



SECTION 5  
**CIP EXECUTIVE  
SUMMARY**

This section is for information only and is not part of the ordinances adopted by City Council.



## FISCAL YEARS 2020-2024 CAPITAL PLAN EXECUTIVE SUMMARY

In April of 2016, City of Tulsa voters approved a temporary sales tax levy of a little over 3/10ths of a cent for the purpose of funding large scale economic development projects. The tax went into effect January, 2017 and will be in place for 15 years. The tax will fund over \$510.6 million in major capital and economic development projects across the city. Before passage, the most recent capital package was approved in 2013; the Improve Our Tulsa (IOT) program. This program provides funding for projects during the FY15 to FY21 time period with roughly \$564 million from an extension of a 1.1 percent sales tax to address citywide needs, as well as \$355 million provided from general obligation bonds to address street improvements. The City has issued \$205.0 million of the authorized \$355.0 with the remaining \$150.0 million to be issued in future years. The shared Mayoral and City Council goal of continuing the commitment to improving the condition of our roadways, the need to provide funds for critical goals such as public safety, federal mandates, building code and short-term capital needs, and goals identified in PlaniTulsa were used to prioritize the allocation of the authorized \$918.7 million in the IOT program. The commitment of these resources likely means that any newly identified or unfunded capital improvement projects will not be funded until the conclusion of these programs or as part of the re-authorization of IOT which is currently being developed.

Historically, the City of Tulsa has had an aggressive capital improvements program. The Third Penny Sales Tax program by itself has financed almost \$2.4 billion in needed projects over the last thirty years. That amount has been augmented by \$2.0 billion of additional general obligation and revenue bond dollars and millions more from federal grants and loans. In November 2008, the City of Tulsa electorate approved a street improvement package totaling \$451.6 million. The program was comprised of \$285 million in general obligation bond proceeds and \$166.6 million in sales tax revenue which was derived from an extension of the existing third penny sales tax in addition to a 0.167 percent increase. The program funded 128 arterial and residential street projects across the City. The 2006 Sales Tax program, approved in May 2006, which provided \$465 million for capital projects throughout the City, is in the final stage of implementation. All of the appropriations to fund these improvements are complete. Information about these programs is contained in the FY20 Capital Budget - Funded Programs Status and Operating Impact (Section 6) of this document, and includes a list of the proposed funding for FY20 .

In alignment with Government Finance Officers Association (GFOA) guidance, the City of Tulsa is proactive in reviewing its capital needs both annually and in the strategic view of long-range goals and needs as identified in various master plans. These planning efforts have been undertaken both internally and with sister organizations involved in major capital programs in the region. Out of these master plans and recommendations, over 620 projects totaling just over \$8.4 billion with time horizons that extend out as far as 50 years have been developed and are contained in an inventory that is reviewed and maintained by the City's Finance Department. The re-authorization of the IOT program referenced above will rely on these master plans as a basis for identifying the potential list of proposed projects. Section 7, Master Plan Priorities, provides a summary of each of the major master plans and highlights the goals for the physical improvements they govern. Funding recommendations covering these areas follows in Section 8, the 2020-2024 Capital Plan.

# CAPITAL PLAN

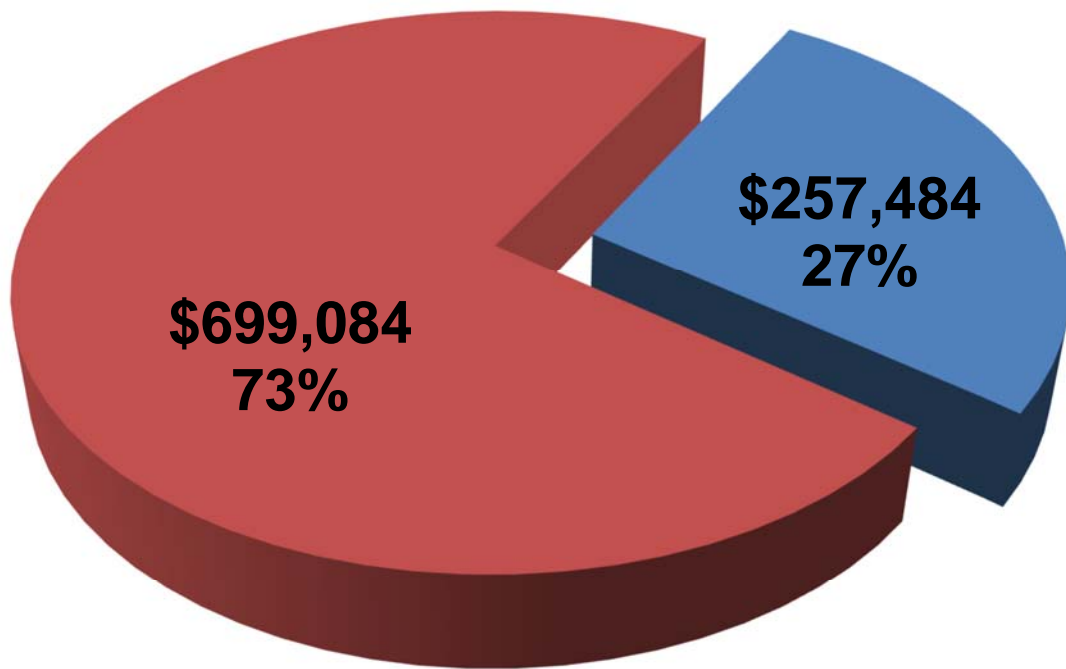
## Executive Summary

### FIVE-YEAR LEVEL OF RECOMMENDED FUNDING BY DEPARTMENT Fiscal Years 2020 – 2024 (amount expressed in thousands)

Project Type	Constrained Requests	FY20-24 Recommended Funding	Inventory Percent Funding	Total Percent Funding
Police Department Projects	\$ 36,000	\$ 36,000	100%	4%
Fire Department Projects	15,000	15,000	100%	2%
<b>Total Public Safety and Protection</b>	<b>\$ 51,000</b>	<b>\$ 51,000</b>	<b>100%</b>	<b>5%</b>
Park and Recreation Projects	30,000	25,000	83%	3%
<b>Total Cultural Development and Recreation</b>	<b>\$ 30,000</b>	<b>\$ 25,000</b>	<b>83%</b>	<b>3%</b>
Street and Expressway Projects	399,000	284,300	71%	30%
Water System Projects	1,500,258	176,057	12%	18%
Sanitary Sewer System Projects	427,215	247,761	58%	26%
Flood Control Projects	125,700	100,000	80%	10%
Facilities Maintenance Projects	45,000	28,750	64%	3%
<b>Total Public Works and Development</b>	<b>\$ 2,497,173</b>	<b>\$ 836,868</b>	<b>34%</b>	<b>87%</b>
Mayor's Office of Eco Development Projects	5,000	5,000	100%	1%
<b>Total Social and Economic Development</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>100%</b>	<b>1%</b>
Tulsa Transit Projects	18,000	16,450	91%	2%
<b>Total Transportation</b>	<b>\$ 18,000</b>	<b>\$ 16,450</b>	<b>91%</b>	<b>2%</b>
Short-Term & Contracted Capital Projects	32,000	22,250	70%	2%
<b>Total Administrative and Support Services</b>	<b>\$ 32,000</b>	<b>\$ 22,250</b>	<b>70%</b>	<b>2%</b>
<b>Total of All Capital Project Types</b>	<b>\$ 2,633,173</b>	<b>\$ 956,568</b>	<b>36%</b>	<b>100%</b>

**FY 2020 - 2024**  
**RECOMMENDED CIP FUNDING**  
**RENEWAL VS. GROWTH**  
(\$000)

**Total \$956,568**



■ GROWTH ■ RENEWAL

# CAPITAL PLAN

## Executive Summary

### A SUMMARY OF THE CAPITAL BUDGET AND FIVE-YEAR CAPITAL PLAN

The following is a summary of all proposed, but unfunded capital expenditures for the next five years. It does not include project allocations in previously approved capital programs. *The amount shown does not include each department's funding from the approved 2017 Limited Purpose Sales Tax Program, 2014 Sales Tax Extension, 2014 General Obligation Bond Program, the 2008 Street Improvement Program, or the 2006 Sales Tax Extension. Information on the projects and appropriations for these programs is contained in Section 6. Due to the commitment of sales tax and bond proceeds to projects authorized in 2016, new or unfunded capital projects will likely not be funded until the conclusion of the Improve Our Tulsa program in 2021.*

<b><u>PROGRAM/DEPARTMENT</u></b>	<b><u>Proposed 5-Year Funding</u></b>
<b><u>PUBLIC SAFETY AND PROTECTION</u></b>	
<b>Police and E-911 Department</b>	<b>\$36 million</b>
The Police Department's highest priority is the renovation of the Police Courts and 911 Facilities, as well as the replacement of its fleet.	
<b>Fire</b>	<b>\$15 million</b>
The Fire Department's highest priority is the replacement of its apparatus, followed by the purchase of various training props to be used at the Training Academy.	
<b><i>Total Public Safety and Protection</i></b>	<b>\$51 million</b>
<b><u>CULTURAL DEVELOPMENT AND RECREATION</u></b>	
<b>Park and Recreation Department</b>	<b>\$25 million</b>
The maintenance of the Park systems aging facilities is the Department's highest priority. Park system projects have been prioritized in the Park's Master Plan and funding has been allocated toward its implementation in previous capital programs.	
<b><i>Total Cultural Development and Recreation</i></b>	<b>\$25 million</b>
<b><u>PUBLIC WORKS AND INFRASTRUCTURE</u></b>	
<b>Streets and Expressways</b>	<b>\$284.3 million</b>
One of the top priorities of the City continues to be arterial and residential street resurfacing. Funding to match ODOT eight year plan improvements and improvements identified in the Bicycle and Pedestrian Master Plan currently underway are a high priority.	
<b>Water</b>	<b>\$176.1 million</b>
The City continues implementing the IMG Water System Study, which identified the most critical needs in this area, such as protecting the Spavinaw watershed from pollution and the maintenance of the existing distribution system.	

# CAPITAL PLAN

## Executive Summary

<u>PROGRAM/DEPARTMENT</u>	<u>Proposed 5-Year Funding</u>
<b>Sanitary Sewer</b> The City completed all required projects to meet the consent orders issued in the late 1990's by State and Federal regulatory authorities. Additional isolated consent orders have been issued since then to eliminate recent specific incidents of residential sewage overflows. However, all consent orders have been completed presently. Future Utility Revenue Bonds and Enterprise Fund resources will be dedicated to the completion of any future consent orders, as well as the upkeep of existing assets.	<b>\$247.8 million</b>
<b>Flood Control</b> The continued implementation of the Citywide Flood Control Plan is the highest priority. Floodplain acquisition, planning services for the Hazard Mitigation Program, and urgent small drainage improvements are identified as the highest priorities by the plan.	<b>\$100 million</b>
<b>Facilities</b> ADA improvements at public facilities are top priority. Additionally, sources of maintenance capital need to be identified as an inventory backlog of over \$100 million in roofing and facility maintenance needs exists.	<b>\$28.8 million</b>
<b>Total Public Works and Infrastructure</b>	<b>\$836.9 million</b>
<b><u>SOCIAL AND ECONOMIC DEVELOPMENT</u></b>	
<b>Mayor's Office of Economic Development (MOED)</b> MOED will continue to pursue various economic development efforts as identified in the City's various plans well as efforts such as the beautification of Route 66 and infrastructure to support the Peoria/Mohawk Business Park.	<b>\$5 million</b>
<b>Total Social and Economic Development</b>	<b>\$5 million</b>
<b>Metropolitan Tulsa Transit Authority Projects (MTTA)</b> MTTA's highest priorities are the continued replacement of its fleet, the construction of additional passenger shelters, and to improve and expand its service.	<b>\$16.5 million</b>
<b>Total Transportation</b>	<b>\$16.5 million</b>
<b><u>ADMINISTRATIVE AND SUPPORT SERVICES</u></b>	
<b>Short Term Capital Projects</b> Projects in this category include the replacement of various existing capital equipment, such as; department fleet, facility equipment, and minor facility purchases and repairs.	<b>\$22.3 million</b>
<b>Total Administrative and Support Services</b>	<b>\$22.3 million</b>
<b><u>TOTAL PROPOSED FIVE-YEAR FUNDING PROGRAM</u></b>	<b>\$956.6 million</b>

# CAPITAL PLAN

## Executive Summary

### CITY OF TULSA

#### FISCAL YEARS 2020-2024 CAPITAL IMPROVEMENTS FUNDING SCHEDULE

#### SUMMARY OF HIGH PRIORITY FUNDING REQUESTS BY DEPARTMENT

Prepared by the Department of Finance in Collaboration with the Operating Departments

All Dollars in Thousands

Project Type	Est. Cost	FY20	FY21	FY22	FY23	FY24	Total
Police Department Projects	\$ 36,000	\$ -	\$ -	\$ 10,000	\$ 16,000	\$ 10,000	\$ 36,000
Fire Department Projects	15,000	-	-	4,000	5,500	5,500	15,000
<b>Total Public Safety and Protection</b>	<b>\$ 51,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 14,000</b>	<b>\$ 21,500</b>	<b>\$ 15,500</b>	<b>\$ 51,000</b>
Park and Recreation Department Projects	30,000	3,500	3,500	3,000	7,500	7,500	25,000
<b>Total Cultural Devel. and Recreation</b>	<b>\$ 30,000</b>	<b>\$ 3,500</b>	<b>\$ 3,500</b>	<b>\$ 3,000</b>	<b>\$ 7,500</b>	<b>\$ 7,500</b>	<b>\$ 25,000</b>
Street and Expressway Projects	399,000	70,450	68,450	45,450	51,200	48,750	284,300
Water System Projects	1,500,258	34,635	39,151	45,558	30,159	26,554	173,057
Sanitary Sewer System Projects	427,215	48,422	50,466	45,572	64,375	38,926	247,761
Flood Control Projects	125,700	9,200	15,200	41,600	17,000	17,000	100,000
Facilities Maintenance Projects	45,000	5,000	5,000	4,750	7,000	7,000	28,750
<b>Total Public Works</b>	<b>\$ 2,497,173</b>	<b>\$ 164,707</b>	<b>\$ 178,267</b>	<b>\$ 182,930</b>	<b>\$ 169,734</b>	<b>\$ 138,230</b>	<b>\$ 833,868</b>
Mayor's Office of Eco Development Projects	5,000	1,000	1,000	1,000	1,000	1,000	5,000
<b>Total Social and Economic Development</b>	<b>\$ 5,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 5,000</b>
Metropolitan Tulsa Transit Authority Projects	18,000	3,000	3,000	3,000	3,000	4,450	16,450
<b>Total Transportation</b>	<b>\$ 18,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 4,450</b>	<b>\$ 16,450</b>
Short Term & Contracted Capital Projects	32,000	2,050	2,050	6,050	6,050	6,050	22,250
<b>Total Administrative and Support</b>	<b>\$ 32,000</b>	<b>\$ 2,050</b>	<b>\$ 2,050</b>	<b>\$ 6,050</b>	<b>\$ 6,050</b>	<b>\$ 6,050</b>	<b>\$ 22,250</b>
<b>Total of All Capital Project Types</b>	<b>\$ 2,633,173</b>	<b>\$ 177,257</b>	<b>\$ 187,817</b>	<b>\$ 209,980</b>	<b>\$ 208,784</b>	<b>\$ 172,730</b>	<b>\$ 953,568</b>

Amounts shown do not reflect the value of the Capital Inventory. Dollars reflect the estimated cost of those projects needed in the next five years.

# CAPITAL PLAN

## Executive Summary

### CITY OF TULSA

#### FISCAL YEARS 2020-2024 CAPITAL IMPROVEMENTS FUNDING SCHEDULE

#### SUMMARY OF FUNDING REQUESTS BY FUNDING SOURCE \*

Prepared by the Department of Finance in Collaboration with the Operating Departments  
(amount expressed in thousands)

<u>Funding Source</u>	<u>Est. Cost</u>	<u>FY20</u>	<u>FY21</u>	<u>FY22</u>	<u>FY23</u>	<u>FY24</u>	<u>Total</u>
Future Bond Program	\$ 427,000	\$ 85,000	\$ 83,000	\$ 39,000	\$ 59,000	\$ 52,000	\$ 318,000
Future Sales Tax Program	153,000	-	-	38,250	38,250	38,250	114,750
Water Enterprise	715,308	34,635	39,151	32,458	29,559	26,554	162,357
Water Revenue Bond	784,950	-	-	13,100	600	-	13,700
State Sewer (FAP)	105,172	18,721	15,623	16,216	13,135	700	64,395
Sewer Enterprise	287,386	25,144	23,057	28,624	33,658	38,226	148,709
State Sewer Loan	34,657	4,557	11,786	732	17,582	-	34,657
Storm Sewer Enterprise	26,000	6,000	5,000	5,000	5,000	5,000	26,000
Airport and FAA Funds	99,700	3,200	10,200	36,600	12,000	12,000	74,000
<b>Total Funding by Source</b>	<b>\$ 2,633,173</b>	<b>\$ 177,257</b>	<b>\$ 187,817</b>	<b>\$ 209,980</b>	<b>\$ 208,784</b>	<b>\$ 172,730</b>	<b>\$ 953,568</b>

\* Other Funding Sources: Existing Sales Tax Programs; Golf Course Fees; Tax Increment Financing; Equipment Management Fund; Special Purpose Revenue Bonds; and Private Matching Funding.

Amounts shown do not reflect the value of the Capital Inventory. Dollars reflect the estimated cost of those projects needed in the next five years.



# CAPITAL PLAN

## Executive Summary

### CONSTRAINED VERSUS UNCONSTRAINED INVENTORY BY DEPARTMENT

Fiscal years 2020 – 2024  
(amount expressed in thousands)

<u>Project Type</u>	<u>Constrained Inventory</u>	<u>Unconstrained Inventory</u>	<u>Total</u>
Police Department Projects	\$ 36,000	\$ 40,874	\$ 76,874
Fire Department Projects	15,000	237,818	252,818
<b>Total Public Safety and Protection</b>	<b>\$ 51,000</b>	<b>\$ 278,692</b>	<b>\$ 329,692</b>
Park and Recreation Projects	30,000	340,262	370,262
<b>Total Cultural Development and Recreation</b>	<b>\$ 30,000</b>	<b>\$ 340,262</b>	<b>\$ 370,262</b>
Street and Expressway Projects	399,000	3,154,972	3,553,972
Water System Projects	1,500,258	(113,423)	1,386,835
Sanitary Sewer System Projects	427,215	123,138	550,353
Flood Control Projects	125,700	333,342	459,042
Facilities Maintenance Projects	45,000	1,571,237	1,616,237
<b>Total Public Works and Development</b>	<b>\$ 2,497,173</b>	<b>\$ 5,069,265</b>	<b>\$ 7,566,438</b>
Mayor's Office of Eco Development Projects	5,000	-	5,000
<b>Total Social and Economic Development</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ 5,000</b>
Tulsa Transit Projects	18,000	57,620	75,620
<b>Total Transportation</b>	<b>\$ 18,000</b>	<b>\$ 57,620</b>	<b>\$ 75,620</b>
Short Term & Contracted Capital Projects	32,000	29,750	61,750
<b>Total Administrative and Support Services</b>	<b>\$ 32,000</b>	<b>\$ 29,750</b>	<b>\$ 61,750</b>
<b>Total of All Capital Project Types</b>	<b>\$ 2,633,173</b>	<b>\$ 5,775,589</b>	<b>\$ 8,408,762</b>