORKING IN NEIGHBORHOODS
PLANNING AND DEVELOPMENT

\$1.8 TRANSPORTATION

TULSA TRANSIT

YOU ARE HERE

\$4.9 ADMINISTRATIVE AND SUPPORT SERVICES



ASSET MANAGEMENT

\$2,909.2 CONSTRAINED CAPITAL PROJECTS INVENTORY TOTAL

TULSA TRANSIT

CONSTRAINED CAPITAL PROJECTS INVENTORY

Tulsa Transit provides public bus services in Tulsa, as well as in Jenks, Sand Springs, and Broken Arrow through joint funding agreements. Tulsa Transit's bus fleets consist of 62 fixed route vehicles and 35 Para-transit vehicles. When these vehicles reach the end of their useful lives, they will need to be replaced in order to keep maintenance costs under control. All rolling fleet needs have been met for the next 7 years in the current 2013 Improve Our Tulsa capital program. The remaining list of projects address needs regarding the effectiveness and efficiency of Tulsa's bus system at large.

Project Title		Mayor Council Goals	Cost Estimate (in \$000)	Council District Served
1	Purchase Computerized Intelligent Transit System (ITS)		300	Citywide
2	MMS Building		1,500	Citywide
3	Computerized Fleet Maintenance System		30	Citywide
TULSA TRANSIT PROJECTS TOTAL			1,830	

Projects listed in bold are FY 15 additions to the inventory.

TOTAL CAPITAL
PROJECT REQUESTS
(IN MILLIONS)

READER'S GUIDE TO CONSTRAINED CAPITAL PROJECTS INVENTORY

\$74.5 PUBLIC SAFETY AND PROTECTION

POLICE
FIRE
INFORMATION TECHNOLOGY

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PARK AND RECREATION
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WATER
SANITARY SEWER
FLOOD CONTROL
PUBLIC FACILITIES MAINTENANCE

\$22.4 SOCIAL AND ECONOMIC DEVELOPMENT

WORKING IN NEIGHBORHOODS
PLANNING AND DEVELOPMENT

\$1.8 TRANSPORTATION

TULSA TRANSIT

\$4.9 ADMINISTRATIVE AND SUPPORT SERVICES

ASSET MANAGEMENT



YOU ARE HERE

\$2,909.2 CONSTRAINED CAPITAL PROJECTS INVENTORY TOTAL

ASSET MANAGEMENT

CONSTRAINED CAPITAL PROJECTS INVENTORY

The Asset Management Department (AMD) is responsible for the maintenance of the City's fleet of vehicles and equipment and providing operational services that includes fuel, vehicle wash facilities, motor pool and fleet management. The current requests address needs for expansion, enhancements and security as well as replacing fuel storage tanks that will soon no longer be serviceable. The 2006 Sales Tax Extension Program provided \$2 million for the upgrading and improvement of Asset Management facilities taking care of many of the backlogged needs. The 2013 Improve Our Tulsa Capital Program will provide \$6 million for facilities maintenance, emergency generators, and CNG fueling infrastructure. AMD's highest remaining departmental priority is the continuation of the CNG fleet fueling infrastructure expansion and gradual conversion of much of the City's fleet to compressed natural gas.

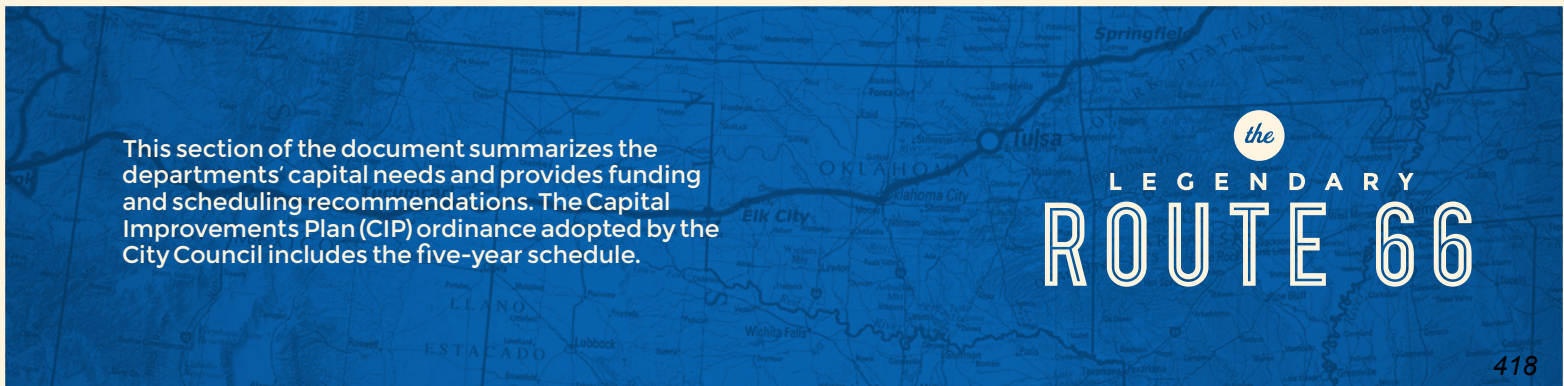
Project Title		Mayor Council Goals	Cost Estimate (in \$000)	Council District Served
1	Compressed Natural Gas (CNG Fleet Fueling Infrastructure)		2,000	Citywide
2	Replace Existing Compressed Natural Gas (CNG) Infrastructure		500	Citywide
3	Replace Underground Fuel Tank		800	Citywide
4	Remodel Office & Breakroom Area, Create Storage Area Above Offices		235	Citywide
5	Expansion of AMD Body Shop's Fabrication Shop for Sandblasting Projects		600	Citywide
6	Replace Roofing at Newblock Facilities		800	Citywide
ASSET MANAGEMENT PROJECTS TOTAL			4,935	

Projects listed in bold are FY 15 additions to the inventory.



BLUE DOME

– Section Eight –
CIP SCHEDULE



This section of the document summarizes the departments' capital needs and provides funding and scheduling recommendations. The Capital Improvements Plan (CIP) ordinance adopted by the City Council includes the five-year schedule.

the
LEGENDARY
ROUTE 66



FISCAL YEARS 2015-2019 CAPITAL PLAN

In November of 2013, City of Tulsa voters approved the Improve Our Tulsa (IOT) capital improvements program which reauthorized the City's sales tax and general obligation bond funded capital programs. These programs will provide funding for projects during the FY15 to FY21 period with roughly \$355 million provided from general obligation bonds and \$564 million from an extension of a 1.1 percent sales tax. The shared Mayoral and City Council goal of continuing the commitment to improving the condition of our roadways and secondarily the need to provide funds for critical goals such as public safety, federal mandate, building code and short term capital needs, and goals identified in PlaniTulsa were used to prioritize the allocation of the authorized \$919 million. The commitment of these resources will likely mean that any newly identified or unfunded capital improvement projects will not be funded until the conclusion of these programs.

Historically, the City of Tulsa has had an aggressive capital improvements program. The Third Penny Sales Tax program by itself has financed almost \$2.4 billion in needed projects over the last thirty years. That amount has been augmented by \$2.0 billion of additional general obligation and revenue bond dollars and millions more from federal grants and loans. In November of 2008, the City of Tulsa electorate approved a street improvement package totaling \$451.6 million. The program was comprised of \$285 million in General Obligation Bond proceeds and \$166.6 million in sales tax revenue which was derived from the extension of the third penny sales tax and a 0.167 percent increase. The program funded 128 arterial and residential street projects across the City. The bond portion of the program began in June 2009 with the \$11.1 million first issue and subsequent issues totaling of \$270 have been completed. The last and final issue of \$15 million is planned for FY15. The 2006 Sales Tax program, approved in May of 2006, which provided \$465 million for capital projects throughout the City is in the final stage of implementation. All of the appropriations to fund these improvements are complete. Information about these programs is contained in the FY15 Capital Budget and Funded Programs Status, Section 6, of this document including a listing of the proposed funding for Fiscal Year 2015.

In the spring of 2009 and in again the spring of 2013, the City updated its Capital Improvement Project (CIP) policy and procedure. International City Managers Association (ICMA) and case study recommendations were reviewed with subsequent changes outlined in the following text. The updated policy requires departmental justification of expansion projects based on the project's potential return on investment (ROI), its potential leverage and linkages to other projects, and its contribution to the City's strategic initiatives. Additionally, all replacement and rehabilitation projects were ranked and placed in tiers based on their contribution to public safety, asset preservation, and core service provision. The highest priority tiered and expansion projects have been included in the Constrained Inventory of projects in Section 7. The remaining projects have been placed in the unpublished deferred unconstrained inventory of projects. A summary is on page 9 of this section. To more explicitly demonstrate the character of City spending allocations, a pie chart of the total recommended funding dedicated to the maintenance of the City's existing assets, which is defined as "renewal", in contrast to the allocation recommended for expansion or "growth" projects has been included on page 3 of this section. Additionally, the jointly identified Mayoral and City Council priorities have been added to individual projects in Section 7. These goals are identified and defined in Section 1 of the annual budget document.

CAPITAL PLAN

FIVE-YEAR LEVEL OF RECOMMENDED FUNDING BY DEPARTMENT

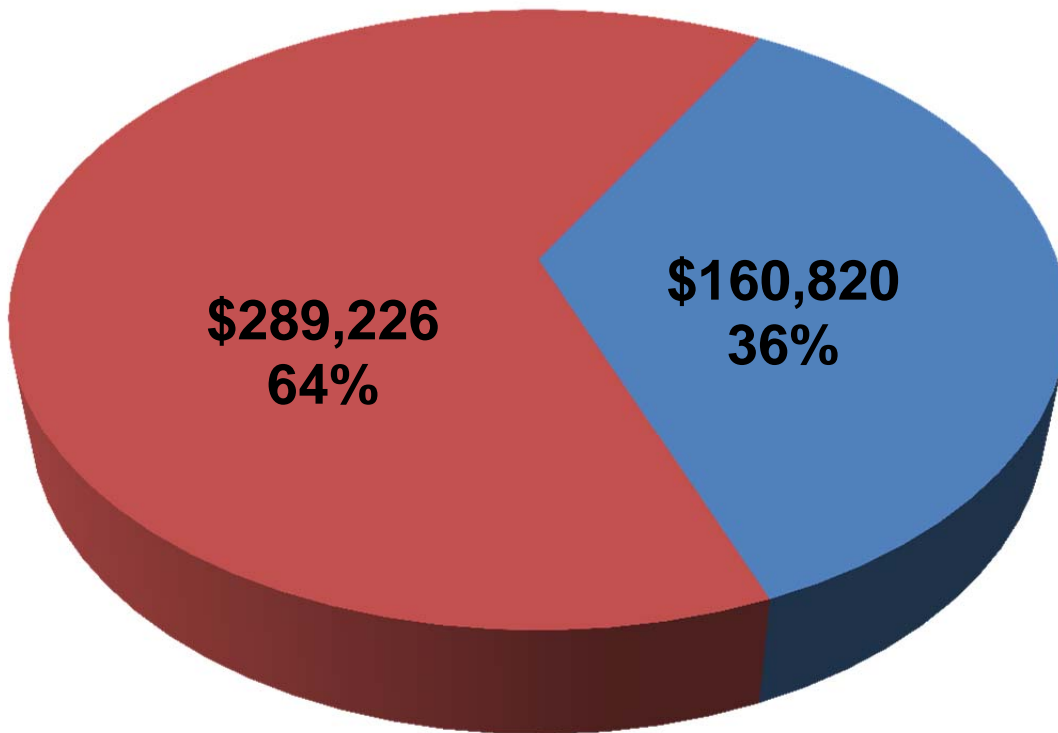
Fiscal Years 2015 – 2019

(amount expressed in thousands)

Project Type	Constrained Requests	FY15-19 Recommended Funding	Inventory Percent Funding	Total Percent Funding
Police Department Projects	\$ 25,500	\$ 0	0.0%	0.0%
Fire Department Projects	37,387	0	0.0%	0.0%
Information Technology Department	11,575	0	0.0%	0.0%
Total Public Safety and Protection	\$ 74,462	\$ 0	0.0%	0.0%
Park and Recreation Projects	25,441	0	0.0%	0.0%
Tulsa Zoo Projects	60,840	0	0.0%	0.0%
Gilcrease Museum Projects	43,169	0	0.0%	0.0%
Tulsa Convention Center and BOK Center	17,680	0	0.0%	0.0%
Performing Arts Center	37,210	0	0.0%	0.0%
River Parks Projects	100,106	0	0.0%	0.0%
Total Cultural Development and Recreation	\$ 284,446	\$ 0	0.0%	0.0%
Street and Expressway Projects	557,170	4,600	0.8%	1.0%
Water System Projects	615,715	212,475	34.5%	47.2%
Sanitary Sewer System Projects	1,134,126	207,021	18.3%	46.0%
Flood Control Projects	94,625	15,400	16.3%	3.4%
Facilities Maintenance Projects	119,580	10,000	8.4%	2.2%
Total Public Works and Development	\$ 2,521,216	\$ 449,496	17.8%	99.9%
Planning and Development Projects	16,550	550	3.3%	0.1%
Working In Neighborhoods (WIN)	5,846	0	0.0%	0.0%
Total Social and Economic Development	\$ 22,396	\$ 550	2.5%	0.1%
Tulsa Transit Projects	1,830	0	0.0%	0.0%
Total Transportation	\$ 1,830	\$ 0	0.0%	0.0%
Asset Management Projects	4,935	0	0.0%	0.0%
Total Administrative and Support Services	\$ 4,935	\$ 0	0.0%	0.0%
Total of All Capital Project Types	\$ 2,909,285	\$ 450,046	15.5%	100.0%

FY 2015 - 2019
RECOMMENDED CIP FUNDING
RENEWAL VS. GROWTH

\$450,046 million



■ GROWTH ■ RENEWAL

CAPITAL PLAN

A SUMMARY OF THE CAPITAL BUDGET AND FIVE-YEAR CAPITAL PLAN

The following is a summary of all proposed, but unfunded capital expenditures for the next five years. It does not include project allocations in previously approved capital programs. *The amount shown does not include each department's funding from the approved 2014 Sales Tax Extension, 2014 General Obligation Bond Program, 2006 Sales Tax Extension or the 2008 Street Improvement Program. Information on the projects and appropriations for these programs is contained in Section 6. Due to the commitment of sales tax and bond proceeds to projects authorized in 2014, new or unfunded capital projects will likely not be funded until the conclusion of the Improve Our Tulsa program in 2021.*

<u>PROGRAM/DEPARTMENT</u>	<u>Proposed 5-Year Funding</u>
<u>PUBLIC SAFETY AND PROTECTION</u>	
Police	\$0 million
The Police Department's remaining high priority is the construction of a new headquarters.	
Fire	\$0 million
The department's highest priority is the funding of a new fire station alerting system for the dispatch of Fire Department personnel and emergency equipment.	
Information Technology and E-911 Departments	\$0 million
Future needs include upgrading the City's Business Continuity and Disaster system, email records retention, and an enterprise backup system.	
Total Public Safety and Protection	
	\$0 million
<u>CULTURAL DEVELOPMENT AND RECREATION</u>	
Park and Recreation Department	\$0 million
The maintenance of the Park systems aging facilities is the Department's highest priority. Park system projects have been prioritized in the new Park's Master Plan and funding has been allocated toward its implementation.	
Tulsa Zoo	\$0 million
Implementation of the Zoo Master Plan is the highest priority.	
Gilcrease Museum	\$0 million
A landscape master plan and planning for the expansion of the museum are the highest priorities.	
Tulsa Convention Center and BOK Center	\$0 million
A fire alarm system at the BOK Center and fire sprinklers at the Tulsa Convention Center are the highest priorities. Additionally, both centers are in need of replacements and upgrades of their marquees, scoreboards, and video boards.	
Performing Arts Center	\$0 million
The highest priorities at the PAC are the replacement of the Chapman Music Hall ceiling, Doenges Theatre seating replacement and HVAC upgrades.	

CAPITAL PLAN

<u>PROGRAM/DEPARTMENT</u>	<u>Proposed 5-Year Funding</u>
River Parks	\$0 million
<p>The Authority's highest priorities continue to be the replacement of the low water dam and the expansion of the trail system further south to serve the rapidly growing south Tulsa area.</p>	
<i>Total Cultural Development and Recreation</i>	\$0 million
<u>PUBLIC WORKS AND INFRASTRUCTURE</u>	
Streets and Expressways	\$5 million
<p>The top priority of the city's transportation staff continues to be arterial and residential street resurfacing. Funding to match ODOT eight year plan improvements and improvements identified in the Bicycle and Pedestrian Master Plan currently underway are a high priority.</p>	
Water	\$212 million
<p>The City has concluded updating the Comprehensive Water System Study, which identified the most critical needs in this area, such as protecting the Spavinaw watershed from pollution and the maintenance of the existing distribution system.</p>	
Sanitary Sewer	\$207 million
<p>Although the City completed all required projects to meet the consent orders issued in the late 1990's by State and Federal regulatory authorities, additional consent orders have been issued to eliminate recent isolated incidents of residential sewage overflows. Future OWRB Loan and Enterprise Fund resources will be dedicated to the completion of these consent orders.</p>	
Flood Control	\$15 million
<p>The continued implementation of the Citywide Flood Control Plan is the highest priority. Floodplain acquisition, planning services for the Hazard Mitigation Program, and urgent small drainage improvements are identified as the highest priorities by the plan.</p>	
Facilities	\$10 million
<p>ADA improvements at public facilities are top priority. Additionally, sources of maintenance capital need to be identified as an inventory backlog of over \$100 million exists. The City of Tulsa is also providing \$10.0 to assist the Tulsa County Library System with the expansion and rehab of the downtown Central Library.</p>	
<i>Total Public Works and Infrastructure</i>	\$449 million
<u>SOCIAL AND ECONOMIC DEVELOPMENT</u>	
Planning and Development	\$1 million
<p>Planning and Development will continue to pursue application of the Comprehensive Plan through the initial steps of implementing several small area plans. The Southwest Tulsa Small Area Plan is receiving funds for Route 66 Station.</p>	

CAPITAL PLAN

<u>PROGRAM/DEPARTMENT</u>	<u>Proposed 5-Year Funding</u>
Working In Neighborhoods (WIN) The Animal Shelter’s highest priority is completing the remaining phases of the shelter expansion. This expansion would focus on adoption and community outreach program spaces.	\$0 million
<i>Total Social and Economic Development</i>	\$1 million
Metropolitan Tulsa Transit Authority Projects (MTTA) MTTA’s highest priorities are the expansion of the Memorial Dr. transit station, ITS system, and fleet maintenance system upgrades.	\$0 million
<i>Total Transportation</i>	\$0 million
<u>ADMINISTRATIVE AND SUPPORT SERVICES</u>	
Asset Management Projects AMD’s top priorities include expanding the City’s Compressed Natural Gas Fleet Fueling Infrastructure, and the replacement of one underground fuel tank.	\$0 million
<i>Total Administrative and Support Services</i>	\$0 million
<u>TOTAL PROPOSED FIVE-YEAR FUNDING PROGRAM</u>	\$450 million

CAPITAL PLAN

CITY OF TULSA

FISCAL YEARS 2015-2019 CAPITAL IMPROVEMENTS FUNDING SCHEDULE

SUMMARY OF HIGH PRIORITY FUNDING REQUESTS BY DEPARTMENT

Prepared by the Department of Finance in Collaboration with the Operating Departments
(amount expressed in thousands)

Project Type	Est. Cost	FY15	FY16	FY17	FY18	FY19	Total
Police Department Projects	\$ 25,500	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Fire Department Projects	37,387	0	0	0	0	0	0
Information Technology Department	11,575	0	0	0	0	0	0
Total Public Safety and Protection	\$ 74,462	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Park and Recreation Department Projects	25,441	0	0	0	0	0	0
Tulsa Zoo Projects	60,840	0	0	0	0	0	0
Gilcrease Museum Projects	43,169	0	0	0	0	0	0
TCC/BOK Projects	17,680	0	0	0	0	0	0
Performing Arts Center Projects	37,210	0	0	0	0	0	0
River Parks Projects	100,106	0	0	0	0	0	0
Total Cultural Devel. and Recreation	\$ 284,446	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Street and Expressway Projects	557,170	100	500	1,200	800	2,000	4,600
Water System Projects	615,715	24,920	33,295	44,570	56,700	52,990	212,475
Sanitary Sewer System Projects	1,134,126	44,708	42,701	36,679	30,728	52,205	207,021
Flood Control Projects	94,625	3,300	3,240	2,700	2,850	3,310	15,400
Facilities Maintenance Projects	119,580	5,000	5,000	0	0	0	10,000
Total Public Works	\$ 2,521,216	\$ 78,028	\$ 84,736	\$ 85,149	\$ 91,078	\$ 110,505	\$ 449,496
Planning and Development Projects	16,550	50	500	0	0	0	550
Working In Neighborhoods (WIN) Projects	5,846	0	0	0	0	0	0
Total Social and Economic Development	\$ 22,396	\$ 50	\$ 500	\$ 0	\$ 0	\$ 0	\$ 550
Metropolitan Tulsa Transit Authority Projects	1,830	0	0	0	0	0	0
Total Transportation	\$ 1,830	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Asset Management Projects	4,935	0	0	0	0	0	0
Total Administrative and Support	\$ 4,935	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total of All Capital Project Types	\$ 2,909,285	\$ 78,078	\$ 85,236	\$ 85,149	\$ 91,078	\$ 110,505	\$ 450,046

Amounts shown do not reflect the value of the Capital Inventory. Dollars reflect the estimated cost of those projects needed in the next five years.

CAPITAL PLAN

CITY OF TULSA
FISCAL YEARS 2015-2019 CAPITAL IMPROVEMENTS FUNDING SCHEDULE
SUMMARY OF FUNDING REQUESTS BY FUNDING SOURCE *

Prepared by the Department of Finance in Collaboration with the Operating Departments
(amount expressed in thousands)

<u>Funding Source</u>	<u>Est. Cost</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>Total</u>
Future Bond Program	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Future Sales Tax Program	21,950	5,450	6,240	1,900	1,650	3,310	18,550
Water Enterprise	429,755	12,320	20,495	20,170	23,480	26,990	103,455
Water Revenue Bond	87,940	12,600	12,800	24,400	33,220	26,000	109,020
Sewer Enterprise	183,592	4,046	4,793	8,476	13,348	18,640	49,303
State Sewer Loan Program	376,043	40,662	37,908	28,203	17,380	33,565	157,718
Storm Sewer Enterprise	78,985	3,000	3,000	2,000	2,000	2,000	12,000
Deferred Funding	1,731,020	0	0	0	0	0	0
Total Funding by Source	\$ 2,909,285	\$ 78,078	\$ 85,236	\$ 85,149	\$ 91,078	\$ 110,505	\$ 450,046

* Other Funding Sources: Existing Sales Tax Programs; Golf Course Fees; Tax Increment Financing; Equipment Management Fund; Special Purpose Revenue Bonds; and Private Matching Funding.

Amounts shown do not reflect the value of the Capital Inventory. Dollars reflect the estimated cost of those projects needed in the next five years.

CAPITAL PLAN

CONSTRAINED VERSUS UNCONSTRAINED INVENTORY BY DEPARTMENT

Fiscal years 2015 – 2019
(All Dollars in Thousands)

Project Type	Constrained Inventory	Unconstrained Inventory	Total
Police Department Projects	\$ 25,500	\$ 0	\$ 25,500
Fire Department Projects	37,387	0	37,387
Information Technology Department	11,575	0	11,575
Total Public Safety and Protection	\$ 74,462	\$ 0	\$ 74,462
Park and Recreation Projects	25,441	878	26,319
Tulsa Zoo Projects	60,840	0	60,840
Gilcrease Museum Projects	43,169	0	43,169
Tulsa Convention Center and BOK Center	17,680	0	17,680
Performing Arts Center	37,210	0	37,210
River Parks Projects	100,106	0	100,106
Total Cultural Development and Recreation	\$ 284,446	\$ 878	\$ 285,324
Street and Expressway Projects	557,170	2,040,952	2,598,122
Water System Projects	615,715	0	615,715
Sanitary Sewer System Projects	1,134,126	3,288,474	4,422,600
Flood Control Projects	94,625	281,458	376,083
Facilities Maintenance Projects	119,580	456,560	576,140
Total Public Works and Development	\$ 2,521,216	\$ 6,067,444	\$ 8,588,660
Planning and Development Projects	16,550	903,852	920,402
Working In Neighborhoods (WIN) Projects	5,846	2,764	8,610
Total Social and Economic Development	\$ 22,396	\$ 906,616	\$ 929,012
Tulsa Transit Projects	1,830	38,335	40,165
Total Transportation	\$ 1,830	\$ 38,335	\$ 40,165
Asset Management Projects	4,935	8,950	13,885
Total Administrative and Support Services	\$ 4,935	\$ 8,950	\$ 13,885
Total of All Capital Project Types	\$ 2,909,285	\$ 7,022,223	\$ 9,931,508

CITY OF TULSA
FISCAL YEARS 2015-2019 CAPITAL IMPROVEMENTS FUNDING SCHEDULE
 Prepared by the Department of Finance in Collaboration with the Operating Departments
Projects Shown in Boldface Type are New Requests
 (amount expressed in thousands)

Ref.	Project	Est. Cost	FY15	FY16	FY17	FY18	FY19	Total
PUBLIC SAFETY & PROTECTION								
Police Department								
1	Future Unfunded Projects	25,500						0
	Total Police Department Projects	\$ 25,500	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Fire Department								
2	Future Unfunded Projects	37,387						0
	Total Fire Department Projects	\$ 37,387	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Information Technology Department								
3	Future Unfunded Projects	11,575						0
	Total Information Technology Department Projects	\$ 11,575	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL PUBLIC SAFETY AND PROTECTION PROJECTS		\$ 74,462	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
CULTURAL DEVELOPMENT & RECREATION								
Park And Recreation Department								
4	Future Unfunded Projects	25,441						0
	Total Parks And Recreation Department Projects	\$ 25,441	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Tulsa Zoo								
5	Future Unfunded Projects	60,840						0
	Total Zoo Projects	\$ 60,840	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Gilcrease Museum								
6	Future Unfunded Projects	43,169						0
	Total Gilcrease Projects	\$ 43,169	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Convention Center								
7	Future Unfunded Projects	17,680						0
	Total Convention Center	\$ 17,680	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Performing Arts Center Department								
8	Future Unfunded Projects	37,210						0
	Total Performing Arts Center Department Projects	\$ 37,210	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
River Parks								
9	Future Unfunded Projects	100,106						0
	Total River Parks Projects	\$ 100,106	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL CULTURAL DEVELOPMENT & RECREATION PROJECTS		\$ 284,446	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
PUBLIC WORKS AND INFRASTRUCTURE								
Expressways, Streets, Bridges And Trails Projects								
10	ODOT Rehabilitation and Replacement Program Local Match	3,800	100	500	700	800	700	2,800
11	Bicycle Pedestrian Master Plan Implementation	4,200			500		1,300	1,800
12	Future Unfunded Projects	549,170						0
	Total Major Rehabilitation	\$ 549,170	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
	Total Streets And Expressway Projects	\$ 557,170	\$ 100	\$ 500	\$ 1,200	\$ 800	\$ 2,000	\$ 4,600
Water System Supply								
13	Raw Water Flowlines Repairs- Spavinaw/Oologah	14,450		1,000	750		800	2,550
	Raw Water Flowlines Repairs- Spavinaw/Oologah					2,000		2,000
14	Oologah Pump Station Rehabilitation	1,000	1,000					1,000
15	Modify Spavinaw/Oologah Intertie near Bird Creek Pump Station	8,950			1,000	2,450	5,500	8,950
16	Lynn Lane and Yahola Terminal Storage Repair	3,500	350	1,000			200	1,550

CITY OF TULSA
FISCAL YEARS 2015-2019 CAPITAL IMPROVEMENTS FUNDING SCHEDULE
 Prepared by the Department of Finance in Collaboration with the Operating Departments
 Projects Shown in Boldface Type are New Requests
 (amount expressed in thousands)

Funding Source	Priority		Comments	Ref.
	FY15	FY14		
PUBLIC SAFETY & PROTECTION				
Police Department				
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY15-19 timeframe.	1
Fire Department				
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY15-19 timeframe.	2
Information Technology Department				
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY15-19 timeframe.	3
CULTURAL DEVELOPMENT & RECREATION				
Park And Recreation Department				
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY15-19 timeframe.	4
Tulsa Zoo				
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY15-19 timeframe.	5
Gilcrease Museum				
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY15-19 timeframe.	6
Convention Center				
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY15-19 timeframe.	7
Performing Arts Center Department				
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY15-19 timeframe.	8
River Parks				
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY15-19 timeframe.	9
PUBLIC WORKS AND INFRASTRUCTURE				
<u>Expressways, Streets, Bridges And Trails Projects</u>				
Future Sales Tax Program	New	N/A	Funds to coordinate with ODOT rehabilitation and replacement program (5 years of ODOT 8-year plan).	10
Future Sales Tax Program	New	N/A	Design and construction of identified and prioritized projects developed in the forthcoming INCOG Bicycle/Pedestrian Master Plan partially funded by the City of Tulsa.	11
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY15-19 timeframe.	12
Water System				
<u>Supply</u>				
Water Enterprise	High	High	Ongoing projects to assess, rehabilitate, and repair raw water flowlines and associated facilities.	13
Water Revenue Bond	High	High	Ongoing projects to assess, rehabilitate, and repair raw water flowlines and associated facilities.	14
Water Enterprise	High	High	Rehabilitation of the Oologah Pump Station. Including mechanical, structural and electrical improvements.	14
Water Enterprise	High	High	Complete piping modifications at the Bird Creek pump station to allow transfer of Oologah water to Mohawk WTP and Spavinaw water to AB Jewel WTP, install new 48-inch to parallel existing Oologah 42-inch from Bird Creek Pump Station to 1.5 miles east to connect to the Oologah 72-inch flowline. Connection will increase the Oologah flowline capacity to 125 MGD.	15
Water Enterprise	High	High	Rehabilitation and repair of the Lynn Lane reservoir and drainage channel improvements to address OWRB requirements.	16

Ref.	Project	Est. Cost	FY15	FY16	FY17	FY18	FY19	Total
17	Source Water Protection and Management Program	12,810	690	710	730	750	780	3,660
18	Eucha, Spavinaw Water Quality Court Master	9,850	530	550	560	580	600	2,820
19	Eucha Dam Rehabilitation	22,400		1,200	1,200	10,000	10,000	22,400
20	Spavinaw Pump Station Rehabilitation	1,200					120	120
21	Mohawk Pump Stations 1 & 2 Rehabilitation	900					90	90
	Total Supply	\$ 75,060	\$ 2,570	\$ 4,460	\$ 4,240	\$ 15,780	\$ 18,090	\$ 44,930
	<u>Treatment & Pumping</u>							
22	Mohawk WTP Upgrade Raw Water Pumping Station	1,350		750				750
23	Mohawk WTP HSPS Rehabilitation and Improvements	2,900		1,200				1,200
	Mohawk WTP HSPS Rehabilitation and Improvements				1,200			1,200
24	Mohawk WTP Yard Piping and Valves	1,250			100	650		750
25	Mohawk WTP Structural / Architectural Rehabilitation and Repairs	650	350					350
	Mohawk WTP Structural / Architectural Rehabilitation and Repairs						100	100
26	Mohawk WTP Upgrade/replacement of existing proprietary I&C/SCADA System.	2,200			400		10	410
	Mohawk WTP Upgrade/replacement of existing proprietary I&C/SCADA System.			200		1,400		1,600
27	Mohawk WTP Physical Security Improvements	350		100	100			200
28	Mohawk WTP New Emergency Generator Equipment	1,450	150					150
	Mohawk WTP New Emergency Generator Equipment			300	300			600
29	Mohawk WTP Maintenance Capital Improvements	4,250	250	250	250	250	300	1,300
30	A.B. Jewell New Control Room Building and Mechanical HVAC Only	765		765				765
31	A.B. Jewell Capacity Expansion to 150 MGD	48,100					1,200	1,200
32	A.B. Jewell WTP Clarifier Upgrades/Rehabilitation	21,300		300	7,200	7,000		14,500
33	A.B. Jewell Chemical Feed Facilities Improvements	1,100					500	500
34	A.B. Jewell WTP Replace East Clearwell West Clearwell Valves & Curtain Wall	8,500				3,600		3,600
	A.B. Jewell WTP Replace East Clearwell West Clearwell Valves & Curtain Wall			800	3,600			4,400
35	A.B. Jewell WTP High Service Pumping Station Improvements	6,350	2,700		200	1,600	1,600	6,100
36	A.B. Jewell WTP Residuals Handling, Thickening and Dewatering Improvements	5,700		3,000			2,000	5,000
	A.B. Jewell WTP Residuals Handling, Thickening and Dewatering Improvements		300			300		600
37	A.B. Jewell WTP Lagoon Improvements	2,850		1,350			150	1,500
38	A.B. Jewell WTP Instrumentation & Control - SCADA System	2,000		900			10	910

<u>Funding Source</u>	<u>FY15</u>	<u>FY14</u>	<u>Comments</u>	<u>Ref.</u>
Water Enterprise	High	High	Ongoing program to protect and preserve the quality and integrity of the City's water supply, implement TMUA Policy for Land Acquisition, monitor water quality in the Spavinaw/Eucha and Oologah watersheds, identify and mitigate encroachments to the Spavinaw and Oologah flowlines, protect city assets and landowner rights, maintain water system security and provide surveying (as required) along the flowlines.	17
Water Enterprise	High	High	Implementation of the Court Master Agreement for the Spavinaw/Eucha watershed.	18
Water Revenue Bond	High	High	Rehabilitation and repair of the Eucha Dam and surface facilities to meet OWRB dam safety requirements.	19
Water Enterprise	High	High	Rehabilitation of the Spavinaw Pump Station to include butterfly valve replacement.	20
Water Enterprise	High	High	Replace roof on Mohawk Pump Station No. 2.	21
<u>Treatment & Pumping</u>				
Water Enterprise	High	High	Provide a building to enclose, protect and ventilate/cool pumping equipment. Detailed evaluation of hydraulic limitations. Install anti-vortex devices. Periodic rebuilding and maintenance of existing pumping equipment including pumps, motors and valves.	22
Water Enterprise	High	High	Detailed evaluation of VFD requirements; Replace one (1) 60-Inch Check Valve; Replace one (1) 30-inch and one (1) 36-inch isolation valve; Install two (2) New VFDs on Pump 9-P-6 & 9-P-10 with new motors.	23
Water Revenue Bond	High	High	Detailed evaluation of VFD requirements; Replace one (1) 60-Inch Check Valve; Replace one (1) 30-inch and one (1) 36-inch isolation valve; Install two (2) New VFDs on Pump 9-P-6 & 9-P-10 with new motors.	24
Water Enterprise	High	High	Construct a second 66-inch raw water pipeline between the Raw Water Pumping Station and Initial Chemical Mixing Building; Install two (2) new 66-inch Isolation valves upstream of flash mix structure.	24
Water Revenue Bond	High	High	Repair cracks in concrete walls and slabs with epoxy injection; Patch spalls, scaling and pop outs in the concrete walls and floors; Re-point veneer brick joints and clean brick surfaces; General pressure cleaning and repainting of CMU walls; Replace the joint material, the sealant and water stops at concrete joints; Seal cracks in CMU with epoxy injection; Clean efflorescence at concrete joints and pipe penetrations; Repair or replace the existing window frames with gaps in chemical building.	25
Water Enterprise	High	High	Repair cracks in concrete walls and slabs with epoxy injection; Patch spalls, scaling and pop outs in the concrete walls and floors; Re-point veneer brick joints and clean brick surfaces; General pressure cleaning and repainting of CMU walls; Replace the joint material, the sealant and water stops at concrete joints; Seal cracks in CMU with epoxy injection; Clean efflorescence at concrete joints and pipe penetrations; Repair or replace the existing window frames with gaps in chemical building.	25
Water Enterprise	High	High	Convert the existing DCS control system hardware to a PLC-based control system .	26
Water Revenue Bond	High	High	Convert the existing DCS control system hardware to a PLC-based control system .	26
Water Enterprise	High	High	Physical Security Improvements and upgrades, including video surveillance, security fence, motion detectors and other detection systems.	27
Water Revenue Bond	High	High	Expanded and improved Standby power generator if two separate metered utility sources can not be obtained from PSO. Provide ability to pump and treat up to 30 MGD in the event PSO power is lost.	28
Water Enterprise	High	High	Expanded and improved Standby power generator if two separate metered utility sources can not be obtained from PSO. Provide ability to pump and treat up to 30 MGD in the event PSO power is lost.	28
Water Enterprise	High	High	Ongoing program (existing TMUA CIP).	29
Water Enterprise	High	High	Construct new ABJ Control Room above the North end of the upper Filter gallery. Costs to not include new SCADA or I&C equipment.	30
Water Enterprise	High	High	Provide a firm treatment capacity of 150 MGD, including new raw water junction chamber.	31
Water Revenue Bond	High	High	Clarifier upgrades include retrofitting each existing basin to increase capacity to 40 MGD. Replacement of existing rapid mix, flocculation, and sludge collection equipment is included, as well as new inclined plate settlers equipment in each basin. Baffle upgrades, valve and gate replacements are also included.	32
Water Enterprise	High	High	Facilities identified for rehabilitation or replacement by EMA study. Includes PAC slurry system, chlorine system, chlorine scrubbers, and various chemical storage tanks and feed systems. Replace obsolete PAC with Silo style storage located closer to point of application; Upgrade chemical feed systems to coordinate with 30 MGD expansion.	33
Water Revenue Bond	High	High	Replace East Clearwell including influent valves; cross-over valves; perimeter drain system; pressure relief system; and eliminate roof penetrations where possible.	34
Water Enterprise	High	High	Replace East Clearwell including influent valves; cross-over valves; perimeter drain system; pressure relief system; and eliminate roof penetrations where possible.	34
Water Enterprise	High	High	Replace Pumps 3, 4, 6 including new pump motor; isolation valves; control valves; controllers; and header valves. Add soft starts to all three units. Relocate soft starts to electrical room at west end. Replace header valves and Surge Tank isolation valves. Replace East Header flow meter.	35
Water Revenue Bond	High	High	Add at least two additional thickeners; New Backwash waste water equalization tanks; upgrades to sludge pump station #1 and #2; Modify belt filter press (BFP) sump drainage system piping; Provide increased capacity for production increases.	36
Water Enterprise	High	High	Add at least two additional thickeners; New Backwash waste water equalization tanks; upgrades to sludge pump station #1 and #2; Modify belt filter press (BFP) sump drainage system piping; Provide increased capacity for production increases.	36
Water Enterprise	High	High	Modify existing lagoons to facilitate cleaning; piping flexibility.	37
Water Enterprise	High	High	Design, programming and installation of a new PLC based SCADA system for the plant processes. Upgraded fiber optic backbone to handle SCADA, security, and additional monitoring and control of plant processes not currently integrated to the network. Integrate HSPS pump controls and sensors into SCADA; Integrate 30 MGD expansion equipment into SCADA.	38

Ref.	Project	Est. Cost	FY15	FY16	FY17	FY18	FY19	Total
	A.B. Jewell WTP Instrumentation & Control - SCADA System				900			900
39	A.B. Jewell WTP Electrical - Upgrade TMUA-owned medium voltage switchgear	1,400	300	300		200		800
40	A.B. Jewell WTP Physical Security Improvements	550	100		100		50	250
41	A.B. Jewell WTP New Emergency Generator Equipment	1,350	150	500				650
42	A.B. Jewell WTP Maintenance Capital Improvements	8,800	500	500	500	600	600	2,700
43	A.B. Jewell WTP Structural / Architectural Rehabilitation and Repairs (Included in annual capital after 2018)	350	350					350
44	A.B. Jewell WTP Yard Piping and Valve Improvements	1,180		350				350
	Total Treatment And Pumping	\$ 124,695	\$ 5,150	\$ 11,565	\$ 14,850	\$ 15,600	\$ 6,520	\$ 53,685
	Transmission & Distribution							
45	Water Line Relocations-Citywide	3,950	750	750	800	800	850	3,950
46	Water Mains Replacements - City Wide	135,200	2,900	3,900	4,800	8,000		19,600
	Water Mains Replacements - City Wide		9,100	5,100	4,400		7,000	25,600
47	Water Mains Replacements - Less than 6-inch	41,500		2,500	4,000	2,500		9,000
	Water Mains Replacements - Less than 6-inch						4,000	4,000
48	Central Bus.Dist. Water Main Replacement	4,550		350	350	350	350	1,400
49	Dead-End Distribution Mains Connections	4,900	350	350	350	350	350	1,750
50	Water Vault & Large Meter Upgrades	1,000		200		200		400
51	Transmission Main from A.B. Jewell - Phase 1	48,100					300	300
52	Unserved Areas	3,000		500		500		1,000
53	Water Tanks - Repaint/Rehabilitation	11,000				2,000		2,000
	Water Tanks - Repaint/Rehabilitation		3,000	3,000			3,000	9,000
54	Large Water Valve Replacement-City Wide	1,400	100	100	100	100	100	500
55	Cherokee Waterlines	27,940			9,500	9,220		18,720
56	Northwest Tulsa Secondary Service Area	16,700				700	7,000	7,700
57	Utility Bridges - Repaint/Rehabilitation	1,400	100	100	100	100	100	500
58	Automatic Meter Reading - City Wide	3,300		300		500		800
59	Bixby Master Meter Connection Improvement	900	900					900
60	Berry Hill Waterline Extension	4,600					4,600	4,600
61	Okmulgee #6 and Bixby Connection Improvements	4,300					430	430
62	Spunky Creek Waterline	2,000					200	200
63	Nickel Creek Waterline	1,000					100	100
64	Pump Station Rehabilitation (Reservoir Hill PS and SSS-PS)	1,200		120	1,080			1,200
	Total Transmission And Distribution	\$ 317,940	\$ 17,200	\$ 17,270	\$ 25,480	\$ 25,320	\$ 28,380	\$ 113,650
65	Future Unfunded Projects	98,020						0
	Total Water System Projects	\$ 615,715	\$ 24,920	\$ 33,295	\$ 44,570	\$ 56,700	\$ 52,990	\$ 212,475

<u>Funding Source</u>	<u>FY15</u>	<u>FY14</u>	<u>Comments</u>	<u>Ref.</u>
Water Revenue Bond	High	High	Design, programming and installation of a new PLC based SCADA system for the plant processes. Upgraded fiber optic backbone to handle SCADA, security, and additional monitoring and control of plant processes not currently integrated to the network. Integrate HSPS pump controls and sensors into SCADA; Integrate 30 MGD expansion equipment into SCADA.	
Water Enterprise	High	High	Reconfigure automatic transfer switch for two independent power sources; Replace 13.2 KV Distribution switchgear; Install transient voltage surge suppression for added protection of VFDs and sensitive electrical equipment.	39
Water Enterprise	High	High	Physical Security Improvements and upgrades, including video surveillance, security fence, motion detectors and other detection systems.	40
Water Enterprise	High	High	Expanded and improved Standby power generator. Provide ability to pump and treat up to 30 MGD in the event PSO power is lost.	41
Water Enterprise	High	High	Ongoing program - End of service life improvements as identified in the EMA study. Current needs include: rehabilitation of main switchgear building and switches, main circuit breakers, main transformer, and associated controllers; rehabilitate of raw water junction chamber including pumps, valves, and screens; rehabilitate of filter control systems; replace backwash pumps; correct ponding on clearwell roofs; install cranes to facilitate maintenance; provide equipment storage, and evaluate plant yard piping.	42
Water Enterprise	High	High	Repair cracks in concrete walls and slabs with epoxy injection; Patch spalls, scaling and pop outs in the concrete walls and floors; Re-point veneer brick joints and clean brick surfaces; General pressure cleaning and repainting of CMU walls; Replace joint material, sealant and water stops at concrete joints; Seal cracks in CMU with epoxy injection; Clean efflorescence at concrete joints and penetrations.	43
Water Enterprise	High	High	Rehabilitate yard piping and valves not associated with other rehabilitation projects.	44
<u>Transmission & Distribution</u>				
Water Enterprise	High	High	Provide funding for ongoing program to relocate water lines associated with other City improvement projects.	45
Water Enterprise	High	High	Replace water lines that meet the replacement criteria and/or have excessive break histories. Priorities will be determined based on line condition, age, type of materials, and coordination with other infrastructure improvements in the area to maximize efficiency and minimize the impact to customers and businesses.	46
Water Revenue Bond	High	High	Replace water lines that meet the replacement criteria and/or have excessive break histories. Priorities will be determined based on line condition, age, type of materials, and coordination with other infrastructure improvements in the area to maximize efficiency and minimize the impact to customers and businesses.	
Water Enterprise	High	High	Replace all waterline that are less than 6-inch in diameter on an established schedule to improve service and provide fire protection. The City currently has approximately 124 miles of 2-inch and smaller lines in service.	47
Water Revenue Bond	High	High	Replace all waterline that are less than 6-inch in diameter on an established schedule to improve service and provide fire protection. The City currently has approximately 124 miles of 2-inch and smaller lines in service.	
Water Enterprise	High	High	Replace waterlines in the Central Business District.	48
Water Enterprise	High	High	Elimination of dead end mains.	49
Water Enterprise	High	High	Ongoing program to replace water meters citywide to support Revenue Assurance policies.	50
Water Enterprise	High	High	Construct large waterline from AB Jewell to 51st St. and 129th East Ave.	51
Water Enterprise	High	High	Provide water service to unserved, developed areas in response to citizen petitions.	52
Water Enterprise	High	High	Program to maintain and rehabilitate above ground treated water storage tanks. Funding may also be used to modify tanks to improve circulation for chloramine disinfection.	53
Water Revenue Bond	High	High	Program to maintain and rehabilitate above ground treated water storage tanks. Funding may also be used to modify tanks to improve circulation for chloramine disinfection.	
Water Enterprise	High	High	Replace large water valves throughout water system.	54
Water Revenue Bond	High	High	Construct waterline to increase transmission and distribution capacity in North Tulsa and Cherokee Industrial Park. First project consists of approximately 5 miles of large diameter water line to serve current maximum day demands. Preliminary design is completed and final design and right-of-way acquisition are underway. Second phase of the project includes 12-inch between Sheridan and Yale along 96th North, 12-inch between 96th and 106th North along Yale, and 24-inch from 66th North and Harvard to 106th North and Sheridan. 2012 Comprehensive Plan indicates Phase 1 will not be needed until 2020.	55
Water Enterprise	High	High	Secondary system to serve Northwest Area (Persimmon Ridge and Botanical Gardens). Future funding includes upgrades to primary distribution system and expansion of secondary system to serve the Northwest Area.	56
Water Enterprise	High	High	Program to maintain utility bridges.	57
Water Enterprise	High	High	Install AMR at new meter installations.	58
Water Enterprise	High	High	New 12-inch west from near 111th from Memorial to Sheridan.	59
Water Enterprise	High	High	New 12-inch along 49th and 65th West Avenue between 21st and 41st.	60
Water Enterprise	High	High	Hydraulic analysis performed as part of 2012 Comprehensive Study indicates the need to restore adequate system pressures for master meter customers.	61
Water Enterprise	High	High	Growth driven and is needed to support Fair Oaks and Spunky Creek.	62
Water Enterprise	High	High	Growth driven and is needed to support Nickel Creek and southwest Tulsa.	63
Water Enterprise	High	High	Rehabilitation of the Reservoir Hill PS building and replacement of pumps and drives; piping modification and addition of a pump at the SSS-PS.	64
Deferred Funding	Low	Low	Future projects identified within the Unconstrained Inventory, but not funded within FY15-19 timeframe.	65

Ref.	Project	Est. Cost	FY15	FY16	FY17	FY18	FY19	Total
Sanitary Sewer System								
Northside Plant								
66	Apache Lift Station Screening Improvements, Access Road and other Upgrades	3,650	3,300					3,300
67	Northside Interceptor Lift Station Screening Improvements and Upgrades	3,650	350	3,300				3,650
68	Demolish Trickling Filter Plant and Storm Water Improvements	500	500					500
69	Northside WWTP Flow Optimization and Process Modeling Study	265		265				265
Total Northside Plant		\$ 8,065	\$ 4,150	\$ 3,565	\$ 0	\$ 0	\$ 0	\$ 7,715
Northside Collection System								
70	Jones Creek Relief (91-N)	5,184			351	361		712
	Jones Creek Relief (91-N)						4,472	4,472
71	Upper Mingo/BAX North and South	1,212					597	597
72	Coal Creek 30-N Relief	5,827				385	396	781
73	Northgate LS Relief	1,302	103	106				209
	Northgate LS Relief				1,093			1,093
74	93-N Relief	7,120					469	469
75	Mill Creek 92/95-N Relief	6,671					5,777	5,777
	Mill Creek 92/95-N Relief			440	454			894
76	Flatrock West 9-N Relief	7,776					512	512
77	Apach Lift Station Access Road	1,600		1,400				1,400
Total Northside Collection System		\$ 36,692	\$ 103	\$ 1,946	\$ 1,898	\$ 746	\$ 12,223	\$ 16,916
Southside Plant								
78	Southside WWTP 71st Street Lift Station Expansion and Screen Improvements	2,900	2,900					2,900
79	SS WWTP Concrete Protective Coatings	3,086	150	150	170	170	180	820
80	Southside WWTP System Odor Control Study	2,600		2,600				2,600
81	71st Street Dewatering Facility Improvements (Includes line numbers 79, 85 and 86)	4,800	2,400	2,400				4,800
82	Southside WWTP Influent Lift Station- Replace screens with fine screens	4,235			410	3,825		4,235
83	Southside WWTP Flow Optimization and Process Modeling Study	275		275				275
84	Southside Influent Lift Station Diversion to Cherry Creek Lift Station	881		881				881
85	Southside WWTP Security and Safety Improvements	939	939					939
86	Southside WWTP Sludge Management Facility Remodeling	500	500					500
Total Southside Plant		\$ 20,216	\$ 6,889	\$ 6,306	\$ 580	\$ 3,995	\$ 180	\$ 17,950
Southside Collection System								
87	Lafortune Park 18, 71-S Relief	2,587	194					194
	Lafortune Park 18, 71-S Relief			2,393				2,393
88	RL Jones Gravity Sewer & Airport LS Relief - RL Jones LS & FM	4,716	4,716					4,716
89	West Tulsa 39, 40, 41-S Relief	24,229				1,601		1,601
	West Tulsa 39, 40, 41-S Relief						1,648	1,648
90	Crow Creek 44-S Relief	2,000			140			140
	Crow Creek 44-S Relief			160		1,700		1,860
91	Joe-LaFortune 70-S Relief	3,222				220	219	439
92	Nickel Creek South Interceptor - Contract 2	2,060	2,060					2,060
93	Northwest Regional Lift Station, FM & FEB	13,445					1,727	1,727
Total Southside Collection System		\$ 52,259	\$ 6,970	\$ 2,553	\$ 140	\$ 3,521	\$ 3,594	\$ 16,778

<u>Funding Source</u>	<u>FY15</u>	<u>FY14</u>	<u>Comments</u>	<u>Ref.</u>
Sanitary Sewer System				
<u>Northside Plant</u>				
State Sewer Loan Program	High	High	Replace large spaced bar screens with mechanical fine screens. Install variable frequency drives.	66
State Sewer Loan Program	High	High	Replace screens with fine screens at the NS Interceptor Lift Station and add VFDs.	67
Sewer Enterprise	High	High	Demolish Trickling Filter Plant and make storm water drainage improvements at NS WWTP.	68
Sewer Enterprise	High	High	Do a modeling study of the processes at the NS WWTP to optimize flow.	69
<u>Northside Collection System</u>				
Sewer Enterprise	High	High	Provide additional capacity of Upper Mingo/Jones Creek Interceptor.	70
State Sewer Loan Program	High	High	Provide additional capacity of Upper Mingo/Jones Creek Interceptor.	
Sewer Enterprise	High	High	Provide additional capacity of Upper Mingo/Jones Creek Interceptor.	71
Sewer Enterprise	High	High	Post SSES rehab report: Provide additional capacity for Coal Creek 30-N and 94-N maintenance areas.	72
Sewer Enterprise	High	High	Construct 6,000 lf of 10-inch pipe to relieve the Northgate Lift Station.	73
State Sewer Loan Program	High	High	Construct 6,000 lf of 10-inch pipe to relieve the Northgate Lift Station.	
Sewer Enterprise	High	High	Provide additional capacity to the interceptors serving area 93-N.	74
State Sewer Loan Program	High	High	Provide added capacity to overloaded lines.	75
Sewer Enterprise	High	High	Provide added capacity to overloaded lines.	
Sewer Enterprise	High	High	Provide added capacity to overloaded lines.	76
State Sewer Loan Program	High	High	Rehab and replacement of road.	77
<u>Southside Plant</u>				
State Sewer Loan Program	High	High	Provide additional capacity for 71st Street Lift Station. Pumps installed in 1994 were only sized for wastewater from dewatering facility. Additional pumps were installed in FY08. Additional pump needed for new development area. Replace screens and misc.	78
Sewer Enterprise	High	High	Concrete structure repair due to H2S corrosion.	79
State Sewer Loan Program	High	High	Construct projects recommended in Odor Control Study. Top priorities are odor and corrosion protection for diversion structure at 53rd and Riverside, Kensington LS and force main, SSWWTP digester sludge transfer box, &1st Street Dewatering facility, Intermediate Pump Station and upgrades of WWTP main odor control.	80
State Sewer Loan Program	High	High	Replace Mixing system in sludge holding tanks at dewatering facility. Replace chemical pumps and local controls for each press and polymar system.	81
State Sewer Loan Program	High	High	Replace screens at Influent LS with fine screens to better protect the pumps.	82
State Sewer Loan Program	High	High	Detailed biological modeling and computational fluid dynamic (CFD) modeling to determine the maximum amount of wet weather flow and biological load that can be treated through the WWTP.	83
Sewer Enterprise	High	High	Provide piping and valving off of the Southside influent lift station forcemain to provide connection to and allow bi-directional flow in the existing Cherry Creek lift station forcemain.	84
State Sewer Loan Program	High	High	Enclose the chlorine and sulfur dioxide storage and install emergency gas scrubbers or replace with non gas system.	85
State Sewer Loan Program	High	High	Improve Sludge Management Facility at 71st dewatering facility area. Add locker and restroom facilities, office space/breakroom.	86
<u>Southside Collection System</u>				
Sewer Enterprise	High	High	Post SSES rehab report: Provide additional capacity to the Joe Creek/LaFortune Park area.	87
State Sewer Loan Program	High	High	Post SSES rehab report: Provide additional capacity to the Joe Creek/LaFortune Park area.	
State Sewer Loan Program	High	High	Provide sewer to unserved area South of 81st Street in the Elwood area and remove the north Jones Airport LS from the Jenks system. Forcemain Project to start in 2013, Relief Project to start in 2014.	88
Sewer Enterprise	High	High	Provide additional capacity and rehab for the West Tulsa area. Original scope was for replacement of 10-inch line on surface. Scope and budget subject to SRP for SSOs in 39-S and 40-S.	89
State Sewer Loan Program	High	High	Provide additional capacity and rehab for the West Tulsa area. Original scope was for replacement of 10-inch line on surface. Scope and budget subject to SRP for SSOs in 39-S and 40-S.	
Sewer Enterprise	High	High	Provide added capacity to overloaded lines.	90
State Sewer Loan Program	High	High	Provide added capacity to overloaded lines.	
Sewer Enterprise	High	High	Provide added capacity to overloaded lines.	91
State Sewer Loan Program	High	High	Provide sewer to unserved area. Interceptor will be connected to Sapulpa sewer system.	92
Sewer Enterprise	High	High	Provide sewer to unserved area. This project is the first project in a series of projects that will provide service to this area in the West and Northwest parts of Tulsa.	93

Ref.	Project	Est. Cost	FY15	FY16	FY17	FY18	FY19	Total
<u>Haikey Creek Plant</u>								
94	Haikey Creek WWTP Safety and Security Improvements to Disinfection Facilities	1,300	1,300					1,300
95	Haikey Creek WWTP Odor Control Addition	15,350					950	950
96	Haikey Creek SAMS Equipment Replacements	7,635	206	500	410	422	435	1,973
97	Haikey WWTP Primary Clarifier Addition	8,600					8,050	8,050
	Haikey WWTP Primary Clarifier Addition					550		550
98	Activated Sludge Diffused Aeration	8,600			8,300			8,300
	Activated Sludge Diffused Aeration			300				300
99	Haikey Crk Lift Station Improvements - Phase 2, 3 & 4	6,592	1,012	5,580				6,592
100	Grit Facility Rehabilitation	1,200		200	1,000			1,200
101	Haikey Creek Flow Equalization Basin Expansion and Plant Effluent Water Pump Station	4,830	4,030					4,030
Total Haikey Creek Plant		\$ 54,107	\$ 6,548	\$ 6,580	\$ 9,710	\$ 972	\$ 9,435	\$ 33,245
<u>Lower Bird Creek Plant</u>								
102	Excess Flow Line From LBCWWTP To Port South	5,341					1,068	1,068
Total Lower Bird Creek Plant		\$ 5,341	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,068	\$ 1,068
<u>Lower Bird Creek Collection System</u>								
103	Rose Dew LS Rehabilitation	1,055	155	900				1,055
104	Catoosa Interceptor Relief	16,810			1,140	1,170		2,310
105	Spunky Creek East Branch Contract 1	3,655			250	255	3,150	3,655
106	Spunky Creek East Branch Contract 2	9,799					646	646
107	Spunky Creek Main Stem South Contract 1	3,150	450	250				700
	Spunky Creek Main Stem South Contract 1				2,450			2,450
108	Spunky Creek Main Stem South Contract 2	23,798				200		200
	Spunky Creek Main Stem South Contract 2						1,600	1,600
Total Lower Bird Creek Collection System		\$ 58,267	\$ 605	\$ 1,150	\$ 3,840	\$ 1,625	\$ 5,396	\$ 12,616
<u>Wastewater System Misc. Improvements</u>								
109	Resurface WWTP & Lift Stations Roadways & Parking	946	300	318	328			946
110	Areawide Electrical Load and Transformer Study and Transformer Replacement	375		300				300
Total Wastewater System Misc. Imp		\$ 1,321	\$ 300	\$ 618	\$ 328	\$ 0	\$ 0	\$ 1,246
<u>Areawide Collection System</u>								
111	Sewer Rehab Area Wide	178,592	6,400	6,800	7,000	7,400	7,800	35,400
112	Unsewered Areas Areawide	40,259	2,000	2,000				4,000
	Unsewered Areas Areawide				2,000	2,000	2,000	6,000
113	Concrete Pipe Replacement	46,423	4,200	4,200	4,200	4,200		16,800
	Concrete Pipe Replacement						4,200	4,200
114	Areawide Point Repairs	11,200	2,200	2,200				4,400
	Areawide Point Repairs				2,200	2,200	2,200	6,600
115	Lift Station Replacements or Upgrades	20,050	779	863	1,275	569	609	4,095
116	2008 Street Package - Sewer Rehab/Replacement	21,100	3,500	3,500	3,500			10,500
	2008 Street Package - Sewer Rehab/Replacement					3,500	3,500	7,000
Total Areawide Collection System		\$ 317,624	\$ 19,079	\$ 19,563	\$ 20,175	\$ 19,869	\$ 20,309	\$ 98,995

<u>Funding Source</u>	<u>FY15</u>	<u>FY14</u>	<u>Comments</u>	<u>Ref.</u>
<u>Haikey Creek Plant</u>				
Sewer Enterprise	High	High	Replace present disinfection system with an Ultraviolet disinfection system.	94
Sewer Enterprise	High	High	Reduce odors at plant and LS.	95
Sewer Enterprise	High	High	Output from the Strategic Asset Management System (SAMS) database indicates an annual recommended investment to support prioritization of repair and replacement needs for budgeting at the Haikey Creek WWTP.	96
State Sewer Loan Program	High	High	Addition of primary clarifiers to increase plant capacity and improve sludge handling.	97
Sewer Enterprise	High	High	Addition of primary clarifiers to increase plant capacity and improve sludge handling.	
State Sewer Loan Program	High	High	Installation of membrane disc diffused aeration in existing oxidation ditches plus new blower building, equipment, and piping. Primary sludge storage and mixing for interim sludge process control.	98
Sewer Enterprise	High	High	Installation of membrane disc diffused aeration in existing oxidation ditches plus new blower building, equipment, and piping. Primary sludge storage and mixing for interim sludge process control.	
State Sewer Loan Program	High	High	Multi-phase project to improve pumping and force main capacity. Costs are derived from the 2012 study (RMJA Project No. ES-2009-10). Phase 1 is complete and Phase 3 is covered under project HCT001. Phase 2 - New screening structure, screening equipment.	99
State Sewer Loan Program	High	High	Construct a new grit removal facility adjacent to the existing Headworks Building.	100
State Sewer Loan Program	High	High	Expand synthetic geomembrane lined flow equalization basin to a total capacity of 30 million gallons and expand plant effluent water pumping station.	101
<u>Lower Bird Creek Plant</u>				
State Sewer Loan Program	High	High	Addition of 48 inch gravity line to Port South to allow increase excess flow from LBCWWTP to discharge to Port South.	102
<u>Lower Bird Creek Collection System</u>				
State Sewer Loan Program	High	High	Annual repair, pump replacement, etc. to the Rose Dew lift station.	103
Sewer Enterprise	High	High	Provide additional capacity. Provide relief line to add capacity adjacent to 30 inch Catoosa Main interceptor. North of 412.	104
State Sewer Loan Program	High	High	Provide sewer to unserved area. Work must be completed before North Adams LS projects.	105
Sewer Enterprise	High	High	Provide sewer to unserved area. Work must be completed before North Adams & Salt Creek LS projects.	106
Sewer Enterprise	High	High	Provide sewer to unserved area. Includes Easements, Engineering and construction of 3,950' of 36" Interceptor.	107
State Sewer Loan Program	High	High	Provide sewer to unserved area. Includes Easements, Engineering and construction of 3,950' of 36" Interceptor.	
Sewer Enterprise	High	High	Provide sewer to unserved area.	108
State Sewer Loan Program	High	High	Provide sewer to unserved area.	
<u>Wastewater System Misc. Improvements</u>				
Sewer Enterprise	High	High	Resurface of roadways at identified locations.	109
Sewer Enterprise	High	High	Review all Electrical Distribution systems at Northside, Lower Bird, Southside, Haikey Creek and their pumping stations. Determine where electrical loads may be imbalanced condition of existing transformers.	110
<u>Areawide Collection System</u>				
State Sewer Loan Program	High	High	Project reflects funds not allocated to a specific I&I Abatement project.	111
State Sewer Loan Program	High	High	Unserved area projects.	112
Sewer Enterprise	High	High	Unserved area projects.	
State Sewer Loan Program	High	High	Reflects estimate of need for short term infrastructure reinvestment.	113
Sewer Enterprise	High	High	Reflects estimate of need for short term infrastructure reinvestment.	
State Sewer Loan Program	High	High	Reflects estimate of need for short term infrastructure reinvestment.	114
Sewer Enterprise	High	High	Reflects estimate of need for short term infrastructure reinvestment.	
Sewer Enterprise	High	High	Annual repairs, pump replacements, etc. to the collection system lift stations.	115
State Sewer Loan Program	High	High	Annual rehab and replacement of sewer areas.	116
Sewer Enterprise	High	High	Annual rehab and replacement of sewer areas.	

Ref.	Project	Est. Cost	FY15	FY16	FY17	FY18	FY19	Total
Areawide Roof Rehab/Replacement								
117	Areawide Roof Rehab/Replacement	5,743	64	420	8			492
Total Areawide Roof Rehab/Replacement		\$ 5,743	\$ 64	\$ 420	\$ 8	\$ 0	\$ 0	\$ 492
118	Future Unfunded Projects	574,491						0
Total Sanitary Sewer System Projects		\$ 1,134,126	\$ 44,708	\$ 42,701	\$ 36,679	\$ 30,728	\$ 52,205	\$ 207,021
Flood Control								
Citywide - Urgent Small Drainage, Erosion, Stabilization, Rehabilitation, Repair and Floodplain Acquisition Projects								
119	Stabalization, Rehabilitation, Repair and Floodplain Acquisition Projects	78,985	3,000	3,000	2,000	2,000	2,000	12,000
120	Levee District #12 Rehabilitation	3,400	300	240	700	850	1,310	3,400
121	Future Unfunded Projects	12,240						0
Total Flood Control Projects		\$ 94,625	\$ 3,300	\$ 3,240	\$ 2,700	\$ 2,850	\$ 3,310	\$ 15,400
Public Facilities Maintenance								
122	Tulsa City County Library	10,000	5,000	5,000				10,000
123	Future Unfunded Projects	109,580						0
Total Public Facilities Maintenance Projects		\$ 119,580	\$ 5,000	\$ 5,000	\$ 0	\$ 0	\$ 0	\$ 10,000
TOTAL PUBLIC WORKS AND INFRASTRUCTURE PROJECTS		\$ 2,521,216	\$ 78,028	\$ 84,736	\$ 85,149	\$ 91,078	\$ 110,505	\$ 449,496
SOCIAL AND ECONOMIC DEVELOPMENT								
Working In Neighborhoods (Win)								
124	Future Unfunded Projects	5,846						0
Total Working In Neighborhoods Projects		\$ 5,846	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Planning And Development								
125	Route 66 Station (restrooms and short-term parking)	550	50	500				550
126	Future Unfunded Projects	16,000						0
Total Planning And Development Projects		\$ 16,550	\$ 50	\$ 500	\$ 0	\$ 0	\$ 0	\$ 550
TOTAL SOCIAL AND ECONOMIC DEVELOPMENT PROJECTS		\$ 22,396	\$ 50	\$ 500	\$ 0	\$ 0	\$ 0	\$ 550
TRANSPORTATION								
Metropolitan Tulsa Transit Authority								
127	Future Unfunded Projects	1,830						0
Total Metropolitan Tulsa Transit Authority Projects		\$ 1,830	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL TRANSPORTATION PROJECTS		\$ 1,830	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
ADMINISTRATIVE AND SUPPORT SERVICES								
Asset Management								
128	Future Unfunded Projects	4,935						0
Total Equipment Management Projects		\$ 4,935	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL ADMINISTRATIVE AND SUPPORT SERVICES PROJECTS		\$ 4,935	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL CAPITAL PROJECTS INVENTORY		\$ 2,909,285	\$ 78,078	\$ 85,236	\$ 85,149	\$ 91,078	\$ 110,505	\$ 450,046

Funding Source	FY15	FY14	Comments	Ref.
				Areawide Roof Rehab/Replacement
Sewer Enterprise	High	High	Roof Replacement.	117
Deferred Funding	Low	Low	Future projects identified within the Unconstrained Inventory, but not funded within FY15-19 timeframe.	118
				Flood Control
Storm Sewer Enterprise	High	High	Design and Construct projects for draiange problems located at various sites throughout the City.	119
Future Sales Tax Program	New	N/A	Provide for an engineering study of levees in District 12; and limited necessary improvements to the levee system.	120
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY15-19 timeframe.	121
				Public Facilities Maintenance
Future Sales Tax Program	New	N/A	The Tulsa City County Library is currently rehabilitating the downtown Central Library. This is the City of Tulsa's contribution of the project.	122
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY15-19 timeframe.	123
				SOCIAL AND ECONOMIC DEVELOPMENT
				Working In Neighborhoods (Win)
Deferred Funding	High	High	Future projects identified within Constrained Inventory, but not funded within FY15-19 timeframe.	124
				Planning And Development
Future Sales Tax Program	New	N/A	To provide restrooms and short-term parking at the Route 66 Station.	125
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY15-19 timeframe.	126
				TRANSPORTATION
				Metropolitan Tulsa Transit Authority
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY15-19 timeframe.	127
				ADMINISTRATIVE AND SUPPORT SERVICES
				Asset Management
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY15-19 timeframe.	128



– *Section Nine* –
APPENDIX

BOSTON AVENUE METHODIST CHURCH



This section is for information only and is not part of the ordinances adopted by City Council.

the
LEGENDARY
ROUTE 66

GENERAL INFORMATION
ABOUT THE CITY OF TULSA BUDGET

The word "budget" originated from bougette which was a leather bag carried by the monarch's treasurer to the medieval English Parliament. It contained documents surveying the kingdom's needs and listed the realm's resources. Today's budgets are an annual plan for financial operations and incorporate an estimate of proposed expenditures and revenues. The budget represents the process through which policy is made and implemented.

• BUDGETING •

BUDGET

There are two annual budgets in the City of Tulsa - the Operating Budget and the Capital Budget.

Operating Budget: This sets the plan for the day-to-day operations of the City. The City's annual operating budget is based on historical expenditures, priorities set forth by the elected officials and available revenues. Sales tax and utility billing charges provide the majority of resources used in the Operating Budget.

Capital Budget: The City's Capital Improvements budget is the first year of its Five Year Capital Plan. The Plan is updated annually to include new requests and to reflect ever-changing field and financing conditions. The Third Penny Sales Tax and Bonds finance nearly all of the City's major capital needs.

• LEGISLATION •

MUNICIPAL BUDGET ACT

Since FY81, the City has produced its budget under the provisions of the *Oklahoma Municipal Budget Act, 11 O.S. Supp. 1979, Sections 17-201 through 17-216*. Municipal governments can use it to write their annual budgets. The Act establishes fiscal procedures, requirements for financial disclosure and generally accepted standards for financial management.

The Act is more flexible than the old law and imposes fewer restrictions on municipalities when they estimate revenues, appropriate money and make expenditures. The Act also provides for greater financial disclosure and for the implementation of generally accepted accounting principles. Both of these provisions increase the City's ability to obtain a favorable bond rating, give the City a better investment position and improve compliance with federal grant requirements.

The Act stipulates time deadlines for submitting budget requests, holding public hearings and filing adopted budgets. It also prescribes the general content of the budget and requires expenditures to be grouped into five categories:

- Personal Services
- Materials and Supplies
- Other Services and Charges
- Capital Outlays
- Debt Service

OPEN RECORDS ACT

The *Oklahoma Open Records Act 501.S, 1985 Section 24A*, became effective November 1, 1985. Section 24A.9 states:

"Prior to taking action, including making a recommendation or issuing a report, a public official may keep confidential his or her personal notes and personally created materials other than departmental budget requests of a public body. . ."

This means that individual budget requests are public information, including any notes or other materials used for budget preparation or budget recommendation.

• REVENUE •

Revenue is the yield from sources of income (such as taxes, licenses, fines, user fees, etc.) that the City collects for public use. Revenues increase the assets of a fund, while not increasing a liability or representing a repayment of expenditure, a cancellation of a liability or an increase in contributed capital.

TYPES AND SOURCES

The City classifies its 200 plus sources of income into nine revenue categories. (For more information, see the Fund Summaries section, and City of Tulsa Revenue Sources.)

PROJECTING INCOME

The Budget and Planning Division of the Finance Department is responsible for estimating the City's yearly income and monitoring actual collections on a monthly basis. Annual estimates of collections from the various sources are made using time series and deterministic methodologies. Departments whose activities generate income may be asked by the Budget and Planning Division to help make estimates or explain differences between estimates and actual collections.

• GOVERNMENTAL FUNDS •

The *Oklahoma Municipal Budget Act* defines a **fund** as:

“an independent fiscal and accounting entity with a self-balancing set of accounts to record cash and other financial resources, together with all liabilities, which are segregated for the purpose of carrying on specific activities or attaining certain objectives.”

In other words, separate records of all income and expenditures are maintained for each fund. They are analogous to individual checking accounts. Income and expenditures are recorded and it is illegal to spend more than has been authorized by the City Council. The “fund balance” within the fund would be similar to a savings account with money set aside for the future and not currently appropriated.

TYPES OF FUNDS

The eight major fund types used by the City are described below along with examples of some of the individual funds within each type.

General Fund - In conformance with the *Oklahoma Municipal Budget Act*, the General Fund is the City's principal operating fund. Approximately two-thirds of its revenue comes from sales and use taxes. All of the revenue derived from the City's permanent two percent sales tax is credited to this fund. With franchise and other taxes, the percentage of income from taxes for this fund is 74 percent. The remaining 26 percent comes from user charges, license fees, intergovernmental shared revenue, fines from court operations and interest income.

General Fund resources may be used to provide any service that the City has legal authority to provide under its charter and state laws. All general operations not accounted for otherwise are financed from this primary operating fund. It finances numerous and diverse activities such as police and fire protection, street maintenance, park operations, event facilities and administrative services.

Special Revenue Funds - These funds are used to account for certain specific revenue sources for which expenditures are legally restricted to a specific function or activity of the City.

Examples of Special Revenue Funds:

- The Short-Term Capital Fund (ordinance dedicated revenue from the Third Penny Sales Tax designated for "short-term" capital improvements, consisting of assets having a useful life of ten years or less);
- The Convention and Tourism Facilities Fund (ordinance dedicated revenue from the Hotel/Motel Tax); and
- Federal and State Grant Funds (accounts for financial assistance received from Federal and State agencies.)

Debt Service Fund - The Debt Service or Sinking Fund is used to account for the payment of principal, interest and other related costs of the City's general obligation bonds and certain other long-term debt.

Capital Projects Funds - A Capital Project Fund accounts for all resources used for the acquisition and/or construction of permanent facilities other than those financed by a special assessment or operating enterprise funds. The various sales tax funds, bond funds and the Capital Cost Recovery Fund are Capital Projects Funds.

Special Assessment Funds - This type of fund is used to account for revenues received for financing public improvements or services deemed to benefit the specific properties against which special assessments are levied. The Tulsa Stadium Improvement District Fund is a Special Assessment Fund.

Enterprise Funds (Proprietary Funds) - Enterprise Funds are established to account for the acquisition, operation and maintenance of governmental facilities and services that are entirely or predominantly supported by user charges. Enterprise Funds are similar to private business enterprises in that they are accounted for in a manner as to show profit or loss. Examples of Enterprise Funds include the:

- Stormwater Enterprise Fund;
- TMUA-Water Operating Fund;
- TMUA-Sewer Operating Fund;
- TARE-Refuse Operating Fund; and
- Golf Course Operating Fund.

Internal Service Funds - An Internal Service Fund is used to account for the financing of goods or services provided by one department or agency of the City to other departments or agencies on a cost reimbursement basis. The Employees' Insurance Service Fund, Equipment Management Service Fund, and Office Services Internal Service Fund are the City's Internal Service Funds.

Trust and Agency Fund (Fiduciary Funds) - These funds are used to account for assets held by the City in a trustee capacity or as an agency for individuals, private organizations and other governmental units, entities or funds. Examples of trust and agency funds are:

- The Tulsa Performing Arts Center Trust Fund;
- Municipal Employees Retirement Plan Fund; and
- The Employee Deferred Compensation Plan Fund.

FUND CATEGORIES

<u>Fund #</u>	<u>Fund Name</u>
1080	General Fund
2000	Special Revenue
3000	Trust & Agency Enterprise
4100	Special Assessment
4306	Debt Service
5000	Special Revenue (Grants)
6000	Capital Projects
7000	Enterprise
8000	Internal Service

• CITY ORGANIZATIONAL STRUCTURE •

The City has five divisions within its Chief Executive Office: Administration; Public Safety; Community Development; Public Facilities and Transportation; and Economic Development. All City departments report to one of these officers, with notable exceptions of Fire and Police. The Chiefs of Fire and Police departments report to the Mayor. All other departments report to one of the officers, all of whom report to the City Manager. All Authorities, Boards and Commissions report to the Mayor directly. Listed below are the five divisions and corresponding departments assigned to them.

ADMINISTRATION

- Finance
- Legal
- Information Technology
- Human Resources
- Human Rights
- Asset Management
- Communications
- Customer Care
- Municipal Court

PUBLIC SAFETY

EMSA
Fire
Police
TAEMA

COMMUNITY DEVELOPMENT

Parks and Recreation
Working in Neighborhoods
Performing Arts Center
Gilcrease
BOK and Convention Centers
River Parks
Planning and Development

PUBLIC FACILITIES AND TRANSPORTATION

Engineering Services
Streets and Stormwater
Water and Sewer
Tulsa Transit

ECONOMIC DEVELOPMENT

Mayor's Office of Economic Development
Tulsa Industrial Authority

• CAPITAL IMPROVEMENTS •

A **Capital Improvement Project** is any significant acquisition, construction, replacement, or improvement to a City service delivery system that has a cost greater than \$100,000 and a minimum useful life of five years. To be funded, a project must be part of the City's Five Year Capital Improvements Plan (CIP). The **Capital Plan** is a five-year schedule of specific projects and accompanying revenue allocations. The plan is updated annually through the **Capital Budget**. The **Capital Improvements Program** incorporates the planning, monitoring, programming, and budgeting processes used to allocate the City's capital moneys.

CAPITAL BUDGET PROCESS

Capital projects are processed through the Capital Improvements Program which is managed by the Budget and Planning Division. Specific policies for this program are included in the Finance Department's *Financial Policies* under the heading "Capital Budget and Improvements" section.

Budget and Planning coordinates the budgeting of capital improvement projects included in the upcoming fiscal year's budget. A list of the new and active capital improvement projects is reviewed and scheduled in the updated five-year Capital Improvements Plan. Any project receiving increases or decreases in funding, and projects slated for closure during the upcoming fiscal year are also listed.

• BUDGET REVIEW •

Upon receipt of departmental and agency budget requests, the Budget and Planning Division budget analysts begin the review process for their assigned departments and agencies and develop recommendations for the elected officials. Several factors influence the review and recommendation process. Some of the questions examined include:

1. Does the request meet established guidelines?
2. Are the requested allocations in line with providing the associated service?
3. Does the request fall within the inflationary parameters expected in the upcoming fiscal year?
4. Does the current level request seem reasonable compared to historical expenditures?
5. How does the expansion request compare to the anticipated increase in service?
6. Does the request meet City policies and priorities?
7. What amount of revenue is expected within the next fiscal year?
8. What are the departments' internal priorities for providing proper service levels?

Analysts meet with the Budget and Planning Division Manager and Finance Director to receive specific instructions for developing their departmental and agency budget recommendations. The analysts also meet with their assigned departments and agencies during the process to obtain clarifications and further information as needed.

Each department makes a presentation to the Budget and Planning Division Manager, Director of Finance and/or Mayor to provide additional information or clarification or to discuss service levels.

The Mayor begins the formal budget review process and develops a proposed budget for the next fiscal year operations. The City Charter requires the proposal be submitted to the City Council by May 1. The Council further reviews, refines, changes, and adopts it according to the policies and priorities it wishes to have implemented during the next fiscal year. State law requires the budget be adopted by the City Council seven days before the end of the City's fiscal year, which is June 30.

• BUDGET ADOPTION •

The Oklahoma Municipal Budget Act, states:

“. . . At least seven (7) days prior to the beginning of the budget year, the governing body shall adopt the budget by resolution, or as any charter may require, at the level of classification as defined in Section 17-213. . . . The governing body may add or increase items or delete or decrease items in the budget. In all cases the proposed expenditures shall not exceed the estimated revenues for any fund."

• BUDGET CHANGES •

There are two methods of changing the adopted budget during the course of the fiscal year: **Budgetary Transfers** and **Budget Ordinances**. Most often these actions originate in the departments and are sent to Budget and Planning for review, approval, and processing to the Mayor and/or Council.

BUDGETARY TRANSFERS

The Oklahoma Municipal Budget Act, Section 17-215 states:

"The chief executive officer, or designee, as authorized by the governing body, may transfer any unexpended and unencumbered appropriation or any portion thereof from one account to another within the same department or from one department to another within the same fund; except that no appropriation for debt service or other appropriation required by law or ordinance may be reduced below the minimums required."

An **Administrative Transfer (AT)** is a transfer of funds within the same expenditure account group, department, fund and project. The Mayor allows the Budget and Planning Division Manager to approve or deny Administrative Transfers.

Currently, the City Council has given the Mayor the authority to approve or deny requests to transfer funds totaling less than one hundred thousand dollars from one expenditure account group to another account group or from one project to another project within the same department and fund. This type of transfer is known as a **Mayoral Transfer (MT)**.

The third type of transfer is a **Council Transfer (CT)**. The Council has reserved the right to approve or deny the transfer of funds from one department to another for the establishment of a new capital project or transfers in excess of one hundred thousand dollars between account groups in a department. This type of action requires a budget ordinance.

BUDGET ORDINANCES

A **Budget Ordinance** is the legal means to amend the adopted budget through recognizing revenue increases or decreases; transferring appropriations from one department to another; establishing new capital projects; decreasing appropriations in a fund or department; or providing supplemental appropriations to a department.

The Oklahoma Municipal Budget Act, Sections 17-206, 17-215 and 17-216 allows for the City Council to transfer funds or to make supplemental appropriations. The last paragraph of section 17-216 provides the legal framework to amend budgets, stating:

"A budget amendment as provided in this section authorizing supplemental appropriations or a decrease or change in appropriation or funds shall be adopted at a meeting of the governing body and filed with the municipal clerk and the State Auditor and Inspector."

READER'S GUIDE
TO
FUND SUMMARIES

The Operating Fund Summary section and the Capital Fund Summary section are the only sections of the Budget document that are adopted by ordinance by the City Council. A numerical listing of the funds and their names can be found in the Table of Contents; an alphabetical listing is located in the Index. Each Fund summary contains the following information:

A box in the upper corner indicates the fund number and the Basis of Budgeting. The **Basis of Budgeting** refers to the basis of accounting used to estimate financing sources and uses in the budget.

This generally takes on of three forms:

- GAAP—uniform standards for financial accounting and recording;
- Cash Basis—transactions are recognized only when cash is increased or decreased; or
- Modified accrual basis—expenditures other than accrued interest on general long-term debt are recorded at the time liabilities are incurred and revenues are recorded when received in cash except for material and/or available revenues, which should be accrued to reflect properly the taxes levied and revenue earned.

The **Budget Overview** provides general information on the purpose of the fund and the fund's basis for budgeting. Information in the **Budget Summary** is specific to the proposed or adopted budget. Where appropriate, charts and graphs visually enhance the reader's understanding of each fund's revenue and expenditure characteristics, and supporting tables follow.

Below is a general outline of the revenue and expenditure categories included in the budget and reflected in the Fund Summaries. Not all funds will utilize each type of revenue, and expenditure types will vary by fund.

REVENUES BY CATEGORY

The revenue types supporting the funds are divided into nine categories as follows:

Taxes	These revenues represent franchise, sales and use taxes. The primary contributor to this category is sales tax, which generates a majority of this category's revenue in the General Fund.
Licenses and Permits	These revenues come from the City's efforts to provide licenses to business and inspection services to enforce compliance with minimum code requirements for building and operating safety.
Intergovernmental Revenue	This category represents grants from other governmental entities.
Shared Revenue	Taxes collected by the state are distributed, in part, back to the cities within the state in proportion to their population. This apportionment is determined by the census conducted every ten years.
Charges for Services	These revenues represent revenue received for services performed by the City. Some services are performed for governmental entities, including the City, and some are performed for the private sector.
Fines and Forfeits	This source consists primarily of fines from the Municipal Court, but also includes utility penalties and other smaller penalty revenues.
Miscellaneous Revenue	This category is comprised of revenue sources that do not fit the other categories.
Interest Income	This category represents the interest generated by the City's pooled portfolio. Also included is interest earned on an interim basis from money that is the City's, but is delayed in remittance.
Transfers In	Amounts transferred from another fund to assist in financing the services for the recipient fund.

EXPENDITURES BY CATEGORY

The categories of expenditures group departments with similar function and/or customers. They are as follows:

Public Safety and Protection	This category contains Municipal Court, Police, Fire, Emergency Management, Emergency Medical and Tulsa Area Emergency Management Agency. Police has the largest budget in this category, followed by Fire.
Cultural Development/Recreation	Park and Recreation, Gilcrease Museum, Performing Arts Center, River Parks, and BOK and Convention Centers make up the departments in this category.
Social/Economic Development	Mayor's Office of Economic Development, Working in Neighborhoods, and Planning and Development are included in this category.
Public Works/Transportation	Engineering Services, Streets and Stormwater, Water and Sewer and Tulsa Transit comprise this category.
Administrative/Support Services	This category contains the budgets for the City's elected officials: the Mayor, City Auditor and City Council. Human Rights, Legal, Human Resources, Workers' Compensation, Employee Insurance Administration, General Government, Indian Nations Council of Governments (INCOG), Finance, Information Technology, Customer Care, Communications and Asset Management make up the remainder of the departments within this category.
Transfers to Other Funds	Amounts transferred to another fund to assist in financing the services for the recipient fund.

EXPENDITURES CLASSIFICATIONS

Each fund is made up of accounts for classifying expenditures, as follows:

Personal Services	Includes expenses for salaries and related employee benefits paid to employees for services rendered.
Materials and Supplies	Used to account for the purchase of commodities which are consumed or materially altered when used, such as office supplies, operating supplies, repair and maintenance supplies, and all items of expense to any person, firm or corporation rendering a service in connection with repair, sale or trade of such articles or commodities.
Other Services and Charges	Used to account for the purchase of contractual services and other intangible products such as security, temporary employment, professional and landscaping services, leases, utilities and employee training and travel.
Capital Outlays	Fixed assets which have a value of \$1,000 or more and have a useful economic lifetime of more than one year or assets of any value if the nature of the item is such that it must be controlled for custody purposes as a fixed asset.
Debt Service	The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.
Fund Transfers	Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

GLOSSARY

—A—

Account

An entity for recording specific revenues or expenditures, or for grouping related or similar classes of revenues and expenditures and recording them within a fund or department.

Accounting System

The total set of records and procedures that are used to record, classify and report information on the financial status and operations of the entity. (Also see Accrual Basis, Modified Accrual Basis and Cash Basis).

Accrual Basis

The method of accounting under which revenues are recorded when they are earned (whether or not cash is received at the time) and expenditures are recorded when goods and services are received (whether cash disbursements are made at the time or not).

Activity

Departmental efforts which contribute to the achievement of a specific set of program objectives; the smallest unit of the program budget.

Administrative Transfer (AT)

A Budgetary Transfer that allows for the movement of funds within the same expenditure account group within the same department, same fund and same project. This action requires Budget and Planning Division Manager approval.

Ad Valorem Taxes

Commonly referred to as property taxes, levied on both real and personal property according to the property's valuation and the tax rate.

Annualize

Taking changes that occurred mid-year and calculating their cost for a full year for the purpose of preparing an annual budget.

Appropriation

An authorization or allocation made by the legislative body that permits officials to incur obligations against, and to make expenditures of governmental resources (revenues).

Appropriation Balance

A balance in which the available appropriation remaining after expenditures, encumbrances and commitments has been subtracted from the appropriation.

Assessed Valuation

The valuation set upon real estate and certain personal property by the Assessor as a basis for levying property taxes.

Assessment Ratio

The ratio at which the tax rate is applied to the tax base.

Asset

Resources owned or held by a government which has monetary value.

Attrition

A method of achieving a reduction in personnel by not refilling the positions vacated through resignation, reassignment, transfer, retirement or means other than layoffs.

Authorized Positions

Employee positions which are authorized in the adopted budget to be filled during the year.

Available (Undesignated and Unreserved) Fund Balance

This refers to the funds remaining from the prior year, after reserves and designations are made, which are available for appropriation and expenditure in the current year.

Balance Budget

The use of resources for operating purposes does not exceed available resources over a defined budget period.

Base Budget

Cost of continuing the existing levels of service in the current budget year.

Bond

A long-term IOU or promise to pay; it is a promise to repay a specified amount of money (the face amount of the bond) on a particular date (the maturity date). Bonds are primarily used to finance capital projects.

General Obligation (G.O.) Bond - This type of bond is backed by the full faith, credit and taxing power of the government.

Revenue Bond – This type of bond is backed only by the revenues from a specific enterprise or project, such as a golf course or water system.

Bond Refinancing

The payoff and re-issuance of bonds to obtain better interest rates and/or bond conditions.

Budget

A plan of financial activity for a fiscal year indicating all planned revenues and expenses for the budget period. The City of Tulsa’s fiscal year is July 1 through June 30.

Budget Amendment

Legal means by which an adopted estimated revenue or expenditure authorization limit is increased or decreased.

Budgetary Basis

This refers to the basis of accounting used to estimate financing sources and uses in the budget. It is different from GAAP basis of accounting.

Budget Calendar

The schedule of key dates which a government follows in the preparation and adoption of the budget.

Budgetary Control

The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources.

Budget Ordinance

The legal means to amend the adopted budget through recognizing revenue increases or decreases; transferring funding from one department to another from an existing capital project to a new capital project; decreasing funding of a fund or department or providing supplemental funding to a fund or department or establishing a new capital project. The City Council adopts or rejects all budget ordinances.

Budgetary Transfer

One of two means of amending the budget during the course of the fiscal year. The other means is a budget ordinance. Three types of budgetary transfers exist:

Administrative Transfer (AT)—allows for the movement of funds within the same expenditure account group (i.e. moving funds from #5313101 to #5315501) within the same department, same fund, and same project. This action only requires Budget and Planning Division Manager approval.

Mayoral Transfer (MT)—allows for the movement of up to \$100,000 from one expenditure account group to another account group (i.e. moving funds from #5222101 to #5311103) or from one current project to another current project within the same department and fund. This action requires approval by the Mayor.

Council Transfer (CT)—allows for movement of money from one department to another, or for the establishment of a new capital project. A budget ordinance accompanies this kind of transfer and this requires approval by the City Council.

Capital Assets

Assets of significant value and having a useful life greater than one year. Capital assets are also called fixed assets.

Capital Budget

The appropriation of bonds or other revenue for improvements to facilities and other infrastructure. The City budgets for Capital based on a Five-Year Capital Plan and updates, the Plan annually to include expanded capital projects or new capital projects. Approval of capital projects through the Capital Improvements Programs. The Third Penny Sales Tax and Bonds account for the majority of financing resources of capital projects.

Capital Improvement

Any significant physical acquisition, construction, replacement or improvement to a City service delivery system that has a cost greater than \$100,000 and a minimum useful life of five years.

Capital Improvements Program (CIP)

The process of planning, monitoring, programming and budgeting over a multi-year period used to allocate the City's capital monies.

Capital Outlay

One of five expenditure account categories used to account for the purchase of any item whose value exceeds \$1,000 with a useful life greater than one year, but generally less than ten years. Included are vehicles, heavy equipment, other equipment, personal computers and some office furniture. These purchases are typically funded through the Short-Term Capital Fund which receives revenue from the Third Penny Sales Tax designated for short-term capital improvements. The costs of capital projects are also reflected in the Capital Outlay account category.

Capital Plan

The adopted Capital Improvements Plan that is based on a five-year schedule of specific projects and accompanying revenue allocations. The Plan is updated annually through the Capital Budget.

Capital Project

Major construction, acquisition or renovation activities which add value to a government's physical assets or significantly increase their useful lives. Also called capital improvements, each individually funded capital improvement request has to be part of the City of Tulsa Five-Year Capital Improvements Plan.

Capital Reserve

An account used to segregate a portion of the government's equity to be used for future capital program expenditures. The amount of capital reserve is roughly equal to the government's annual equipment depreciation and an amount identified as being needed for future capital acquisitions.

Carryover

Appropriated funds that are encumbered at the end of a fiscal year are allowed to be retained in the budget to be expended in the next fiscal year for the purpose designated.

Cash Basis

A basis of accounting in which transactions are recognized only when cash is increased or decreased.

Charges for Services

Revenues received for services performed by the City. Some services are performed for governmental entities, including the City, and some are performed for the private sector.

Collective Bargaining Agreement

A legal contract between the employer and a verified representative of a recognized bargaining unit for specific terms and conditions of employment (e.g., hours, working conditions, salary, fringe benefits and matters affecting health and safety of employees).

Commodities

Expendable items that are consumable or have a short life span. Examples include office supplies, gasoline, minor equipment and road salt.

Constant or Real Dollars

The presentation of dollar amounts adjusted for inflation to reflect the real purchasing power of money when compared to a certain point of time in the past.

Consumer Price Index (CPI)

A statistical description of price levels provided by the U. S. Department of Labor. The index is used as a measure of the increase/decrease in the cost of living (i.e., economic inflation/deflation).

Contingency

A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contractual Services

Services rendered to a government by private firms, individuals or other governmental agencies. Examples include utilities, rent, maintenance agreements and professional consulting services.

Cost-of-Living Adjustment (COLA)

An increase in salaries to offset the adverse effect of inflation on compensation.

Council Transfer (CT)

A Budgetary Transfer that allows for movement of money from one department to another or for the establishment of a new capital project. A budget ordinance accompanies this kind of transfer and requires approval by the City Council.

Current Budget

The original budget as approved by the City Council, along with any carryover encumbrances from the prior fiscal year, and any transfers or amendments that have been made since July 1.

—D—

Debt Service

The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Dedicated Tax

A tax levied to support a specific government program or purpose.

Deficit

The excess of an entity's liabilities over its assets or the excess of expenses over revenues during a single accounting period.

Department

The basic organizational unit of government which is functionally unique in its delivery of services.

Depreciation

Expiration in the service life of capital assets, attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Development Related Fees

Those fees and charges generated by building, development and growth in a community. Included are building and street permits, development review fees and zoning, platting and subdivision fees.

Disbursement

The expenditure of monies from an account.

Distinguished Budget Presentation Awards Program

A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

Division

A sub-unit of a department which encompasses a substantial portion of the duties assigned to a department. May consist of several activities.

—E—

Employee Benefits

Contributions made by a government to meet commitments or obligations for employee fringe benefits. Included are the government's share of costs for Social Security and the various pensions, medical and life insurance plans.

Encumbrance

Obligations in the form of purchase orders or contracts that are chargeable to an appropriation and for which a part of the appropriation is reserved. These cease to be encumbrances once the obligations are paid or otherwise liquidated.

Enterprise Funds

Established to account for revenues and expenditures generated by City functions for which customers are charged a fee. Used for seven service areas: Solid waste management through the Tulsa Authority for Recovery of Energy (TARE); Tulsa Metropolitan Utility Authority (TMUA) Water Utility; TMUA Sanitary Sewer Utility; Stormwater; Airport Operations; and Golf Operations.

Entitlements

Payments to which local governmental units are entitled, pursuant to an allocation formula determined by the agency providing the monies, usually the state or the federal government.

Expenditure

The payment of cash on the transfer of property or services for the purpose of acquiring an asset, service or settling a loss. Where accounts are kept on the accrual or modified accrual basis of accounting, the cost of goods received or services rendered whether cash payments have been made or not. Where accounts are kept on a cash basis, expenditures are recognized only when the cash payments for the above purposes are made.

Expense

Charges incurred whether paid immediately or unpaid for operations, maintenance, interest or other charges.

—F—

Fines and Forfeitures

A revenue source that consists primarily of fines from the Municipal Court and also includes utility penalties and other smaller penalty revenues.

Fiscal Policy

A government's policies with respect to revenues, spending and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year

A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. The City of Tulsa's fiscal year is July 1 through June 30.

Fixed Assets

Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture and other equipment. Capital assets are also called fixed assets.

Full Faith and Credit

A pledge of a government's taxing power to repay debt obligations.

Full-time Equivalent Position (FTE)

A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time position working for 20 hours per week would be the equivalent to .5 of a full-time position.

Function

A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible (e.g., public safety).

Fund

An independent accounting entity with a self-balancing set of accounts for recording all revenues and all related liabilities and residual equities or balances, along with any changes to the above. In other words, each fund is separate from every other fund and maintains records of all income and expenditures for the fund. By law, expenditures cannot exceed the revenues. As an example, a fund is like an individual checking account. Income is recorded in, expenditures are recorded out, and one cannot spend more than one has available in the account.

Fund Balance

The excess of the assets of a fund over its liabilities, reserves and carryover. The following fund balance distinctions are in accordance with Governmental Accounting Standards Board (GASB) #54 guidelines.

Assigned Fund Balance - refers to the funds intended use of resources. Such intent has to be established by the governing body itself or by a body or official delegated by the governing body.

Committed Fund Balance - reflects the amount of the fund balance that is constrained by limitations that the government imposes upon itself at its highest level of decision making and that remain binding unless removed in the same manner.

Non-Spendable Fund Balance - represents resources that are not in spendable form or are legally or contractually required to be maintained intact. Non-Spendable fund balance may include but is not limited to: supplies inventories and prepaid items, the long-term portion of loans receivable and nonfinancial assets held for resale. Legal or contractual requirements may include but are not limited to: the principal of an endowment or a revolving loan fund.

Restricted Fund Balance - resources of a fund that are subject to externally enforceable legal restrictions. Such restrictions can be externally imposed by creditors, grantors, contributors or laws of other governments, or imposed by law through constitutional provisions or enabling legislation.

Unassigned Fund Balance - total fund balance in the general fund in excess of non-spendable, restricted, committed, and assigned fund balance.

—G—

GAAP

Generally Accepted Accounting Principles. Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

General Fund

Serves as the primary operating fund for the City of Tulsa. All general operations that are not accounted for otherwise are financed from this primary operating fund.

Goal

A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless.

Grants

A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital depending upon the grantee.

—H—

Hourly

An employee who fills a temporary or short-term position. Such employees provide contingency staffing for government operations during peak workloads or to address temporary staffing needs. Hourly employees are paid on a per-hour basis and receive limited benefits.

—I—

Indirect Cost

A cost necessary for the functioning of the organization as a whole, but cannot be directly assigned to one service.

Infrastructure

The physical assets of a government (streets, waterlines, sewers, public buildings, parks, etc.).

Interest Income

Revenue generated by the City's pooled portfolio.

Interfund Transfer

The movement of monies between funds of the same governmental entity.

Intergovernmental Revenue

Funds received from federal, state and other local government sources in the form of grants, shared revenues and payments in lieu of taxes.

Internal Service Charges

The charges to user departments for internal services provided by another government agency, such as equipment management, or insurance funded from a central pool.

Internal Service Funds

Funds used to account for Internal Service charges and expenditures.

—J—

—K—

—L—

Lapsing Appropriation

An appropriation made for a certain period of time, generally for the budget year. At the end of the specified period, any unexpected or unencumbered balance lapses or ends unless otherwise provided by law. Most operating funds are lapsing funds.

Levy

To impose taxes for the support of government activities.

Licenses and Permits

Revenues that come from the City's efforts to provide licenses to business and inspection services to enforce compliance with minimum code requirements for building and operating safety.

Line-item Budget

A budget prepared along departmental lines that focuses on what is to be bought.

Longevity

Employee compensation payments made in recognition of a certain minimum number of years employed full time with the same entity.

Long-term Debt

Debt with a maturity of more than one year after the date of issuance.

—M—

Materials and Supplies

May include articles and commodities which are consumed or materially altered when used, such as office supplies, operating supplies, repair and maintenance supplies, and all items of expense to any person, firm or corporation rendering a service in connection with repair, sale or trade of such articles or commodities.

Mayoral Transfer (MT)

A Budgetary Transfer that allows for the movement of up to \$100,000 from one expenditure account group to another account group (i.e. moving funds from #5222101 to #5311103) or from one current project to another current project within the same department and fund. This action requires approval by the Mayor.

Mill

The property tax rate which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each \$1,000 of net assessed property valuation.

Miscellaneous Revenue

A revenue category that is comprised of revenue sources that do not fit the other categories of Taxes, Licenses and Permits, Intergovernmental Revenue, Shared Revenue, Charges for Services, Fines and Forfeits or Interest Income.

Modified Accrual Basis of Accounting

The method of accounting under which expenditures other than accrued interest on general long-term debt are recorded at the time liabilities are incurred and revenues are recorded when received in cash except for material and/or available revenues. These should be accrued to reflect properly the taxes levied and revenue earned.

—N—

Net Budget

The legally adopted budget less all interfund transfers and inter-departmental charges.

Nominal Dollars

The presentation of dollar amounts not adjusted for inflation. Adjusting for inflation is done to reflect the real purchasing power of money today.

Non-Lapsing Fund

A fund whose unencumbered appropriation balance remains available for expenditure after the end of the fiscal year. A non-lapsing fund remains open and available for use until all appropriations are expended, transferred or closed by budgetary action. Grants and Capital Funds normally operate as non-lapsing funds.

**Object of Expenditure**

An expenditure classification referring to the lowest and most detailed level of classification, such as electricity, office supplies, asphalt and furniture.

Objective

Something to be accomplished in specific, well-defined and measurable terms that is achievable within a specific time-frame.

Obligations

Amounts which a government may be legally required to pay out of its resources. They include actual liabilities but also encumbrances not yet paid.

Operating Budget

This sets the plan for the day-to-day operations of the City. The City budgets operating funds annually, based on historical expenditures, priorities set forth by the elected officials, and economic conditions. Sales Tax Revenues and Utility Billing Charges provide the majority of the resources available for use within the Operating Budget.

Operating Expenses

The cost of personnel, materials and equipment required for a department to function.

Operating Revenue

Funds that the government receives as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings and grant revenues. Operating revenues are used to pay for day-to-day services.

Operating Transfer

Part of the Other Services and Charges expenditure account category used to account for the transfer of funds within the primary government, to component units and to primary government. This is typically budgeted in the Transfers to Other Funds organizational unit.

Original Budget

The adopted budget as approved by the City Council before the start of a new fiscal year.

Other Services and Charges

One of five expenditure account categories used to account for the purchase of contractual services and other intangible products such as security, temporary employment, professional and landscaping services, leases, utilities and employee training and travel.

Output Indicator

A unit of work accomplished without reference to the resources required to do the work (e.g., number of permits issued, number of refuse collections made or number of burglary arrests made). Output indicators do not reflect the effectiveness or efficiency of the work performed.

**Pay-as-you-go Basis**

A term used to describe a financial policy by which capital outlays are financed from current revenues rather than through borrowing.

Performance Budget

A budget wherein expenditures are based primarily upon measurable performance of activities and work programs.

Performance Indicators

Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.

Performance Measures

Data collected to determine how effective or efficient a program is in achieving its objectives.

Permit and Licensing System (PALS)

A subsidiary system of the City's General Ledger system. It tracks building/construction permits and licenses issued by the City.

Personal Computer

Any computer workstation, terminal, or laptop with components.

Personal Services

One of five expenditure account categories used to account for all cost related to compensating employees, including employee benefits such as pension, social security, uniform allowance, long-term disability, insurance, workers' compensation, etc.

Prior-Year Encumbrances

Obligations from previous fiscal years in the form of purchase orders or contracts which are chargeable to an appropriation and for which a part of the appropriation is reserved. They cease to be encumbrances when the obligations are paid or otherwise terminated.

Program

A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the government is responsible.

Program Budget

A budget which allocates money to the functions or activities of a government rather than to specific items of cost or to specific departments.

Program Performance Budget

A method of budgeting whereby the services provided to the residents are broken down in identifiable service programs or performance units. A unit can be a department, a division or a workgroup. Each program has an identifiable service or output and objectives to effectively provide the service. The effectiveness and efficiency of providing the service by the program is measured by performance indicators.

Program Revenue (Income)

Revenues earned by a program including fees for services, license and permit fees and fines.

Project Number

Used to identify any special activity, especially where specific reporting requirements exist regarding the activity. These numbers are always used with capital projects and grants.

Purpose

A broad statement of the goals, in terms of meeting public service needs, that a department is organized to meet.

—Q—

—R—

Reserve

A portion of fund equity legally restricted for a specific purpose or not available for appropriation and subsequent spending. It is funds set aside for emergencies or unforeseen expenditures not otherwise budgeted.

Resolution

A special or temporary order of a legislative body requiring less legal formality than an ordinance or statute.

Resources

Total amounts available for appropriation including estimated revenues, fund transfers and beginning balances.

Revenue

The yield from sources of income, such as taxes, licenses, fines, etc., that the City collects and receives into the treasury for public use. Revenue increases the assets of a fund, while not increasing a liability or representing a repayment of expenditure, a cancellation of a liability or an increase in contributed capital.

Revenue Estimates

Projected revenue using both time series analysis and deterministic methods.

—S—

Service Lease

A lease under which the lessor maintains and services the asset.

Service Level

Services or products which comprise an actual or expected output of a given program. Focus is on results rather than measures of workload.

Shared Revenue

Taxes collected by the state are distributed, in part, back to the cities within the state in proportion to their population. This apportionment is determined by the census conducted every ten years.

Sinking Fund

Established to pay for General Obligation Bond debt and judgments against the City.

Site-Based Budgeting

A decentralized budget process whereby budget preparation and development are based on individual departmental sites.

Source of Revenue

Revenues are classified according to their source or point of origin.

Supplemental Appropriation

An additional appropriation made by the governing body after the budget year has started.

Supplemental Requests

Programs and services which departments would like to have added, in priority order, over their target budget, or if revenue received is greater than anticipated.

—T—

Target Budget

Desirable expenditure levels provided to departments in developing the coming year's recommended budget. It is based on the prior year's adopted budget, excluding one-time expenditures, projected revenues and reserve requirements.

Tax Levy

The resultant product when the tax rate per one hundred dollars is multiplied by the tax base.

Tulsa Metropolitan Statistical Area (TMSA)

An area made up of Creek, Okmulgee, Osage, Pawnee, Rogers, Tulsa, and Wagoner counties. It is often used for analysis for the number of persons and the amount of income in the Tulsa labor market.

Taxes

Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit such as special assessments. Examples of tax revenues to the City of Tulsa are franchise, sales and use taxes.

Transfers In/Out

Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

—U—

Unencumbered Balance

The amount of an appropriation that is neither expended nor encumbered. It is the amount of money still available for future purposes.

User Charges

The payment of a fee for direct receipt of a public service by the party who benefits from the service.

—V—

Variable Cost

A cost that increases/decreases with increases/decreases in the amount of service provided.

—W—

Working Cash

Excess of readily available assets over current liabilities or cash on hand equivalents which may be used to satisfy cash flow needs.

Workload Indicator

A unit of work to be done (e.g., number of permit applications received, the number of households receiving refuse collection service or the number of burglaries to be investigated).

—X—

—Y—

—Z—

APPENDIX OF ABBREVIATIONS

AAP	Affirmative Action Plan
ADA	Americans with Disabilities Act
AFP3	Air Force Plant 3
AMR	Automated Meter Reading
ARRA	American Recovery and Reinvestment Act
AT	Administrative Transfer
BDP	Basin Drainage Plans
BOK	Bank of Oklahoma Arena
BNSF	Burlington Northern Santa Fe
CAER	Center for Applied Economic Research
CAFR	Comprehensive Annual Financial Report
CALEA	Commission on Accreditation for Law Enforcement
CBD	Central Business District
CCC	Customer Care Center
CDBG	Community Development Block Grant
CIP	Capital Improvements Plan
City	(When capitalized) City of Tulsa, Oklahoma Municipal Government
C.L.E.E.T.	Council of Law Enforcement Education and Training
COPS	Community Oriented Policing Services
CNG	Compressed Natural Gas
CPI	Consumer Price Index
CT	Council Transfer
CTAG	Coalition of Tulsa Area Governments
CW	City Wide
CWSS	City Wide Sewer System
CY	Calendar Year
DEQ	Oklahoma Department of Environmental Quality
Diff.	Difference
E-911	Enhanced 911 emergency telephone number system (Police, Fire and Ambulance services)
EDC	Economic Development Commission
EEO/AA	Equal Employment Opportunity and Affirmative Action
EMD	Equipment Management Department
EMS	Emergency Medical Services
EMSA	Emergency Medical Services Authority
EPA	U.S. Environmental Protection Agency
ESG	Emergency Solutions Grant
EST.	Estimates
FAA	Federal Aviation Agency
FEMA	Federal Emergency Management Agency

APPENDIX OF ABBREVIATIONS

(continued)

FLSA	Fair Labor Standards Act
FM	Force Main
FMLA	Family and Medical Leave Act
FONSI	Finding of No Significant Impact
FY	Fiscal Year (July 1 through June 30)
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GF	General Fund
GFOA	The Government Finance Officers Association of the U.S. and Canada
GIS	Geographical Information System
GO	General Obligation Bonds
GRDA	Grant River Dam Authority
HOME	Home Investment Partnership Program
HOPWA	Housing Opportunities for Persons with AIDS
HR	Human Resources
HRIS	Human Resources Information System
HSPS	High Service Pumps
HUD	Department of Housing & Urban Development
HVAC	Heating, ventilation and air-conditioning
INCOG	Indian Nation Council of Governments
IDL	Inner Dispersal Loop (circle of highways around downtown Tulsa)
IT	Information Technology
IVR	Interactive Voice Response
JAG	Justice Assisted Grant
LS	Lift Station
KPI	Key Performance Indicators
MDT's	Mobile Data Terminals
MERP	Municipal Employees Retirement Plan
Met	Metropolitan Environmental Trust
MGD	Millions of Gallons per Day
MHz	Megahertz - one MHz represents one million cycles per second
M K & T	Missouri, Kansas and Texas Railroad (River Parks Trail)
MRO	Management Review Office
MSA	Metropolitan Statistical Area
MT	Mayoral Transfer
MTTA	Metropolitan Tulsa Transit Authority
NFPA	National Fire Protection Association
NSWWTP	North Side Waste Water Treatment Plant

APPENDIX OF ABBREVIATIONS

(continued)

ODOT	Oklahoma Dept of Transportation
ONG	Oklahoma Natural Gas
OPEB	Other Post Employment Benefits
ORIG	Original
OSU	Oklahoma State University
OTC	One Technology Center
OWRB	Oklahoma Water Resource Board
PAC	Performing Arts Center (of Tulsa)
P.A. Law	Penalty Assonet Law Enforcement
PALS	Permit and Licensing System
PCI	Pavement Condition Index
PFPI	Privately Financed Public Improvements
PSO	Public Service Company of Oklahoma
RFP	Request for Proposal
ROI	Return on Investment
ROW	Right of Way
RVS	R. L. Jones Airport
RMUA	Regional Metropolitan Utility Authority
SAFER	Staffing for Adequate Fire & Emergency Response Grants
SCBA	Self Contained Breathing Apparatus
SPI	Satisfactory Performance Increase
ST	Sales Tax
SSWWTP	South Side Waste Water Treatment Plant
TAA	Tulsa Airport Authority
TAEMA	Tulsa Area Emergency Management Agency
TAIT	Tulsa Airports Improvement Trust
TARE	Tulsa Authority for Recovery of Energy
TCC	Tulsa Convention Center
TCWSS	Tulsa Comprehensive Water System Study
TGOV	Tulsa's Government Cable Access Television Station
TIF	Tax Increment Financial
TMATS	Tulsa Metropolitan Area Transportation Study
TMAPC	Tulsa Metropolitan Area Planning Commission
TMCC	Tulsa Metropolitan Chamber of Commerce
TMSA	Tulsa Metropolitan Statistical Area
TMUA	Tulsa Metropolitan Utility Authority
TPA	Tulsa Parking Authority
TPACT	Tulsa Performing Arts Center Trust

APPENDIX OF ABBREVIATIONS

(continued)

TPFA	Tulsa Public Facilities Authority
TSID	Tulsa Stadium Improvement District
TSA	Transportation Security Administration
TU	University of Tulsa
TUL	Tulsa International Airport
TZMI	Tulsa Zoo Management, Inc.
UDSW	Uniform Division South West
VoIP	Voice Over Internet Protocol
WIN	Working In Neighborhoods
WSID	Whittier Square Improvement District
WTP	Water Treatment Plant
WWTP	Waste Water Treatment Plant



ROSE BOWL



This section is for information only and is not part of the ordinances adopted by City Council.

the
LEGENDARY
ROUTE 66

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PREPARATION CREDIT



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