



Section 5

CIP EXECUTIVE SUMMARY



This section is for information only and is not part of the ordinances adopted by the City Council.

RESILIENCE // Endure, Adapt, Thrive, and Grow



FISCAL YEARS 2022-2026 CAPITAL PLAN EXECUTIVE SUMMARY

In November of 2019; the Improve Our Tulsa (IOT) program that was originally authorized in 2013 was extended thru December 31, 2025. The extension adds an additional \$193.0 million in sales tax projects to the original \$564.0 million and adds \$427.0 million in general obligation bond funded street projects to the original \$355.0 million. The City has issued \$278.0 million of the original \$355.0 million and \$17.0 million from the newly authorized \$427.0 million. The remaining \$78.0 million will be issued in future years with the next series of the newly authorized bonds. The shared Mayoral and City Council goal of continuing the commitment to improving the condition of our roadways, the need to provide funds for critical goals such as public safety, federal mandates, building code and short-term capital needs, and goals identified in PlaniTulsa were used to prioritize the allocation of the authorized \$1.5 billion in the IOT I and II programs. In April of 2016, City of Tulsa voters approved a temporary sales tax levy of a little over 3/10ths of a cent for the purpose of funding large scale economic development projects. The tax went into effect January 2017 and will be in place for 15 years. The tax will fund over \$510.6 million in major capital and economic development projects across the city. The commitment of these resources likely means that any newly identified or unfunded capital improvement projects will not be funded until the conclusion of these programs.

Historically, the City of Tulsa has had an aggressive capital improvements program. The Third Penny Sales Tax program by itself has financed almost \$2.4 billion in needed projects over the last thirty years. That amount has been augmented by \$2.0 billion of additional general obligation and revenue bond dollars and millions more from federal grants and loans. In November 2008, the City of Tulsa electorate approved a street improvement package totaling \$451.6 million. The program was comprised of \$285 million in general obligation bond proceeds and \$166.6 million in sales tax revenue which was derived from an extension of the existing third penny sales tax in addition to a 0.167 percent increase. The program funded 128 arterial and residential street projects across the City. The 2006 Sales Tax program, approved in May 2006, which provided \$465 million for capital projects throughout the City, is in the final stage of implementation. All of the appropriations to fund these improvements are complete. Information about these programs is contained in the FY22 Capital Budget - Funded Programs Status and Operating Impact (Section 6) of this document and includes a list of the proposed funding for FY22.

In alignment with industry best practice, the City of Tulsa is proactive in reviewing its capital needs both annually and in the strategic view of long-range goals and needs as identified in various master plans. These planning efforts have been undertaken both internally and with sister organizations involved in major capital programs in the region. Out of these master plans and recommendations, over 620 projects totaling just over \$9.3 billion with time horizons that extend out as far as 50 years have been developed and are contained in an inventory that is reviewed and maintained by the City's Finance Department. The re-authorization of the IOT program referenced above will rely on these master plans as a basis for identifying the potential list of proposed projects. Section 7, Master Plan Priorities, provides a summary of each of the major master plans and highlights the goals for the physical improvements they govern. Funding recommendations covering these areas follows in Section 8, the 2022-2026 Capital Plan.

CAPITAL PLAN

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FIVE-YEAR LEVEL OF RECOMMENDED FUNDING BY DEPARTMENT

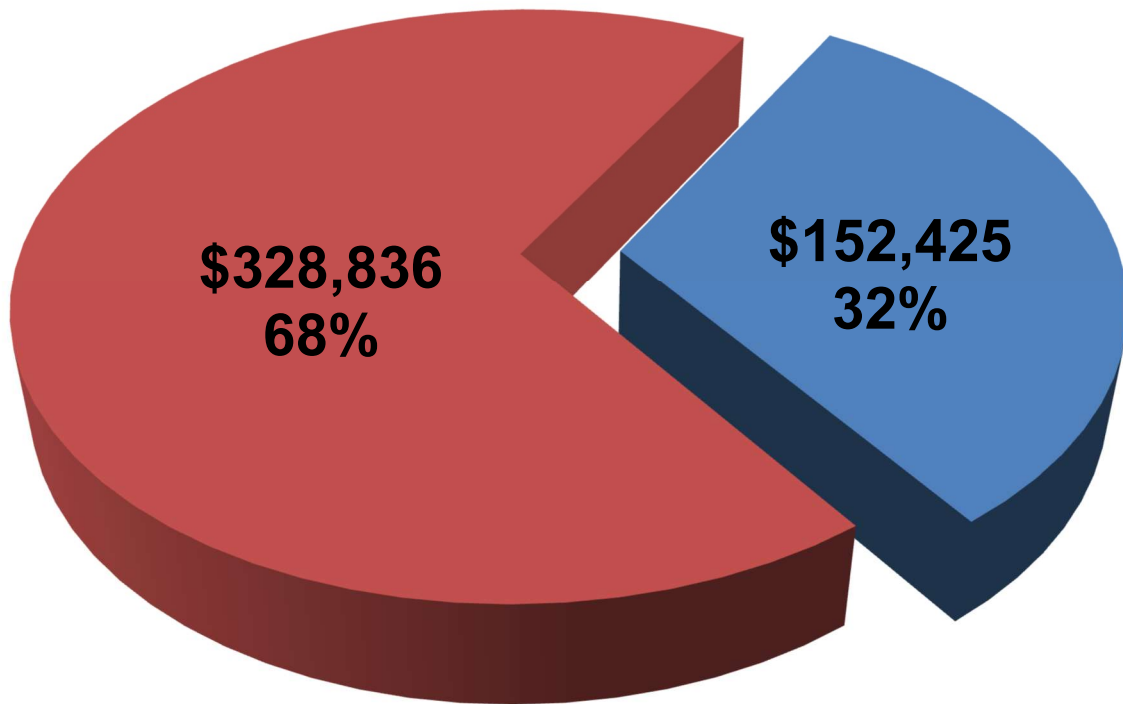
Fiscal Years 2022 – 2026

(amount expressed in thousands)

Project Type	Constrained Requests	FY22-26 Recommended Funding	Inventory Percent Funding	Total Percent Funding
Police Department Projects	\$ 4,960	\$ -	0%	0%
Fire Department Projects	49,693	-	0%	0%
Total Public Safety and Protection	\$ 54,653	\$ -	0%	0%
Park and Recreation Projects	56,326	-	0%	0%
Tulsa Zoo Projects	15,000	-	0%	0%
Gilcrease Museum Projects	10,981	-	0%	0%
Cox Business Center and BOK Center	6,797	-	0%	0%
Performing Arts Center	5,420	-	0%	0%
River Parks Projects	25,940	-	0%	0%
Total Cultural Development and Recreation	\$ 120,464	\$ -	0%	0%
Street and Expressway Projects	427,000	-	0%	0%
Water System Projects	539,074	133,622	25%	28%
Sanitary Sewer System Projects	400,928	252,639	63%	52%
Flood Control Projects	95,000	95,000	100%	20%
Facilities Maintenance Projects	59,715	-	0%	0%
Total Public Works and Development	\$ 1,521,717	\$ 481,261	32%	100%
Mayor's Office of Eco Development Projects	21,700	-	0%	0%
Working In Neighborhoods (WIN)	2,460	-	0%	0%
Total Social and Economic Development	\$ 24,160	\$ -	0%	0%
Tulsa Transit Projects	30,555	-	0%	0%
Total Transportation	\$ 30,555	\$ -	0%	0%
Information Technology Department	6,228	-	0%	0%
Equipment Management Projects	7,100	-	0%	0%
Short-Term & Contracted Capital Projects	70,850	-	0%	0%
Total Administrative and Support Services	\$ 84,178	\$ -	0%	0%
Total of All Capital Project Types	\$ 1,835,727	\$ 481,261	26%	100%

FY 2022 - 2026
RECOMMENDED CIP FUNDING
RENEWAL VS. GROWTH
(\$000)

Total \$481,261



■ GROWTH ■ RENEWAL

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A SUMMARY OF THE CAPITAL BUDGET AND FIVE-YEAR CAPITAL PLAN

The following is a summary of all proposed, but unfunded capital expenditures for the next five years. It does not include project allocations in previously approved capital programs. *The amount shown does not include each department's funding from the approved 2017 Limited Purpose Sales Tax Program, 2020 and 2014 Sales Tax Extension (Improve Our Tulsa I and II), 2020 and 2014 General Obligation Bond Program (Improve Our Tulsa I and II), the 2008 Street Improvement Program, or the 2006 Sales Tax Extension. Information on the projects and appropriations for these programs is contained in Section 6.*

<u>PROGRAM/DEPARTMENT</u>	<u>Proposed 5-Year Funding</u>
<u>PUBLIC SAFETY AND PROTECTION</u>	
Police and E-911 Department	\$0 million
The Police Department's highest priority is the renovation of the Police Courts and 911 Facilities, as well as the replacement of its fleet.	
Fire	\$0 million
The Fire Department's highest priority is the replacement of its apparatus, followed by the purchase of various training props to be used at the Training Academy.	
Total Public Safety and Protection	\$0 million
<u>CULTURAL DEVELOPMENT AND RECREATION</u>	
Park and Recreation Department	\$0 million
The maintenance of the Park systems aging facilities is the Department's highest priority. Park system projects have been prioritized in the Park's Master Plan and funding has been allocated toward its implementation in previous capital programs.	
Total Cultural Development and Recreation	\$0 million
<u>PUBLIC WORKS AND INFRASTRUCTURE</u>	
Streets and Expressways	\$0 million
One of the top priorities of the City continues to be arterial and residential street resurfacing. Funding to match ODOT eight-year plan improvements and improvements identified in the Bicycle and Pedestrian Master Plan currently underway are a high priority.	
Water	\$133.6 million
The City continues implementing the IMG Water System Study, which identified the most critical needs in this area, such as protecting the Spavinaw watershed from pollution and the maintenance of the existing distribution system.	

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<u>PROGRAM/DEPARTMENT</u>	<u>Proposed 5-Year Funding</u>
Sanitary Sewer The City completed all required projects to meet the consent orders issued in the late 1990's by State and Federal regulatory authorities. Additional isolated consent orders have been issued since then to eliminate recent specific incidents of residential sewage overflows. However, all consent orders have been completed presently. Future Utility Revenue Bonds and Enterprise Fund resources will be dedicated to the completion of any future consent orders, as well as the upkeep of existing assets.	\$252.6 million
Flood Control The continued implementation of the Citywide Flood Control Plan is the highest priority. Floodplain acquisition, planning services for the Hazard Mitigation Program, and urgent small drainage improvements are identified as the highest priorities by the plan.	\$95.0 million
Facilities ADA improvements at public facilities are top priority. Additionally, sources of maintenance capital need to be identified as an inventory backlog of over \$100 million in roofing and facility maintenance needs exists.	\$0 million
<i>Total Public Works and Infrastructure</i>	\$481.3 million
<u>SOCIAL AND ECONOMIC DEVELOPMENT</u>	
Mayor's Office of Economic Development (MOED) MOED will continue to pursue various economic development efforts as identified in the City's various plans well as efforts such as the beautification of Route 66 and infrastructure to support the Peoria/Mohawk Business Park.	\$0 million
<i>Total Social and Economic Development</i>	\$0 million
Metropolitan Tulsa Transit Authority Projects (MTTA) MTTA's highest priorities are the continued replacement of its fleet, the construction of additional passenger shelters, and to improve and expand its service.	\$0 million
<i>Total Transportation</i>	\$0 million
<u>ADMINISTRATIVE AND SUPPORT SERVICES</u>	
Short Term Capital Projects Projects in this category include the replacement of various existing capital equipment, such as; department fleet, facility equipment, and minor facility purchases and repairs.	\$0 million
<i>Total Administrative and Support Services</i>	\$0 million
<u>TOTAL PROPOSED FIVE-YEAR FUNDING PROGRAM</u>	\$481.3 million

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CITY OF TULSA

FISCAL YEARS 2022-2026 CAPITAL IMPROVEMENTS FUNDING SCHEDULE

SUMMARY OF HIGH PRIORITY FUNDING REQUESTS BY DEPARTMENT

Prepared by the Department of Finance in Collaboration with the Operating Departments

All Dollars in Thousands

Project Type	Est. Cost	FY22	FY23	FY24	FY25	FY26	Total
Police Department Projects	\$ 4,960	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fire Department Projects	49,693	-	-	-	-	-	-
Total Public Safety and Protection	\$ 54,653	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Park and Recreation Department Projects	56,326	-	-	-	-	-	-
Tulsa Zoo Projects	15,000	-	-	-	-	-	-
Gilcrease Museum Projects	10,981	-	-	-	-	-	-
CBC/BOK Projects	6,797	-	-	-	-	-	-
Performing Arts Center Projects	5,420	-	-	-	-	-	-
River Parks Projects	25,940	-	-	-	-	-	-
Total Cultural Devel. and Recreation	\$ 120,464	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Street and Expressway Projects	427,000	-	-	-	-	-	\$ -
Water System Projects	539,074	18,160	43,299	24,731	23,416	24,016	133,622
Sanitary Sewer System Projects	400,928	54,547	61,943	44,155	48,133	43,861	252,639
Flood Control Projects	95,000	20,500	31,000	33,000	5,000	5,500	95,000
Facilities Maintenance Projects	59,715	-	-	-	-	-	-
Total Public Works	\$ 1,521,717	\$ 93,207	\$ 136,242	\$ 101,886	\$ 76,549	\$ 73,377	\$ 481,261
Mayor's Office of Economic Development	21,700	-	-	-	-	-	-
Working In Neighborhoods (WIN) Projects	2,460	-	-	-	-	-	-
Total Social and Economic Development	\$ 24,160	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Metropolitan Tulsa Transit Authority Projects	30,555	-	-	-	-	-	-
Total Transportation	\$ 30,555	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Information Technology Projects	6,228	-	-	-	-	-	-
Equipment Management Projects	7,100	-	-	-	-	-	-
Short Term & Contracted Capital Projects	70,850	-	-	-	-	-	-
Total Administrative and Support	\$ 84,178	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total of All Capital Project Types	\$ 1,835,727	\$ 93,207	\$ 136,242	\$ 101,886	\$ 76,549	\$ 73,377	\$ 481,261

Amounts shown do not reflect the value of the Capital Inventory. Dollars reflect the estimated cost of those projects needed in the next five years.

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CITY OF TULSA FISCAL YEARS 2022-2026 CAPITAL IMPROVEMENTS FUNDING SCHEDULE SUMMARY OF FUNDING REQUESTS BY FUNDING SOURCE *

Prepared by the Department of Finance in Collaboration with the Operating Departments
(amount expressed in thousands)

<u>Funding Source</u>	<u>Est. Cost</u>	<u>FY22</u>	<u>FY23</u>	<u>FY24</u>	<u>FY25</u>	<u>FY26</u>	<u>Total</u>
Future Bond Program	\$ 427,850	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Future Sales Tax Program	372,875	-	-	-	-	-	-
Water Enterprise	539,074	18,160	43,299	24,731	23,416	24,016	133,622
State Sewer (FAP)	85,457	8,189	15,050	9,655	6,100	9,091	48,085
Sewer Enterprise	265,732	35,497	26,684	30,312	33,026	34,770	160,289
State Sewer Loan	49,739	10,861	20,209	4,188	9,007	-	44,265
Storm Sewer Enterprise	26,300	6,150	4,650	5,000	5,000	5,500	26,300
Storm Sewer Revenue Bond	68,700	14,350	26,350	28,000	-	-	68,700
Total Funding by Source	\$ 1,835,727	\$ 93,207	\$ 136,242	\$ 101,886	\$ 76,549	\$ 73,377	\$ 481,261

* Other Funding Sources: Existing Sales Tax Programs; Golf Course Fees; Tax Increment Financing; Equipment Management Fund; Special Purpose Revenue Bonds; and Private Matching Funding.

Amounts shown do not reflect the value of the Capital Inventory. Dollars reflect the estimated cost of those projects needed in the next five years.

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CONSTRAINED VERSUS UNCONSTRAINED INVENTORY BY DEPARTMENT

Fiscal years 2022 – 2026
(amount expressed in thousands)

Project Type	Constrained Inventory	Unconstrained Inventory	Total
Police Department Projects	\$ 4,960	\$ 101,568	\$ 106,528
Fire Department Projects	49,693	195,407	245,100
Total Public Safety and Protection	\$ 54,653	\$ 296,975	\$ 351,628
Park and Recreation Projects	56,326	60,691	117,017
Tulsa Zoo Projects	15,000	42,250	57,250
Gilcrease Museum Projects	10,981	36,645	47,626
Cox Business Center and BOK Center	6,797	7,379	14,176
Performing Arts Center	5,420	251,000	256,420
River Parks Projects	25,940	98,529	124,469
Total Cultural Development and Recreation	\$ 120,464	\$ 496,494	\$ 616,958
Street and Expressway Projects	427,000	3,336,670	3,763,670
Water System Projects	539,074	755,151	1,294,225
Sanitary Sewer System Projects	400,928	200,932	601,860
Flood Control Projects	95,000	364,042	459,042
Facilities Maintenance Projects	59,715	304,553	364,268
Total Public Works and Development	\$ 1,521,717	\$ 4,961,347	\$ 6,483,064
Mayor's Office of Eco Development Projects	21,700	878,342	900,042
Working In Neighborhoods (WIN) Projects	2,460	3,386	5,846
Total Social and Economic Development	\$ 24,160	\$ 881,728	\$ 905,888
Tulsa Transit Projects	30,555	45,065	75,620
Total Transportation	\$ 30,555	\$ 45,065	\$ 75,620
Information Technology Department Projects	6,228	9,450	15,678
Equipment Management Projects	7,100	178,848	185,948
Short Term & Contracted Capital Projects	70,850	(58,850)	12,000
Total Administrative and Support Services	\$ 84,178	\$ 129,448	\$ 213,626
Total of All Capital Project Types	\$ 1,835,727	\$ 6,811,058	\$ 8,646,785