



AMERICAN RESCUE PLAN ACT (ARPA)

Recovery Plan 2024



CITYOFTULSA.ORG/COVIDRELIEF



Once known as the “Oil Capital of the World,” this midwestern city has a complex history filled with busts and booms and the worst act of racial violence on American soil.

Actively working to address its historical wounds and build a more unified community, investments in infrastructure and people are paving the way for a new era of growth.

As Danney Goble notes in *Tulsa!: Biography of an American City*, “Tulsa’s story is one of resilience and reinvention. It is a city that has faced tremendous challenges but continues to forge ahead with hope and determination.”



Global Gardens

(Photo on Front Cover)

Students tasting items from their garden.

Global Gardens mission is to break the cycle of poverty and empower students and families to become agents of change in their community through inquiry-based science and peace education.

In survey responses compiled in January 2024, 87% of students reported that, through Global Gardens, they have tried a new vegetable that they liked – and that they would eat it again.

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OFFICE OF THE MAYOR

July 26, 2024

To Whom It May Concern:

With my tenure as mayor drawing to a close, I am filled with immense gratitude for the progress we've made as a city and the challenges we've faced together - especially during the last four years. I want to share with you a vital update on our city's recovery efforts and emphasize the critical role each of us plays in fostering resilience and community spirit.

Thanks to the American Rescue Plan Act (ARPA), Tulsa has received substantial funding aimed at rebuilding our community in the wake of the pandemic. These dollars have been strategically allocated to support our disproportionately impacted neighbors, enhance public health initiatives, and bolster essential services. From expanding access to mental health resources to investing in infrastructure projects that pave the way for a more sustainable future, every dollar has been carefully allocated to maximize its impact on our citizens' lives.

And while financial investments are a necessary part of our city's recovery, each of us has a responsibility to contribute positively to our neighborhoods, schools, and workplaces. Whether it's volunteering at a local food bank, mentoring a young person, or simply being a good neighbor, these acts of service strengthen the fabric of our city and empower us to overcome any challenge.

My commitment to public service remains unwavering, and I encourage each of you to join me in finding ways, large and small, to make a difference in our community. Together, we can continue to build the kind of city where opportunity abounds, diversity is celebrated, and every voice is heard.

Thank you for allowing me the privilege of serving as your mayor. I look forward to continuing to work together to ensure a brighter future for all Tulsans.

Best regards,

A handwritten signature in green ink, appearing to read "G.T. Bynum", with a long, sweeping flourish extending to the right.

G.T. Bynum
Mayor
City of Tulsa

EXECUTIVE SUMMARY

The American Rescue Plan Act (ARPA), enacted in March 2021, allocated roughly \$1.5 trillion in historic, consequential and transformative legislation according to then Speaker Nancy Pelosi (D-Calif.) (Brachman & Haskins, 2023). Intended to spur the nation's economy and address and respond to the impacts of the COVID-19 pandemic, the City of Tulsa continues to use its \$87.8 million award across a wide spectrum of over 150 different projects created to address those concerns. And much like a recent Brookings article states, Tulsa is finding a balance between cautious fiscal oversight and experimentation with innovative investments (Brachman & Haskins, 2023).

Initially Tulsa addressed acute needs, immediate public health concerns and key government infrastructure projects. Three years later, the focus is the same, but now there are also unique investments in resiliency hubs, preapproved plan programs to support affordable housing and unique ways to address the mental health of our unhoused population.

Altogether, funding includes large dollar commitments to Public Health and Human Services, Justice Reform, Public Safety, Public Facilities and Infrastructure, Economic Development and Tourism, as well as almost 90 local nonprofit organizations. There are also long-range investments in a healthcare campus focusing on mental health and substance abuse that will increase veteran care as well as a crisis response facility for young adults.

Last July, the City completed a Request for Proposal to the 501(c)3 Tulsa nonprofit community for up to \$7 million in reimbursable grant funding. Applicants were encouraged to submit proposals that aligned with a Community Needs Survey, which was completed the previous year and received over 1,300 responses from Tulsans that closely matched the demographic make-up of Tulsa. The top issues for people were housing assistance, mental health and substance abuse, food security, children and youth services, healthcare, financial stability, and public safety. Using those guidelines, grants were awarded last year and will finish in August 2024.

The key outcome goals are always to make the lives of our citizens better. Progress is not grand and sweeping. It comes incrementally through additional meals being provided to someone that is hungry. It comes in teaching a child how to grow food and engaging them in the process that may impact their overall health outcomes. And it comes in helping people build generational wealth and break cycles of poverty.

The challenges with ARPA funding are many, similar to what is often the case with federal funds. Long-term affordability periods with housing create undue administrative burdens. Funding under resourced nonprofits with little to no federal funding experience is challenging for them and administratively.

Through a partnership with Results for America, the City worked diligently with nonprofit organizations to demystify the federal award process. With the City's first group of nonprofit awardees, this included a weekly email newsletter of information, frequent open office hours, templates of required documentation, and trainings on improving data quality and program-based outcomes to identify the data to collect. These initiatives continue with the current round of funding awards.

B. Brachman, L., & Haskins, G. (2023, March 9). The American Rescue Plan, two years later: Analyzing local governments' efforts at equitable, transformative change. Brookings. <https://www.brookings.edu/articles/the-american-rescue-plan-two-years-later-analyzing-local-governments-efforts-at-equitable-transformative-change/>



The City of Tulsa’s first ARPA allocations focused on the immediate needs of our citizens and went directly to 65+ local nonprofits. In the summer of 2021, a working group comprised of the Mayor and four City Councilors met almost weekly for over a year to review city and community needs. A strategic plan emerged that focused on internal and external projects rooted in Public Health and Human Services, Justice Reform, Public Safety, Public Facilities and Infrastructure, Economic Development and Tourism. To date, they continue to meet monthly to review projects and make adjustments as necessary, keeping in mind the fast-approaching U.S. Department of Treasury’s obligation deadline.

A few projects are highlighted below, as well as information about the Emergency Rental Assistance Program.

**Use of Funds – City of Tulsa
Public Health EC 1.14**

As an employer of 3,700 citizens, the City of Tulsa adopted a two-step approach to encouraging vaccination incentives. If an employee was vaccinated, they received \$250, if their department reached 70 percent total vaccinations, they received another \$250. The objective was to set a model behavior for the community and to do so for an employee base that reaches deep into our community and is vulnerable through constant exposure to the general population.

**Use of Funds – Hunger Free Oklahoma
Negative Economic Impacts EC 2.34**

Hunger Free Oklahoma launched a public outreach and education campaign to help Tulsans find nutrition resources faster to alleviate immediate and long-term hunger during a program that spanned from January through December of 2022. The multi-media campaign, available in English and Spanish, sought to maximize the impact of hunger outreach programs in three areas: Summer Meal Sites, SNAP outreach, and Pandemic-EBT education. They measured outcomes by pre and post analysis of SNAP application submissions and website visits using OKDHS data, HFO Salesforce data, Google analytics, and marketing data. They performed a program evaluation and utilized a pre and post test model comparing data before intervention with data during and after intervention.



Meals on Wheels

The Meals on Wheels mission is to provide nutritious meals, wellness checks and caring contact to elderly, disabled homebound and others in Tulsa.

77,947 meals have been delivered In HUD Qualified Census Tracts (QCTs).

Based on a study printed in The American Journal of Managed Care Volume 24, Number 6, home delivered meals help older adults maintain independence and remain in their homes longer by improving nutrition, diet quality and food insecurity.

©Meals on Wheels of Metro Tulsa

Use of Funds – Food On The Move Negative Economic Impacts EC 2.34

Food On The Move contributes to Tulsa’s response to and recovery from COVID-19 pandemic by addressing food insecurity in Tulsa’s food deserts. The funds received from ARPA have assisted FOTM in building a 10,000-square-foot hydroponic and aquaponic Urban Farm. Construction began October 2023, and the building will be completed by December 2024. Currently, the foundation has been poured, the walls and roof installed, and the cooling system is being installed. The Urban Farm will produce over 180,000 pounds of fresh produce to serve the Tulsa community. This building will also serve as a training center for job opportunities, and FOTM anticipates serving an estimated 12,000 households between December 1, 2024, and December 1, 2025. Growing a stronger and healthier Tulsa is the goal.

Use of Funds – Tulsa Housing Authority Negative Economic Impacts EC 2.17

Tulsa Housing Authority will provide a new priority placement initiative of the Housing Choice Voucher (HCV) program to implement a local preference for chronically homeless individuals that are currently in temporary housing, including the emergency temporary housing and low barrier shelter programs of the City of Tulsa.

Use of Funds – Health Department Public Sector Capacity EC 3.1

Tulsa City County Health Department provided and continues to provide oversight and implementation of all public health mitigation activities related to the coronavirus pandemic up to and including vaccine clinics, testing, community outreach, information, and response, for the City of Tulsa. They utilized temporary employees to provide epidemiological investigations, clinical support for vaccine administration and COVID phone bank operations. Progress measured in terms of vaccination rates and expanding COVID-19 testing, lead to both a flattening of infection spread and death rate in the area.

Use of Funds – Municipal Court Revenue Replacement EC 6.1

The City of Tulsa Municipal Court is using ARPA funding for six different projects as part of an overall plan to modernize and implement improvements and pilot initiatives that were designed and developed as a result of a multi-year citizen and stakeholder engagement process.

This initiative began in 2018 when the City of Tulsa partnered with the Community Service Council to produce the first Equality Indicators report. This annual report uses data to measure equality as it relates to six themes: economic opportunity, education, housing, justice, public health, and services in Tulsa. Each theme is broken down into topics. The 2018 report was released in order to establish a statistical baseline for understanding inequity in Tulsa. The next step was to use that information to guide public policy and innovative solutions that lead to equitable opportunities and outcomes for all Tulsans.

As a part of this public policy process, the City Council voted to hold Special Meetings related to the topics under the fourth theme: Justice. The City Council held four highly publicized panel-style public meetings to explore possible inequities in arrest rates, police employment, and use of force. The Special Meeting process was developed in televised public meetings. Tulsans also had multiple opportunities to advocate for the Special Meetings during public comment periods. The public not only observed these televised meetings but participated directly in the formation of panel questions through a city-wide community listening session, public comment period prior to each Special Meeting, and through a designated community representative panel seat in each meeting.

Following the Special Meetings in 2019, and over the next year, the City Council publicly debriefed the Special Meetings and engaged in a structured decision-making process. Through this structured decision-making process, the Council identified a key issue: “Fines and Fees as currently administered result in an unequal application of justice.” At the same time, City of Tulsa departments also participated in a Results for America, What Works Cities, 10-week sprint course to understand Driver’s License Restoration and Reform at the local level. Through this learning process, the team studied national best practices, engaged community stakeholders, evaluated local laws and practices, and obtained qualitative data from citizens on their experience with driver’s license suspensions and associated fees.

In late 2020, a multi-department Fines and Fees City Working Group (including those participating in the Driver’s License Initiative) was formed to develop an Action and Implementation Plan to address the Fines and Fees problem. This Action Plan proposed programs to ensure every person has an equitable path to achieving compliance regardless of their financial status. At the same time, the group aimed to not only appropriately resolve the cases immediately before the court, but also address the underlying causes of municipal offenses. The group evaluated every part of the citizen court experience to improve these outcomes including engaging social service agencies and offering customer experience feedback surveys. It was the hope that this Municipal Court program would improve our customer service, reduce financial barriers and hardships, and increase access to the courts, specialty dockets, and wraparound services. The entire development process was tracked on the City Council’s website for public review and ultimately the action plan was presented publicly at a City Council Meeting.

These plans are currently in the works, but the immediate plans are to start on extended court hours to allow for easy customer access outside of typical business hours, including outside drop boxes for payments and interpreters. There is also an expansion planned for the special services docket, incorporating case managers to improve self-sufficiency and reduce recidivism. After years of public hearings, community listening sessions, equality indicator discussions and public debriefings, data revealed that half of all arrests stem from warrants that can be tracked back to fines and fees. The goal is to deliver better results for all citizens, with less disruption to their lives and at less cost.

Use of Funds – Emergency Rental Assistance

The City of Tulsa is also using other federal funding awarded through the Emergency Rental Assistance Program (ERAP) to help make a dent in the rising eviction numbers in Tulsa. According to Princeton University’s Eviction Lab, in 2018, 11.3 evictions were filed for every 100 renter households in Tulsa.

Following advice from the National Low Income Housing Coalition (NLIHC) to partner with a local nonprofit already familiar with rental assistance, the city joined Tulsa County in a collaborative move with Restore Hope Ministries to streamline aid for all citizens in the area. Between the two rounds of funding ERA1 and ERA2, the city has distributed more than \$19 million in funding to Tulsa households in need. This represents almost months of rent paid and utility bills (gas, water and electricity). Area Median Incomes (AMIs) less than 30 percent were prioritized. Additionally, the city partnered with local churches for application stations. One event in the summer of 2021 in partnership with La Cosecha, a local food distribution nonprofit, at Iglesia Hispana Victory Church, helped more than 200 mostly Spanish speaking people apply for assistance all at once.

Tulsa’s program was also the first in the state to use Fact-Specific Proxy as a tool to speed up application processing by determining eligibility by HUD Qualified Census Tracts (QCTs) and the city continues to collaborate with other local agencies to reach into the community through trusted partners and the eviction court docket.

“Eviction Map & Data (Version 2.0).” *Eviction Lab*, 2018, evictionlab.org/map/?m=modeled&c=p&b=efr&s=all&r=counties&y=2018&z=8.72&lat=36.14&lon=-96.03&lang=en&l=40143_-96.03_36.14.



PROMOTING EQUITABLE OUTCOMES

Promoting equitable outcomes with ARPA funding involves ensuring that public resources are allocated in a way that addresses the needs and priorities of all residents, particularly those who have historically been marginalized or underserved. The City of Tulsa is using several strategies to promote equitable outcomes: community engagement, transparency about ARPA funding opportunities, encouraging applicants for ARPA funding to respond to the priorities listed on a Community Needs Survey, and a scoring rubric for submitted Requests for Proposals that address those needs.

According to the Aspen Institute, nonprofit organizations play a vital role in building healthy communities by providing critical services that contribute to economic stability and mobility. It's why one of the City of Tulsa's largest investments has been to local nonprofit organizations that are either located in or serving Qualified Census Tracts (QCTs) as defined by the U.S. Department of Housing and Urban Development (HUD) (50 percent or more of the households have incomes below 60 percent of the area median income).



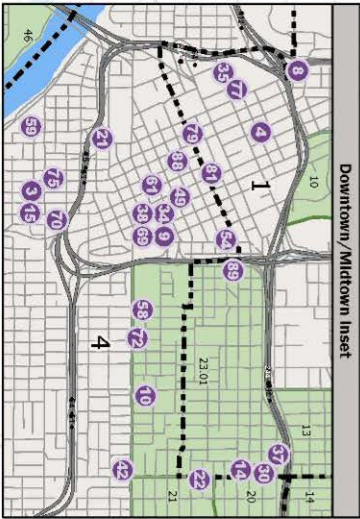
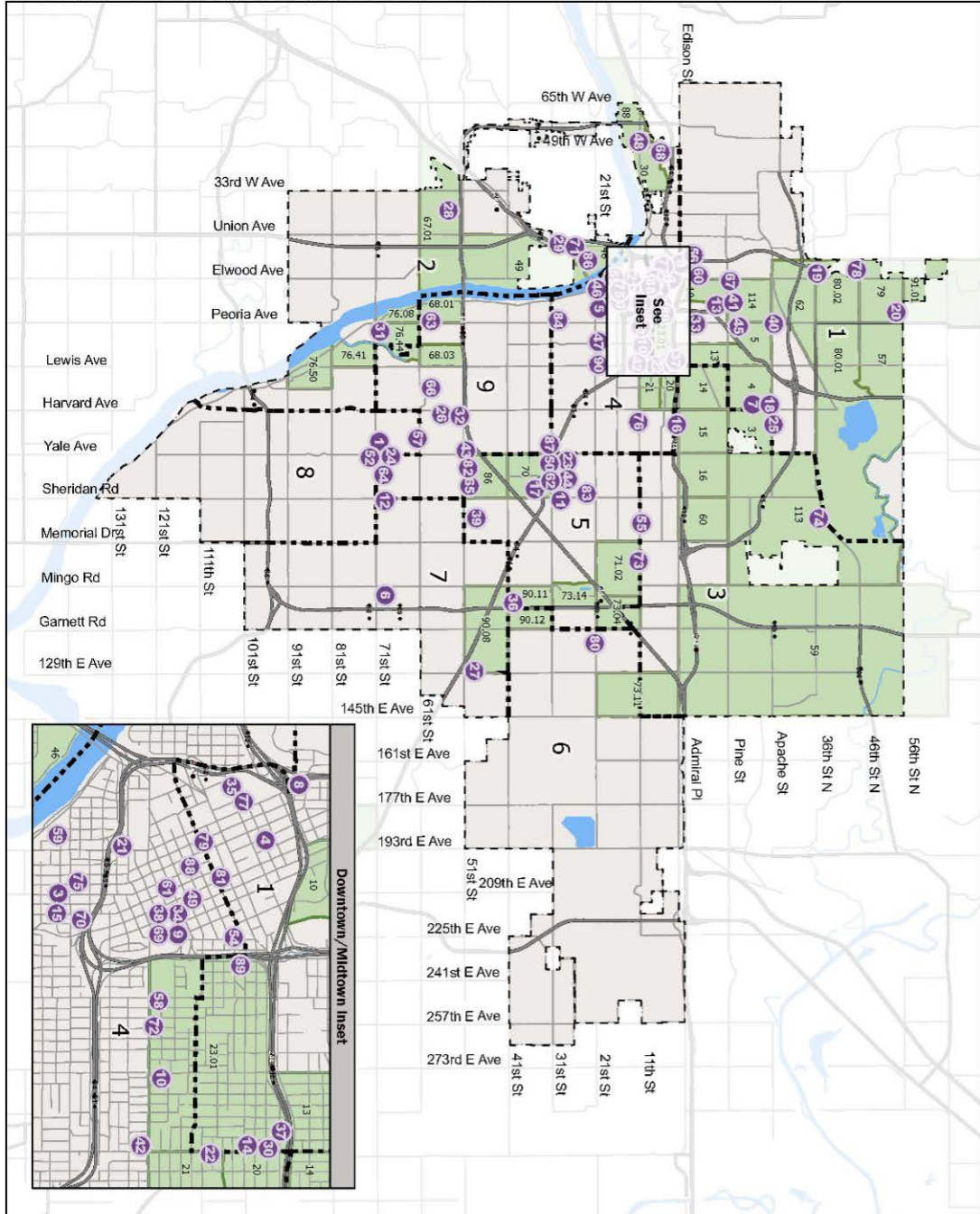
Food On The Move

By mobilizing healthy and quality food into hard to reach and economically challenged areas of our community, our goal is to eliminate some of the barriers that currently exist. Building a better community – one bag of groceries at a time. FOTM's Urban Farm will produce over 180,000 pounds of fresh produce to serve the Tulsa community.

©Food On The Move

Many local nonprofits were already doing community needs assessments to identify issues for action, so it was a logical next step to fund their targeted projects within a defined scope of work. A map of the service providers on the next page indicates a heavy concentration in downtown Tulsa which is primarily in a HUD QCT. The map also shows the nine Tulsa City Council districts. The top categories selected for funding with the first \$6.4 million focused on the most basic human needs: food security, child development, housing services, behavioral health advocacy and workforce development. The second round of funding focused on a Community Needs Survey.

Almost half of those awards were to nonprofits that had never received federal funding, so over the last 3 years the city has intentionally built capacity and awareness of 2 CFR Part 200 federal guidance to strengthen their organizations as a whole with improved processes and safeguards so that they might be able to access other federal funding opportunities like Community Development Block Grant Programs (CDBG) in the future. With the next round of \$7,000,000 in nonprofit funding, the City of Tulsa incorporated a Letter of Intent prior to Request for Proposal (RFP) submissions. It's an accessibility idea that came from an open forum with the initial group of nonprofit awardees. It allowed less of a burden of time and energy on already resource-constricted organizations.



Nonprofits & Qualified Census Tracts City of Tulsa

- Legend**
- City Council District Boundary
 - Qualified Census Tracts - 2024*
- * Effective January 2024

See Nonprofits Sheet for list of nonprofits



Nonprofits Sheet (2024)

- 1 501Tech (TCF)
- 2 A New Leaf*
- 3 Amplify
- 4 Arts Alliance Tulsa (TCF)
- 5 Black Wall Street Chamber of Commerce
- 6 Blessings to Share Foundation
- 7 Catholic Charities of Eastern Oklahoma
- 8 Center for Employment Opportunities
- 9 Center for Housing Solutions
- 10 Center for Individuals with Physical Challenges
- 11 Child Advocacy Network
- 12 Comunidad de Esperanza Lutheran Church
- 13 Community Food Bank of Eastern Oklahoma
- 14 Community Health Connection
- 15 Community Service Council of Greater Tulsa
- 16 Community ShareHouse
- 17 Counseling and Recovery Services of Oklahoma
- 18 Domestic Violence Intervention Services
- 19 Drexel Academy
- 20 Education-Recreation
- 21 Emergency Infant Services
- 22 Fab Lab Tulsa
- 23 Family and Children's Services
- 24 Family Hope House
- 25 Food on the Move
- 26 Fostering Connections
- 27 Girl Scouts of Eastern Oklahoma
- 28 Global Gardens
- 29 Goodwill Industries of Tulsa
- 30 Growing Together
- 31 Harvest House Outreach
- 32 Health Outreach Prevention Education (HOPE)
- 33 Healthy Community Store Initiative (RC Foods)
- 34 Hunger Free Oklahoma (TCF)
- 35 Iron Gate
- 36 Junior Achievement of Oklahoma
- 37 Kendall Whittier Main Street
- 38 Legal Aid Services of Oklahoma
- 39 LIFE Senior Services
- 40 Lilyfield
- 41 Lindsey House
- 42 LT Operating Foundation
- 43 Meals on Wheels of Metro Tulsa
- 44 Mental Health Association of OK
- 45 Met Cares Foundation
- 46 Modus
- 47 MyHealth Access Network
- 48 Neighbors Along The Line
- 49 New Hope Oklahoma
- 50 NewView Oklahoma
- 51 Oklahoma Mothers Milk Bank*
- 52 Oklahoma Project Woman
- 53 Oklahoma United Methodist Circle of Care*
- 54 Oklahomans for Equality
- 55 One Hope Tulsa
- 56 Operation Hope Prison Ministry
- 57 Pathways Adult Learning Center
- 58 Planned Parenthood Great Plains
- 59 Resonance Center for Women
- 60 Restoration Collective
- 61 Revitalize T-Town
- 62 RSVP of Tulsa (LIFE)
- 63 South Tulsa Community House
- 64 Special Olympics Oklahoma
- 65 Surayya Anne Foundation, Inc.
- 66 T-Town TNR
- 67 Terence Crutcher Foundation (TCF)
- 68 The Common Good
- 69 The Opportunity Project (TCF)
- 70 The Parent Child Center of Tulsa
- 71 The Pencil Box
- 72 This Machine
- 73 TSHA
- 74 Tulsa Air and Space Museum
- 75 Tulsa Area United Way
- 76 Tulsa CARES
- 77 Tulsa Day Center
- 78 Tulsa Dream Center
- 79 Tulsa Economic Development Corporation
- 80 Tulsa Global District
- 81 Tulsa Performing Arts Center Trust
- 82 Tulsa Regional STEM Alliance
- 83 Tulsa Responds (TCF)
- 84 TulsARISE
- 85 University of Central Oklahoma Foundation*
- 86 Urban Strategies
- 87 Vintage Housing
- 88 YMCA
- 89 Youth Services of Tulsa
- 90 YMCA

*Agency located outside of Tulsa, but services provided in Tulsa



Within this process the city has prioritized community engagement. Social media aids in creating a flat community where two-way communication is not only possible, but a reality. Ongoing public meetings, public hearings, and other means of communications offer additional opportunities for community feedback.

The initial nonprofits that received funding were offered trainings in program evaluation, program outcomes and how to identify key elements of high-quality data. They were also introduced to key measurement tools like Area Median Income (AMI) and HUD Qualified Census Tracts (QCTs) as well as other capacity building tools. They provided valuable feedback throughout the initial round of the funding process through regularly scheduled check ins, an open forum, and an informal advisory group. Customer service and building trust were key tenets of the city’s interactions with awardees.

In a feedback survey, almost half of the nonprofits responded: 63 percent took advantage of the trainings offered, the top word used to describe interactions with ARPA staff “helpful”, 79 percent said they would seek federal funding again, and the top word to describe their experience with federal funds was “frustrating”.



Iron Gate

Iron Gate’s mission is simple. They feed the hungry of Tulsa — every day.

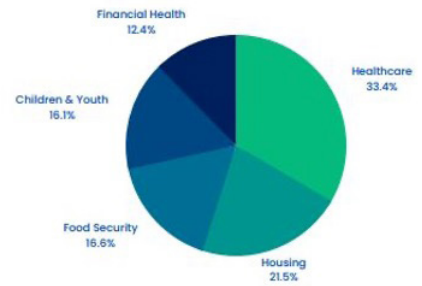
1,335 households were first time visitors to the self-serve pantry.

In November and December 2023, Iron Gate served 9,242 Households and 21,281 people via self-select pantry, homeless outreach pantry, agency pantry and delivery.

©Iron Gate

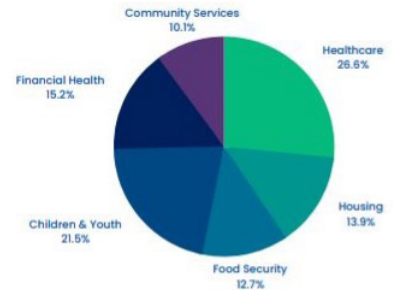
Community Needs Survey

In the fall of 2022, the city conducted a Community Needs Survey to help guide further ARPA awards. Over 1,300 people responded in a demographic makeup that was very similar to the demographics of the city. It gathered public input about how the pandemic has impacted people’s lives as well as asking them what they think the top needs are for are for the community moving forward. The responses informed the most recent round of nonprofit ARPA funding and is clear in the selection of projects that were asked to submit an RFP as seen below:



Selected for Request for Proposal (RFP)

Promoting equitable outcomes involves ensuring that funding is allocated in a way that addresses the needs and priorities of all citizens, particularly those that have been disproportionately impacted. The City of Tulsa has also established a phone number and email address for people to provide comments related to ARPA funding.





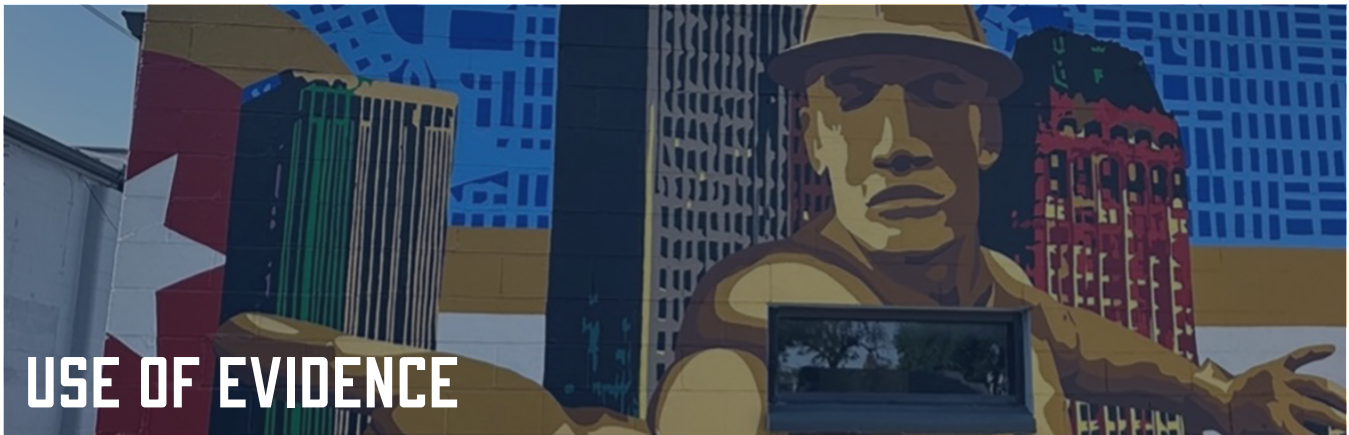
Funding has been committed to four capital projects. One rehabilitated a facility for foster children, another addressed immediate safety needs in a city-owned facility, one was for a small piece of a historic rebuild of a city museum and the other part of a health complex addressing mental health accessibility in the area. The last two are part of a larger project that involved other federal funding. With that braiding of funding, both projects are subject to the Davis-Bacon Act of 1931 and the requirements for paying the prevailing wage. With the other projects, the City of Tulsa directly addressed the concerns of prevailing wages and local hiring. In all cases, a formally executed contract holding them to such is the standard operating procedure.



Kitchen 66

Kitchen 66, a program of Lobeck Taylor Family Foundation, is Tulsa's kickstart kitchen dedicated to decreasing barriers to success for food entrepreneurs in Tulsa. Kitchen 66 offers access to affordable commercial kitchen space, business training programs like the Launch Program, and sales and distribution opportunities through platforms like the Takeover Cafe, Landmark Food Truck, Takeover Cafe Residency, and General Store at Mother Road Market

@LTOF



The City of Tulsa values both evidence-based interventions and innovative approaches. Nonprofits chosen for funding utilized a mix of innovative approaches that leveraged preliminary evidence as well as projects that fall under the concept of “strong and moderate” evidence based. They evaluated their programs using qualitative, quantitative, expert, and anecdotal evidence along with verified use of HUD Qualified Census Tracts (QCTs) to impact over hundreds of thousands of Tulsans. Below are a few highlights of evidence-based practices that meet the ARPA criteria for evidence-based outcomes:

Global Gardens

The project creates attitudinal and motivational changes in students that will contribute positively to their long-term health, academic success, and capacity for self-determination. Students who feel competent, curious, motivated, and willing to try new things are more likely to overcome environmental stresses, succeed in school, and create positive changes for themselves and their community. These are the types of students who will bring leadership, new ideas, and creative problem-solving to our neighborhoods and workplaces, making Tulsa an even better and more equitable place to live. Also, students who learn to take ownership of the gardening and cooking process will carry those skills with them into adulthood, increasing their long-term access to healthy, nutritious food. Many factors can influence health outcomes, but developing a love for fresh vegetables and the ability to grow them is one positive step that can set an individual on the path to lifelong health.

Research has shown that school-based gardening interventions can increase children’s preferences for, willingness to try, and consumption of fresh vegetables (Davis et al., 2021; Gatto et al., 2017). There is also evidence that motivational experiences in the garden (ones that produce feelings of relatedness, autonomy, competence, and engagement) can foster positive learning outcomes. A longitudinal NSF-funded study linked such experiences to learning engagement, science grades, and science identity (Williams et al., 2018). Student-led learning (teaching focused on student choice and autonomy) has been found to increase learning engagement and “21st century skills” such as critical thinking, problem solving, grit, and perseverance for students (Brenner et al., 2019; Adams, 2014). Global Gardens uses this approach to learning. One research study found that outdoor settings can more effectively produce student perceptions of autonomy than classroom settings (Dettweiler et al.).



©Global Gardens

In addition to in-house compilation and analysis of the data from the program spreadsheet, Global Gardens will use a portion of the requested funds to contract with Dr. Mike Stout to conduct a more formal and comprehensive program evaluation. Dr. Stout, a professor at Oklahoma State University-Tulsa, has completed multiple program evaluations for local and national nonprofits. The evaluation will include a program logic model workshop, development of a mixed-method evaluation strategy using the measurable indicators in the logic model (in addition to administering surveys, this will likely involve conducting interviews or focus groups and obtaining de-identified, class-level data from Tulsa Public Schools related to academic performance and attendance), data collection, data cleanup and analysis, and creation of an evaluation report. The report will contain an overview of key findings and recommendations for program improvements.

Growing Together

The city was honored to be highlighted in an early U.S. Department of Treasury Report on Coronavirus State and Local Fiscal Recovery Funds for a partnership with Growing Together that supported small business development for Latinx business owners.

Growing Together was able to support program administrative costs and build the capacity needed to launch a network of lending business support under Avanzando Juntos. A full-time Program Manager was hired to conduct a community needs assessment for Hispanic small businesses. The assessment identified the current needs and challenges for the community during the pandemic. By surveying and interviewing each small business owner in person, they discovered funding gaps, a lack of awareness of government assistance programs and a lack of knowledge about the resources available to them, language barriers and a lack of knowledge of how to legally register their business.

As a result of the funding, technical assistance courses were developed, and one-on-one mentoring was provided for Hispanic small businesses. By connecting with each of their bilingual partners and meeting with them, they created a referral list of professional bilingual partners who can provide small businesses with exceptional bilingual services at an affordable price. Several networking meetings were held, and they connected entrepreneurs with professionals like insurance agents, CPAs, and legal advisors.

Family & Children's Services (F&CS)

Modeled on successful mobile response frameworks from Colorado Springs, Austin-Travis County, and Seattle, Alternate Response Team (ART) is an innovative model that combines the expertise of Tulsa Fire Department (TFD) paramedics, Community Outreach Psychiatric Emergency Services (COPES) clinicians, and case managers from Family and Children's Services (F&CS). This multidisciplinary team will respond to approximately 100 mental health 911 calls per month to Tulsans experiencing low-acuity crises, offering on-site medical and clinical assessments, crisis de-escalation, and ensuring continuity of care through follow-ups. This strategy helps streamline 911 resources, enabling TPD officers to focus on law enforcement, ultimately benefiting community safety and public health.

ART is essential to Tulsa's COVID-19 recovery by addressing the surge in mental health crises caused by pandemic stressors. The program bridges the gap between emergency response and long-term care, ensuring that people in crisis receive immediate and ongoing support. By reducing ER visits and jail admissions, ART promotes public safety, eases the burden on the healthcare system, and builds community resilience—all essential components of Tulsa's post-pandemic recovery.

A growing body of evidence supports mobile crisis teams' essential role in servicing communities that are disproportionately impacted, thereby reducing preventable hospitalization, encounters with law enforcement, and potential involvement in the criminal justice system. By deploying ART in high-need areas, F&CS aims to provide timely and effective crisis intervention, ensuring individuals in need receive the appropriate care while preventing system overloads. Through ART, F&CS is taking a proactive step to support and uplift these impacted populations, addressing health disparities and fostering resilience.

ART will utilize Microsoft Power BI (Power BI) software to track outputs, including the number of mental health crisis calls responded to, on-site assessments conducted, individuals referred or transported to other services, wellness checks completed, and individuals connected to ongoing community resources. For outcomes, F&CS measures the percentage of crisis situations de-escalated and individuals stabilized on-site, as well as the connection rates to appropriate resources. F&CS tracks the decrease in repeat crisis calls and the release of other first responders. Participants will benefit through immediate on-site crisis de-escalation and stabilization, reducing the likelihood of unnecessary hospitalization or incarceration. They will also gain improved access to mental health services, support resources, and follow-up care. The ultimate goal is to contribute to overall community mental health and public safety by providing the right care and resources at the right time.

ART employs evidence-based interventions to measure outcomes, rooted in a multidisciplinary, team-based approach. A key element is using standardized and validated screening and assessment tools and motivational interviewing techniques for accurate risk assessment.

Met Cares Foundation

The LevelUp Tulsa initiative is a continuation of an effort from The Met Cares Foundation to expand access to upward economic mobility to families across North Tulsa struggling with poverty. The initiative provides parents with fixed, weekly stipends to take career training courses from partner organizations (including Tulsa Community WorkAdvance, Health and Safety Education Consultants, Goodwill Industries, and others). These stipends alleviate financial barriers to access by supplementing needed income which may be lost by taking time off from work to attend training. These parents are supported to and through job placement, with many immediately entering new jobs making at least \$3–\$5 more an hour than they were before becoming a LevelUp participant.

At 40 hours a week over the course of a year, this translates to increased annual earnings of approximately \$6,000 – \$10,000 (or more) per participant. This increase in wages helps them improve their financial wellness and raise their families out of poverty. This ARPA grant funding ensured the continuation of this initiative and financially supported dozens of parents in completing job training and placement between September 1, 2021, and November 30, 2022.

This program was also recently highlighted in a Results for America Analysis of 200 Recovery Plan Performance Reports covering investments through July 20, 2022, with financial expenditures through December 2022 focusing on evidence-based models.

Amplify

Amplify will conduct a strategic community awareness campaign on the alarming rates of sexually transmitted infections (STIs) in young people in Tulsa. This public health emergency was exacerbated by the COVID-19 pandemic due to public healthcare workers being diverted to address the pandemic, teen clinics in Tulsa being closed, and young people's loss of access to school nurses and counselors. This project will increase community awareness of the confidential, free and low-cost STI testing and treatment options available for youth and young adults, and resources to support open communication about STI prevention.

Amplify will collaborate with Youth Services of Tulsa, Health Outreach Prevention Education and the Tulsa County Health Department to develop strategic messaging to reach young people disproportionately impacted by ongoing effects of the COVID-19 pandemic. Tulsa has many free and low-cost STI testing services Tulsans do not know about.

Amplify intends to target efforts toward youth and young adults in North Tulsa and West Tulsa, where STI rates are 3 to 4 times higher than other areas and promote awareness through printed resources, ads in community publications, transit ads, targeted highway billboard, stall doors, social media, and community pop-up events where STI healthcare providers can share information on their STI-focused services. They also disseminate informational materials to community organizations serving the most marginalized Tulsans.

Amplify employs tracking analytics and maintain counts of all interactions conducted across the awareness campaign, including reach for print and social media, advertisements, and event attendance. Amplify is the hub collective impact agency working to advance youth sexual health and well-being, and our partners will share data on increases in access to services, such as STI testing and treatment, and requests for referrals.

Project outcomes will be more evident in the next 1-3 years as STI cases decrease alongside increased condom use, STI testing, and general sexual and reproductive healthcare visits. Community outcomes will be a more sexually healthy Tulsa with all the associated social and economic benefits.

Program evaluation for the STI awareness campaign project will consider all phases of the project, including logistical planning, collaboration with partner organizations, data collection and performance measures, budget/vendor oversight, and required reporting. Project benchmarks will be set and monitored.

Healthy Community Store Initiative (HCSI) – now RG Foods

Aimed at improving public health outcomes, through ARPA funding, HCSI procured a new refrigerated truck for its 44-foot-long mobile grocery store that holds grocery staples, including fresh produce, quality meats, canned goods, medicines, and other household necessities.

The mobile grocery store maintains a weekly route to six of Tulsa's most food-insecure areas, a unique and innovative way to address food deserts in our community. HCSI's mobile grocery store accepts SNAP and has facilitated 14,194 transactions.

ARPA funds also allowed HCSI's purchase of a new generator, which proved invaluable twice, one of those times being Tulsa's most recent historic windstorm that left tens of thousands of citizens without power for almost a week. HCSI's facility lost electricity, but the generator allowed the organization to move perishables to its mobile locations and keep them viable.

They regularly use partner agency surveys to make organizational decisions and evaluate their program. They also completed an outcome-based assessment of their program due in large part to a training the city was able to offer through a partnership with Results for America.

Tulsa Economic Development Corporation (TEDC)

TEDC is a nonprofit Community Development Financial Institution (CDFI) located in Tulsa. The Saving Our Homes Initiative (SOHI) assists in clearing home titles or paying property tax (up to \$4,000) for eligible low income households across the City of Tulsa.

It is a short-term program designed to empower under-resourced Tulsans with a prioritization on North Tulsa which holds the largest amount of HUD Qualified Census Tracts and low-income households to help build intergenerational wealth by increasing financial literacy and improving access to resources that support homeownership.

TEDC is building community partnerships; gathering data from Tulsa County; working in collaboration with City of Tulsa City Councilors; and recruiting and training team members. They developed a qualification survey, a consent form, and intake forms to quickly determine an individual's eligibility for the program, secure contact information, and do a deep dive with each client to get a holistic understanding of the need, for purposes of aggregating the data for use of developing a long-term solution.

TEDC has engaged 156 participants within the qualification survey, however not all participants qualified. This May, TEDC successfully paid off ALL delinquent property taxes for 35 households.

The households that owe taxes from 2021 forward will be enrolled in the national Cities for Financial Empowerment (CFE) Fund's local Financial Empowerment Center's (FEC) program, another ARPA awardee, in hopes of saving to pay off the 2021 taxes prior to June of 2025.

Statistics to date show a total of 67.6% of the total participants mentioned COVID-19 as having an adverse effect on the financial stability of their households. 53.1% of all households that have applied make less than \$20,000 annually. 40.5% identify as White, 38% identified as Black or African American, 12.8% identified as American Indian or Alaska Native, 7.3% identified as Other or Multiracial, and 1.7% identified as Asian. Currently 96.1% of program participants identified as not Hispanic or Latino.

TEDC aims to leverage ongoing outreach activities to reach a wider audience and connect with potential program participants while tailoring outreach strategies and refining program offerings based on program data. TEDC is continually monitoring and evaluating the program's impact, in hopes of achieving longer-term outcomes.

Comunidad de Esperanza

Comunidad de Esperanza is a small, volunteer-run Tulsa nonprofit that serves populations who are part of Tulsa's growing immigrant community. Many of the families they serve come from Venezuela, Colombia, Peru, and Central America. Food insecurity is a predictable stressor for these families, who already face marginalization and lack reliable sources of income. Comunidad de Esperanza received \$24,000 of ARPA funding for its food distribution program. Despite not having experience with federal funding, Comunidad effectively delivered high protein and nutritional foods to 247 unduplicated participants. By participating in the program with the City of Tulsa they learned how to track their services, the impact of their assistance and increased the capacity of their program.



Each project requiring a performance report is detailed in the Project Inventory section. Overall, each nonprofit organization is required to track available demographics, unduplicated participants, and areas of service. Additionally, some funds were obligated and projects begun prior to publication of additional reporting guidelines regarding evidence-based interventions, outcomes and key performance indicators. All items are now required in projects moving forward. We have also publicized that program evaluations may be considered an eligible ARPA cost and should be included as a consideration in any application for funding.

If indicated, each nonprofit has their own individual key performance indicators and outcome measures, and they are aligned with their defined scopes of work.

501TECH

Project: COVID-19 Technology Response

- Funding: \$50,000.00
- 2.34 Assistance to Impacted Nonprofit Organizations
- Period of Performance: 1/1/2023 – 12/31/2023

With the COVID-19 pandemic, affordable, high-quality technology became immediately critical for the success of Tulsa’s nonprofits. For many organizations, remote work became necessary, but most organizations do not have laptops or the cloud-based software to effectively make this transition. For organizations providing basic necessities, demand for services has also surged, leaving them wondering how to fund their programming expenses while increasing operational efficiencies.

501Tech, a Tulsa Community Foundation nonprofit, aims to improve tech safety and security service outcomes throughout Tulsa’s nonprofit community, serving 45 nonprofits located in HUD Qualified Census Tracts.



City of Tulsa

OUR MISSION:

Build the foundation for economic prosperity, Improved health and enhanced quality of life for our community.

OUR VISION:

Tulsa will be a globally competitive, world-class city.

OUR VALUES:

Committed Teamwork:

We work together toward common goals.

High Expectations: We expect excellence In our work, our organization and the city we are building.

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Since the pandemic began, 501Tech has provided nonprofits across Tulsa advanced technology that allows remote workers to stay connected with their workplaces and use mobile devices to perform many tasks that were once possible only from traditional offices.

Program Evaluation: Quarterly Impact Reports note the fees versus market rate showing how much clients save with managed services, professional services, consulting, hardware re-use, venture funding, OKCNP Member Disc, and Vendor Partner Savings.

Measurement Tools: An Internal Ticketing System measures how many tickets come through and are being worked on by techs for clients.

Key Trends: Cyber security is an ongoing and continually growing issue.

A NEW LEAF

Project: Comprehensive Employment Solutions Plan for People with Developmental Disabilities

- Funding: \$50,000.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 7/1/2021 – 6/30/2022
-

Throughout the COVID-19 pandemic, social disparities for people with Developmental Disabilities (DD) and Autism Spectrum Disorder (ASD) have magnified. Isolation has increased, unemployment rates amplified, overall mental health has dwindled, and a marginalization of job opportunities has become rampant. One in five individuals with DD were laid off during COVID-19 (opposed to one in seven for the general population) which has led to a 3-percent increase in unemployment (to 88 percent).

A New Leaf has worked diligently to continue to provide supports and services that help people with DD and ASD to live a life out of poverty and to be contributing members of the community while COVID-19 has continued to expand all the barriers they traditionally face and further exclude them from society.

Evidence Based Practices: Comprehensive Employment Solutions plan to combat these statistics, elevating these valuable members of the community so that they can participate and be successful in the community.

Program Evaluation: Focusing on 11 individuals, the plan begins with Autism Works, a pre-vocational training program for middle and high school students with ASD that teaches pre-vocational and life skills to prepare them for postgraduation employment. Post high school, they can enroll in the Transition Academy, and with A New Leaf's expansion, The Village. The Transition Academy is a 2-year comprehensive program designed for young adults with high functioning ASD and DD to live and work independently.

Measurement Tools: Subrecipient's procedures, intake/application forms, income limits, and other sources of documentation were used to target these intended beneficiaries.

Key Trends: Subrecipients served are from economically disadvantaged communities as defined by the program or service being provided in a physical location of a HUD Qualified Census Tract (QCT) or where the primary intended beneficiaries live within a QCT, or where the eligibility criteria are intended for beneficiaries earning less than 60 percent of the Tulsa Area Median Family Income or where the eligibility criteria are such that over 25 percent of intended beneficiaries are below the federal poverty line.

AMPLIFY

Project: COVID-19 Impact on Youth Sexual Health

- Funding: \$100,058.47
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 8/1/2021 – 1/31/2023
-

Amplify is a partner-based collective advancing youth sexual health and well-being, including addressing the high teen birth rate and high adolescent sexually transmitted infection rates in Tulsa. Amplify is the backbone organization and leverages each partner organization's strengths to achieve shared goals. Amplify supports and strengthens partners' direct services through education, collaboration, and advocacy.

For many teens, losing access to in-person learning also included losing access to trusted adults and critical sexual health information and clinical resources. To address this need, this program included funding for a community needs assessment, the creation of sexual health resources in English and Spanish, and technology and technical assistance to enhance and continue virtual sexual health education implementation and relevant training.

The Amplify Community Needs Assessment collected standard information about general wellness, COVID-19 impacts, and access to youth sexual health supports in Tulsa. The Needs Assessment was created through a partnership between three institutions with a shared mission to promote the health and safety of families, youth, and young adults: Amplify Youth Health Collective, Oklahoma State University Diversity and Rural Advocacy Group, and Oklahoma State University Center for Family Resilience.

Evidence Based Practices: Amplify used an Institutional Review Board-approved data collection via survey, interviews and focus groups to identify youth sexual barrier needs, gaps in service and other barriers.

Program Evaluation: Progress monitoring, participant feedback, and quantitative and qualitative data collection tools.

Measurement Tools: Qualtrics surveys and project specific internally created rubrics.

Key Trends: Ninety-two percent of respondents agreed teens should have comprehensive sexual health education in schools. At the same time, they indicated, access to sexual health services decreased 33 percent during the pandemic.

AMPLIFY

Project: Sexual Health Awareness Campaign

- Funding: \$50,000.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 11/1/2023 – 8/31/2024
-

Amplify, Inc. conducted a community-wide sexually transmitted infection (STI) awareness campaign to contribute to Tulsa's response to and recovery from the COVID-19 pandemic by reducing the burden on healthcare systems and promoting community well-being. From November 2023 to June 2024, 4,842 individuals have been served using ARPA funding. Amplify uses evidence-based practices such as communications and marketing best practices across all campaign components. Outcomes are measured by website and social media tracking analytics, spreadsheets, and other methods for tracking the number of interactions. Providing

thousands of views, static and digital billboards, bus wraps, digital ads, social media ads and posts, and printed posters resulted in 125 young people attending a STI awareness event where 16 community agencies tabled and 10 people received on-site STI testing. The local STI clinic reported a 1,200-percent increase in teen patients from March 2023 to March 2024, and the local teen clinic reported a 107-percent increase in teens seeking STI testing from April 2023 to April 2024.

Evidence Based Practices: Communications and marketing best practices across all campaign components.

Program Evaluation: Tracking analytics and maintaining counts of interactions conducted across the awareness campaign, including reach for print and social media, billboard views, and event attendance.

Measurement Tools: Website and social media tracking analytics, spreadsheets, and other methods for tracking number of interactions.

ARTS ALLIANCE TULSA [AAT]

Project: Arts Recovery Tulsa Fund

- Funding: \$136,248.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 7/1/2021 – 12/31/2022
-

Tulsa's creative sector was among the first and hardest hit by the pandemic. Tulsa Community Foundation, on behalf of Arts Alliance Tulsa (AAT), established the Arts Recovery Tulsa Fund to provide a path to restart Tulsa's cultural sector. Funds were used to establish a 1:1 match for any dollars contributed to the Arts Recovery Tulsa fund to benefit AAT's 43-member alliance with annual budgets of \$400,000 or less. This fund provided unrestricted grants to member agencies.

Evidence Based Practices: Reducing adverse outcomes.

Program Evaluation: The granting of ARPA funds is restricted to providing financial support for free-to-the-public programming that occurs in Qualified Census Tracts with an emphasis on providing opportunities to lower income and underserved populations. ARPA funds were used to support a wide range of performing and visual arts productions and exhibits and both performing and visual arts education and instruction. Qualifying programs occurred from July 1, 2021, to December 31, 2022, and impacted 34,867 individuals, most of whom would otherwise not have had access to these opportunities.

Measurement Tools: AAT measures outcomes by number of individuals served through both free and paid programming. Through an annual application process, AAT also collects data from the previous calendar year to determine outcomes and to determine categories of financial support to be granted at the end of the year.

Key Trends: High decrease in funds available for arts organizations throughout pandemic.

BLACK WALL STREET CHAMBER OF COMMERCE (BWSCC)

Project: GEM: Accelerating Entrepreneurial Ecosystems and Economic Resiliency for Black Businesses

- Funding: \$171,621.00
 - 2.32 Business Incubators and Start-Up or Expansion Assistance
 - Period of Performance: 7/1/2021 – 9/15/2022
-

Thriving and resilient communities, at their core, imbed racial equity into their investments in order to address economic mobility and to eradicate income inequality in communities of color. Incorporated in 2019, the Black Wall Street Chamber of Commerce's (BWSCC) vision is to educate, create, and inspire economic vitality in the African American community in Tulsa.

By investing in local talent, Project GEM is an immediate, culturally responsive, and innovative economic engine focused on driving resilience, growth, and sustainability for those most impacted by the pandemic.

Program Evaluation: Focused on four goals, BWSCC's programs support: providing equitable access to capital, strengthen and promote an entrepreneurial ecosystem of opportunity within the City of Tulsa, stabilize, seed and scale minority-owned businesses for long-term success, and foster economic resilience in minority businesses that allows them to meet the challenges of the future and build wealth. With over 170 members, BWSCC has supported the creation and expansion of 450 jobs resulting in \$3 million of economic activity, leadership, and impact. Central to its mission and vision, BWSCC provides education, mentorship opportunities and capital access to startups, entrepreneurs, and small businesses throughout the city.

Measurement Tools: Pre and post surveys, interviews and testimonials, and critiques from students and graduates.

BLESSINGS TO SHARE FOUNDATION (BTSF)

Project: Services for Tulsans with Intellectual Disabilities

- Funding: \$25,000.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 11/1/2021 – 10/31/2022
-

Blessings to Share Foundation, Inc. (BTSF) is a nonprofit located in Tulsa, OK aiming to improve outcomes for transition-age, neurodiverse adults through its C.A.R.E.S. Coach program. Through the program, individuals had access to professionals who helped them navigate the pandemic and gain life skills and resilience needed to sustain them into the future to live as independent citizens.

During this program BTSF served 23 individuals. Eighty-seven percent of anonymously surveyed BTSF members agreed that the C.A.R.E.S. Coach program was making a difference in their life. Out of the eight members that were a part of BTSF's spring 2022 session, three have gotten jobs since their time in the program, one met 100 percent of their goals defined in their Individualized Life Plan, and another met 64 percent of their goals. BTSF has been able to support these individuals on their growth journey through programming that includes work-readiness skills, socialization, relationship building, and essential life skills.

Evidence Based Practices: Person-Centered Planning.

Program Evaluation: Job Placement Tracking.

Measurement Tools: Surveys and Individualized Life Plans.

Key Trends: Positive social interactions, focus on independence of members.

CATHOLIC CHARITIES OF EASTERN OKLAHOMA (CCEOK)

Project: Bridging the Supply of Food to Those who Lack Access

- Funding: \$127,333.57
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 7/1/2021 – 6/30/2022
-

Catholic Charities of Eastern Oklahoma (CCEOK) is the largest distributor of food to people in need in Oklahoma. In 2021, CCEOK saw unprecedented growth in need and at the same time made a significant shift from providing shelf-stable food to refrigerated and frozen food, especially fresh fruits and vegetables. CCEOK's food distribution program has been running exorbitantly since March 2021 at 400-500 percent of pre-COVID levels (up to 400-600 families each day at our main campus in North Tulsa). Additionally, through the Farmers to Families Food Program, more than 7 million pounds of fresh produce and dairy (delivered by 175 various semi-trailers) has been distributed through 13 non-facility-based parking lot food drops throughout Eastern Oklahoma.

CCEOK serves more than 51,949 unduplicated clients annually. CCEOK operated a temporary pantry at 61st and Mingo while renovations occurred at the main campus in North Tulsa. Pop-up pantries were also operated at St. Augustine Church and St. Monica Catholic Church near North Greenwood, and holiday food distributions at a place near the main campus in November and December. Having five distinct geographic locations allowed CCEOK to serve more unduplicated clients than normal, but fewer times each. For example, some new clients came only to the temporary pantry since its location 9 miles south of CCEOK increased accessibility.

Renovations were completed and operations returned to a permanent pantry in North Tulsa called The Market in April 2022. Post renovation, 12,022 unduplicated individuals were served in the first 30 days. However, most of these had been served pre-renovation in August through October, or at one of January through April's North Tulsa pop-up locations, hence the less than 8,000 unduplicated clients reported between April and May. As part of the renovation, The Market's clients browse products with a shopping cart in a client-choice/grocery store setting. Thus, CCEOK served less than what was possible with 2020-2021's pandemic-era, efficiency-focused, drive-thru model, but with increased nutrition and diversity of foods.

Evidence Based Practices: Increased access to healthy foods and client food preferences.

Measurement Tools: Weight of food and number of individuals served.

Key Trends: Utilization continues to increase.

CENTER FOR EMPLOYMENT OPPORTUNITIES (CEO)

Project: Support Employment Reentry Services

- Funding: \$75,000.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 11/1/2023 – 8/31/2024
-

The Center for Employment Opportunities (CEO) seeks to aid the recovery of the core program impacted by COVID-19. CEO empowers justice-involved individuals with employment reentry services and advanced training, reducing recidivism and poverty, with the long-term goal of enabling self-sufficiency.

CEO works with a wide set of partners. These partnerships ensure comprehensive and high-quality reentry services, linking program participants with support outside the scope of CEO's program model such as legal aid, mentorship, food security, healthcare, housing, and clothing resources.

Evidence Based Practices: CEO's evidence-based program model consists of employment-focused activities specifically designed to enable justice-impacted individuals to successfully enter the labor market: workforce readiness training, transitional employment with daily pay, job coaching, job development services (leading to permanent job placement), advanced training and credentialing, and a year of employment retention support. We equip participants with the knowledge, experience, and training necessary to thrive in employment.

Program Evaluation: External Evaluation: CEO has been evaluated multiple times and is rooted in evidence-based practices. Independent evaluator, MDRC, conducted a Randomized Control Trial and found that CEO was proven effective at reducing recidivism for program participants, and the impacts were largest for CEO participants who were released from prison within 3 months of enrolling and individuals who were at a higher risk to re-offend.

Measurement Tools: To measure and report project outcomes and effectiveness, CEO Tulsa tracks performance data for each activity of the model using our in-house adaptation of the Salesforce customer relationship management database. Key performance indicators include enrollment in and completion of workforce readiness coursework, transitional work crew attendance, job coaching sessions and barrier removal, job placement, hourly wage at placement, and post placement milestones including job retention after 180 and 365 days. Meeting these key deliverables ensures CEO programming is successfully delivering our core services to benefit our participants, creating long-term attachments to the workforce, and reducing recidivism. Through individualized case management services, CEO also monitors activities such as the number of interviews per participant, feedback gathered via CEO's workplace performance assessment tool, and internal assessments measuring both a participant's readiness to begin and maintain work.

Key Trends: CEO monitors the trends related to justice-involved jobseekers' barriers to employment. We have learned that when a returning citizen reintegrates back into society, their record/history is not the only aspect preventing them from being placed into a job. While gaining employment is the biggest step to reintegration, barriers like housing, transportation, healthcare, food scarcity, digital literacy, blocks to educational/vocational opportunities, etc., prevent employment. Additionally, we have discovered that the collateral consequences of their criminal record not only prevent people from obtaining employment but often continue to serve as impediments for them keeping that job. With this experiential knowledge, CEO is focused on supporting participants with their unique barrier removal needs.

CENTER FOR HOUSING SOLUTIONS [CHS]

Project: Street Outreach ARPA Collaboration

- Funding: \$510,000.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 11/1/2023 – 8/31/2024
-

The Center for Housing Solutions, Inc. contributes to Tulsa’s response to and recovery from the COVID-19 pandemic by addressing direct supportive resources for individuals below the poverty line, providing equitable services, supplying life-sustaining supplies, and navigating clients through pathways to permanent housing. By providing resources, support, and innovative solutions, the project aims to help over 200 clients overcome pandemic-related challenges, ensuring their independence and fostering a strong foundation for recovery in the Tulsa community.

The Street Outreach program uses a collaborative approach by Housing Solutions and Mental Health Association’s outreach programs. The program will serve persons experiencing literal homelessness and residing in unsheltered locations. The team will locate and engage the hardest to reach persons in services using a housing-focused and housing first approach.

Evidence Based Practices: Housing First approach, Harm Reduction Approach, Assertive Outreach, Motivational Interviewing, Trauma-Informed Care.

Program Evaluation: Data in HMIS is used to measure program performance and show outputs/outcomes in comparison to similar programs using the HS Data Dashboard.

Measurement Tools: Data entered in the local HMIS database generates the HUD Annual Performance Report. This report shows the performance surrounding the length of time homelessness, exits to positive destinations, and increase in income and mainstream benefits.

Key Trends: Housing shortage, lack of shelters, and numbers of first-time homelessness are trending upwards.

CHILD ADVOCACY NETWORK [CAN]

Project: Mental Health Services

- Funding: \$80,000.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 11/1/2024 – 8/31/2024
-

Child Advocacy Network (CAN) contributes to Tulsa’s response to and recovery from the COVID-19 pandemic by bringing multiple agencies together under one roof to provide non-traumatic child abuse investigation and crisis intervention services. By providing forensic interviews, medical evaluations, mental health assessments, and family advocacy services for children involved in child abuse allegations and their non-offending family members, the project aims to help over 1,000 clients overcome pandemic-related challenges, ensuring their independence and fostering a strong foundation for recovery in the Tulsa community.

CAN is Tulsa’s only nonprofit providing intervention services for child abuse victims and their non-offending families. Mental health services are a critical part of services provided to child abuse victims and their non-offending caregivers.

Evidence Based Practices: Forensic interviewing, medical evaluations, and advocacy services.

Program Evaluation: The Outcome Measurement System Initial Visit Caregiver Survey.

Measurement Tools: Qualtrix XM and CAC CareNet data management systems.

COMMUNITY FOOD BANK OF EASTERN OKLAHOMA

Project: Providing Food Assistance to Food-Insecure Tulsans

- Funding: \$216,367.04
- 2.34 Assistance to Impacted Nonprofit Organizations
- Period of Performance: 7/1/2021 – 6/30/2022

The Food Bank of Eastern Oklahoma is the largest private hunger-relief organization in eastern Oklahoma. Negative effects of food insecurity like poor health and emotional distress perpetuate a cycle of poverty among the most vulnerable. From July 1, 2021, to June 30, 2022, the Food Bank of Eastern Oklahoma served 481,260 individuals.

Evidence Based Practices: Hearing client and Partner Agency experiences and solutions, offering nutritionally dense foods, and learning from past experiences to improve services.

Program Evaluation: The Food Bank of Eastern Oklahoma evaluates programs through the number of individuals served and pounds of food distributed. It provides fresh produce, protein, bakery goods, and shelf-stable foods through direct service programs and 400 Partner Agencies operating 720 feeding programs. In the fiscal year 2022, it distributed more than 25 million pounds of food.

Measurement Tools: Outcomes are measured by client and Partner Agency surveys.

Key Trends: Key trends in hunger show that more people are experiencing food insecurity due to the economic downturn, job loss, and the supply chain crisis.

COMMUNITY HEALTH CONNECTION (CHC)

Project: Kendall-Whittier Clinic Renovation, Phase 4

- Funding: \$50,000.00
- 1.14 Other Public Health Services
- Period of Performance: 11/1/2023 – 8/31/2024

Community Health Connection, Inc. (CHC) contributes to Tulsa's response to and recovery from the COVID-19 pandemic by addressing healthcare access for all individuals, including the uninsured and underinsured. Thanks to the resources and support provided through this opportunity, CHC was able to expand its patient capacity, which has assisted in addressing pandemic-related health challenges and fostering a strong foundation for recovery in the Tulsa community.

During the pandemic, CHC reached a level of patient growth in 1 year that it had expected to achieve in 5 years. As such, CHC created a new growth plan. The project adds an exam room, referral room, and behavioral health room and will create the ability to schedule an additional 5,000 appointments at the Kendall-Whittier clinic.

Evidence Based Practices: CHC follows evidence-based medical practices and nationally recognized standards of care.

Program Evaluation: Program evaluation will be based on completing the capital project on the designated timeline and within budget. Additionally, success of the project will be measured through the agreed upon capacity metrics.

Measurement Tools: CHC utilizes BridgetIT, which is a datamining software, and Azara, which is a population management software, to extract the required data.

Key Trends: It is difficult to assess a trend with the data presented at this time. December and January are unique months because of the holidays, and CHC was closed several days in January 2024 due to the bad weather. Additionally, construction is still underway, so the benefits of the renovations are not seen yet. However, over the next several months CHC hopes to see data trending up.

COMMUNITY SERVICE COUNCIL - NOW OKLAHOMA VETERAN'S UNITED

Project: Sia Mah Nu: Assisting the Burmese Community

- Funding: \$42,616.81
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 9/1/2021 – 11/30/2022
-

Sia Mah Nu is a community peer educator program developed in 2018 and administered by Community Service Council's Healthy Women, Healthy Futures Oklahoma program. Sia Mah Nu means "woman who teaches" in the Zopau/Zomi dialect. The Zia Mah Nu program is designed to support Tulsa's Burmese women and families. The majority of Tulsa's 10,000 Burmese residents are refugees who experienced persecution in Myanmar under military rule.

Evidence Based Practices: Basic family financial management, family safety and disaster preparedness.

Program Evaluation: Sia Mah Nu program staff train bilingual Burmese women who then provide health promotion education in Zopau/Zomi to Burmese community participants in various settings (libraries, apartment complexes, schools) and with COVID-19, through virtual methods. Classes include COVID-19 information and prevention.

Measurement Tools: Peer education evaluation, surveys, and testimonials.

Key Trends: These courses impact participants' ability to then become educators and lead these classes themselves.

COMMUNITY SHAREHOUSE

Project: Furniture for Housing Relocated Families and Homeless

- Funding: \$43,808.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 7/1/2021 – 12/31/2022
-

ShareHouse is Tulsa’s primary source of donated furniture and is dedicated to serving individuals and families in poverty or who need assistance in establishing a safe home environment with basic furniture needs. ShareHouse partners with 25 local agencies to provide gently used furniture to over 500 families and individuals each year. About one-third of the clients served are veterans. ShareHouse also picks up donated furniture from homes throughout the Tulsa area.

ShareHouse added two new employees for the pick-up and delivery team—a key part in maintaining furniture inventory supportive of the growing needs. ShareHouse greatly appreciates being selected as a recipient of ARPA funds to provide new beginnings for many in Tulsa who struggle to have basic home furnishings.

Evidence Based Practices: Community Knowledge and Partnership Evaluation

Program Evaluation: ShareHouse’s program served over 500 families as a direct result of ARPA funding. Part of these funds were used to purchase mattress sets—one of the highest demand furniture items. A total of 143 sets were purchased from a local Tulsa mattress manufacturer: 23 kings, 67 queens, 33 full, and 20 twins. Another portion of ARPA funds allowed ShareHouse to increase furniture deliveries for individuals without means to transport their furniture selections.

Measurement Tools: Partnership Referrals

Key Trends: Deliveries increased over 83 percent. Based on year-to-date 2022 clients seeking assistance, ShareHouse projected a 20-percent increase in clients referred through our 30 local partner agencies and those coming to us directly.

COMUNIDAD DE ESPERANZA LUTHERAN CHURCH

Project: Food Distribution to our Latinx Neighbors

- Funding: \$23,982.43
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 9/1/2021 – 12/31/2022
-

The Latinx community is a rapidly growing population in the city of Tulsa; entire families arrive every day with a willing heart, a mind full of dreams and a suitcase with few clothes at best.

Families come to this country because it is perhaps the only option to get away from violence, poverty, hunger—looking to have better living conditions and more opportunities to live with dignity. Since the pandemic began, Comunidad de Esperanza, with some community partners, has been solving some basic needs such as food, clothing, furniture, and fixtures. Thanks to the ARPA Grant received, Comunidad de Esperanza was able to continue with the food program, providing many new families who are settling down in Tulsa with fresh and perishable food twice a month. The provided food bags have protein, fruits, vegetables and non-perishable food typical of the culture of Central and South America.

Offering good quality food in sufficient quantities at the necessary times ensures families in need have one less concern in the process of introducing themselves to a new culture and feel welcomed, accepted and included in society.

Another important part of developing this project is that Comunidad de Esperanza has involved these same families in the process. Many feel that, by volunteering in the program, they can also offer thanks by dedicating an hour or two of their time to organizing the food that will be delivered to them.

This project provided a much-needed expansion of food quality for our current weekly Food Distribution Program which has been ongoing for the last 5 years. Before COVID-19, Comunidad de Esperanza was regularly serving around 40 families per week. The demands for food have dramatically escalated as COVID-19 ravaged employment opportunities for the Latinx people and is generally greater than the resources can meet. Comunidad de Esperanza now serves around 140 families per week, three times as many as before COVID-19. Comunidad de Esperanza continues to increase food availability as demand increases and as funds allow. Currently, resources come from cash and in-kind donations to the congregation through members and other faith communities.

Evidence Based Practices: The most important evidence was the consistent responses of appreciation for critically important foods from those who attended. Most of the families that applied for food did not have other sources of food to support their families. The largest number of requests were for the Venezuelan population.

Program Evaluation: We tracked those who requested help to understand the impact, especially those who frequented our food distribution program on a regular basis. The numbers provided evidence of significant need. Without the food they received, they generally had minimal resources.

Measurement Tools: The measurement was made through the continuous tabulation of those who requested help.

Key Trends: Request for food was consistent over the time of the program.

COUNSELING & RECOVERY SERVICES OF OKLAHOMA [CRSOK]

Project: Youth Evaluation Services (YES) Tulsa

- Funding: \$1,000,000.00
 - 1.12 Mental Health Services
 - Period of Performance: 11/1/2023 – 8/31/2024
-

Counseling & Recovery Services of Oklahoma, Inc. (CRSOK) contributes to Tulsa's response to and recovery from the COVID-19 pandemic by addressing children, youth, and family crisis services. Utilizing evidence-based practices such as Cognitive Behavior Therapy (CBT) and Trauma-focused Cognitive Behavioral Therapy (TF-CBT), CRSOK focuses on improving outcomes for clients with substance use disorders and co-occurring conditions. CRSOK utilizes an evaluation plan, which includes tracking referrals, outreach efforts, client attendance metrics, and treatment effectiveness through ongoing program evaluations. CRSOK aims to increase referrals while maintaining a high admission rate, stabilize clients within 24 hours of admission, and ensure discharge with a plan for ongoing care. Leveraging ARPA funding from November 1, 2023, to the present and by achieving these goals, CRSOK has supported over 454 clients in overcoming pandemic-related challenges, fostering their independence and promoting recovery in the Tulsa community.

Evidence Based Practices:

1. CBT is one form of psychotherapy that has been scientifically tested and found to be effective in hundreds of clinical trials for many different disorders, including substance use and co-occurring disorders.
2. TF-CBT has consistently demonstrated it is useful in reducing symptoms of PTSD and depression, and behavioral difficulties in children who have experienced sexual abuse and other traumas.

Program Evaluation: The program will be evaluated monthly in three main categories: Access, Efficiency and Effectiveness measures.

Measurement Tools: Evaluation Plan: Document, record, and chart every referral received.

DOMESTIC VIOLENCE INTERVENTION SERVICES (DVIS)

Project: Domestic Violence Survivor Relief

- Funding: \$50,000.00
- 2.34 Assistance to Impacted Nonprofit Organizations
- Period of Performance: 10/1/2021 – 9/30/2022

This funding enabled Domestic Violence Intervention Services (DVIS) to serve those who are most impacted by the COVID-19 pandemic due to violence and abuse. DVIS has been able to support survivors in their personal and mental health, development, and resilience, as well as aid survivors in resuming their economic and community activity. The pandemic brought a large increase in requests for services and the funded Client Service Representative has aided every client at the Apache Outpatient offices.

DVIS has continued to provide inclusive services during the time period, despite fundraising efforts being canceled throughout the pandemic due to social distancing and following safe pandemic protocols. The Volunteer Coordinator provided the resources through this funding to get previous and new volunteers safely back into these spaces. This has provided DVIS with in-kind donations in the form of volunteer hours that were not utilized during a large period of the pandemic. The COVID-19 Relief Grants for Community Assistance and Recovery Initiatives enabled DVIS to focus on the retention of positions that were not previously grant funded.

Evidence Based Practices: Support Interventions.

Program Evaluation: Seven hundred and sixty clients have been received by DVIS's Client Service Representative and 45 new volunteers have completed their training with the Volunteer Coordinator.

Measurement Tools: Intake evaluation.

Key Trends: Increase in service requests due to pandemic.

DREXEL ACADEMY ELEMENTARY SCHOOL

Project: Drexel Academy Empowerment and Resilience Project

- Funding: \$100,000.00
- 2.34 Assistance to Impacted Nonprofit Organizations
- Period of Performance: 11/1/2023 – 8/31/2024

Drexel Academy aims to address technology gaps, enhance distance and in-class learning, mitigate learning loss due to COVID-19, improve health and safety measures, and strengthen student outcomes.

Evidence Based Practices: At Drexel Academy, evidence-based practices involve utilizing iReady for ongoing diagnostic assessment and progress monitoring throughout the academic year, complemented by the administration of the Stanford 10 to gather comprehensive academic data, ensuring a data-driven approach to student learning and development.

Program Evaluation: Drexel Academy evaluates students at least three times per year—pre, mid, and post academic assessment and/or testing. Drexel Academy also evaluates various programs via student and parent surveys and feedback.

Measurement Tools: Drexel Academy utilizes iReady, the Stanford 10s, pre and post surveys to measure outcomes for our programs.

Key Trends: Academic progress by 3 to 5 percent at each assessment/testing.

EDUCATION-RECREATION (EDUREC)

Project: Operation Safe Reopening

- Funding: \$27,446.68
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 7/1/2021 – 12/31/2022
-

With the exception of 2020, Education-Recreation (EDU-REC) has offered Spring Break camp and summer camp every year for the past 9 years. EDU-REC provides breakfast and lunch for approximately 50 students and provides supervised activities for kids from 9:00 am to 4:00 pm. EDU-REC offers math, reading, science and life skills in the summer camp, as well as educational field trips every Friday. The program is working to safely reopen the facility and not charge parents full price as many of the parents served have lost jobs or are in financial crisis as a result of the COVID-19 pandemic.

Evidence Based Practices: EDU-REC hires trained educators to utilize and implement evidence-based curriculum to support the academic growth and development of students during programming.

Program Evaluation: EDU-REC evaluates the efficacy of programming based on overall student attendance, matriculation and academic growth.

Measurement Tools: EDU-REC utilizes attendance data on a daily and weekly basis to track matriculation of students, as well as pre and post assessment data to measure academic growth.

Key Trends: At least 80 percent of students who join EDU-REC at the start of the summer continue with programming until summer programming ends. A majority of those students demonstrate enhanced mastery in reading and/or math as a result of the academic support they receive at EDU-REC.

EDUCATION-RECREATION (EDU-REC)

Project: EduRec Tulsa

- Funding: \$36,000.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 11/1/2023 – 8/31/2024
-

EduRec Tulsa contributes to Tulsa’s ongoing response to and recovery from the COVID-19 pandemic by addressing social and academic achievement gaps for the most vulnerable students in the North Tulsa community. Alongside community partners, EduRec gives students access to after-school learning opportunities, as well as Spring Break and summer programming to improve their performance in school and support their social/emotional growth and development. EduRec also simultaneously provides various resources and support

to students and their families, including community meals, back-to-school supply giveaways, activities promoting healthy lifestyles, and more. By providing resources, support, and innovative solutions, EduRec Tulsa aims to help over 150 young people and their families overcome pandemic-related challenges, ensuring their independence and fostering a strong foundation for recovery in the Tulsa community.

Program Evaluation: EduRec Tulsa will leverage student attendance data (both at the program and at school), as well as student academic data (NAEP scores, etc.) to evaluate overall success.

Measurement Tools: EduRec measures student academic growth by primarily using regularly updated NAEP scores of students taking part in the afterschool program to accurately measure growth in reading.

Key Trends: We have experienced strong attendance at our after-school program and community events, as well as strong attendance for our Spring Break program. EduRec will be able to identify key academic trends when the most up-to-date scores for reading and math are available this spring.

EMERGENCY INFANT SERVICES (EIS)

Project: Grocery Essentials and Seasonal Clothing Program

- Funding: \$50,000.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 7/1/2021 – 9/30/2022
-

Emergency Infant Services (EIS) was formed as a nonprofit in 1977 to help infants with formula and basic needs in emergency situations. Evidence shows formula is needed for healthy brain development during the first years of life, which can be difficult to obtain when too often families face choosing to pay for car repairs, rent, utilities, or food.

EIS served 4,056 families receiving infant formula and over 10 partner agencies from December 2021 to September 2022. EIS utilizes a “no waiting-period approach” with little required paperwork to ensure clients get same-day service, and most clients receive assistance within an hour of coming to EIS.

The board evaluates the program yearly during strategic planning sessions. Utilizing data collected from clients through Salesforce, a key trend indicates clients only return three out of the eight visits limit during a year for emergency assistance.

Evidence Based Practices: Early Childhood Development

Program Evaluation: Strategic Planning.

Measurement Tools: Salesforce Data Tracking.

Key Trends: Clients average 1.2 visits yearly.

FAB LAB TULSA

Project: Workforce Development Program in Digital Fabrication

- Funding: \$18,356.65
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 10/1/2021 – 3/31/2023
-

Manufacturing is undergoing a digital transformation that is changing the future of work with smart manufacturing that relies on a new type of worker. The Workforce Development Program in Digital Fabrication at Fab Lab Tulsa prepares workers for the technological disruptions shaping the future of work, specifically in CNC machining and additive manufacturing.

The program includes hands-on learning utilizing a project-based approach where students document their work and build a portfolio to share with future employers. The program's objective is to jump start careers by preparing workers with high value skills to be operators and technicians, allowing them to enter the workforce at a "living wage" with just one month of instruction and no fees or debt. This pilot program provided 12 unduplicated participants with this specialized training, 11 of which obtained a certificate in Digital Fabrication, and 8 of which obtained employment following the program's completion.

Evidence Based Practices: Project-based approach.

Program Evaluation: Criteria to determine success individual student performance, overall program assessment, post program employment, and post program wages.

Measurement Tools: Assessment tool measuring learning in the form of "I Can" statements specific to learning objectives on a 5-point Likert scale.

Key Trends: Workforce planning and retention for manufacturing and production industries.

FAMILY AND CHILDREN'S SERVICES (F&CS)

Project: Virtual Health Care Connectivity to F&CS Services

- Funding: \$136,428.83
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 7/1/2021 – 6/30/2022
-

Family and Children's Services, Inc. (F&CS) is a 501(c)3 health and human services nonprofit aiming to heal hurting and abused children, strengthen families, and to provide a path of hope and recovery to those battling mental illness and addiction using KPI outcomes.

During the grant period from July 1, 2021, to December 31, 2022, F&CS served 3,983 individuals with \$136,428.83 from ARPA funding (or roughly at \$34.25 a person served). This includes 2,883 prescriptions delivered via couriers or mailed to clients and 1,111 data plans purchased for clients to receive telehelp and remote mental health services.

Evidence Based Practices: Clinical expertise and interventions.

Program Evaluation: F&CS uses evidence-based practices in over 60 life-changing programs. F&CS measures outcomes by the measurement tool of Power BI and performs an evaluation of how this ARPA money helps clients. It provided clients the access they needed to utilize services remotely during a pandemic, and to get the

pharmacy meds through contactless delivery, thus keeping their mental health and recovery services going when meeting in person was difficult.

Measurement Tools: KPI Outcomes and Power BI.

Key Trends: F&CS has noticed key trends such as telehealth services ramping up during each variant and then in-person services resume when clients feel safe returning to offices.

FAMILY AND CHILDREN'S SERVICES (F&CS)

Project: Alternate Response Team (ART)

- Funding: \$200,000.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 11/1/2023 – 8/31/2024
-

Family & Children's Services(F&CS) and the Tulsa Fire Department contributes to Tulsa's response to and recovery from the COVID-19 pandemic by addressing mental health crisis, needs for linkage to inpatient or outpatient levels of care and delivering on-scene life support assessments and medical care. By providing resources, support, and innovative solutions, the project aims to help over 720 individuals overcome pandemic-related challenges, ensuring their independence and fostering a strong foundation for recovery in the Tulsa community.

The Alternate Response Team (ART) program combines the expertise of the Tulsa Fire Department paramedics, a COPEs clinician and case managers in a mobile unit to provide immediate, comprehensive care for nonviolent mental health related 911 calls. As of June 2024, the program has served a total of conducted 409 on-scene assessments, 123 wellness checks, and connected 162 individuals to ongoing community services.

Evidence Based Practices: Utilization of instruments such as the Columbia Suicide Severity Rating Scale, SAFE-T, Applied Suicide Intervention Skills Assessment interwoven into the Triage of individuals as well as practices in assessment that follow the National Suicide Prevention Lifeline/988

Program Evaluation: Program evaluation will be conducted by the Compliance and Quality Assurance Supervisor.

Measurement Tools: Power BI will be utilized to evaluate outcomes on number of responses, de-escalation, scene stabilization, release of responders and follow up activities

Key Trends: A key trend was the increase in utilization and stabilization between November and December. November showed a trend of the ability to stabilize 63 percent of individuals the program encountered. Of those needing crisis stabilization in a facility, 67 percent received this service at CrisisCare Center. December saw a further increase in the ability to stabilize 78 percent of the individuals the program encountered, an increase of 15 percent. Of those needing crisis stabilization in a facility, 71 percent received this service at CrisisCare Center, an overall increase of 4 percent from the previous month.

FAMILY HOPE HOUSE (FHH)

Project: Family Advocacy Program

- Funding: \$39,999.72
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 11/1/2021 – 10/31/2022
-

Family Hope House (FHH) is a nonprofit focused on serving families with adoptive, foster, and guardianship placements in Tulsa, OK to improve the stability and permanency of foster and adoptive care placement. From November 1, 2021, to October 31, 2022, FHH served 220 individuals through the Family Advocacy program. Almost half (109) of participants served lived below the federal poverty line. The program also included 397 hours of client engagement, 307 community members and supports engaged, and 73 referrals to services for clients.

The Family Advocate Program uses evidence-based practices of Motivational Interviewing, Circle of Security Parenting, and a Strengths-Based Approach order to effectively serve their families.

Evidence Based Practices: Strengths-Based, Motivational Interviewing, and Circle of Security Parenting.

Measurement Tools: Number of clients engaged, number of referrals followed through, and hours of client engagement.

Key Trends: Identifying barriers to resources and increased connection to community resources, as well as promoting healthier family relationships.

FAMILY HOPE HOUSE (FHH)

Project: Family Advocacy Program

- Funding: \$40,000.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 11/1/2023 –8/31/2024
-

The Family Hope House (FHH) Family Advocacy Program contributes to Tulsa’s response to and recovery from the COVID-19 pandemic by addressing the issues of family instability, mental health, and economic hardship. By providing resources, collaborative partnerships, advocacy interventions, evidence-based workshops, and other innovative solutions, the project aims to help 50+ clients overcome pandemic related challenges, ensuring their independence and fostering a strong foundation for recovery in the Tulsa community.

The mission of FHH is “empowering children and families to achieve their fullest potential for connection through therapy, education, and advocacy.” Children with child welfare involvement have an elevated risk for developmental, health, and behavioral challenges. These risk factors compromise their well-being, making them more susceptible to the continued impacts of COVID-19. Utilizing evidence-based models, the Family Advocacy Program helps children and families achieve well-being by helping them maintain positive relationships at home, at school and throughout their community. By providing family advocacy and intensive case management, Tulsa citizens will overcome barriers to success exacerbated by COVID-19 in their homes, schools and community.

Evidence Based Practices: The program utilizes evidence-based behavioral health case management strategies that begin with a Strengths-Based Assessment and follow a strengths-based approach. Additionally, all educational workshops and support groups utilize evidence-based material and curriculum that are evidence based according to the California Evidence Based Clearinghouse.

Program Evaluation: FHH conducts a program evaluation. Data is collected by both the provider and the program participant. Participant program evaluation includes Client Assessment Record (CAR) data, pre/post case management needs assessments, and pre/post personal strengths and parenting needs assessments.

Measurement Tools: Measurement tools used include Case Management Needs assessment, Blocked Care Self-Assessment, and a Parental Competency Self-Assessment.

FOOD ON THE MOVE [FOTM]

Project: D&D Food Distribution

- Funding: \$90,952.55
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 7/1/2021 – 6/30/2022
-

Food On The Move (FOTM) hosted monthly Community Food and Resource Festivals from July 2021 through March 2022. These festivals provided fresh produce to community members, helping to combat food insecurity and the unfortunate legacy issues that connect to it. Collectively FOTM served 7,521 unduplicated individuals during this funding period and a grand total of 10,979 members of the community in the duration of the contract period.

These festivals were hosted in three different areas of North Tulsa—Chamberlain Park, the TCC Northeast Campus, and the Greenwood Cultural Center—that have been identified as “food deserts” with restricted access to fresh produce. These resource festivals were open to everyone and served every background, respectively. Included in FOTM’s community events are resources such as health assessments, education, and job assistance. The ARPA funds received enabled FOTM to provide 86,089 pounds of healthy produce to 7,521 members of the community and provide one hot meal from a local food truck to every guest at each festival, therefore serving 5,768 of those fresh meals at these events from July 2021 through March 2022.

Evidence Based Practices: Dietary recommendations based on scientific evidence.

Measurement Tools: Tracked 86,089 pounds of healthy produce to 7,521 members of the community and provide one hot meal from a local food truck to every guest at each festival, therefore serving 5,768 of those fresh meals at these events from July 2021 through March 2022.

Key Trends: Increase in need throughout pandemic.

FOOD ON THE MOVE (FOTM)

Project: Urban Farming for Better Tulsa

- Funding: \$200,000.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 11/1/2023 – 8/31/2024
-

Food On The Move (FOTM) contributes to Tulsa’s response to and recovery from COVID-19 pandemic by addressing food insecurity in Tulsa’s food deserts. The funds received from ARPA have assisted FOTM in building a 10,000-square-foot hydroponic and aquaponic Urban Farm. Construction began October 2023, and the building will be completed by December 2024. Currently, the foundation has been poured, the walls and roof installed, and the cooling system is being installed. The Urban Farm will produce over 180,000 pounds of fresh produce to serve the Tulsa community. This building will also serve as a training center for job opportunities, and FOTM anticipates serving an estimated 12,000 households between December 1, 2024, and December 1, 2025. The goal is to grow a stronger and healthier Tulsa.

Funds for aquaponic and hydroponic equipment required to grow produce and transform the food desert of North Tulsa. Urban Farm is a sustainable model that will generate revenue to cover operating expenses. The total cost of the Urban Farm is \$7,504,287.

Evidence Based Practices: Crop rotation, plant health assessment, providing targeted entrepreneurship training programs, nutritional education and cooking skill programs.

Program Evaluation: Tracking quantity of aquaponic grown produce supplied to grocers and harvested by community members, documenting outcomes of students through the program and launching of their farms, tracking number of community gardens or urban farming initiatives established during the program year.

Measurement Tools: Amount of produce harvested after one year, number of students enrolled in workforce training, number of participants obtaining jobs in Urban Farming, attendees at monthly community events, and students attending after school programs.

GIRL SCOUTS OF EASTERN OKLAHOMA (GSEOK)

Project: Girl Scout Equestrian Program

- Funding: \$60,000.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 11/1/2023 – 8/31/2024
-

Girl Scouts of Eastern Oklahoma (GSEOK) plays a vital role in Tulsa’s efforts to respond to and recover from the COVID-19 pandemic by focusing on the mental and emotional well-being of young girls living in economically disadvantaged areas. Through an after-school equestrian program that includes transportation, snacks, and structured activities, alongside evidence-based practices like Conflict Resolution Education and Mentoring for Youth Development, the initiative seeks to instill hope, empathy, and confidence in more than 50 girls who have been disproportionately affected by the pandemic.

Equestrian programs for low-income and at-risk youth encourage hope, empathy, confidence, and mental and emotional wellness. The Girl Scout Equestrian Program will build on existing resources to offer these services to girls from low-income and disinvested communities in the City of Tulsa. The program has already exceeded the target number of participants by serving up to 75 girls as of June 30, 2024.

Evidence Based Practices: Mentoring for Youth Development—rated as Effective by U.S. Department of Justice for reducing delinquency and for improving educational outcomes. Conflict Resolution Education—core practice of GSEOK’s overall Skill-Building Intervention approach (youth.gov/epi) and is a key part of the curriculum utilized for this program.

Program Evaluation: Pre and post program surveys, Children’s HOPE Scale survey.

Measurement Tools: Program surveys utilize 5-point Likert scale and are gathered and evaluated in Qualtrics.

GLOBAL GARDENS

Project: Gardening for Health and Resilience

- Funding: \$37,359.12
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 7/1/2021 – 9/30/2022
-

Global Gardens’ Gardening for Health and Resilience project has promoted nutritional health, healthy development, and resilience for Tulsa Public School students in grades K-6th who have been disproportionately impacted by the pandemic.

Global Gardens used grant funds to serve 276 students at Hawthorne, Walt Whitman, and Mitchell Elementary Schools during the 2021–2022 school year. Students engaged in gardening, harvesting, and cooking experiences aimed at changing their attitudes about preparing and consuming fresh vegetables. They were also exposed to Global Gardens’ inquiry-based science and peace education, aimed at building students’ confidence, coping skills, self-regulation, and perseverance. At Mitchell Elementary, Global Gardens installed raised garden beds and provided seed-to-plate experiences and science-focused lessons weekly. At Hawthorne Elementary and Walt Whitman Elementary, Global Gardens provided 8 hours per month of consultation and support for teachers and community partners who used the schools’ gardens for learning and enrichment.

In addition, Global Gardens used ARPA funds to create a “Farm to Market Day” field trip event at its Asbury site in May 2022, which was attended by 197 students from McClure, Owen, and Lindbergh Elementary Schools. Students harvested and consumed garden produce, learned about garden science and the local food cycle, and interacted with community partners engaged in garden-related professions.

Any surplus garden produce will be distributed to food-insecure families within the targeted school communities.

Evidence Based Practices: Student performance and outcomes.

Measurement Tools: classroom teacher surveys, student surveys.

Key Trends: Increase in overall health awareness through courses.

GLOBAL GARDENS

Project: Gardening for Health and Resilience

- Funding: \$50,000.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 11/1/2023 – 8/31/2024
-

Global Gardens' Gardening for Health and Resilience Project is contributing to Tulsa's response to and recovery from the COVID-19 pandemic by addressing educational and food security needs for economically disadvantaged children and households who reside in Qualified Census Tracts (QCTs) in North Tulsa. Through school-based, student-led gardening experiences, as well as take-home food and recipes, the project is helping more than 1,000 students and their families overcome pandemic-related challenges, fostering their nutritional health, learning engagement, and feelings of competence and autonomy.

As of April 2024, the program has served 998 students in six unique QCTs through in-class experiences, tasting experiences, gardening opportunities, seed-to-plate experiences, and providing produce to take home.

Evidence Based Practices: School-based gardening interventions and student-led learning to increase students' feelings of competence, autonomy, and engagement

Program Evaluation: Comparison groups and focus groups.

Measurement Tools: Administering a year-end classroom teacher survey and a family survey.

GOODWILL INDUSTRIES OF TULSA

Project: Opportunity Accelerator for Financial Resilience

- Funding: \$181,476.97
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 10/1/2021 – 3/31/2023
-

This project leverages the programs and services that Goodwill currently offers with the addition of funding to expand and enhance access for Tulsans depending on their needs and circumstances. With Goodwill's Job Board, mobile-friendly website, chat capabilities, online appointments and support for other languages, targeted outreach will allow Goodwill to inform and educate those who are unemployed or underemployed and those who have been disproportionately harmed by the COVID-19 pandemic to learn how to take advantage of the many ways Goodwill can assist them on their journey to financial resilience. As of March 2023, the program served 11,167 unique clients in 13 different census tracts, with 6,990 of those participants using Goodwill's free tax preparation service (VITA). Additionally, Goodwill's job board assisted an estimate of 4,171 jobseekers and an estimated 599 employers by the end of the performance period.

Evidence Based Practices: (TulsaWORKS Career Academy) TWCA uses wraparound program services with each enrollee assigned to a career navigator upon enrollment in a training program.

Program Evaluation: Goodwill's goal is to become more accessible to those in the community who need offered affordable services. Providing loaner hot spots and laptops for adults who are accessing Goodwill's online classes will help to bridge the digital divide.

Measurement Tools: Certificates earned and placement wages in TWCA; taxpayers served and total amount of tax refunds for VITA.

Key Trends: VITA has experienced growth in 2022 with the return to primarily in-person services.

GOODWILL INDUSTRIES OF TULSA

Project: Financial Empowerment Center Seeded Savings

- Funding: \$40,000.00
 - 2.7 Household Assistance: Services for Unbanked
 - Period of Performance: 10/1/2023 – 8/31/2024
-

Goodwill Industries of Tulsa contributes to Tulsa’s response to and recovery from the COVID-19 pandemic by addressing the lack of emergency savings the residents of Tulsa have. By providing free one-on-one financial counseling, the Seeded Savings program strives to assist clients with initial funding of a savings account. Additional funding is granted when financial counseling clients continue to make personal progress growing their savings over time. The overall goal for the program is to provide \$40,000 of Seeded Savings funding to Tulsans.

Evidence Based Practices: A matched comparison evaluation study was concluded on the national FEC model in August of 2017. The evaluation draws on data from 22,000 clients and 57,000 counseling sessions across the first five-city replication partners and shows that financial counseling worked as a public program in a variety of city contexts. City partners were Denver, CO; Lansing, MI; Nashville, TN; Philadelphia, PA; and San Antonio, TX.

Program Evaluation: Matched Comparison Study

Measurement Tools: Financial Empowerment Center Boost Outcome Tracker (FECBOT) -Proprietary client relationship management tool created by Cities for Financial Empowerment Fund for the FEC model. Built on the Salesforce cloud-based platform.

Key Trends: Nationally 4 in 10 households cannot cover a \$400 emergency expense. Likewise, 44 percent of FEC clients come into the program with less than \$400 in savings.

Since opening in 2020, 67 percent of outcomes achieved by clients have centered around debt reduction. The number of Tulsans accessing the FEC has increased by an average of 15 percent each year since opening.

GROWING TOGETHER

Project: Building Latino Community Development Supports

- Funding: \$50,000.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 7/1/2021 – 6/30/2022
-

The economic challenges posed by the pandemic have highlighted what Growing Together has observed for years—that black and brown business-owners and families are far less likely to gain meaningful access to financial resources being provided by various public and financial institutions, even in the context of COVID-19 relief initiatives.

With these ARPA award funds, Growing Together was able to support program administrative costs and build the capacity needed to launch the network of lending business support under Avanzando Juntos. During the program, 29 unique participants were given access to lending opportunities and financial products and a full-time program manager was hired to conduct a community needs assessment for Hispanic small businesses. The assessment identified the current needs and challenges for the community during the pandemic. By surveying and interviewing each small business owner in person, Growing Together discovered funding gaps, a lack of awareness of government assistance programs and a lack of knowledge about the resources available to clients, language barriers and a lack of knowledge of how to legally register their business.

Evidence Based Practices: Evidence-based entrepreneurship.

Program Evaluation: Technical assistance courses were developed, and one-on-one mentoring was provided for Hispanic small businesses. By connecting with each bilingual partners and meeting with them, Growing Together created a referral list of professional bilingual partners who can provide these small businesses with exceptional bilingual services at an affordable price. Several networking meetings were held, and entrepreneurs were connected with professionals like insurance agents, CPAs, and legal advisors.

Measurement Tools: Financial Information.

Key Trends: Community engagement increased with financial education.

HARVEST HOUSE

Project: Vision Care 2021

- Funding: \$14,642.09
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 7/1/2021 – 12/31/2022
-

Harvest House is a 25-year-old independent nonprofit charitable services agency serving primarily those households whose income is less than 185 percent of the federal poverty line based on household size. Harvest House is the third largest agency in Northeast Oklahoma. Harvest House provides a wide range of programs for those individuals who are marginalized or handicapped, financially or otherwise. Harvest House relies heavily on referrals to all the other wonderful charitable agencies to fill in where provided services leave a gap.

With this award, Harvest House is working to provide custom eyeglasses for 150+ clients in frames they choose at no cost. Far too many low-income individuals in Tulsa suffer from impaired vision but cannot afford eye exams and new eyeglasses. This program is designed to remedy this problem, funding a discounted charge from the optometrist for an eye exam and then sourcing new prescription eyewear through New Eyes in New Jersey, another 501(c)3 charity, all at no cost to the client. Harvest House served 272 guests through this program in the 18-month period of this grant, making 20/20 vision possible for 272 Tulsans—enabling them to obtain drivers licenses, apply for jobs over the internet, read well enough to fill out applications for employment, see their grandchildren’s faces clearly, complete school assignments and so much more. The value delivered through this grant award is worth many times its cost in the lives of community neighbors.

Evidence Based Practices: Clinical Interventions – Vision.

Measurement Tools: Participant outcomes and surveys.

Key Trends: Increase in wellbeing with access to vision care.

HCSI (HEALTHY COMMUNITY STORE INITIATIVE) – NOW RG FOODS

Project: HCSI Fund Food Security Program

- Funding: \$227,381.38
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 7/1/2021 – 12/31/2022
-

HCSI, Inc., a Tulsa Community Foundation nonprofit, extended RG Foods COVID-19 Relief program utilizing capacity and infrastructure to bridge the gap in the food supply chain to get food to those who are experiencing hardships due to the pandemic, to other partner agencies and to position food security as an opportunity for entrepreneurial growth to bring back locally owned neighborhood grocery stores. Outcomes are measured by spreadsheets. HSCI performed a program evaluation and utilized the Partner Agency Survey. Notable key trends such as along with pandemic, high inflation, rising costs of food, housing and gas are further increasing needs and resources. By the end of the program, HSCI served 12,633 unique participants, consisting of 4,690 families and 9,380 bags of groceries packed.

RG Foods acts as the backbone to procure, receive, store and bag 5,000 lbs. of groceries each week for one partner church and one nonprofit agency to pick up and distribute to the 74106 ZIP Code within Tulsa. HSCI have also provided distribution services to another partner agency to pick up food and deliver from the Community Food Bank of Eastern Oklahoma. A collaboration with Oasis Fresh Market to procure groceries using their wholesale provider leveraged their purchasing power to better access retail sized packaging and pricing. These relationships allow HSCI to aggregate food needs for direct assistance programs, for other organization's food programs struggling to access the wholesale market and provide better efficiency to expand mobile and micro store programs.

The project also funds a food distribution hub infrastructure to increase capacity and outreach. HSCI was able to aggregate and supply the FreshRX program for one year for 50 diabetic patients to access local nutritional dense food products every other week, bringing down A1C levels and increasing health outcomes.

It allows HSCI to assist the Food Bank in procuring and distributing local food for new programming. It will assist new and emerging urban farming initiatives to get produce into neighborhood markets by creating a consistent supply chain and overcome the largest barrier for small store formats to bring back opportunities for local ownership in the community.

HSCI replicated and scaled new micro stores within Tulsa's most vulnerable neighborhoods by increasing access to healthy, affordable food right in their area. HSCI developed a new micro store model that can be put almost anywhere within food deserts and has committed to opening four such stores in underserved neighborhoods. The first will open at The Dream Center in fall 2022, along with a Fresh Food Academy for high school students to learn entrepreneurial grocery store skills, food hub management, and move them into a Food Supply Chain Management career through Northeastern State University. Social franchise opportunities were provided for residents to own their own neighborhood markets reducing food desert footprints in these areas thereby increasing nutritional and economic health to underserved communities.

Evidence Based Practices: Partner Agency Survey.

Measurement Tools: Spreadsheets.

Key Trends: Along with pandemic, high inflation, rising costs of food, housing and gas are further increasing needs and resources.

HEALTH OUTREACH PREVENTION EDUCATION (HOPE)

Project: Technology Updates and Increased Visibility

- Funding: \$15,000.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 7/1/2021 – 9/30/2022
-

COVID-19 Relief Funding for the “Technology Updates and Increased Visibility” Project has helped Health Outreach Prevention Education, Inc. (HOPE) to increase impact with underserved individuals at risk of acquiring Immunodeficiency Virus (HIV), Hepatitis C, and sexually transmitted infections (STIs). Underserved include unhoused individuals and those without health insurance, and the LGBTQ2SIA+ community. Nationally, testing for HIV, Hepatitis C, and STIs decreased during the pandemic while positivity rates continued to increase. Through funding, HOPE has been able to continue meeting clients where they are and develop innovative strategies for providing services.

Funding was used to create a mobile responsive website with complex medical concepts translated into accessible language. With the new website, HOPE received 7,871 new hits and are now able to run Live Chat so clients can message with questions. The addition of a testing window screener to the website has helped 4,254 people to be informed about the best time to seek testing and provide educational resources. iPads have helped staff connect with clients in the field while using the mobile testing van to answer questions, provide education, and offer services. For those clients needing services that require a clinic visit, staff can book appointments for them using the iPads. At the end of the program, HOPE served 1,487 participants in 18 different locations.

Evidence Based Practices: Medical interventions.

Measurement Tools: Website metrics and educational resources.

Key Trends: Nationally, testing for HIV, Hepatitis C, and STIs decreased during the pandemic while positivity rates continued to increase.

HEALTH OUTREACH PREVENTION EDUCATION (HOPE)

Project: Reducing Community Transmission of Immunodeficiency Virus (HIV), Sexually Transmitted Infections (STIs) and Hepatitis C

- Funding: \$75,000.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 11/1/2023 – 8/31/2024
-

Health Outreach Prevention Education, Inc. (HOPE) contributes to Tulsa’s response to and recovery from the COVID-19 pandemic by addressing high rates of STIs, HIV, Hepatitis C, and substance use. By providing free testing, treatment, and safer sex and harm reduction resources, the project aims to help over 400 people who inject drugs and youth (age 15-24) to reduce their risks of acquiring a costly infection, as well as reduce community transmission overall. Over 65 percent report an increase of knowledge about each virus/infection, over 62 percent report an increase in knowledge about the impact of each virus/infection on one’s health, and over 62 percent report an increased understanding of their risk of infection.

STI, HIV, and Hepatitis C rates increased during the pandemic due to fewer people seeking testing services and increased substance abuse. With fewer people knowing their status, Tulsa has seen an increase in community transmission. With Oklahoma being second in the nation for the number of uninsured individuals, these diseases

are costly to the community. This project will provide testing, education, treatment, and harm reduction supplies. Target populations are people who inject drugs (PWID) and youth (15–24). HOPE’s goal is to reduce community transmission rates of HIV, STIs and Hepatitis C.

HOPE seeks to help individuals know their sexual health status by providing free and low-cost HIV, STI, and Hepatitis C testing and related services. Knowing your status helps reduce community transmission of costly infections and diseases. HOPE focuses on underserved individuals such as uninsured, unhoused. As of June 2024, HOPE has served 1,158 clients with this program and dispersed 5,821 harm reduction kits.

HUNGER FREE OKLAHOMA [HFO]

Project: Hunger Free Oklahoma’s Tulsa Community Outreach and Promotion Project

- Funding: \$63,666.79
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 1/1/2022 – 12/31/2022
-

Hunger Free Oklahoma is a nonprofit in Tulsa aiming to improve economic opportunity outcomes. Many Tulsa residents are unaware that they qualify for federally funded nutrition campaigns, in fact, only 35 percent of eligible Tulsans currently participate. Hunger Free Oklahoma launched a public outreach and education campaign so that Tulsans can find nutrition resources faster to alleviate immediate and long-term hunger. The multimedia campaign, available in English and Spanish, seeks to maximize the impact of hunger outreach programs in three areas: Summer Meal Sites, SNAP outreach, and Pandemic-EBT education. This outreach was provided to eligible and newly eligible Tulsans in 43 census tracts.

Evidence Based Practices: Education and Outreach.

Program Evaluation: From January 1, 2022, to December 31, 2022, Hunger Free Oklahoma has served 16,162 individuals with \$63,666 in ARPA funding.

Measurement Tools: Pre and post analysis of SNAP application submissions and website visits using OKDHS data, HFO Salesforce data, Google analytics, and marketing data. They perform a program evaluation and utilize pre and post test model comparing data before intervention with data during and after intervention.

Key Trends: Many Tulsa residents are unaware that they qualify for federally funded nutrition campaigns, in fact, only 35 percent of eligible Tulsans currently participate.

IRON GATE

Project: Iron Gate Grocery Pantry

- Funding: \$227,381.38
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 1/1/2022 – 12/31/2022
-

Iron Gate, Inc. is a nonprofit aiming to improve service outcomes. In 2020, Iron Gate was there for those in Tulsa who suddenly found themselves in need, as the pandemic and the economic downturn raged. Almost 40 percent of the individuals served were children under the age of 17. Iron Gate has continued to see a 25-percent increase

in meals served, but the most dramatic spike occurred in the grocery pantry program with demand ballooning by 99 percent over 2019.

From January 1, 2022, to December 31, 2022, Iron Gate served 33,915 unduplicated individuals and 88,709 individuals total, with funds from the \$227,381.38 ARPA funding. This is approximately 1,489,815 pounds of groceries to 38,361 households from January 1, 2022, to December 31, 2022. Iron Gate also served 25 nonprofits. The 2022 grocery pantry saw a 21-percent increase compared to the same period in 2021. The need continues to grow.

Measurement Tools: Track the number of households served, number of people in the household, number of household visits and the pounds of groceries distributed. Iron Gate measures outcomes by distributing over 476,007 pounds of groceries to 41,106 (duplicated) individuals and 16,977 (duplicated) families.

Key Trends: Eighty-two percent of the households who visited the drive-thru/self-select pantry had not visited the pantry before. In 2022, 58 percent of clients only visited the pantry one time. As of December 12, 2022, Iron Gate's pantry is self-selected and the drive-thru was discontinued.

IRON GATE

Project: Iron Gate Grocery Pantry

- Funding: \$175,000.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 11/1/2023 – 8/31/2024
-

Iron Gate's Grocery Pantry plays a vital role in supporting Tulsa's response and recovery from the COVID-19 pandemic. During the pandemic, the demand for food assistance increased by 236 percent. Iron Gate increased its efforts to meet the rising demand by providing essential food assistance to those in need. Iron Gate contributes to ensuring the well-being and resilience of the community by food distribution, emergency food assistance and partner collaborations to support vulnerable populations. From November 2023 to June 2024, Iron Gate served 39,078 Households and 80,945 people via self-select pantry, homeless outreach pantry, agency pantry and delivery.

Iron Gate is a no barrier pantry accessible to anyone in need of food assistance. Our Grocery Pantry program provides several services: self-select, agency and homeless outreach pantry. These services meet the needs of all the guests served. Self-select pantry (three times per week) is an in-person pantry where guests select their own groceries. Agency pantry (one time per week) is a partnership with case managers to pick up prepacked groceries for their clients. Homeless outreach pantry is an on/off-site distribution of ready-to-eat items distributed by Iron Gate staff and outreach case managers.

Measurement Tools: In November and December 2023, Iron Gate served 9,242 Households and 21,281 people via self-select pantry, homeless outreach pantry, agency pantry and delivery.

Key Trends: 1,335 households were first time visitors to the self-serve pantry.

JUNIOR ACHIEVEMENT OF OK (JRAOK)

Project: JA Inspire Career Exploration Experience/Fair

- Funding: \$46,996.47
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 11/1/2023 – 8/31/2024
-

Junior Achievement’s JA Inspire is an in-class career exploration curriculum that culminates in a career fair. Over 100 employers from local and national companies in high-demand industries that align with the career cluster framework developed by the Oklahoma Department of Career & Technical Education participated.

The project served 1,981 students at 13 Tulsa Public Schools, all of which are located in Qualified Census Tracts. By learning about various industries, job roles, and work environments, students make connections between their studies and real-world applications, motivating them to excel academically and prepare for their desired careers. Workforce development is critical, even for our youngest Tulsans, as it is key to maintaining a strong talent pipeline post-pandemic.

Evidence Based Practices: JRAOK will utilize pre and post program surveys to measure student knowledge gain and impact.

Program Evaluation: JRAOK will determine how well students understand the best way to evaluate potential careers.

Measurement Tools: Student surveys will be administered electronically prior to program participation and upon the completion of the program and results will be analyzed for impact.

KENDALL WHITTIER MAIN STREET (KWMS)

Project: Comprehensive District Support

- Funding: \$42,071.70
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 9/1/2022 – 8/31/2023
-

Kendall Whittier Main Street, Inc. (KWMS) is a nonprofit aiming to improve economic opportunity outcomes. From September 1, 2022, KWMS served 62 small businesses in their local Qualified Census Tract with ARPA funding that ranged in economic impact to provide support throughout the community. KWMS also served local nonprofits.

Evidence Based Practices: KWMS used reinvestment reports as well as other reporting to determine local small business success.

Program Evaluation: KWMS performed program evaluations and utilized reinvestment through vacancy reports and sales tax numbers.

Measurement Tools: KWMS collected vacancy reports and sales tax numbers to measure project impact.

LEGAL AID SERVICES OF OKLAHOMA (LASO)

Project: Tulsa Law Office ARPA

- Funding: \$300,000.00
 - 2.37 Household Assistance: Eviction Prevention
 - Period of Performance: 11/1/2023 – 8/31/2024
-

Legal Aid Services of Oklahoma (LASO) contributes to Tulsa’s response to and recovery from the pandemic by addressing the full spectrum of need to include social determinants of health, medical cost, violence prevention/response, access to public benefits (VA, SSA, tax credits, SNAP), housing stability, overcoming employment barriers, and economic stabilization. By providing low-income Tulsans with free civil legal services to ensure these basics of survival the project aims to help over 630 clients and 1,475 household members overcome pandemic-related challenges.

Evidence Based Practices: LASO’s case acceptance and client interventions stem from research, performance criteria, and standards established by the American Bar Association, congressionally created Legal Services Corporation, and trade association NLADA. Accordingly, LASO accepts cases based on priorities, need, and unique facts of each case and uses an intervention-based approach to identify legal issues and goals in intake/assessment, find the best strategy for each client, and focus on the client as the key to resolution. LASO interventions are through three direct legal services: full representation in court and before administrative agencies; brief services (e.g., legal document preparation); or advice/counsel.

Measurement Tools: LASO utilizes a comprehensive case management system to collect, measure, and track client information and outcomes.

Key Trends: LASO is observing better overall housing case outcomes when attorneys are involved including evictions avoided when cases are dismissed and delaying eviction through negotiated settlement with litigation. These results give clients more time to move (average 13 days), reducing costs owed, and providing legal advice that results in the client not needing additional services and no eviction filed. At Morton & CHC locations, the need for planning documents including Power of Attorney and wills has been high. LASO is also seeing an overall reduction in the total amount owed on criminal fines and fees.

LIFE SENIOR SERVICES/RSVP OF TULSA

Project: Holiday Project 2021

- Funding: \$10,000.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 7/1/2021 – 6/30/2022
-

The LIFE Senior Services/RSVP Holiday Project is a program which provided outreach service to senior citizens facing an increase in loneliness and isolation due to the lockdown precautions during the COVID-19 pandemic. Senior Friends consists of three main components.

1. Volunteers aged 55 and older made well-check calls to seniors in independent living and assisted living situations. Referrals for these calls were made by activities directors and the facilities or local case management programs. All volunteers received training prior to any assignment.

2. Pandemic Packs, a care package, were made by volunteers and distributed to assisted living centers, then given out to residents who they identify as in need of possible outreach services.
3. Comfort cards were made by local groups and delivered to area nursing homes and given out to residents the staff identified as in need of outreach services.

During 2021 RSVP/LIFE Senior Services distributed holiday outreach packages to 717 senior citizens living in Tulsa, OK, 677 of which live below the poverty line, and over 200 residing in Qualified Census Tracts. The \$10,000 grant went towards operational expenses of the program.

LIFE SENIOR SERVICES

Project: Roma Berry Center for Seniors

- Funding: \$452,059.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 4/1/2023 – 5/31/2024
-

LIFE Senior Services, Inc. continued to expand services and improve the quality of life for older residents in the Tulsa area. With assistance from the ARPA funds, LIFE was able to open the Roma Berry Center for Seniors in March of 2024. This facility brings together programs such as Adult Day Health (ADH) and a new Senior Center. Based on the ADH and Senior Center surveys 98.6 percent reported a positive increase in their overall wellbeing.

The Roma Berry Center for Seniors will anchor three of LIFE Senior Services' signature programs: The Active Senior Center, the LIFE PACE (Program for All-inclusive Care for the Elderly), and ADH. These programs represent the most widely used in LIFE's portfolio of services and allow seniors to remain as independent as possible for as long as possible.

The Greater Tulsa community is unique in having a nonprofit senior service provider that integrates and links a comprehensive group of resources under one umbrella organization. The COVID-19 crisis has underscored the need for a centralized location for LIFE Senior Services to provide a more comprehensive service delivery approach.

Remaining independent as long as possible has been at the forefront of LIFE Senior Services since it began in 1973. Over the last year, LIFE Senior Services supported more than 80,000 seniors throughout the pandemic, and LIFE continues to serve in new and traditional ways. The Roma Berry Center for Seniors offers LIFE Senior Services an approachable, welcoming, refreshing way to help seniors and exemplify LIFE's mission to promote and preserve independence for seniors today—tomorrow—always.

Evidence Based Practices: LIFE Senior Services used a cohort study.

Program Evaluation: LIFE Senior Services surveyed ADH and Senior Center Members throughout the year and or their time participating in the program.

Measurement Tools: LIFE Senior Services will survey program participants to measure project impact.

Key Trends: LIFE Senior Services has reported nearly 99 percent reported improvement in quality of life and almost a 97 percent reduction in feelings of loneliness.

LILYFIELD

Project: Lilyfield Empower Tulsa Hope Community Center Renovation

- Funding: \$136,428.83
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 7/1/2021 – 4/30/2023
-

Lilyfield's renovation project helps vulnerable North Tulsans by supporting their personal and financial health, development and resilience. Lilyfield's multi-faceted wraparound approach responds to the complex needs of at-risk families and communities by providing evidence-based, trauma-informed programs serving the entire family including after-school programs, parent education, structured mentoring, and the addition of mental health counseling with the completion of the building.

The North Tulsa Community of Hope Family Resource Center will respond to the educational, behavioral health, and social-emotional needs of families in low-income households and communities and the high-poverty in North Tulsa. Lilyfield partners with Tulsa Public Schools and the Oklahoma Department of Human Services to meet the needs of the state's most at-risk children. From July 2021 Lilyfield has served 564 individuals in nine different Qualified Census Tracts and has renovated their family resource center.

In 2021, 63 percent of our Empower Youth Mentoring Participants at one site showed an improvement in their Hope Score. The outcome data indicates that Lilyfield's programs are producing success toward this measurable outcome. Research indicates that possessing hope and resilience positively affects mood as well as physical and mental health. The program's big vision is to see both children and their parents experience improvements in hope and resiliency. Lilyfield believes the emerging data indicates that the program is the correct path to see this happen.

Evidence Based Practices: Lilyfield uses social emotional learning curriculums and parenting intervention tools to reduce risk factors and increase hope in the individuals who utilize the programming.

Program Evaluation: Lilyfield uses Internal CQI to measure outputs and outcomes.

Measurement Tools: Lilyfield uses Child and Adult Hope Scales.

Key Trends: Lilyfield has found Increased in Hope in individuals served.

LINDSEY HOUSE [TRANSITIONAL LIVING CENTERS OF OKLAHOMA]

Project: Financial Literacy and Economic Empowerment Program

- Funding: \$48,174.38
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 8/1/2022 – 7/31/2023
-

Lindsey House serves women with children who are experiencing situational homelessness. This program will provide a case manager to meet one-on-one for 1 hour weekly to educate women on financial literacy, offer referrals to existing community programs such as the Financial Empowerment Center (FEC), provide Chromebooks and other supplies needed for training, and coordinate and manage scholarship payments to partner organizations for career training in fields with more economic stability and/or mobility. From August 2022, 39 women and 73 children called Lindsey House home. All participants earned less than 60 percent of the Tulsa area medium income.

Evidence Based Practices: Lindsey House uses trauma-informed, gender responsive curriculum and wraparound support services.

Program Evaluation: Lindsey House uses routine evaluations, exit surveys, working to implement program evaluation recommendations for MPA cohort.

Measurement Tools: Lindsey House uses surveys, debt and credit reports, savings funds, etc.

Key Trends: Lindsey House consistently sees people stabilize their employment, reduce debt, have an emergency savings fund and learn to live within a budget.

LT OPERATING FOUNDATION [LTOF]

Project: Kitchen 66

- Funding: \$125,000.00
 - 2.32 Business Incubators and Start-Up or Expansion Assistance
 - Period of Performance: 11/1/2023 – 8/31/2024
-

Kitchen 66 (K66) contributes to Tulsa’s response to and recovery from the COVID-19 pandemic by decreasing barriers to success for more than 150 food entrepreneurs. The K66 program offers access to affordable commercial kitchen space, a 13-week business training program taught in both Spanish and English, as well as sales and distribution support through four pop-up sales channels (Kitchen 66 Takeover Cafe, Residency Cafe, Landmark Food Truck and General Store) located in Oklahoma’s only nonprofit food hall, Mother Road Market.

K66 equips food entrepreneurs with the knowledge and tools to create financial stability. K66’s dual language Launch Program is an incubator program designed to help entrepreneurs, especially in underrepresented communities, build, test and scale their ideas. A critical and unique benefit of the program is access to an established marketplace to test concepts with the public. K66’s commercial kitchen offers easy access to equipment that would otherwise be an excessive burden for a small business. The membership program’s success is reflected in a 92-percent increase in hours booked in the first quarter of 2023 over the first quarter of 2022. Evidence Based Practices: LTOF uses a lean startup model to explore entrepreneur’s value proposition, customers, and finances through formal training and pop-up sales opportunities.

Program Evaluation: LTOF collects data from participant surveys and sales channels to evaluate the programs.

Measurement Tools: LTOF utilizes pre and post program surveys to track the percentage of participants who agree with statements related to their business readiness

Key Trends: LTOF has observed the cyclical nature of food-based businesses makes for difficult revenue and cash flow planning in the months of December and January. Pre and post survey results from the December Lanza Program show that the partnership with Tulsa Economic Development Corporation Creative Capital is positive and the program’s ability to prepare business readiness is strong. January had a record number of Launch Program applications, indicating continued desire and need in the community for support for food-based entrepreneurs.

MEALS ON WHEELS OF METRO TULSA (MOWMT)

Project: Hunger Relief Program

- Funding: \$227,381.38
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 7/1/2021 – 6/30/2022
-

Meals on Wheels of Metro Tulsa, Inc. (MOWMT), provides services to seniors and people with disabilities that are consistently unable to cook or shop for themselves. They focus on clients with the greatest level of need and provide More Than a Meal™ (MTAM) services to support their health and independence in the community.

MOWMT proudly serves a diverse population, where most clients are nonwhite, 64 percent are seniors, and 36 percent have a disability. During this reporting period, MOWMT served 2,695 unduplicated clients in 37 Qualified Census Tracts in Tulsa and provided 77,341 home delivered meals and MTAM services. MTAM services included wellness checks, care coordination, home safety support, and pet care support to clients free of charge.

Key Trends: MOWMT services directly contributed to improved health for 90 percent of clients, adding further value to the community through the savings in healthcare-related expenses.

MEALS ON WHEELS OF METRO TULSA (MOWMT)

Project: Meals on Wheels Meal Delivery

- Funding: \$500,000.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 11/1/2023 – 8/31/2024
-

Meals on Wheels Metro Tulsa (MOWMT) contributes to Tulsa's response to and recovery from the COVID-19 pandemic by addressing food insecurity and isolation of the elderly and disabled homebound population. By providing resources, support, and innovative solutions, the project aims to help on average 900+ clients per month overcome pandemic-related challenges, ensuring their independence and fostering a strong foundation for recovery in the Tulsa community.

There are 117,260 individuals across Tulsa County who are food insecure—they do not have consistent access to food due to poverty and/or disabilities. For over 50 years MOWMT has been a valuable lifeline for seniors and disabled. This program is welcomed into the homes of Tulsa's most at-risk individuals with every meal delivery. Frequent in-home visits provide unique opportunities to meet nutritional needs, combat social isolation, address safety hazards, and provide caring contact. Clients say MOWMT helps make them feel more secure.

The Meals on Wheels Delivery program provides nutritious meals, wellness checks, and caring contact to elderly and disabled homebound individuals in Tulsa and the surrounding areas. In 2022, the program delivered 672,573 home delivered meals to 3,493 unduplicated clients.

Evidence Based Practices: Based on a study printed in The American Journal of Managed Care Volume 24, Number 6, home delivered meals help older adults maintain independence and remain in their homes longer by improving nutrition, diet quality and food insecurity.

Measurement Tools: MOWMT utilizes a delivery/client information system called ServTracker, and conducts yearly surveys for clients to self-report.

MENTAL HEALTH ASSOCIATION OF OKLAHOMA (MHAOK)

Project: Supported Employment for COVID-19 Recovery

- Funding: \$258,124.55
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 9/1/2021 – 11/30/2022
-

Mental Health Association of OK (MHAOK) is a nonprofit in Tulsa, OK aiming to improve service outcomes and expand the Supported Employment Program. From September 2021 to November 2022, MHAOK served 122 individuals with ARPA funding, all of which were living below the poverty line.

Based on the Individual Placement and Support (IPS) employment model, the program is twofold. Activities include services and support such as job development, job coaching, job placement, job counseling, and other vocational services and employer development to constantly increase placement opportunities. The goal of this program expansion is to prepare individuals to return to the workforce at a livable wage who suffered a loss of employment due to the pandemic.

This funding allowed MHAOK to expand staff, publicize the program and reach approximately 80 more individuals experiencing challenges becoming unemployed with the opportunity to obtain work at a sustainable wage, to learn the skills necessary to gain and retain their jobs, and become valuable assets to their employers. Additionally, MHAOK purchased two vehicles which allowed the program to provide individuals with transportation to interviews, tag agencies for IDs, the social security office, as well additional partnership opportunities with community businesses.

Employers will also benefit from having access to a pool of qualified candidates who have job coaches, to promote reliable and productive work habits. This expansion speaks directly to supporting Tulsans' personal and financial health, development, and resilience and enabling secure resumption of economic and community activity in the aftermath of the COVID-19 pandemic.

Evidence Based Practices: MHAOK utilized IPS, an evidence-based model for employment support to support underemployed individuals affected by the COVID-19 pandemic. IPS has been proven to yield positive outcomes for individuals with barriers to employment.

Program Evaluation: MHAOK team management conducted weekly clinical staff meetings to discuss outcomes, areas of improvement, successes, and number of job placements. In addition, data was compiled and reported back to quality assurance committees.

Measurement Tools: MHAOK measures outcomes by Job Placements.

Key Trends: From September 2021, MHAOK served 122 individuals and of those, 79 have gained employment.

MET CARES FOUNDATION

Project: LevelUp Tulsa

- Funding: \$136,260.22
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 9/1/2021 – 11/30/2022
-

The LevelUp Tulsa initiative is a continuation of an effort from The Met Cares Foundation to expand access to upward economic mobility to families across North Tulsa struggling with poverty. The initiative provides parents across North Tulsa with fixed, weekly stipends to take career training courses from partner organizations (including Tulsa Community WorkAdvance, Health and Safety Education Consultants, Goodwill Industries and others).

These stipends alleviate financial barriers to access by supplementing needed income which may be lost by taking time off from work to attend training. These parents are supported to and through job placement, with many immediately entering new jobs making at least \$3-\$5 more an hour than they were before becoming a LevelUp participant. At 40 hours a week over the course of a year, this translates to increased annual earnings of approximately \$6,000-\$10,000 (or more) per participant. From September 2021, 43 unduplicated participants were served with 40 participants falling below the poverty level and 3 participants earning less than 60 percent of the Tulsa median income. Thirty-seven participants graduated, 26 obtained employment, and 22 received a pay increase after completing the training program.

Key Trends: Increase in wages helps improve financial wellness and raise families out of poverty. ARPA grant funding ensures the continuation of this initiative and financially supports dozens of parents in completing job training and placement between September 1, 2021, and November 30, 2022.

MODUS

Project: Modus – Access to Community Services through Equitable Transportation Services

- Funding: \$90,952.55
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 7/1/2021 – 6/30/2022
-

During the COVID-19 pandemic, lack of transportation to essential services or the inability to get to a vaccination site can mean the difference between life and death. Modus is the only nonprofit in Tulsa (and the nation) that exists solely to provide access to the social services provided by nonprofit organizations, remove obstacles for those who experience transportation vulnerability, and reduce costs of transportation for nonprofit organizations. Because of this, it is essential that Modus use its expertise and programming to support the resiliency of Tulsa and its citizens by increasing access to essential services and vaccinations. To accomplish this, Modus, in coordination with community partners, provides transportation to essential services and vaccination sites for those without access to reliable, quality transportation. Modus believes that equitable access to safe and reliable transportation can be the difference between getting a job, getting to that appointment, reuniting with family, and just getting back to the community that defined us before this pandemic changed everything.

Modus, Inc is a nonprofit located in Tulsa aiming to improve services outcomes. From September 2021, Modus served 313 individuals in 53 Qualified Census Tracts with ARPA funding and worked with 305 partners.

Evidence Based Practices: Modus used a cohort study.

Program Evaluation: Modus utilized ride and Client Data.

Measurement Tools: Modus measures outcomes with ride management software.

MYHEALTH ACCESS NETWORK

Project: MyHealth CARES COVID Assistance Project

- Funding: \$64,803.50
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 9/1/2021 – 2/28/2023
-

MyHealth Access Network, Inc. is a nonprofit located in Tulsa, OK, aiming to improve Tulsans' access to social services as well as an understanding of community social needs. From September 2021 through February 2023, they have served over 56,000 individuals with ARPA funding. MyHealth provided 11,049 Community Resource Referrals and 524 participants qualified for Navigation. One hundred percent of people who reported a need have been given a Community Resource Summary.

Evidence Based Practices: As an expansion of an existing program, Accountable Health Communities, funded by Center for Medicare and Medicaid Services, MyHealth uses an evidence-based screening tool to screen Tulsans for social needs in clinical settings (such as clinics, urgent cares, and emergency departments) and then provide referrals to social service agencies in their area for food, housing, utility assistance, transportation, and interpersonal violence. Uninsured Tulsans who report social needs are also offered navigation services from Community Health Workers at the Tulsa Health Department.

Program Evaluation: MyHealth regularly reports project outcomes and metrics to key stakeholders. Over 35,000 have responded to screenings, over 6,900 have received resource referrals, and over 138 have opted into and received navigation services.

Measurement Tools: Screenings are offered to people who show up for care at clinical sites for two large Tulsa Health Systems.

Key Trends: MyHealth noticed the key trends of an average social need rate of 20 percent with food being the highest reported need (followed by housing, utility assistance, transportation, and then interpersonal violence).

NEIGHBORS ALONG THE LINE

Project: Neighbors Food Pantry Program

- Funding: \$27,000.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 11/1/2021 – 10/31/2022
-

Neighbors Along the Line is a nonprofit in Tulsa aiming to improve services outcomes. The goal of the Neighbors Food Pantry Program is to address hunger and food insecurity issues in the Charles Page neighborhood by providing food assistance to underserved individuals and families. The elevated levels of food insecurity experienced by these neighbors have compounding effects on their ability to lift themselves from poverty.

From November 1, 2021, to December 31, 2022, this program served 79,100 pounds of food to 769 individuals with ARPA funding. Neighbors Along the Line used evidence-based practices such as having consistent pantry times, offering fresh whole foods, and being centrally located for families that struggle with transportation. Capital expenditures were used to purchase additional refrigerated units to expand the pantry's cold storage capacity by over 50 percent.

The COVID-19 pandemic is exacerbating the challenges facing those living in an underserved community, making the need for more food help increasingly vital. By continuing the food pantry program, Neighbors Along the Line has further increased the food security of their low-income neighbors. Success is directly correlated with the number of families and individuals served and the number of pounds of food distributed as it relates to the client's ability to prepare meals with food from the pantry.

Evidence Based Practices: Neighbors Along the Line offers consistent pantry times, fresh whole foods, and a central location for families that struggle with transportation. This is what has added value to the lives of those that we serve.

Program Evaluation: Neighbors Along the Line use the healthy pantry assessment tool to evaluate the program.

Measurement Tools: Neighbors Along the Line utilize AssistOK as a part of the pantry data management and measurement tools.

Key Trends: Neighbors Along the Line is seeing more families access the program, and as a result, changing economic factors.

NEW HOPE OKLAHOMA

Project: After School Programs for the Children of Incarcerated

- Funding: \$21,931.38
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 10/1/2021 – 9/30/2022
-

New Hope Oklahoma, Inc. is a nonprofit located in Tulsa aiming to improve justice outcomes for children of the incarcerated. Children of prisoners already face immense risks when compared with their matched peers, and they are now disproportionately affected by the ongoing COVID-19 pandemic. This program focuses on social and emotional outcomes and improving the overall mental health of our clients during this difficult time.

Dedicated to providing services to children enduring the emotional and developmental hardship of having a parent in prison, all programs are offered at no cost to qualifying families. Despite unprecedented circumstances in the 28th year of serving children of incarcerated parents, New Hope have pivoted to meet the individual and collective needs of our young people.

Since October 1, 2021, New Hope has served 27 new youth and their respective families from four different Qualified Census Tracts for a total of 1,812 program contact hours with ARPA funding. New Hope expects to continue to increase the number of new individuals served by September 30, 2022.

Evidence Based Practices: New Hope hired highly qualified site leaders and utilizes a research-based curriculum.

Program Evaluation: New Hope utilizes quantitative and qualitative methods in program evaluation.

Measurement Tools: New Hope measures program attendance, program contact hours, surveys of youth, caregivers and site partners.

Key Trends: Over the course of the grant cycle, New Hope saw 75 percent of new program sites increase enrollment from 15 to 27 during the grant. In the 25 percent of sites that did not increase, enrollment remained steady. This grant has provided New Hope an opportunity to rethink minimum enrollment requirements for future sites and has helped in thinking about how to allocate site led staff to support clients. At all program sites, they saw a consistent average attendance of 87.6 percent during the months that site-based services were offered, demonstrating that clients were consistently engaged and returning for social-emotional support services. Client contact hours and client caregiver/case management hours per week remained steady and continued to increase, nearly doubling, as enrollment increased. Of the new sites opened with the use of grants funds, all remained open after the grant cycle ended and are continuing to see increased enrollment.

NEWVIEW OKLAHOMA [NVO]

Project: Rehabilitation for Tulsans with Vision Impairment

- Funding: \$29,340.57
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 7/1/2021 – 12/31/2022
-

NewView Oklahoma, Inc. (NVO) is a nonprofit located in Tulsa that seeks to empower individuals who are blind or have low vision, maximizing their opportunities for independence through all stages of life. This grant covers the cost of adaptive equipment needed by low-income and uninsured Tulsa Clients. From July 2022, NVO has served 25 low-income older participants with services or equipment.

Evidence Based Practices: NVO provides specialized medical vision rehabilitation. Providers are low vision certified. NVO utilizes evidence-based practices within the fields of optometry, occupational therapy, and assistive technology.

Program Evaluation: Pre and post tests and evaluations are conducted by all providers.

Measurement Tools: Measurement tools vary per patient and are based on improvement outcomes related to the patient's individual care plan. Measurement areas are daily living, safety, and use of functional vision.

Key Trends: Key trends in NVO services include addressing the most urgent barriers to service. The two most relevant barriers would be the inability to pay for needed equipment and lack of access to transportation to our clinic.

NEWVIEW OKLAHOMA [NVO]

Project: Empowering the City of Tulsa with Expanded Awareness and Access to Specialized Low-Vision Rehabilitation

- Funding: \$160,000.00
 - 1.14 Other Public Health Services
 - Period of Performance: 11/1/2023 – 8/31/2024
-

NewView Oklahoma (NVO) contributes to the City of Tulsa’s response to and recovery from the COVID-19 pandemic by providing specialized low-vision (LV) services to underserved Tulsans who are experiencing blindness or uncorrectable vision loss. Due to a lack of accessibility, many people experiencing blindness are left behind and struggle to remain independent in their homes, jobs, and engage in a sighted world. This project aims to fill the gap in providing services by expanding our service capacity with an additional vision lane, as well as providing scholarships for equipment for those in need. As the only provider of comprehensive specialized vision-loss rehabilitation services in Oklahoma, NVO will also be able to expand awareness about the provided services and promote self-advocacy so that Tulsans experiencing blindness or vision loss can thrive.

This project will get more LV services to underserved LV Tulsans to improve their quality of life at home and in the community. With this ARPA funding, NVO will amplify understanding of LV services with targeted awareness campaigns. Also, funding will finish a third exam room at NVO’s LV clinic and modify the clinic for increased efficiency to meet the rising post pandemic needs of LV Tulsans. Lastly, the project will provide portable equipment for optometry and rehab services during in-home visits, and put adaptive equipment in the hands of Tulsans, at no charge.

NVO will empower low-vision and blind (LV/B) Tulsans with expanded awareness and education to connect them with essential LV optometry exams, rehab, and transformative adaptive equipment, improving Tulsans’ quality of life by 78 percent.

Evidence Based Practices: NVO is the only provider of comprehensive LV services in Oklahoma, and services are accredited by the Association for Education and Rehabilitation of the Blind and Visually Impaired. Maintaining this accreditation means adhering to rigorous standards and evidence-based interventions. A Self-Report Assessment of Functional Visual Performance (SRAFVP) evaluates a client’s pre-service functionality. Based on this information, a personalized treatment and education program is developed for each client, and initial, intermediate, and long-term goals are determined. Benchmarks are set to track client progress. At discharge, the SRAFVP is issued again as an indicator of patient outcomes.

Program Evaluation: For the awareness campaigns, NVO will track campaign reach, event attendance, engagement at grassroots community events, and the number of patient and physician referrals received during the life of each campaign.

- NVO’s Comprehensive LV Rehabilitation Services aims to help clients achieve their highest level of independence. All patients served will be asked to participate in a health outcome survey that will measure: an individual’s comfort level in self-managing medications, an individual’s confidence in navigating their home alone, a fall risk assessment, improved quality of life, increased confidence from caregivers (an indicator of nursing home diversions), and reduced feelings of depression.
- Inventory of scholarship equipment will be tracked accurately to ensure how many and what type of equipment is deployed to LV Tulsans.

Measurement Tools: NVO will utilize a Health Outcomes Survey to track outcomes on client health.

Key Trends: According to VisionServe Alliance 2022, the rate for vision impairment in Tulsa County is an average of 3.15 percent. Tulsa’s population is estimated at 412,000, indicating approximately 13,000 Tulsans have vision loss. These eye conditions are not correctable with medication, glasses, or surgery and diminish independence and quality of life. An average of 39 percent of NVO clients are low-to-moderate income, making less than \$33,000 annually, and do not have insurance to cover costs of advanced LV rehab.

OKLAHOMA MOTHERS’ MILK BANK [OMMB]

Project: Oklahoma Mothers’ Milk Bank Support for Tulsa Milk Donors

- Funding: \$44,060.82
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 1/1/2022 – 12/31/2022
-

The Oklahoma Mothers’ Milk Bank (OMMB) is a nonprofit located in Oklahoma City aiming to improve services in the Tulsa area by providing safe, pasteurized donor human milk (PDHM) to hospitals and outpatient babies. OMMB screens healthy breastfeeding mothers with healthy babies and extra milk and approves them as milk donors. They then deliver their frozen milk to OMMB depots in Tulsa.

Breastfeeding support, particularly in African American communities, has also declined due to lack of in-person lactation consults and support groups. This project expands depots in the Tulsa area with emphasis on proximity to underserved populations, and provides virtual support groups for Tulsa milk donors, with a focus on African-American breastfeeding mothers and Tulsa area bereaved donors.

From January 1, 2022, to December 31, 2022, OMMB approved 49 Tulsa donors, dispensed 39,173 ounces of pasteurized human milk to Tulsa hospitals and outpatients, and opened two milk depots in Tulsa. OMMB also purchased a cargo van with ARPA funding and hired a new staff member to office and work in Tulsa who will start summer of 2022.

Evidence Based Practices: OMMB complies with the evidence-based standards set by the Human Milk Banking Association of North America for the operation of a nonprofit donor human milk bank.

Program Evaluation: OMMB monitors increases in donors in Tulsa area, number of African American breastfeeding mothers attending Tulsa support group.

Measurement Tools: OMMB records donors approved, ounces of donor milk pasteurized and dispensed, and the number of milk depots in the Tulsa area.

OKLAHOMA PROJECT WOMAN [OPW]

Project: Breast Healthcare for the Uninsured

- Funding: \$40,000.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 7/1/2021 – 6/30/2022
-

Oklahoma Project Woman (OPW) is a statewide nonprofit agency that provides access to free mammograms, biopsies and surgeries for women and men with no health insurance and limited financial resources. Oklahoma Project Woman is built on the belief that the early detection of breast cancer requires access to screening, follow up, and timely and appropriate evaluation of symptoms.

OPW serves people of all ages with a primary focus on women 40 years and older, who possess income levels that are no more than 185 percent of the poverty level. These women do not have private health insurance, Medicare, or Medicaid.

These funds were used to provide free breast healthcare for uninsured individuals. Some of these ladies had delayed their breast healthcare due to COVID-19, while others lost their job and health insurance during the pandemic. From July 2021 OPW was able to provide mammograms, diagnostic procedures, and/or surgeries for 266 uninsured women living below the poverty line. This included 132 mammogram screenings, 107 ultrasounds, 76 diagnostic mammograms, and 257 coupons redeemed per origination point. Without OPW, these individuals would have had no other way to access this life saving care.

Evidence Based Practices: OPW practices removing the financial barrier and working with safety-net clinics that have established relationships with the uninsured community.

Program Evaluation: OPW tracks demographic information as well as the type of care (screening versus diagnostic) needed by every patient.

Measurement Tools: OPW measures the number of individuals that receive access to care and what care they receive.

Key Trends: The key trend OPW is watching is that more patients postponed screening during COVID-19 and now needed diagnostic care.

OKLAHOMA UNITED METHODIST CIRCLE OF CARE

Project: Foster Family Supports

- Funding: \$9,977.70
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 7/1/2021 – 12/31/2022
-

Oklahoma United Methodist Circle of Care is a nonprofit located in Tulsa aiming to improve economic opportunity outcomes for foster families in the City of Tulsa. As the largest private provider of foster care services in the state of Oklahoma, Oklahoma United Methodist Circle of Care maintains an agency-wide ethic of going above and beyond for the foster families we serve. This has never been truer than in 2021, as the program's clients have faced what is easily the most difficult year of providing foster services in the history of our program. Besides the regular challenges all families have faced during this crisis—disruption of school routines, loss of

employment, health concerns—foster families have also faced added challenges such as slow-downs in the court system meaning longer placements for children. The challenges faced by all parents during the COVID-19 pandemic have contributed to a 30-percent increase in foster care placements through the agency across the state and a 34-percent increase in the number of foster placements in Tulsa County.

From July 1, 2021, to December 31, 2022, the program served 89 individuals, with 10 families receiving financial support to purchase required technology for online learning or to receive tutoring for struggling students.

Evidence Based Practices: Circle of Care uses evidence-based practices, based on the Oklahoma Department of Human Services rules for foster parent recruitment, certification, training, and support.

Program Evaluation: Circle of Care tracks foster placement stability as well as foster parent retention numbers annually.

Measurement Tools: Circle of Care outcomes utilizing data from their online database on the Extended Reach platform, as well as conducting an annual foster parent survey.

Key Trends: Foster placement stability has decreased in years since the COVID-19 pandemic. Foster families report support provided through the Circle of Care foster program improves their ability to maintain home stability and their desire to continue fostering.

OKLAHOMANS FOR EQUALITY (OKEQ)

Project: Equality Business Alliance and Emerging Business Support

- Funding: \$1,890.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 3/1/2022 – 2/28/2023
-

Oklahomans for Equality (OkEq) seeks equal rights for LGBTQ+ individuals and families through intersectional advocacy, education, programs and alliances. They are located in a Qualified Census Tract aimed to improve outcomes for LGBTQ+ businesses.

The Equality Business Alliance: New and Emerging Business Support offers free membership in the Alliance and free development of graphics, videos, and marketing materials for at least 25 new and emerging businesses. Inclusion of these new members in monthly collaborations with existing members helps market their businesses and expand their knowledge through peer mentorship. Additional services offered to participants include mental health counseling, Life Counseling, targeted referrals for business or personal needs and use of the CyberCenter.

Key Trends: Noticeable trends in tracking the data for their program include an increase in membership in the Business Alliance, even by those who do not need the additional services offered. It is creating an ecosystem of support for the intended beneficiaries of this program. OkEq is confident that this program's impact will become stronger over time.

ONE HOPE TULSA

Project: One Hope Sports and Arts Clinics

- Funding: \$32,778.71
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 7/1/2021 – 9/30/2022
-

One Hope Tulsa has impacted the lives and well-being of 524 kids in the community by greatly expanding their repertoire of fun, educational, and enriching experiences. Over 300 participants resided in households that earned less than 60 percent of the Tulsa Area Median Income, with 219 participants residing in households below the poverty line. One Hope was able to take at-risk after school kids on field trips to places like the Tulsa Zoo, The Discovery Lab, a Christmas Carol production, and more. One Hope also introduced kids to extracurricular activities (many fine arts and sports) and then supplied them with take-home supplies to continue the learning beyond the program.

Funding also went to community projects to improve the community the after-school kids live in. One Hope helped improve the lives of the kids on their turf through enhancing basketball courts at local apartment complexes, installing picnic tables to create more communal space, planting small fruit gardens, and more. This project has greatly expanded the impact of One Hope's after-school program to better prepare kids for their future.

Evidence Based Practices: Kids with behavioral issues were referred to Care Groups, a program focused on mentorship and Social/Emotional Learning. Several dozen of the most trauma-impacted kids learned how to regulate their body, respect the bodies and emotions of others, and accept direction from safe authority figures.

OPERATION HOPE PRISON MINISTRY [OHPM]

Project: "Better than Ever" – Turning Obstacles into Opportunities

- Funding: \$89,780.33
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 7/1/2021 – 1/31/2023
-

Due to COVID-19, recently incarcerated individuals face increased obstacles in navigating and obtaining new employment and housing. To reduce recidivism, Operation Hope Prison Ministry (OHPM) expanded its intake services to Tulsa-bound inmates within one-year of their release from 25 Oklahoma Correctional Facilities by establishing a professional Re-Entry Department. This service provided a higher level of client advocacy by contacting employers, connecting employers with state and federal benefits, incorporating vocational rehabilitation assessments, pre-employment costs, mental health services, and job coaching.

As a result of this addition, OHPM increased those served by 200 percent (from 507 to 1,434) and was able to establish new collaborative relationships with an additional 21 Tulsa Service providers. OHPM increased the number of "Second Chance Employers" in their database by 66 percent. Additionally, OHPM served 2,015 participants, with 100 percent of participants placed in high-risk housing, 14 receiving scholarships for emergency housing, 169 participants enrolled in training, and 100 percent of participants obtaining employment.

OHPM also developed an online application for clients and offered trauma counselling and Life Skills Coaching to clients for the first time. Funding also helped provide emergency housing stability services.

Program Evaluation: OHPM conducted a program evaluation through several different points in the program. From July 1, 2021, OPHM conducted phone interviews following initial intake with the agency. In May 2022, OHPM conducted a brief written survey from clients and other providers at Board lunch. From July 1, 2022, to January 31, 2023, OHPM conducted phone interviews with clients following initial intake, questions included: safe housing, employment, transportation; as well as needed medical, mental health, legal, family or education assistance.

Measurement Tools: OHPM measured outcomes with follow-up phone interviews.

Key Trends: OHPM noticed several trends. First, 99 percent of justice-involved individuals served by OHPM's reentry department are below federal poverty level. Second, several key trends that increased from the previous year (reentry clients at 44 percent; clients with sex offense at 35 percent; women at 75 percent; and clients served through CEO partnership at 289 percent). Lastly, OHPM received the following trends from follow-up responses of clients served during July 1, 2022, to January 31, 2023: 58 percent of clients were employed; 7 percent were Retired / SSI benefits; 15 percent were in training; 20 percent were unemployed.

PARENT CHILD CENTER OF TULSA (PCCT)

Project: Parent Child Center of Tulsa's Child and Family Therapy

- Funding: \$40,000.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 7/1/2021 – 6/30/2022
-

The Parent Child Center of Tulsa's (PCCT) Therapy program for abused and neglected children offered robust services over the past year with assistance from the City of Tulsa through ARPA funding. PCCT anticipated an increase in referrals due to the stress the pandemic caused for families and created a plan to meet this need. They ensured staff were fully trained in multiple treatment methods so they could serve more clients and we strengthened the referral relationship with The Oklahoma Department of Human Services, their largest referral source.

In addition to serving nearly 900 clients, PCCT provided 40 community/professional training courses so others would have the skills necessary to work with traumatized children.

Evidence Based Practices: PCCT provided treatment specifically designed for infants and children who experienced maltreatment including emotional, physical, and sexual abuse, neglect, or other trauma related to domestic adversity. Safe family members (grandparents, foster parents, nonoffending parents) were included in child treatment sessions so they could be an active part of the healing process, and provided treatment for parents requiring help with emotional regulation and nurturing skills so they could become healthier caregivers.

Key Trends: PCCT saw an overall 8-percent increase in referrals for therapy.

PARENT CHILD CENTER OF TULSA (PCCT)

Project: Tulsa Safe Babies Court Team and PCCT Mental Health Support

- Funding: \$180,000.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 11/1/2023 – 8/31/2024
-

The Parent Child Center of Tulsa (PCCT) supports Tulsa's recovery from pandemic-related challenges by strengthening community collaborations and providing resources, support, and evidence-based treatment to children and families in the child welfare and court systems. From November 1, 2023, to June 30, 2024, Safe Babies Court Team (SBCT) has served 45 infants, toddlers and caregivers and held 77 professional trainings and consultations, providing therapy services to strengthen the parent-child relationship and restore children's overall health and daily functions.

Evidence Based Practices: PCCT utilizes several different EBP methods depending on the age and specific needs of the child, including Child Parent Psychotherapy (CPP), Parent-Child Interaction Therapy (PCIT), Trauma-Focused Cognitive Behavior Therapy, and Attachment Bio-Behavioral Catch-up (ABC) Model.

Program Evaluation: Performance measures for collaboration include outcomes related to therapy for children moving through the court system including decreases in trauma, increases in hope, and improvements in parent-child relationships.

SBCT outcomes related to program goals include decreases in time spent in foster care, decreases in foster care placements, number of children receiving therapy, number of professionals trained in best practices for working with traumatized children.

Measurement Tools: Adult Adolescent Parenting Inventory (AAPI) is designed to assess the parenting and child rearing attitudes of parents. AAPI is normed to the known parenting and child rearing behaviors of abusive parents and provides a clinical assessment of high, moderate, and low risk for child maltreatment.

The Circle of Security Participant (COSP) Survey is a post reflection survey completed by clients at the end of the program that works to demonstrate improved parent-child attachment, increased parental reflection and perspective taking, increased emotional regulation skills, and increased skill in choosing positive, safe, secure caregiving practices. In addition, a nine-item HOPE SCALE is used as a behavioral observation measure of hope for both the parent and child. The target of this assessment is the level of hope the parent demonstrates toward relationship with the child as well as the hope the child demonstrates with the parent. Higher scores represent higher hope for a relationship. The Child Therapy Discharge Evaluation Form examines the changes pre to post treatment within the parent-child dyad across four domains: symptom reduction, relationship safety, parent-child relationship, and developmental trajectory. We utilize a wide variety of other clinical assessments based on the treatment modality and the needs of the individual child/family.

Key Trends: PCCT has seen an increase in the complexity of the families referred for services as the majority are presenting with caregivers who are experiencing more significant issues with cognitive and/or developmental delays, substance use, interpersonal violence, low to no income, difficulty finding and maintaining employment, lack of transportation, and lack of external supports. We have also seen an increase of children with significant externalizing behaviors (ex.: screaming, hitting, kicking, throwing, and biting) that often results in the child getting kicked out of daycares and, at times, being at risk of losing their out-of-home placement and also elevating overall caregiver stress.

PATHWAYS ADULT LEARNING CENTER

Project: Expanding Day Services for Adults with Intellectual and Developmental Disabilities

- Funding: \$41,757.85
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 1/1/2022 – 3/31/2023
-

Pathways Adult Learning Center, Inc. is a nonprofit located in Tulsa aiming to improve education outcomes. This organization serves individuals 18 and older, with intellectual and developmental disabilities. This population is susceptible to COVID-19, faces challenges with mitigation measures, and their support systems have incurred economic hardships.

Pathways provided six full scholarships to participants offering between 36–40 weekly hours of curriculum depending on capacity and the student’s chosen method of programming. Pathways is expanding their current services so that families have the choice to return to in-person programming or continue with virtual programming, depending on their need.

Program Evaluation: Pathways performed a program evaluation and utilized weekly enrichment classes to further educate adults with intellectual and developmental disabilities from low-income families through the provision of full scholarships.

Measurement Tools: Pathways measured outcomes through attendance hours and academic assessment.

PLANNED PARENTHOOD GREAT PLAINS (PPGP)

Project: Supplementing Public Health Resources During a Health Crisis

- Funding: \$20,939.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 7/1/2021 – 6/30/2022
-

Planned Parenthood of Arkansas and Eastern Oklahoma is a nonprofit healthcare provider located in Tulsa, OK. They have served the region for over 80 years and are a source of healthcare, information, and education in reproductive health, whose primary goal is to improve public health outcomes.

As many of the public health resources in the community have been redirected to combat the COVID-19 pandemic, patients seeking care for other services traditionally offered by community health organizations, such as sexually transmitted disease and infections (STD/STI) testing and treatment, have encountered new obstacles to getting care. This project provides no-cost (to patient) STI testing and any additional exams or necessary follow-up to 100 uninsured Tulsan patients. More specifically, Planned Parenthood Great Plains (PPGP) provides eligible patients:

1. early detection of STIs,
2. connection to follow-up treatment resources, and
3. education about safer sex practices and regular preventive care.

PPGP works with community partner organizations to recruit potential participants to this no-cost, safe, and nonjudgmental sexual health service. The impact of these comprehensive visits is direct, and the goal is clear: to test and treat patients needing STI care and create a path to prevention in the future. Ultimately, the goal is to maintain a healthy Tulsa community.

From July 1, 2021, to June 30, 2022, PPGP served 99 individuals with \$20,939.00 from ARPA funding by providing no-cost STI testing and treatment—436 individuals were screened, and 10 eligible individuals were referred to follow-up treatment or resources.

Evidence Based Practices: PPGP uses evidence-based practices such as Center for Disease Control guidelines to test and treat STIs and have measured outcomes through medical visits and interviews with patients.

Program Evaluation: PPGP utilized unduplicated patient numbers and patient demographics data to monitor the program's progress and who benefited.

Measurement Tools: PPGP measures outcomes with medical visits and interviews with patients.

Key Trends: The main key trend noticed by PPGP is that more uninsured patients were able to be tested and treated for STIs than before the project began.

RESONANCE CENTER FOR WOMEN

Project: Social Enterprise Expansion

- Funding: \$30,800.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 7/1/2021 – 6/30/2022
-

Resonance Center for Women, Inc. is a nonprofit located in Tulsa with a social enterprise operation aiming to improve the outcomes of women returning from prison. It helps justice-involved women rebuild their lives and create a new future. Resonance's portfolio of services includes intensive outpatient addiction treatment in lieu of incarceration, reentry services to help women successfully release from prison and get back on their feet, and transitional housing and employment through Take 2: A Resonance Café.

Take 2 is a workforce social enterprise for women needing immediate employment upon release from prison. Take 2 offers on-the-job training and a stable work and living environment, enabling them to establish a positive work history and improve life and work skills during their first 6 months outside prison walls. Take 2 is a cafe located in downtown Tulsa and, like many restaurants during the COVID-19 pandemic, has struggled financially while so many downtown businesses have kept their employees working from home. But keeping the doors open is critical, as Resonance provided more than just a delicious lunch to Tulsans—they provided women released from prison a pathway to a better life and to becoming a productive citizen.

To expand offerings and provide additional work hours for clients who live and work at Take 2 and in the new transitional living facility, Resonance House, Resonance is branching out to begin offering premade soup packets, herb rubs, and dips. The additional products will provide more skills training for transitional resident clients and supplemental income for the restaurant to help keep the doors open. Products will be sold at the restaurant, local establishments, and at local farmer's markets.

From July 1, 2021, to June 30, 2022, Resonance served 36 individuals with \$30,800 from ARPA funding with 26 of those participants obtaining employment and active in Peer Mentoring through Resonance.

Evidence Based Practices: Resonance uses evidence-based practices such as a cohort study.

Program Evaluation: Resonance performed a program evaluation using surveys and data.

Measurement Tools: Resonance measures outcomes with surveys, data collection, and interviews.

Key Trends: Resonance has noticed key trends such as women having more success seeking employment when they have participated in Resonance programming.

RESONANCE CENTER FOR WOMEN

Project: Prison-To-Community Reentry Services

- Funding: \$55,000.00
- 2.34 Assistance to Impacted Nonprofit Organizations
- Period of Performance: 11/1/2023 – 8/31/2024

Resonance Center for Women’s Prison-to-Community Reentry Services program contributes to Tulsa’s COVID-19 recovery by addressing the needs of women transitioning to the Tulsa community from incarceration. The program provides comprehensive pre and post release support including case management, job readiness, addiction recovery treatment, transportation, mentorship, and transitional housing. Utilizing evidence-based practices, Resonance has helped 76 clients to-date achieve long-term sobriety, stable employment, and safe housing while measuring success through the OKARR Certification checklist and inspections. As of June 30, 2024, 55 participants have maintained housing and 53 have maintained employment for 3+ months after being released from prison.

Evidence Based Practices: Prerelease clients are offered evidence-based approved programs. Post release clients are provided with evidence-based programming and OKARR approved housing opportunities.

Program Evaluation: Yearly certification and training.

Measurement Tools: OKARR Certification checklist and inspection

RESTORATION COLLECTIVE (RCI)

Project: Tulsa Urban Farm and Food Incubator

- Funding: \$83,320.53
- 2.34 Assistance to Impacted Nonprofit Organizations
- Period of Performance: 11/1/2021 – 03/31/2023

The Restoration Collective, Inc. (RCI) is a community-based nonprofit organization in North Tulsa. RCI’s Tulsa Farm & Food Incubator (TUFFI) project is working to expand small scale entrepreneurial businesses and increase job skills training outcomes.

From November 1, 2021, to date, RCI has served 50 project participants. The project leverages multiple community partnerships with Tulsa Public Schools, John 3:16 Refuge, Fresh RX, Healthy Corner Store Initiative, and Stone Soup Community Venture. ARPA funds will be used to establish a farm shed and outdoor classroom at Emerson School Farm and to create a commercial teaching kitchen at the Joinery—both projects are located in North Tulsa.

Evidence Based Practices: RCI utilized Market Farming Immersion (MFI) Agricultural Curriculum, field trip records, class presentations, farming demonstrations, guest lecturers, education on federal USDA Good Agricultural Practices (GAP) standards.

Program Evaluation: RCI recorded class attendance, service-learning hours worked, agricultural or food-related employment of students upon completion of the MFI classes. In the 2023 cohort, 14 students passed and graduated; the 2023 MFI classes ended on June 2, 2023. In the 2022 student cohort, 10 students passed and graduated.

Measurement Tools: Project outcome measurements included amounts of vegetable produce harvested, types of value-added foods produced, pre and post knowledge tests, and attendance records.

Key Trends: The TUFFI project is supported by a number of key trends, including growing consumer interest in healthy, locally grown and produced food, food as medicine, community gardening and COVID-19 era new job skills training opportunities.

SOUTH TULSA COMMUNITY HOUSE (STCH)

Project: Expanded Community Engagement, Improvement and Capacity Strengthening

- Funding: \$383,039.26
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 9/1/2021 – 8/31/2024
-

South Peoria Neighborhood Connection Foundation dba South Tulsa Community House plays a vital role in Tulsa's efforts to respond to and recover from the COVID-19 pandemic by tackling poverty and food insecurity. By providing direct food support and hygiene supplies, the initiative has aided over 6,119 unduplicated clients in overcoming pandemic-related difficulties, promoting their independence, and strengthening the foundation for recovery within the Tulsa community.

South Tulsa Community House (STCH) is a nonprofit social service agency where the mission is to empower individuals and families by reducing hunger, combating poverty, and providing a Pathway to Empowerment to improve lives through direct services and collaborations. Serving the Riverwood Community, which includes the 61st and Peoria quadrant, the community, of extremely low income and high poverty, has seen a significant increase in demand for food and non-food provisions due to COVID-19.

ARPA funding has allowed STCH to increase the quantity of food servings from five meals per family to ten and hire a Community Engagement Coordinator (CEC).

Measurement Tools: Surveys and client satisfaction were measured.

Key Trends: Loss of income and disability were the top reasons individuals stated they were food insecure. As a result of the strategic outreach efforts by the CEC, STCH has seen a 72-percent increase in the number of clients served monthly, a trend that STCH believes will continue to increase.

SURAYYA ANNE FOUNDATION

Project: Assisting Families and Individuals in Crises

- Funding: \$38,517.78
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 7/1/2021 – 6/30/2022
-

Surayya Anne Foundation, Inc. is a nonprofit located in Tulsa, OK aiming to improve housing outcomes. The organization has been providing long-term, on-site housing, emergency housing, eviction prevention, utility bill assistance, food, clothing, medical and transportation assistance, and case management to a culturally diverse and vulnerable population in Tulsa since 2007. They have stepped up these efforts in response to the COVID-19 crisis.

From July 1, 2021, to June 30, 2022, they have served 95 individuals with ARPA funding.

Evidence Based Practices: Evidence-based practices supported by Tulsa's A Way Home for Tulsa guidelines were used.

Program Evaluation: They reviewed their program with regular staff meetings and plan to invite a representative from Housing Solutions for a site visit to go over their policies and procedures.

Measurement Tools: HMIS was used to measure outcomes.

TERENCE CRUTCHER FOUNDATION

Project: Project TEACH

- Funding: \$17,776.08
 - 2.24 Addressing Educational Disparities: Aid to High-Poverty Districts
 - Period of Performance: 6/1/2022 – 5/31/2023
-

The Terence Crutcher Foundation piloted a program serving rising second- and third-grade North Tulsa students with reading, mental health, arts and yoga programming. They qualified recipients for Project TEACH if they were a rising second or third grader with Tier 2 or Tier 3 NWEA MAP (Measures of Academic Progress) test scores, partnered with OSU-Tulsa to provide facilities for program, hired qualified educators to administer high-dosage evidence-based curriculum, coordinated trauma-informed mental health resources for students, and provided meals, supplies, and necessary technology.

Evidence Based Practices: Project TEACH utilized high dosage tutoring.

Program Evaluation: Pre and post reading and literacy assessments were used.

Measurement Tools: Project TEACH utilized the S.P.I.R.E Reading Curriculum.

Key Trends: They have noticed key trends such as 20 percent of scholars raising an entire reading level and all scholars collectively improving word decoding skills by 20 percent. One hundred percent of Project TEACH educators reported seeing significant growth in students reading abilities and self-confidence.

TERENCE CRUTCHER FOUNDATION

Project: North Pointe Community Center

- Funding: \$481,201.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 11/1/2023 – 10/31/2024
-

The Terence Crutcher Foundation's Greenwood North at North Pointe program will help to lessen many of the devastating effects of the pandemic on the Tulsa community by providing opportunities for youth, hosting farmer's markets, increasing access to mental health supports, uplifting local businesses and economic services, providing broadband internet, and more. By providing resources, support, and innovative solutions, the project aims to help over 25,000 clients overcome pandemic-related challenges, ensuring their independence and fostering a strong foundation for recovery in the Tulsa community.

To ensure the health and safety of community members affected by COVID-19, the Terence Crutcher Foundation is replacing the HVAC systems at North Pointe, a community hub that will increase North Tulsa's access to comprehensive services, programs, businesses, and supports.

Evidence Based Practices: Terence Crutcher Foundation implements high dosage tutoring and wraparound support in their youth programs to improve academic performance and reduce achievement gaps. Positive peer relationships, mentoring, training, and leadership development empower youth in their future endeavors.

To address mental health needs, Terence Crutcher employs collective impact and coalition building approaches. Evidence-based therapies such as Internal Family Systems and Cognitive-Behavioral Therapy improve wellness and restorative justice practices are proven to facilitate healing and community reintegration.

Terence Crutcher leverages economic development programs to help small businesses thrive at North Pointe, a technological referral system, CHES Health, to ensure effective referrals and resource sharing, and will create an internet cafe to increase broadband access.

Community engagement efforts include canvassing, training, phone banking, town halls, and many other strategies based on each initiative.

Program Evaluation: Youth Programming: Pre and post test evaluations, Surveys and interviews, Observations and assessments; Mental Health Services: Stakeholder surveys, Partner Outcome evaluations; Economic Development: Business metrics, Economic impact studies; Referrals and Resource Sharing: Referral success rates, Client satisfaction surveys; Community Engagement: Community assessments, Training evaluations; Broadband Access: Digital inclusion metrics.

Once they draw conclusions from these evaluations such as areas for growth or a program's impact, the findings are shared with relevant stakeholders. Terence Crutcher Foundation uses these findings to improve the program and adapt this evaluation process depending on changes in factors such as goals or contexts and will engage with experts when necessary or expedient.

Measurement Tools: In the data tracking phase, Terence Crutcher utilizes surveys, interviews, and data analysis tools to measure the ongoing impact of each project.

Key Trends: Terence Crutcher tracks the number of students enrolled in each youth program. The outcomes are increased literacy levels, enhanced hope and confidence, improved leadership skills, and a stronger sense of community.

For Mental Health Services, Terence Crutcher measures the numbers of clients and referrals. The desired outcomes are increased access to culturally relevant care, higher rates of client satisfaction, and an increase in capacity and connectivity among providers.

Economic Development initiatives are tracked by the number of businesses, employees, and revenue. The outcomes will be evaluated based on job growth and increased economic activity.

Community Engagement outputs are measured by the number of residents engaged and events organized. Each initiative will have its own outcomes.

For Broadband, Terence Crutcher measures access by community members. Desired outcomes are increased internet usage, improved digital literacy, enhanced educational opportunities, and reduced digital disparities.

THE CENTER FOR INDIVIDUALS WITH PHYSICAL CHALLENGES [THE CENTER]

Project: Lift Bus

- Funding: \$90,000.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 11/1/2023 – 8/31/2024
-

The Center for Individuals with Physical Challenges (The Center) continues to be committed to the response to and recovery from the COVID-19 pandemic throughout Tulsa, OK by addressing reintegration in the community for people with physical challenges.

The acquisition of a lift bus enables The Center to ensure people with physical challenges can reengage with the community, participate in health and wellness opportunities that were not available during the pandemic such as adaptive sports, and reap the social benefits of participation in community events and activities. The Center serves nearly 500 people with physical challenges annually. The new lift bus provides the opportunity for The Center to offer community enrichment and engagement activities to more members fostering independence, rehabilitation, and physical and mental wellness.

Program Evaluation: The Center utilizes Quality of Life Surveys to measure program impact.

Measurement Tools: The Center tracks numbers and demographics served and Quality of Life Survey results.

THE COMMON GOOD

Project: Student Capacity Investments

- Funding: \$149,860.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 11/1/2023 – 8/31/2024
-

The Common Good's project contributes to the recovery from the COVID-19 pandemic by supporting the well-being, healthy development and enrichment of middle-school and high-school-aged students in Northwest Tulsa. Through this project, The Common Good aims to support over 100 new students within the community by having dedicated space and elevated programming to support students growing up in poverty. The Common Good is excited to see outcomes including increased literacy rates, positive social/emotional progress, and support for entrepreneurship within this community.

Evidence Based Practices: The Common Good has used evidence-based practices researched by the Wikert & Wallace Foundation as well as Dr. Barbara Sorrels to ensure all programming is therapeutic and guiding literacy and Social Emotional Learning (SEL) practices.

Program Evaluation: The Common Good utilizes SAYO-Y, Literacy Assessments, SEL Group Participation, TPS Attendance to measure program impact.

Measurement Tools: The Common Good uses UpMetrics, a data gathering tool to visualize the above evaluation metrics.

Key Trends: The Common Good has noted increases in attendance rates and increases in literacy Measures of Academic Progress (MAP) scores.

THE OPPORTUNITY PROJECT (THE OPP)

Project: Return to Learning 2023

- Funding: \$121,946.67
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 5/1/2023 – 10/31/2023
-

The Opportunity Project (The Opp), Tulsa’s citywide intermediary for expanded learning, on behalf of its youth-serving partner organizations, funds engaging learning opportunities for youth focused on pandemic learning loss and re-engagement post COVID-19 school closures.

Now more than ever, expanded learning programs have the power to be a game changer for everyone. Summer programs are uniquely positioned not only to address learning loss, but to help youth make social, emotional and academic learning gains that are essential for their recovery. Research proves that summer learning programs are effective at increasing students’ school attendance, course credits, and on-time graduation, as well as improving performance in subjects like math and english.

Evidence Based Practices: All summer programs were required to meet best practices in programming, including the three signature practices adapted from CASEL and similar Social Emotional Learning (SEL) focused national resources. Most partners have also previously engaged with The Opp’s professional learning series on the Weikart Center’s Youth Work Methods to incorporate into their programming.

Program Evaluation: Partners received at least one observation from The Opp’s staff where they looked for evidence of high-quality programming aligned with the Program Checklist, adapted from Weikart Center’s Youth PQAs. Due to the shortened time of June programming, low-inference observations were performed and recorded aligned with the rubric rather than completing full assessments for all partners.

Measurement Tools: In-person site visits were conducted in June 2023 by The Opp’s staff members. Staff members collected low-inference data on programming, as well as collected attendance data and adult supervision, and program logistics. See below for specific tools used by Opp staff. (Note: some partners perform their own YPQA or similar assessment but did not necessarily complete June-specific observations)

Key Trends: During June 2023 programming, The Opp’s staff noticed a strong focus on collaboration skills for youth as well as identifying, naming, and recognizing emotions, aligned with the CASEL competencies. Due to the short and sporadic schedule, this SEL focus was more salient than academic enrichment strategies, with the effect of staff regularly seeing joy and teamwork in youth programming.

THE PENCIL BOX

Project: The Pencil Box

- Funding: \$19,978.46
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 1/1/2022 – 12/31/2022
-

The Pencil Box is more than pencils and paper. It's about empowering and preparing students, equalizing the classroom, and giving hope. It's about inspiring children to dream dreams and believe those dreams can come true. It's about changing lives.

Access to school supplies is critical in causing students to feel engaged, that they belong to the school and identify with the learning experience. Having school supplies supports students in recognizing they have choices and opportunities to make decisions and pursue their dreams.

Fifty percent of school-aged children in Tulsa County live at or below the federal poverty level. A 2021 teacher survey provided by the Pencil Box reported 70 percent of public-school students in Tulsa County come to school without school supplies. Seventy-two percent of the students do not have supplies at home to do their homework. Eighty-two percent of the families cannot afford to replenish consumed or lost supplies during the school year.

The Pencil Box, the only program of its kind in Oklahoma, is a free store where core classroom teachers from all 15 eligible public school districts, grades pre-K through 12, can select supplies specific to the needs of their students and classrooms throughout the school year. The Pencil Box partners with public schools in Tulsa County where 70 percent or more of the students live at or below the federal poverty level.

It is the only organization providing school supplies throughout the school year. To date, they have given \$5,350,000 worth of supplies and partnered with 1,400 teachers to provide supplies for 29,000 students annually since their first school supply distribution in October 2015.

Measurement Tools: The Pencil Box managed and tracked supplies using a point-of-sale inventory data system. They sent monthly and semester reports to partnering school principals and district superintendents and conducted an annual online teacher survey.

Key Trends: The Pencil Box noted increases in the number of eligible schools and need for personal hygiene products following the COVID-19 pandemic.

THIS MACHINE DBA TULSA BIKE SHARE

Project: North Tulsa ZIP Code Targeted: African American Outreach and Service Area Expansion

- Funding: \$19,075.31
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 7/1/2021 – 6/30/2022
-

This Machine addresses the issue of equitable access by increasing bicycle visibility and availability in the North Tulsa community with bike share system expansion, community partnerships and outreach, and programming for traditionally underserved and low-income community members.

The average Tulsan spends more than 25 percent of their income on transportation and 25 percent of Tulsans do not have access to a motor vehicle, these numbers are higher than average for our North Tulsa neighbors. With This Machine's bike share services expansion, bikes are now available to provide alternative, low-cost transportation options for folks living in and around North Tulsa as well as provide low impact fitness through electric bikes, working to improve community health while working to improve community transportation. Expansion into North Tulsa is slow as streets are more severely lacking in safer cycling infrastructure including bike lanes, sidewalks, and lights, however, ARPA funds have allowed This Machine to begin to improve transportation and public infrastructure while also helping to improve transportation in the area.

Evidence Based Practices: This Machine utilized research on bike share economic and health benefits.

Measurement Tools: Measurement tools included ridership data, location, ZIP Codes of users, surveys of ridership, event attendance, and user feedback.

TSHA - NOW THE CENTER

Project: Community Resources

- Funding: \$17,439.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 7/1/2021 – 12/31/2022
-

TSHA, Inc. is a nonprofit located in Tulsa aiming to improve services outcomes for the deaf, hard of hearing and their families by increasing the independence of people with hearing loss.

From July 1, 2021, to June 30, 2022, they served 328 individuals with ARPA funding.

Evidence Based Practices: Deaf Culture, socialization in the deaf and hard of hearing community, and continued learning in the deaf and hard of hearing community.

Program Evaluation: TSHA utilized sign-in sheets to capture the number of participants in educational opportunities and surveys to measure outcomes from participants.

Measurement Tools: TSHA utilized sign-in sheets, surveys, intake forms and program applications to measure program impact.

Key Trends: TSHA has noticed key trends such as significant learning from educational presentations, with several attendees requesting follow-up services. Community Resources has also seen an increase in services to Tulsa's senior population.

T-TOWN TNR

Project: Project Ground Zero

- Funding: \$33,600.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 11/1/2023 – 8/31/2024
-

T-Town TNR’s program is crucial in helping Tulsa recover from the COVID-19 pandemic by addressing financial hardship for citizens and improving access to veterinary services, which are essential for the hardest-hit Tulsans. For many people, pets became an integral coping mechanism during the isolation of the pandemic and remain an essential part of the recovery process. By providing these services to cat owners in Qualified Census Tracts (QCTs), the project has sterilized, vaccinated, microchipped, and medically assessed 268 cats, benefiting 131 cat owners, and ultimately reducing community cat populations. This initiative not only prevents the surrender of pets due to financial constraints but also offers significant financial and psychological relief to families. Additionally, the program highlights the multiple barriers these families face, with over 80 percent requiring transportation for their pets, underscoring the comprehensive support needed.

Evidence Based Practices: The primary evidence-based intervention is the spay-neuter of unsterilized pets—key to controlling domestic animal populations and managing unowned community cats. The availability of accessible and affordable spay-neuter programs has been shown to reduce the incidence of animal surrender due to financial instability. Retention of beloved pets is known to have a positive effect on the owners’ overall mental health.

Program Evaluation: Evaluation is accomplished by tracking and compiling the program activities, using T-Town TNR’s existing Airtable application.

Measurement Tools: Measurement tools include the Airtable application to document all the pet owner participants and the cats that are sterilized. T-Town TNR also uses a survey on the program benefits, to be completed by each pet owner participant. In addition, they will draw on statistics from Tulsa Animal Welfare to track surrenders from these areas, before and after the project.

TULSA ADVOCATES FOR THE PROTECTION OF CHILDREN DBA FOSTERING CONNECTIONS

Project: Essential Connections

- Funding: \$42,729.81
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 2/1/2022 – 1/31/2023
-

The mission of Tulsa Advocates for the Protection of Children (dba Fostering Connections) is to improve the lives of abused and neglected children in Tulsa and contiguous counties by providing resources and building community. The “Essential Connections” project provides the City of Tulsa’s children in Oklahoma Department of Human Services (OKDHS) custody and the families who provide for them essential items and resources needed to continue to maintain healthy, safe, and stable homes during the pandemic. Utilizing the brick-and-mortar foster family resource center, a large mobile unit (a renovated former city bus) and online resources, Fostering Connections provides essentials to the client base.

On average, there is approximately a \$20/day disparity between the cost to raise a typical child, and the reimbursement families receive to support a child in foster care. With the additional hardships the pandemic created, plus the existing challenges of raising a child with increased emotional, behavioral, and medical needs, foster families are struggling now more than ever to normalize the lives of the children in their home while attempting to reduce the amount of trauma the child experiences.

Program Evaluation: Program evaluation occurred in a variety of ways: written surveys, discussions with social workers, reviewing state and local trends, and data collection.

Measurement Tools: Prior and post client participation surveys were utilized as a measurement tool of program efficacy.

TULSA AIR AND SPACE MUSEUM

Project: Aviation and Space Rocket STEAM Themed Playground Equipment

- Funding: \$50,000.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 11/1/2023 – 8/31/2024
-

The Tulsa Air and Space Museum’s new rocket ship-themed playground contributes to Tulsa’s response to and recovery from the COVID-19 pandemic by bridging learning gaps due to school closures during the pandemic. By providing various motor-skill and physical challenges that nurture brain development away from technology, supporting emotional growth through promoting social skills, and being inclusive to all students regardless of economic or social status, the rocket-ship-themed playground aims to help more than 10,000 underserved students living in Tulsa’s HUD Qualified Census Tracts (QCTs) overcome pandemic-related challenges to development. This ensures improved learning experiences and fosters recovery for children in the Tulsa community.

Measurement Tools: Tulsa Air and Space will track the number of children served.

TULSA AIRPORT IMPROVEMENT TRUST

Project: Air Traffic Control Tower and Term Radar App Facility

- Funding: \$7,000,000.00
 - 6.1 Provision of Government Services
 - Period of Performance: 1/1/2023 – 6/30/2026
-

Amid the COVID-19 pandemic, air traffic control remains an essential service despite the operational challenges that controllers face from working in confined and antiquated infrastructure.

Tulsa’s existing air traffic control tower was commissioned in 1958, making it one of the oldest towers within the Federal Aviation Administration’s (FAA’s) air traffic organization. The City of Tulsa, through a lease with the Tulsa Airports Improvement Trust, owns the tower and leases it to the FAA, one of few in the nation.

Building modifications have been made throughout the years to accommodate changing operational needs; however, the tower does not meet present day building code standards. This project funds the construction of a new air traffic control tower to provide passengers traveling to and from Tulsa with reliable air traffic control services needed to support operational safety and growth of Tulsa’s transportation industry.

TULSA AREA UNITED WAY [TAUW]

Project: NTECH: Enhancing Technology Capacity and Resilience for Nonprofit Partners Serving COVID-19 Impacted Communities

- Funding: \$175,000.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 11/1/2023 – 8/31/2024
-

Tulsa Area United Way's (TAUW) NTech Collaborative contributes to Tulsa's response to and recovery from the COVID-19 pandemic by addressing the struggles that nonprofits face to utilize technology effectively, especially when challenged by pandemic conditions. NTech has worked to meet this challenge by providing no-cost nonprofit-focused technology assistance such as technology training, infrastructure and systems support, website hosting, security, development, and maintenance, and MS 365 donated service management for 29 separate Tulsa nonprofits. TAUW's 211 of Eastern Oklahoma, supported by NTech's technology assistance has provided 24,029 valuable information and referral services for clients in need. These services help to put nonprofits on solid paths to effectively utilizing technology, enhancing operations, fulfilling their mission, and serving their clients, thereby ensuring the continuance of the vital services they provide to support recovery for the Tulsa community.

Evidence Based Practices: As shown by nonprofit technology related surveys, scholarly articles, and cohort group impact reports, many nonprofits struggle to utilize technology effectively, especially when challenged by pandemic conditions.^{1,2} Nonprofit-focused technology assistance provided by programs such as NTech can reduce these struggles and help to put nonprofits on a solid path to effectively utilizing technology, enhancing operations, and fulfilling their mission.³

NTech facilitates strategically aligned nonprofit-focused technology training, tools, and technology solutions to address current and future needs of partnering nonprofits.

Examples of NTech provided services are: Customized NTech nonprofit-focused trainings that consistently produce high effectiveness scores in post-training surveys. Nonprofit website security measures that offer protections against continual and at times high-volume attacks by bad actors. Technology assistance, combined with deployment, support, and maintenance for nonprofit IT components and systems, lowering the IT costs related to supporting nonprofit organizations and operations.

Program Evaluation: Systems Monitoring, Post Training and Project Surveys, Qualitative Assessments facilitated by close working relationship with nonprofits served, Annual Program Reviews.

Measurement Tools: Status Reporting/Notification Services, Counts of Utilized Services, Surveys.

Key Trends: Nonprofits utilizing NTech services enjoy reduced IT costs, make informed technology related decisions, utilize technology successfully, and avoid major technology issues.

¹ Examining Organizational Culture and Use of Technology to Further Organizational Effectiveness in Charitable Nonprofit Organizations – Miles (St. John Fisher University), 05-2022

² 7 in 10 Nonprofits Struggling With Pandemic-forced Fundraising Pivot – Forbes, 03-2021,

³ Driving Nonprofit Impact with United Way Cohort Program – Apparo, 07-2023

TULSA CARES

Project: Hepatitis C Treatment Program

- Funding: \$200,000.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 11/1/2023 – 8/31/2024
-

Socially vulnerable individuals are at greater risk for a variety of negative outcomes following exposure to public health crises, like COVID-19. Tulsa CARES recognizes the critical importance of addressing social determinants of health to improve community health and reduce costs, and the agency specializes in providing comprehensive services under one roof for limited-income individuals living HIV and/or Hepatitis C (HCV). The HCV program aims to support client efforts toward treatment and cure through tailored medical care and collaborative social supports, like transportation and food, that meet the unique needs of the population served. Last year, 92 percent of clients living with HCV lived at or below 100 percent of the federal poverty level, and 105 clients were cured.

Evidence Based Practices: Screening interventions focus on targeting high-risk individuals connected to agency partners, particularly people who inject drugs (PWID and/or are justice involved. Linkage to care includes Tulsa CARES' multi-disciplinary model of care, including case management, harm reduction, counseling, social support, and medical. Treatment includes the agency's willingness to treat PWIDs as well as intensive case management that includes motivational interviewing and enhanced education. Treatment adherence also ties back to the agency's multidisciplinary and collaborative approach between providers and case managers to promote treatment, adherence, and completion with ongoing education and follow up.

Program Evaluation: Although Tulsa CARES has yet to explore program evaluation from external experts, the agency's chief programs officer is qualified as a community-based researcher to regularly assesses program processes and outcomes to examine the effectiveness and efficiency of the program. Along with program staff, formal quarterly reviews help contribute to continuous program improvement.

Measurement Tools: Measurement tools include a psychosocial evaluation for clients referred to mental health; lab and ultrasound data assessment; and other health indicators as needed for Dr. Lad to treat and help cure clients. All data is stored in the medical Electronic Medical Record System (EMR) as well as the agency's cloud-based database.

Key Trends: Key trends include a more efficient intake and treatment process, relative to Dr. Lad's medical oversight of nearly all HCV clients as well as the care coordination team's ability to assess more thoroughly for program readiness, which is tied to greater program completion success. For those starting treatment, nearly all complete and are cured of HCV.

TULSA DAY CENTER [TDC]

Project: Housing and Homeless Prevention Expansion Services

- Funding: \$213,738.03
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 7/1/2021 – 6/30/2022
-

The Tulsa Day Center, Inc. (TDC), is a housing-focused organization, providing rapid rehousing, permanent supportive housing, and homelessness prevention services. The model centers on quickly moving people experiencing homelessness into independent and permanent housing, and providing additional support for physical and mental health, education, employment, substance abuse, and community connections.

During the program year July 1, 2021, to June 30, 2022, housing assistance was provided to 38 newly housed individuals and 15 households with the use of the City of Tulsa ARPA grant. Additionally, 77 individuals and 36 households received homeless prevention and short-term assistance from the ARPA grant.

Evidence Based Practices: “Housing First” principles were utilized, which is rooted in the philosophy that all people deserve housing, and that adequate housing is a precondition for recovery.

Program Evaluation: Program evaluations were provided by a client survey, and Housing Stabilization Plans were also evaluated to measure the success of the housing programs.

Measurement Tools: TDC utilized a Housing Stabilization Plan for clients to measure the success of the program.

Key Trends: People obtaining employment and being able to pay their rent on their own without assistance after an average time of 3 months.

TULSA DAY CENTER [TDC]

Project: Air Filtration System Installation

- Funding: \$150,000.00
 - 1.14 Other Public Health Services
 - Period of Performance: 11/1/2023 – 8/31/2024
-

The installation of an air filtration system at the Tulsa Day Center (TDC), which provides daily services to 200-250 individuals experiencing homelessness, is a crucial part of our ongoing commitment to safeguarding the health and well-being of our clients. Amid the many challenges presented by the COVID-19 virus, this system serves as a vital defense, effectively reducing airborne transmission risks and creating a safer environment for all individuals accessing our services. By ensuring cleaner, healthier air, we not only protect our vulnerable population, but also uphold our responsibility to the community as a whole, setting a standard of care that prioritizes both safety and inclusivity.

Evidence Based Practices: COVID-19 testing and ongoing periodic air quality assessments will be used to measure the progress toward the two anticipated outcomes: reduction of viral airborne particles and a reduction in shelter COVID cases.

Program Evaluation: TDC’s Medical Clinic will perform the daily COVID-19 testing of clients, which will be documented on a daily basis and tabulated monthly and quarterly for measurement purposes. Likewise, the periodic air quality assessments, beginning with the initial assessment after the installation of the equipment, will provide ongoing evaluation of the air quality in the shelter. Results from both the testing and air assessments will be documented in an easily accessible manner for both TDC and for final reporting to the City of Tulsa.

Measurement Tools: New overnight clients at TDC will be tested daily for COVID-19, and results will be tabulated on a monthly and quarterly basis to track a reduction in COVID-19 cases. The health and wellbeing of the clients will increase as the air quality in the shelter is improved as a result of a reduction in airborne viruses and other organic compounds.

TULSA DAY CENTER (TDC)

Project: Animal Kennel Project

- Funding: \$230,000.00
 - 2.16 Long-term Housing Security: Services for Unhoused Persons
 - Period of Performance: 1/1/2024 – 8/31/2024
-

The construction of a kennel/animal shelter within the Tulsa Day Center (TDC) serves as a proactive measure in our fight against the COVID-19 virus by addressing the unique needs of our community. By providing a safe haven for pets belonging to individuals experiencing homelessness, the likelihood of disease transmission is reduced at the same time the bond between clients and their animal companions is enhanced, fostering a sense of security and companionship, as well as eliminating a significant barrier to essential services. This construction, which will provide shelter for up to 15 animals, not only supports the well-being of our clients and their beloved animals, but also mitigates potential health risks associated with uncontrolled animal interactions in communal spaces. Through this compassionate approach, we create a safer and healthier environment for all, reinforcing our commitment to comprehensive care and disease prevention and the support needed to assist our clients to combat loneliness, establish relationships of trust, and reduce barriers to care.

Program Evaluation: This program will be evaluated by the number of unduplicated clients served by the TDC; the number of unduplicated pets housed by TDC’s animal shelter; and the number of clients and their pets who obtain permanent housing.

Measurement Tools: Measurement tools will include information recorded in HMIS (Homeless Management Information System) as well as manual records prepared by TDC staff. These measurements will provide quantifiable, concrete data regarding the program’s reach, effectiveness, efficiency, and outcomes. Objectives of the program can also be evaluated using this data, as well as a comparison over time which will enhance the decision-making process related to the program. Areas for improvement can be identified through this data, and accountability to stakeholders will build trust and support for ongoing or future initiatives.

TULSA DREAM CENTER

Project: Child Development Program

- Funding: \$236,427.68
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 11/1/2021 – 1/31/2023
-

The child development program of Tulsa Dream Center, Literacy is for Everyone (L.I.F.E. Program), aims to improve education outcomes and increase the social emotional skills of students of North Tulsa and beyond.

From November 1, 2021, to October 31, 2022, they have served 374 individuals with donations and support from ARPA funding.

Social emotional skills building is supported by Tulsa Dream Center’s focused character development program that is implemented daily. It emphasizes providing students experiences beyond the classroom walls to encourage students’ dreams. Family engagement is also a focus.

Evidence Based Practices: Tulsa Dream Center used evidence-based practices such as: hiring of certified or experienced educators; the use of Literacy and Math Curriculum specifically designed for the out-of-schooltime space; providing professional development to staff to support curriculum implementation and standardized testing assessment; and data driven instruction.

Measurement Tools: Tulsa Dream Center measured school year program outcomes by student progress reports and fall and spring iReady testing. They will measure summer program outcomes by end of summer testing and student surveys.

Key Trends: Tulsa Dream Center noticed key trends such as higher interest in summer programming than fall programming and fall to spring—improvement in literacy and math skills (supported by data).

TULSA ECONOMIC DEVELOPMENT CORPORATION (TEDC)

Project: Saving Our Homes Initiative

- Funding: \$1,000,000.00
 - 2.18 Housing Support: Other Housing Assistance
 - Period of Performance: 10/1/2023 – 8/31/2024
-

Tulsa Economic Development Corporation (TEDC) is a nonprofit Community Development Financial Institution (CDFI) contributing to Tulsa’s response to and recovery from the COVID-19 pandemic by addressing delinquent property tax, related fees, and clouded titles. Through the Saving Our Homes Initiative (SOHI), TEDC aims to help over 160 clients overcome pandemic-related challenges, improving housing assistance outcomes and fostering a strong foundation for Tulsa’s disadvantaged community.

Evidence Based Practices: TEDC includes impacted communities in their planning, implementation, and evaluation of the work, adding financial counseling to help address tax foreclosures, and using best practices from The City of Financial Empowerment Fund case study in Detroit.

Program Evaluation: TEDC performs a formative, summative, and process evaluation.

Measurement Tools: Tools include an initial and post program survey, intake assessment, and educational session surveys (pre and post).

TULSA GLOBAL DISTRICT

Project: Global District Financial Support Program

- Funding: \$40,000.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 11/1/2023 – 8/31/2024
-

Tulsa Global District contributes to Tulsa’s response to and recovery from the COVID-19 pandemic by addressing economic stability of our East Tulsa entrepreneurs. By providing one-on-one technical assistance, trainings, and networking opportunities, the project aims to help over 50 small businesses, most of whom are immigrant entrepreneurs, increase their financial stability and build strong, resilient businesses that contribute to the cultural and economic vitality of the Tulsa community.

This program creates a financial support program to support wealth building and entrepreneurship. The goal of the program is to provide coaching, training, and technical assistance to Global District residents and entrepreneurs.

Evidence Based Practices: A technical assistance program that identifies the financial, technical, and staff-related resources small businesses need and recommend applicable business requirements, funding opportunities, language assistance, and credit counseling resources.

Program Evaluation: Conducting surveys with participants to evaluate the program.

Measurement Tools: Using surveys (Survey Monkey and/or Google forms) to measure program outcomes.

Key Trends: Key trends include the need for financial assistance, support with starting a business (legal aspects), and marketing/social media support.

TULSA HOUSING AUTHORITY

Project: Housing Choice Voucher Coordinators

- Funding: \$150,000.00
 - 2.17 Housing Support: Housing Vouchers and Relocation Assistance for Disproportionately Impacted Communities
 - Period of Performance: 1/1/2024 - 12/31/2024
-

The Housing Authority of the City of Tulsa is a nonprofit aiming to improve the lives of 50 homeless participants. The Chronically Homeless Program will be instrumental in mitigating the negative economic impacts of COVID-19 by providing essential housing support to vulnerable populations, helping to stabilize individuals and families amidst financial hardship.

By offering vouchers for housing, it addresses the immediate needs of those experiencing homelessness, reducing strain on shelters and social services while fostering stability and security for recipients during these challenging times.

TULSA PERFORMING ARTS CENTER TRUST

Project: Orbit Arts

- Funding: \$50,000.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 11/1/2023 – 8/31/2024
-

Orbit Arts enhances Tulsa's arts landscape by empowering local arts organizations and promoting equitable participation in arts programming and education. Through classes, workshops, and immersive experiences, the organization supports community artists and engages Tulsa's creative communities beyond traditional theater settings. This inclusive approach aids emotional and economic recovery post COVID-19, while the Tulsa Performing Arts Center's (TPAC's) mentorship and business expertise help arts organizations realize their visions, promoting overall mental well-being.

Orbit Arts provides support to local arts organizations to foster growth and equitable participation in arts programming and instruction across Tulsa.

Evidence Based Practices: Our evidence-based practices focused on personal expression and emotional engagement and empathy through a musical performance.

Program Evaluation: Program Evaluation is done through artist and attendee surveys.

Measurement Tools: Measurement Tools used are both qualitative (How did this event make you feel?) and quantitative (Did you support a local business before/after this event? If so, how much did you spend? What is your ZIP Code?)

Key Trends: Although our primary location is not in a Qualified Census Tract (QCT), three of our eight performances for The Concert Truck were in QCTs. We also saw quite a bit of trending data towards Ailey II that focused on visibility and marketing of the event, helping us as we craft the next event.

TULSA REGIONAL STEM ALLIANCE

Project: North Tulsa STEM Hub

- Funding: \$69,302.91
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 11/1/2021 – 10/31/2022
-

Tulsa Regional STEM Alliance (TRSA) is a nonprofit located in Tulsa aiming to improve education outcomes. Through a collaborative project focused on economic development and educational access for students in North Tulsa and in partnership with, and located on site of, the Tulsa Dream Center, TRSA developed and staffed a STEM Hub, providing high-level academic programming, while promoting community involvement and introducing underserved students to promising careers. Students who attend Dream Center programming can strengthen academic skills, while engaging with potential career paths that have historically lacked representation from Black and Latinx students.

Evidence Based Practices: Tulsa Regional STEM Alliance used evidence-based practices such as high-quality, out-of-school STEM opportunities.

Program Evaluation: Tulsa Regional STEM Alliance performed a program evaluation and utilized PEAR Dimensions of Success (DoS, PEAR Common Instrument Suite (CIS, and the HOPE Scale.

Measurement Tools: Tulsa Regional STEM Alliance measured outcomes by student and teacher self-report and external observations.

TULSA RESPONDS

Project: GetYourRefundTulsa

- Funding: \$134,362.55
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 12/1/2021 – 11/30/2022
-

GetYourRefundTulsa, a growing coalition between Tulsa Responds, Goodwill Tulsa, and various partner agencies, aims to increase awareness and reduce the participation gap of Tulsa households claiming the federal Earned Income Tax Credit (EITC). With access to free quick and quality tax preparation services, those who qualify are encouraged to file their taxes and receive the EITC benefit.

Through free tax filing assistance, Tulsa Responds has helped to bring \$4.1 million in tax refunds to the Tulsa community.

Program Evaluation: Tulsa Responds evaluated the program’s success by means of compiling refund amounts, number of clients served and analyzing appointment demand per site.

Measurement Tools: Measurement tools included but were not limited to refund totals, tax credit total amounts and total returns filed.

Key Trends: Individuals in low-income households are likely eligible for the higher amounts of tax credit amounts and refunds.

TULSARISE

Project: TulsaRISE Food for our Neighbors

- Funding: \$19,385.40
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 9/1/2021 – 2/28/2023
-

TulsaRISE, Inc. is a 501(c)3 nonprofit providing collaborative funding which enabled the All Souls Unitarian Church Community Resource Bank (CRB) to provide services at their community partner, Vernon AME Church, located in Tulsa, OK. This partnership aims to reduce food insecurity for families and individuals living in the near downtown areas of Tulsa, OK. Food is distributed through weekly grocery events on Saturday mornings and to walk-in clients as needed. Uniquely suited to partner with the church, the CRB has access to low-cost bulk food as an agency of Eastern Oklahoma Community Food Bank (EOCFB), and the church and neighborhood needs have moved beyond what they can supply through their resources.

Measurement Tools: TulsaRISE measured outcomes with measurement tools, such as counts for protein, staple goods, bread, and produce units delivered for distribution and basic client counts at food distributions.

Key Trends: TulsaRISE noticed key trends such as a reduction in family unit clients as schools re-opened, a reduction in clients overall as local employment opportunities increased, an increase in unhoused clients (as evidenced by requests for items that do not require cooking or heating, and an increase in families and individuals needing longer term and repeating food support over the months of the grant).

UNIVERSITY OF CENTRAL OKLAHOMA (UCO) FOUNDATION [OKLAHOMA A+ SCHOOLS INSTITUTE]

Project: SAIL Box: Simply Arts Integrated Learning for Tulsa Students

- Funding: \$68,214.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 7/1/2021 – 6/30/2022
-

The UCO Foundation and Oklahoma A+ Schools Institute at UCO are pleased to share the impact of the City of Tulsa partnership addressing the effects of the COVID-19 on Tulsa schools, teachers, students, and families.

SAIL Box was conceived by Oklahoma A+ Schools Institute at UCO (OKA+) during the pandemic, with the intent to provide at home “unplugged” learning activities, with additional enhancements and extensions, that are grounded in Oklahoma Academic Standards, but are also fun and engaging for a student to enjoy as well for a family to do together. With the prevalence of distance learning for school, students have had increased time in front of screens and have also had to deal with the mental effects of not being in school, not being with friends, and having less access to diverse learning experiences. OKA+ wanted to provide engaging activities with hands-on projects to get students and families away from devices, engaging with other materials and one another, all while exercising creativity as they learn. This year of continuity helped to reengage students in effective, challenging, and fun learning experiences without a gap.

The SAIL Box: Simply Arts Integrated Learning provided arts integrated activities into the hands of vulnerable Tulsans facing educational challenges due to the pandemic. From August through May, 250 boxes were distributed to five schools for their third-grade students to take home for extended learning. Parents who responded to a survey about the boxes indicated their children enjoyed the arts activities that integrated other subjects like science. A quote from one parent sums up the impact the program made on many families: “Love all the boxes, this was awesome for my daughter. We are on short budget, so this was helpful and made her very happy.” Teachers also reported that the students anxiously awaited the boxes each month and felt like it was Christmas each time they received them. Several teachers reported that they extended learning into their classrooms with the digital subscription they received. The SAIL Box project provided children with a positive experience and improved learning opportunities in their homes with their families.

Evidence Based Practices: UCO utilized Oklahoma Academic Standards.

Program Evaluation: Parent and teacher remarks were used for program evaluation.

URBAN STRATEGIES (USI)

Project: Stable Families, Thriving Futures

- Funding: \$51,573.71
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 7/1/2021 – 9/30/2022
-

Urban Strategies, Inc. (USI) is a national nonprofit working in Tulsa, OK to ensure children and families are stable and thriving through individualized family support services, service coordination and community development. USI’s local office in Tulsa is working to stabilize and support households who reside in subsidized housing that

is in the process of being redeveloped through a Choice Neighborhoods Initiative. USI is working to improve housing stability outcomes with the households served, so additional outcomes can be pursued in the areas of education, health and wellness, and economic mobility.

From July 1, 2021, to September 30, 2022, they have served 363 individual heads of household.

This intentional approach has led to individuals gaining employment, accessing the medical care need for a health concern, and addressing the underlying mental health concerns of anxiety and depression that have contributed to the isolation of many of the individuals served.

Measurement Tools: USI measured outcomes through a data system that tracks both individual and household level progress toward a variety of outcomes, and this information is also tracked longitudinally.

Key Trends: USI noticed key trends through the individual-level work happening through their family support team, such as the importance of layering in holistic supports along with solving the immediate housing stability crisis to understand the root causes of the households' instability.

URBAN STRATEGIES (USI)

Project: USI Housing and Financial Stability Program

- Funding: \$50,000.00
 - 2.2 Household Assistance: Rent, Mortgage and Utility Aid
 - Period of Performance: 11/1/2023 – 8/31/2024
-

Urban Strategies, Inc. (USI) contributes to the City of Tulsa's recovery from the COVID-19 pandemic by assisting with eviction prevention and improving housing assistance outcomes. USI is serving 658 individuals, through evidence-based practices, such as a family support model that comprehends household needs and challenges affecting long-term housing stability. This model uses a strengths-based approach and motivational interviewing to establish rapport, identify genuine challenges, and create plans for both short-term and sustainable housing stability. Outcomes are measured through the LEARN data management system, with program evaluation including both qualitative and quantitative assessments of participant progress.

Evidence Based Practices: USI's family support model is actively engaging with the families within this cohort, aiming to comprehend their household needs and the challenges affecting their long-term housing stability. This model employs a strengths-based approach and motivational interviewing to establish rapport with the family, unravel genuine challenges, and identify factors essential for stabilizing the household in the short term. Concurrently, it devises a plan for achieving sustainable stability in the long term.

Program Evaluation: Program evaluation includes qualitative and quantitative evaluation of participant progress in the tracked and monitored establishment and completion of housing stability goals

Measurement Tools: Customized efforts-to-outcomes data management and performance system, LEARN.

Key Trends: Currently, there are no key trends to update regarding program outcomes. As families are working through their family development and individual development plans with Family Support Staff, resuming goals that may have been placed on hold to work through eviction prevention or utility disruptions in underway. We anticipate this being the case for families we can assist through these resources.

VINTAGE HOUSING [VH]

Project: Vintage Housing Health and Wellness Program

- Funding: \$100,000.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 11/1/2023 – 8/31/2024
-

Vintage Housing, Inc. (VH) is a nonprofit organization, which provides low-income seniors with affordable and safe housing. One of the VH goals is to assist seniors as they age-in-place. A key component to encouraging independence is to offer healthy nutritional and physical exercise opportunities. The \$100,000 ARPA grant provided has been utilized to start the Vintage Housing Health and Wellness program. To date, there have been 217 program participants. These seniors report a positive experience with the program and a reduction in feelings of loneliness and isolation.

Evidence Based Practices: Vintage Housing Wellness Program will survey participants regarding their physical and mental health benefits received during the program.

Program Evaluation: Participants will be offered surveys which will contain questions regarding physical health and isolation and loneliness.

Measurement Tools: Survey to measure client satisfaction.

Key Trends: Participants indicate an increase in health benefits and a decrease in feelings of loneliness and isolation.

YMCA OF GREATER TULSA

Project: Graduate Oklahoma Mental Health Support

- Funding: 153,096.68
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 12/1/2021 – 5/31/2023
-

The YMCA provides wraparound mental health services to our existing signature out of school time educational support program for youth. We have served children and their families throughout the pandemic and seen a significant and alarming increase in mental health support needs for parents and their children. Families are struggling; our child abuse and neglect reports are rising at a devastating rate.

The YMCA utilizes a full-time mental health professional in partnership with Family & Children's Services (F&CS) to provide families, children ages 5-18 and adult caregivers the highest quality, evidence-based youth development programming, mentoring, and enrichment activities including critical mental health services, nutritious meals, virtual learning tools, and other resources. Students will also receive valuable support throughout the partnership.

McKenna and Savanna are two of our youth sports program members who have benefited greatly from our program over the last few months. When they first came to the YMCA, they had not been involved in any sports. Through the support of the YMCA and our partners, the girls have entered and excelled at sports and in life at multiple YMCAs in Tulsa as well as taking advantage of many different resources provided by staff and program partners such as F&CS to ensure that these young ladies have their needs met socially and emotionally.

Mental health support is a resource needed now more than ever. Before the COVID-19 pandemic, mental health challenges were the leading cause of disability and poor life outcomes in young people, up to one to five children ages 3 to 17 in the United States having a mental, emotional, developmental, or behavioral disorder. Additionally, from 2009 to 2019, the share of high school students who reported persistent feelings of sadness or hopelessness increased by 40 percent, to more than one in three students. This support directly impacts the lives of our youth and families in the Tulsa community.

Evidence Based Practices: Trauma Informed Practices & Resiliency Building

ACES/PACES (Adverse Childhood Experiences Survey & Protective & Compensatory Experiences), De-escalation with Youth Community Resources for social, emotional, and physical wellbeing. In addition, F&CS has supported program participants through resources focused on the connection to early childhood needs, children’s counseling and mental health, as well as child abuse and trauma services through F&CS staff being present and supporting YMCA team members as well as program participants, parents, and guardians at the various Tulsa YMCAs.

Program Evaluation: YMCA utilized Listen 360 at different touch points throughout the year to evaluate the program.

Measurement Tools: YMCA utilized an internal measurement system called Listen 360 to survey our families and children to determine impact.

Key Trends: From March 2020 through today mental health–related emergency department visits increased over 24 percent for children ages 5 to 11 and 31 percent for those ages 12 to 17 compared with 2019 emergency department visits, according to Center for Disease Control data.

YOUTH SERVICES OF TULSA

Project: Street Outreach Services for Homeless Youth

- Funding: \$82,000.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 11/1/2023 – 8/31/2024
-

Youth Services of Tulsa’s Street Outreach Services contributes to Tulsa’s response to and recovery from the COVID-19 pandemic by assisting youth experiencing homelessness overcome pandemic-related challenges to obtain stable housing and move toward independence which promotes a strong foundation for recovery in the Tulsa community. Using evidence-based practices, the project aims to increase the safety and well-being of 375 youth (ages 16–24) experiencing homelessness by providing basic needs and connections to shelter, housing, mental health, and other needed services during street outreach activities and at The Station—their drop-in center.

Evidence Based Practices: Positive Youth Development, Trauma-Informed Care.

Program Evaluation: Youth Services of Tulsa uses a Comprehensive Quality Improvement process led by their Learning and Evaluation Team to evaluate program effectiveness and improve outcomes for the youth served.

Measurement Tools: Measure each youth’s attainment of a series of program specific progress points that predict a youth’s movement toward the overall desired outcome of helping youth move out of homelessness.

Key Trends: Increased number of youths experiencing homelessness and a greater need for transitional and affordable housing than what is available.

YWCA TULSA

Project: YWCA Tulsa Job Development and Healthy Meals

- Funding: \$61,509.67
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 3/1/2022 – 2/28/2023
-

YWCA Tulsa is a nonprofit aiming to improve economic outcomes for women of color and immigrants who experienced loss of income or employment during the COVID-19 pandemic.

In addition to ELL digital skills classes, we are supporting students with employment services through our case management team and giving families the opportunity to participate in our healthy meals program. These programs build scaffolding for sustainable programs in the future.

Evidence Based Practices: YWCA utilized research on job losses and economic impacts of covid on women and immigrant community.

Program Evaluation: Outcomes measured included number of women who participated in ELL training, number who completed ELL training, and number of students who obtained new or improved employment.

Measurement Tools: Apricot Social Solutions was utilized as a measurement tool.

YWCA TULSA

Project: Credential Evaluation and Recognition Scholarship Fund

- Funding: \$200,000.00
 - 2.34 Assistance to Impacted Nonprofit Organizations
 - Period of Performance: 9/1/2023 – 8/31/2024
-

YWCA Tulsa Inc. has served over 100 individuals from September 1, 2023, to August 31, 2024, using ARPA funding. They use evidence-based practices to identify job opportunities in fields like nursing, education, engineering, law, accounting, and business administration. Collaborations with community organizations, such as Tulsa Public Schools and CAP Tulsa, have expanded the YWCA's outreach and streamlined referral processes. Outcomes are measured using Apricot Social Solutions, focusing on clients receiving full credential evaluations, securing employment, and achieving salary increases. This program has demonstrated the significant need for services within Tulsa's immigrant and refugee communities and the commitment to economic growth and job prospects in Tulsa.

Evidence Based Practices: Research on job opportunities in the Tulsa area in the fields of: Nursing, Education, Engineering, Law, Accounting and Business Administration. YWCA is also marketing this program more effectively and providing workshops for clients. They are working in tandem with their education team to help serve clients under this grant.

Program Evaluation: The number of clients served will be the YWCA's evaluation. They are tracking the number of clients that are receiving credential evaluations, the number of clients who are obtaining employment, and the number of clients who have increased their salaries.

Measurement Tools: Apricot Social Solutions – this is where the YWCA enters all data on clients and how they measure the number of clients served.

Key Trends: YWCA has seen a significant increase in Credential Evaluation referrals from their adult education department. This is attributed to the outreach efforts of the YWCA's Recredentialing and Employment Specialist.

CITY OF TULSA

Project: ARPA Administration

- Funding: \$1,143,333.93
 - 7.1 Administrative Expenses
-

The city has allotted funding to provide for a program manager and staff to manage and track almost 100 different ARPA related programs and contracts through the entirety of the program.

CITY OF TULSA

Project: Fire Department Apparatus

- Funding: \$8,981,000.00
 - 6.1 Provision of Government Services
-

The Tulsa Fire Department requested funding to update a fleet that was exceedingly aging out of a normal lifespan. It includes but is not limited to fire engines, fire tankers, and ladder apparatus.

Prioritizing the funding needs of the Tulsa Fire Department is an ongoing obligation that was voiced during an Improve Our Tulsa (IOT) ballot initiative that passed in November of 2019 that followed 2 years of planning and eight public meetings across the city to address infrastructure issues. It is part of a continuing effort to ensure our city is able to deliver important, basic services.

CITY OF TULSA

Project: Fire Department CPAT

- Funding: \$82,000.00
 - 6.1 Provision of Government Services
-

The Candidate Physical Ability Test (CPAT) is the functional fitness assessment tool utilized by fire departments across the nation. In 2021, the Oklahoma State Firefighters Pension Board mandated the use of CPAT for pension qualification. The CPAT requires a set of testing equipment not currently owned by the Tulsa Fire Department. This funding will allow for the purchase of the necessary equipment.

CITY OF TULSA

Project: Fire Department Lexipol

- Funding: \$115,595.00
 - 6.1 Provision of Government Services
-

In a recent arbitration hearing, the status of the Tulsa Fire Department's policy and procedures was called into question. The department's management relies on effective, accurate, and evidence-based policy for safe operations. The service provided by Lexipol will assist the department in bringing policy into compliance.

CITY OF TULSA

Project: Police Department Body Cameras

- Funding: \$3,600,000.00
 - 6.1 Provision of Government Services
-

The Tulsa Police Department has an immediate need to replace all police video equipment. The goal is to equip all sworn Tulsa Police personnel with body worn camera equipment and all patrol vehicles with in-car video equipment working in tandem. Video equipment will be assigned as required equipment for a deployable police officer, the same manner as firearms, radios, computers, handcuffs, and vehicles. Current in-car video has depleted to a small amount of equipment which is no longer supported by the vendor and body worn camera equipment has surpassed the expected life cycle.

CITY OF TULSA

Project: Police Department Heliport

- Funding: \$3,500,000.00
 - 6.1 Provision of Government Services
-

This project would build a new, free-standing hangar and office structure on the grounds at the Tulsa Police Training Division. The structure would provide both men's and women's locker rooms with adequate shower space, a kitchen, adequate rest space for crew members, energy efficient utilities, and up-to-date technology and fiber capabilities. The academy grounds are fenced, and the hangar building would have additional fencing around it to provide a double layer of security. The hangar itself would be large enough for three helicopters, which would ensure the current aircraft are safe from damage when pulling them out of the hangar and provide plenty of space for maintenance and dismantling. Additionally, the site will need fuel tanks for the aircraft.

CITY OF TULSA

Project: OTC Security Upgrades

- Funding: \$500,000.00
- 6.1 Provision of Government Services

OTC Security upgrades to ensure the safety of citizens and staff. City Hall received much needed upgrades to its security systems to secure safety and efficient support of employees and citizens who visit for business and civil appointments along with making utility payments.

CITY OF TULSA

Project: Hiring Stipend Critical Hire

- Funding: \$247,132.78
- 6.1 Revenue Replacement, Provision of Government Services

Human Resources proposed a recruitment stipend for critical positions at the City of Tulsa that are notoriously hard to fill.

The list is long and speaks to the varied nature of employment that it takes to keep a city running: Automotive servicer/ storekeeper, construction inspector/ inspector apprentice/ inspector I and II, court reporter, crew worker I, customer account rep I and II, electrical apprentice, engineering aide and environmental engineering aide, engineering tech II, environmental monitoring tech series, equipment operator I, II and III, gardener, kennel worker, lake patrol officer, neighborhood inspector and lead, office assistant II and III, parking inspector, parks utility worker I and lead, plant mechanic apprentice, revenue processor, stock clerk, street crew worker I and lead, Surf drainage worker I and lead, traffic utility worker I, treatment plant operators (I-V), treatment plant shift lead, vegetation worker I and lead, water lab tech, water/wastewater dispatcher I, water/wastewater operators (I-V), carpenter, electrician I, II and III, electronics tech III, inspector (building, electrical, mechanical, plumbing), maintenance mechanic, mechanical journeyman, and mechanic (AMD) I.

CITY OF TULSA

Project: Hiring Stipend Public Safety

- Funding: \$198,378.80
- 6.1 Revenue Replacement, Provision of Government Services

Eligible workers receiving premium pay are earning below 150 percent of Oklahoma's average annual wage for all occupations as defined by the Bureau of Labor and Statistics.

Additionally, it is for eligible workers performing essential work during the public health emergency:

Academy Police Officer hires (\$2,000 at signing, \$1,000 the day before they finish the academy)

Public Safety Telecommunications hires (911 operator) (\$1,000 at signing, \$1,000 when they finish training)

CITY OF TULSA

Project: Retention Bonus

- Funding: \$4,231,937.43
 - 6.1 Provision of Government Services
-

In recognition of the commitment to selfless service as a City of Tulsa team member, the City Council and the Mayor approved a one-time, 4-percent retention bonus for all employees who continued to work for the city through the end of 2021. Employees must have been hired prior to January 1, 2021, and still be employed with the city as of December 31, 2021, to receive the retention stipend. There are three categories of employees who are not applicable for the bonus: elected officials; new employees with less than a year with the city; and employees who do not have a finalized bargaining agreement in place.

CITY OF TULSA

Project: Retention Bonus Public Safety

- Funding: \$4,388,015.34
 - 4.1 Premium Pay, Public Sector Employees
-

A one-time 4-percent retention bonus for all employees who continued to work for the City of Tulsa through the end of 2021. Employees must have been hired prior to January 1, 2021, and still be employed with the city as of December 31, 2021, to receive the retention stipend. Police and Fire and 911 operators.

CITY OF TULSA

Project: Vaccine Stipend

- Funding: \$1,160,476.03
 - 1.4 Public Health, Prevention in Congregate Settings
-

As an employer of 3,700 citizens, the City of Tulsa adopted a two-step approach to encouraging vaccination incentives. If an employee is vaccinated, they receive \$250, if their department reaches 70 percent total vaccinations, they receive another \$250. The objective was and is to set model behavior for the community and to do so for an employee base that reaches deep into our community and is vulnerable through constant exposure to the general population (continuity of operations).

CITY OF TULSA

Project: Workers Compensation

- Funding: \$1,600,000.00
- 6.1 Provision of Government Services

The city is self-insured for workers' compensation claims. In addition to claims typically experienced over a 2-year period, the City of Tulsa has experienced an exponential increase of claims resulting from on-the-job fatalities, extended hospital stays and advanced rehabilitative care, some related to COVID exposure. The severity of these claims resulted in an increase in medical and indemnity related payouts. This is a one-time, short-term solution to build the fund balance with the long-term solution of increased rates returning the fund to an ongoing healthy balance.

CITY OF TULSA

Project: Municipal Court Facilities

- Funding: \$236,000.00
- 6.1 Provision of Government Services

The City of Tulsa Municipal Court Facilities is using ARPA funding for six different projects as part of an overall project to implement improvements and pilot initiatives that were designed and developed as a result of a multi-year citizen and stakeholder engagement process.

The aim is to improve our customer service, reduce financial barriers and hardships, and increase access to the courts, specialty dockets, and wraparound services.

Facility improvements include construction of an outside window and drop box for payments, updated employee restrooms, counters for the bond area and a reception area for the court.

CITY OF TULSA

Project: Municipal Court Furniture

- Funding: \$153,500.00
- 6.1 Provision of Government Services

Please see a further breakdown in use of funds. Furniture for municipal court—chairs for jury room, court room, employee breakroom and court staff workstations.

CITY OF TULSA

Project: Municipal Court Mental Health Initiatives

- Funding: \$1,651,845.00
- 6.1 Provision of Government Services

Please see a further breakdown in use of funds. Increase mental health services through special services court docket expansion and new initiatives regarding mental health and substance abuse.

CITY OF TULSA

Project: Municipal Court Outreach

- Funding: \$448,238.05
- 6.1 Provision of Government Services

Please see a further breakdown in use of funds. Engage citizens and community partners and establish communication channels to develop community trust and raise awareness of municipal court services.

CITY OF TULSA

Project: Municipal Court Organizational Development

- Funding: \$912,476.95
- 6.1 Provision of Government Services

Please see a further breakdown in use of funds. Staffing for municipal court: janitor service for holding cells, court reporter, overtime court staff for juvenile court and special dockets, interpreters, probation officer, as well as staff de-escalation training.

CITY OF TULSA

Project: Municipal Court Technology

- Funding: \$90,000.00
- 6.1 Provision of Government Services

Please see a further breakdown in use of funds. Update courtroom technology including audio.

CITY OF TULSA

Project: Gilcrease Museum

- Funding: \$1,000,000.00
 - 6.1 Provision of Government Services
-

Gilcrease is in the middle of a historic rebuild of a facility worthy of the City's collection of American art and history. These funds narrow the project deficit due to COVID-19 price escalations and they'll help leverage funding from the state and local philanthropy. This investment will provide long-term benefits to Tulsans, attract an increasing number of visitors, and support our local economic recovery far into the future.

CITY OF TULSA

Project: Route 66 Historical Village

- Funding: \$150,000.00
 - 6.1 Provision of Government Services
-

In partnership with the Oklahoma Department of Transportation (ODOT) and Tulsa County, these funds will be used to stabilize 370 lineal feet of eroding property along Highway 244 and the backside of the Route 66 Historical Village as well as install a concrete retaining wall.

CITY OF TULSA

Project: Tulsa Performing Arts Center

- Funding: \$5,500,000.00
 - 6.1 Provision of Government Services
-

Immediate building improvement and deferred maintenance needs to extend the life of this city owned property and to ensure continued economic benefit to the area: Chapman pit structure and wall reinforcement, Catwalk plywood, Curtain fire compliance all theaters, and electrical upgrades.

CITY OF TULSA

Project: Flat Rock Creek

- Funding: \$1,000,000.00
 - 6.1 Provision of Government Services
-

The Flat Rock Creek Urban Wilderness Area is a unique destination in North Tulsa that brings events to the area, including cross country, bike races, and corporate team building events. Rehabilitation of this open space would allow more children and families the chance to connect with each other in nature.

CITY OF TULSA

Project: Katy Trail

- Funding: \$1,100,000.00
 - 6.1 Provision of Government Services
-

The Katy Trail serves as an important link in Tulsa County's network of public recreational trails and lies along or within a Qualified Census Tract (QCT) covering residential neighborhoods of mostly single-family homes. The trail is utilized for both recreation and commuter transportation, making it a crucial public use facility that provides outdoor recreation opportunities for a community disproportionately impacted by the COVID-19 pandemic.

Concerns about Katy Trail safety have been voiced frequently by residents, as the overgrown brush represents a hazard for trail users and has caused damage to the fencing along the trail. To further security efforts on behalf of trail users and nearby homeowners, this project consists of trail fence line rehabilitation to clear brush and urban debris and replace the fencing along the Katy Trail.

CITY OF TULSA

Project: Tulsa Animal Welfare

- Funding: \$2,500,000.00
 - 6.1 Provision of Government Services
-

Current shelter plans are underfunded and cannot fully address the issue of animal welfare, nor can they meet the stated goals the Tulsa public has communicated they want. This project will expand Tulsa's animal shelter to meet community standards and expectations for management, rescue, veterinary and boarding care, adoption, and welfare of animals.

Sheltering animals and managing their care contributes to Tulsa's public health and safety goals. Keeping free roaming animals off the streets, minimizing human encounters with feral or stray animals, and providing Tulsans with healthy, adoptable animal companions are core municipal functions.

TULSA HEALTH DEPARTMENT (THD)

Project: Temporary Staff

- Funding: \$244,686.68
 - 3.1 Public Sector Workforce: Payroll for Public Health
 - Period of Performance: 12/1/2021 – 12/31/2022
-

Tulsa City County Health Department has provided and continues to provide oversight and implementation of all public health mitigation activities related to the coronavirus pandemic up to and including vaccine clinics, testing, community outreach, information, and response for the City of Tulsa.

Evidence Based Practices: Tulsa Health Department utilizes a data centric model to ensure their response is reasonable and proportional to the COVID-19 pandemic. Additional staff members were to provide epidemiological investigations, clinical support for vaccine administration, third dose boosters, and COVID-19 phone bank operations.

Program Evaluation: Tulsa Health Department hired 28 additional full-time and part-time staff during January 2022 and February 2022 of the pandemic.

Measurement Tools: Tulsa Health Department measured the unduplicated number of full-time and part-time staff hired.

TULSA HEALTH DEPARTMENT (THD)

Project: Retention Stipend

- Funding: \$313,800.00
- 3.1 Public Sector Workforce: Payroll for Public Health
- Period of Performance: 12/1/2021 – 12/31/2022

The Tulsa Health Department (THD) would like to sustain and demonstrate how much they value the employees that have worked tirelessly to mitigate COVID-19, while keeping the values of THD alive and in the forefront of residents. For those employed as of March 31, 2021.

Evidence Based Practices: Individuals working on Tulsa Health Department’s COVID-19 response were eligible to receive one or more stipends of up to \$1,000 to relieve financial stress and encourage continued employment with Tulsa Health Department.

Program Evaluation: Eligible Tulsa Health Department staff received 509 retention stipends.

Measurement Tools: Tulsa Health Department measured the number of eligible staff receiving retention stipends.

Key Trends: Retention stipends were administered in December 2021 and June 2022 to eligible staff.

TULSA HEALTH DEPARTMENT (THD)

Project: Testing

- Funding: \$146,413.90
- 1.2 Public Health, COVID-19 Testing
- Period of Performance: 12/1/2021 – 12/31/2022

Tulsa City County Health Department contracted with two COVID testing vendors for the uninsured population.

Evidence Based Practices: Tulsa Health Department utilizes a data centric model to ensure their response is reasonable and proportional to the COVID-19 pandemic.

Program Evaluation: Contracting with COVID-19 testing vendors allowed for the capacity to perform 60 to 100 tests per week during the height of the pandemic. From October 1, 2021, to December 31, 2022, 2,771 unduplicated clients received COVID-19 testing with Tulsa grant funding.

Measurement Tools: Tulsa Health Department used the number of people tested and COVID-19 positivity trends as program measurement tools.

Key Trends: COVID-19 testing served eight different Tulsa Census Tracts (CTs) locations. Tulsa Health Department saw fluctuations based on any new variants introduced to the community.

TULSA HEALTH DEPARTMENT (THD)

Project: Vaccine Incentive

- Funding: \$85,750.00
 - 1.14 Other Public Health Services
 - Period of Performance: 12/1/2021 – 12/31/2022
-

It is the goal of the Tulsa Health Department (THD) that all employees are vaccinated against COVID-19.

Evidence Based Practices: All employees that can provide proof of vaccination will receive \$250. When 70 percent of the employees are vaccinated, they will receive an additional \$250.

Program Evaluation: From October 1, 2021, to December 31, 2022, 541 Tulsa Health Department staff received vaccine incentives.

Measurement Tools: Tulsa Health Department measured the number of staff receiving the vaccine incentive.

TABLE OF EXPENSES BY EXPENDITURE CATEGORY

Name of Organization	Expenditure Category	Funded
501Tech	2.34 Assistance to Impacted Nonprofit Organizations	\$50,000.00
A New Leaf	2.34 Assistance to Impacted Nonprofit Organizations	\$50,000.00
Amplify	2.34 Assistance to Impacted Nonprofit Organizations	\$100,058.47
Amplify*	2.34 Assistance to Impacted Nonprofit Organizations	\$50,000.00
Arts Alliance Tulsa	2.34 Assistance to Impacted Nonprofit Organizations	\$136,248.00
Black Wall Street Chamber of Commerce	2.32 Business Incubators and Start-Up or Expansion Assistance	\$171,621.00
Blessings to Share Foundation	2.34 Assistance to Impacted Nonprofit Organizations	\$25,000.00
Catholic Charities of Eastern Oklahoma	2.34 Assistance to Impacted Nonprofit Organizations	\$127,333.57
Center for Employment Opportunities	2.34 Assistance to Impacted Nonprofit Organizations	\$75,000.00
Center for Housing Solutions	2.34 Assistance to Impacted Nonprofit Organizations	\$510,000.00
Child Advocacy Network	2.34 Assistance to Impacted Nonprofit Organizations	\$80,000.00
Community Food Bank of Eastern Oklahoma	2.34 Assistance to Impacted Nonprofit Organizations	\$216,367.04
Community Health Connection	2.34 Assistance to Impacted Nonprofit Organizations	\$50,000.00
Community Service Council	2.34 Assistance to Impacted Nonprofit Organizations	\$42,616.81
Community ShareHouse	2.34 Assistance to Impacted Nonprofit Organizations	\$43,808.00
Comunidad de Esperanza Lutheran Church	2.34 Assistance to Impacted Nonprofit Organizations	\$23,982.43
Counseling & Recovery Services of Oklahoma	2.34 Assistance to Impacted Nonprofit Organizations	\$1,000,000.00
Domestic Violence Intervention Services (DVIS)	2.34 Assistance to Impacted Nonprofit Organizations	\$50,000.00
Drexel Academy Elementary School	2.34 Assistance to Impacted Nonprofit Organizations	\$100,000.00
Education Recreation	2.34 Assistance to Impacted Nonprofit Organizations	\$27,446.68

Name of Organization	Expenditure Category	Funded
Education Recreation*	2.34 Assistance to Impacted Nonprofit Organizations	\$36,000.00
Emergency Infant Services	2.34 Assistance to Impacted Nonprofit Organizations	\$50,000.00
Fab Lab Tulsa	2.34 Assistance to Impacted Nonprofit Organizations	\$18,356.65
Family and Children's Services	2.34 Assistance to Impacted Nonprofit Organizations	\$136,428.83
Family and Children's Services*	2.34 Assistance to Impacted Nonprofit Organizations	\$200,000.00
Family Hope House	2.34 Assistance to Impacted Nonprofit Organizations	\$39,999.72
Family Hope House*	2.34 Assistance to Impacted Nonprofit Organizations	\$40,000.00
Food On The Move	2.34 Assistance to Impacted Nonprofit Organizations	\$90,952.55
Food On The Move*	2.34 Assistance to Impacted Nonprofit Organizations	\$200,000.00
Girl Scouts of Eastern Oklahoma	2.34 Assistance to Impacted Nonprofit Organizations	\$60,000.00
Global Gardens	2.34 Assistance to Impacted Nonprofit Organizations	\$37,359.12
Global Gardens*	2.34 Assistance to Impacted Nonprofit Organizations	\$50,000.00
Goodwill Industries of Tulsa	2.34 Assistance to Impacted Nonprofit Organizations	\$181,476.97
Goodwill Industries of Tulsa*	2.34 Assistance to Impacted Nonprofit Organizations	\$40,000.00
Growing Together	2.34 Assistance to Impacted Nonprofit Organizations	\$50,000.00
Harvest House	2.34 Assistance to Impacted Nonprofit Organizations	\$14,642.09
HCSI	2.34 Assistance to Impacted Nonprofit Organizations	\$227,381.38
Health Outreach Prevention Education	2.34 Assistance to Impacted Nonprofit Organizations	\$15,000.00
Health Outreach Prevention Education*	2.34 Assistance to Impacted Nonprofit Organizations	\$75,000.00
HIV Resource Consortium dba Tulsa CARES	2.34 Assistance to Impacted Nonprofit Organizations	\$200,000.00
Hunger Free Oklahoma	2.34 Assistance to Impacted Nonprofit Organizations	\$63,666.79
Iron Gate	2.34 Assistance to Impacted Nonprofit Organizations	\$227,381.38

Name of Organization	Expenditure Category	Funded
Iron Gate*	2.34 Assistance to Impacted Nonprofit Organizations	\$175,000.00
Junior Achievement of Oklahoma	2.34 Assistance to Impacted Nonprofit Organizations	\$46,996.47
Kendall Whittier Main Street	2.34 Assistance to Impacted Nonprofit Organizations	\$42,071.70
Legal Aid Services of Oklahoma	2.34 Assistance to Impacted Nonprofit Organizations	\$300,000.00
LIFE Senior Services	2.34 Assistance to Impacted Nonprofit Organizations	\$452,059.00
LIFE Senior Services / RSVP of Tulsa	2.34 Assistance to Impacted Nonprofit Organizations	\$10,000.00
Lilyfield	2.34 Assistance to Impacted Nonprofit Organizations	\$136,428.83
Lindsey House	2.34 Assistance to Impacted Nonprofit Organizations	\$48,174.83
LT Operating Foundation	2.34 Assistance to Impacted Nonprofit Organizations	\$125,000.00
Meals on Wheels of Metro Tulsa	2.34 Assistance to Impacted Nonprofit Organizations	\$227,381.38
Meals on Wheels of Metro Tulsa*	2.34 Assistance to Impacted Nonprofit Organizations	\$500,000.00
Mental Health Association of Oklahoma	2.34 Assistance to Impacted Nonprofit Organizations	\$258,124.55
Met Cares Foundation	2.34 Assistance to Impacted Nonprofit Organizations	\$136,260.22
Modus	2.34 Assistance to Impacted Nonprofit Organizations	\$90,952.55
MyHealth Access Network	2.34 Assistance to Impacted Nonprofit Organizations	\$64,803.50
Neighbors Along the Line	2.34 Assistance to Impacted Nonprofit Organizations	\$27,000.00
New Hope Oklahoma	2.34 Assistance to Impacted Nonprofit Organizations	\$21,931.38
NewView Oklahoma	2.34 Assistance to Impacted Nonprofit Organizations	\$29,340.57
NewView Oklahoma*	2.34 Assistance to Impacted Nonprofit Organizations	\$160,000.00
Oklahoma Mothers' Milk Bank	2.34 Assistance to Impacted Nonprofit Organizations	\$44,060.82
Oklahoma Project Woman	2.34 Assistance to Impacted Nonprofit Organizations	\$40,000.00
Oklahoma United Methodist Circle of Care	2.34 Assistance to Impacted Nonprofit Organizations	\$9,977.70

Name of Organization	Expenditure Category	Funded
Oklahomans for Equality	2.34 Assistance to Impacted Nonprofit Organizations	\$1,890.00
One Hope Tulsa	2.34 Assistance to Impacted Nonprofit Organizations	\$32,778.81
Operation Hope Prison Ministry	2.34 Assistance to Impacted Nonprofit Organizations	\$89,780.33
Parent Child Center of Tulsa	2.34 Assistance to Impacted Nonprofit Organizations	\$40,000.00
Parent Child Center of Tulsa*	2.34 Assistance to Impacted Nonprofit Organizations	\$180,000.00
Pathways Adult Learning Center	2.34 Assistance to Impacted Nonprofit Organizations	\$41,757.85
Planned Parenthood Great Plains	2.34 Assistance to Impacted Nonprofit Organizations	\$20,939.00
Resonance Center for Women	2.34 Assistance to Impacted Nonprofit Organizations	\$30,800.00
Resonance Center for Women*	2.34 Assistance to Impacted Nonprofit Organizations	\$55,000.00
Restoration Collective	2.34 Assistance to Impacted Nonprofit Organizations	\$83,320.53
South Tulsa Community House	2.34 Assistance to Impacted Nonprofit Organizations	\$383,039.26
Surayya Anne Foundation	2.34 Assistance to Impacted Nonprofit Organizations	\$38,517.78
Terence Crutcher Foundation	2.34 Assistance to Impacted Nonprofit Organizations	\$17,776.08
Terence Crutcher Foundation*	2.34 Assistance to Impacted Nonprofit Organizations	\$481,201.00
The Center for Individuals with Physical Disabilities	2.34 Assistance to Impacted Nonprofit Organizations	\$90,000.00
The Common Good	2.34 Assistance to Impacted Nonprofit Organizations	\$149,860.00
The Opportunity Project	2.34 Assistance to Impacted Nonprofit Organizations	\$121,946.67
The Pencil Box	2.34 Assistance to Impacted Nonprofit Organizations	\$19,978.46
This Machine dba Tulsa Bike Share	2.34 Assistance to Impacted Nonprofit Organizations	\$19,075.31
TSHA, Inc.	2.34 Assistance to Impacted Nonprofit Organizations	\$17,439.00
T-Town TNR, Inc.	2.34 Assistance to Impacted Nonprofit Organizations	\$33,600.00

Name of Organization	Expenditure Category	Funded
Tulsa Advocates for the Protection of Children dba Fostering Connections	2.34 Assistance to Impacted Nonprofit Organizations	\$42,729.81
Tulsa Air and Space Museum	2.34 Assistance to Impacted Nonprofit Organizations	\$50,000.00
Tulsa Airport Improvement Trust	6.1 Provision of Government Services	\$7,000,000.00
Tulsa Area United Way	2.34 Assistance to Impacted Nonprofit Organizations	\$175,000.00
Tulsa Day Center	2.34 Assistance to Impacted Nonprofit Organizations	\$213,738.03
Tulsa Day Center*	2.34 Assistance to Impacted Nonprofit Organizations	\$150,000.00
Tulsa Day Center**	2.34 Assistance to Impacted Nonprofit Organizations	\$230,000.00
Tulsa Dream Center	2.34 Assistance to Impacted Nonprofit Organizations	\$236,427.68
Tulsa Economic Development Corporation	2.18 Housing Support: Other Housing Assistance	\$1,000,000.00
Tulsa Global District	2.34 Assistance to Impacted Nonprofit Organizations	\$40,000.00
Tulsa Housing Authority	2.17 Housing Support: Housing Vouchers and Relocation Assistance for Disproportionately Impacted Communities	\$150,000.00
Tulsa Performing Arts Center Trust	2.34 Assistance to Impacted Nonprofit Organizations	\$50,000.00
Tulsa Regional STEM Alliance	2.34 Assistance to Impacted Nonprofit Organizations	\$69,302.91
Tulsa Responds	2.34 Assistance to Impacted Nonprofit Organizations	\$134,362.55
TulsaRISE	2.34 Assistance to Impacted Nonprofit Organizations	\$19,385.40
University of Central Oklahoma Foundation (Oklahoma A+ Schools Institute)	2.34 Assistance to Impacted Nonprofit Organizations	\$68,214.00
Urban Strategies	2.34 Assistance to Impacted Nonprofit Organizations	\$51,573.71
Urban Strategies*	2.34 Assistance to Impacted Nonprofit Organizations	\$50,000.00
Vintage Housing	2.34 Assistance to Impacted Nonprofit Organizations	\$100,000.00

Name of Organization	Expenditure Category	Funded
YMCA of Greater Tulsa	2.34 Assistance to Impacted Nonprofit Organizations	\$153,096.68
Youth Services of Tulsa	2.34 Assistance to Impacted Nonprofit Organizations	\$82,000.00
YWCA Tulsa	2.34 Assistance to Impacted Nonprofit Organizations	\$61,509.67
YWCA Tulsa*	2.34 Assistance to Impacted Nonprofit Organizations	\$200,000.00
City of Tulsa ARPA Administration	7.1 Administrative Expenses	\$1,143,333.93
City of Tulsa Fire Department Apparatus	6.1 Provision of Government Services	\$8,981,000.00
City of Tulsa Fire Department CPAT	6.1 Provision of Government Services	\$82,000.00
City of Tulsa Fire Department Lexipol	6.1 Provision of Government Services	\$115,595.00
City of Tulsa Police Heliport	6.1 Provision of Government Services	\$3,500,000.00
City of Tulsa Police Body Cameras	6.1 Provision of Government Services	\$3,600,000.00
City of Tulsa OTC Security Upgrades	6.1 Provision of Government Services	\$500,000.00
City of Tulsa Hiring Stipend Critical Hire	6.1 Provision of Government Services	\$247,132.78
City of Tulsa Hiring Stipend Public Safety	6.1 Provision of Government Services	\$198,378.80
City of Tulsa Retention Bonus	6.1 Provision of Government Services	\$4,231,937.43
City of Tulsa Retention Bonus Public Safety	4.1 Premium Pay, Public Sector Employees	\$4,388,015.34
City of Tulsa Vaccine Stipend	1.4 Public Health, Prevention in Congregate Settings	\$1,160,476.03
City of Tulsa Workers Compensation	6.1 Provision of Government Services	\$1,600,000.00
City of Tulsa Municipal Court Facilities	6.1 Provision of Government Services	\$236,000.00
City of Tulsa Municipal Court Furniture	6.1 Provision of Government Services	\$153,500.00
City of Tulsa Municipal Court Mental Health Initiatives	6.1 Provision of Government Services	\$1,651,845.00

Name of Organization	Expenditure Category	Funded
City of Tulsa Municipal Court Outreach	6.1 Provision of Government Services	\$448,238.05
City of Tulsa Municipal Court Organizational Development	6.1 Provision of Government Services	\$912,476.95
City of Tulsa Municipal Court Technology	6.1 Provision of Government Services	\$90,000.00
City of Tulsa Gilcrease Museum	6.1 Provision of Government Services	\$1,000,000.00
City of Tulsa Route 66	6.1 Provision of Government Services	\$150,000.00
City of Tulsa TPAC Building Improvements	6.1 Provision of Government Services	\$5,500,000.00
City of Tulsa Flat Rock Creek	6.1 Provision of Government Services	\$1,000,000.00
City of Tulsa Katy Trail	6.1 Provision of Government Services	\$1,100,000.00
City of Tulsa Tulsa Animal Welfare	6.1 Provision of Government Services	\$2,500,000.00
Tulsa Health Department Temporary Staffing	3.1 Public Sector Workforce: Payroll for Public Health	\$244,686.68
Tulsa Health Department Stipend	3.1 Public Sector Workforce: Payroll for Public Health	\$313,800.00
Tulsa Health Department Testing	1.2 Public Health: COVID-19 Testing	\$146,413.90
Tulsa Health Department Vaccine Incentive	1.14 Public Health: Other Public Health Services	\$85,750.00



TULSA FLAG

A group of local Tulsans wanted a new symbol that represented Tulsa pride and Tulsans across the globe. Local designers submitted over 400 designs and over 8,000 folks voted to adopt it. Blue represents the Arkansas River which flows through the heart of Tulsa and gold is the “black gold” (oil) that led to historic economic prosperity for the area. The shield pays homage to the Oklahoma state flag as well as our Native American history. The red stands for the blood of the victims of the Tulsa Race Massacre and the star is for the future of the city. Lastly, the beige field is for warmth and community.

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